# EUROPE'S BUSINESS NEWSPAPER FINANCIALTIMES

Friday September 7 1990

**JAPAN** 

**Defence forces** revamp image

Page 4

D 8523A

# FT No. 31,245 o the financial times limited 1990

World News

#### Colombia Greenspan offers deal to drug barons who give up ease policy

Colombian President César Gaviria has offered immunity from extradition and big cuts in prison sentences to drug barons who give themselves up. Page 24

Gorbachev go-ahead President Mikhail Gorbachev confirmed that he will visit Tokyo despite the failure of Soviet-Japanese talks to narrow differences over disputed islands. Nato invite, Page 6

Soweto rampage Zulus armed with axes and clubs rampaged through a commuter train in Soweto township, killing at least three passengers and dumping their bodies on a railway platform.

Sihanouk's rethink

Prince Norodom Sihanouk said ne would attend Jakarta peace talks on Cambodia after all. prompting his foe. Phnom Penh premier Hun Sen, to reverse his position and join him. Page 4

Students in uniform Students at Peking University, centre of last year's democracy protests, returned to their clas-ses, some wearing military uni-forms after a year of army

Delhi caste protest Indian students and farmers defied riot police in a bid to paralyse New Delhi over plans to reserve nearly half of government jobs for people of low

**Tourists fice fire** 

Police and firemen evacuated over 1,000 tourists from a burning Club Med holiday resort on Sardinia's northern Costa Smeralda. Fifty bungalows were destroyed but nobody

Abidjan march foiled Security forces used tear gas and truncheons to break up a protest march against one party rule by four opposition parties through the centre of the Ivory Coast capital, Abid-

Shipyard explosion An explosion ripped through a \$180m British Navy ship being constructed in the Belfast shipyard of Harland and Wolff. Workers had been safely evacuated after a warning.

Bombs rock Madrid Three bombs rocked the heart of the Spanish establishment in Madrid, exploding in the stock market, a finance ministry building and Spain's highest court. There were no serious injuries. Page 6

Freedom hope Senior Moslem sources in Beirut said three British hostages held there would be freed this month. Page 4

Typhoen kills 108 China's worst typhoon in decades has claimed 108 lives and left 850 people injured. It struck the eastern provinces of Zhejiang, Jiangsu and Anbut.

Len Hutton dies Legendary England cricketer Sir Len Hutton, a sporting hero for three decades, died in London following an emergency operation. He was 74. Page 8

# says Federal Reserve may

again ease policy to offset a growing credit squeeze by the commercial banks, according to Fed chairman Alan Greenspan. Page 24

MARKETS: Wall Street: By Nikkei average closed down 266.43 at 23,311.91. Frankfurt: DAX index slipped 7.15 to 1,557.12. Back Page, Section II

GOODMAN International: Peter Fitzpatrick, examiner appointed to oversee affairs of Larry Goodman's financially troubled Irish-based meat-processing group, has called a meeting with the group's 33 banks. Page 25

COOKSON Group, UK specialised industrial materials company, is considering the sale of some of its metals busi-nesses as part of a major restructuring. Page 25; Lex,

**EUROPEAN Community** union, despite the fact that higher oil prices will exacer-bate economic divergences between member states, Jacques Delors, European Com-mission president, said.

UNION Bank of Switzerland largest Swiss bank, said it had serious reservations about planned refinancing of trou-bled Eurotumel project.

RENAULT, French motor group, increased its offer for US truck manufacturer Mack Trucks to \$103m, winning its board. Page 25

RHONE-Poulenc, French stateowned chemicals group, has sold Spanish polyvinyl chloride division. Page 26

IMPERIAL Chemical Industries, UK's largest chemical group, is restructuring

**TRUGUAY Round:** political leaders should push towards a speedy conclusion to talks as delay would be "very dam-aging and even catastrophic," according to te Eminent Persons Group on World Trade. SCANDINAVIAN Airlines Sys-

AUSTRALIA'S Labor Government is to sell at least 49 per cent equity in domestic carrier Australian Airlines and Qantas, Prime Minister Bob Hawke announced.

**ROMANIA** has appointed

The US Federal Reserve may

mid-session Dow Jones was 40.10 lower at 2,588.12. Tokyo:

FORD Motor Company of the UK is tightening vetting proce dures for job applicants in an attempt to screen out people with "unacceptable attitudes." Page 24

Page 24

should press on with monetary

operations in western Europe to prepare for EC single mar-ket after 1992. Page 10

**CANADIAN** wheat farmers are set to harvest second big-gest crop on record, but may end up with large unsold stocks. Page 34

tem, is planning to cut costs in airline division by at least 5 per cent in 1991 after suffer-ing a 69 per cent fall in operating profits in first half 1990.

Mugur Isarescu, monetary policy specialist at its Washington embassy, as central bank gov-

## Weekend $\mathbf{F}$

Tomorrow: Can the Geneva conventions restrain Saddam Hussein?

An English poet devours the Las Vegas poker sharks

CONTENTS

for war ...



#### Top-ranking Spanish Socialists declare war on el Guerrismo Spanish cabinet minis-

US car industry: Locking horns at contract time in Detroit ..... Trade: US sweater makers elated by antidumping victory .... Anglo-French meat row: Bleak view from the Weish hills ... Australia: The great waste of a clean sea . Editorial Comments Crisis looms for the CAP; Policies for the inner cities ..... Politics today: If you want peace then prepare

Farnborough Air Shows Aerospace industry takes a deep breath .... 

and the second s

30-33 20,21 ... 34 ... 42 ... 42 Lombard .

their deputy Prime Minister, Alfonso Guerra (left). For the first time, they are speaking out openly against him and the en rewor suomnone

Stock Markets ...... 35-37 -London World Index

SFr2.48 (2.465) Y269.0 (same) £ index 94.8 (94.7) COLD New York: Comex Dec \$396.2 London: \$389.75 (376.50) N SEA OIL (Argus) Brent 15-day Oct

\$31.025 (29.80)

.

FT-SE 100: **New York lunch** 2120.9 (-31.3) DM1.5578 FT Ordinary; 1639.9 (-32.3) FFr5.21 SFr1.3005 FT-A All-Share: Y140.9 1031.06 (-1.3%) London DM1.557 (1.5625) FFr5.2175 (5.2375) New York lunch QJ Ind. Av. SFr1.299 (1.298) Y141.0 (141.65) 2,597.03 (-31.19) S&P Comp \$ index 63.0 (63.1) 320,77 (-3.52) Tokyo close: Y141.65 Tokyo: Nikkel US kunchtime rates Fed Funds 8 % % 3-mo Treasury Bills:

23,811.91 (-266.43) LONDON MONEY closing 1433-1433% Liffe long gilt future: 83½% (82¾)

# Business Summary | Superpowers 'will demand withdrawal from Kuwait' Moscow may join Gulf force Accord on Iraq strengthens

By Quentin Peel in Moscow, Alan Friedman in Washington and Robert Graham in London

THE Soviet-US summit in Helsinki this weekend is expec-ted to reinforce a joint position on Kuwait, together with an unequivocal insistence on an Iraqi withdrawal in line with UN Resolution 660.

A senior western diplomat in Moscow yesterday confidently predicted this outcome, encouraged by the cool reception given here to Mr Tariq Aziz, the Iraqi Foreign Minister.

President François Mitter-rand of France also revealed that he had spoken by tele-phone to Presidents George Bush and Mikhail Gorbachev yesterday. The Soviet leader and stressed that there should be no split in the international front demanding that Iraq withdraw from Kuwait and

release foreign hostages.
"He insisted on this concept
of cohesion," Mr Mitterrand

He said, in a message calculated to place France solidly in line with the US on the unswerving imposition of an embargo, that the military had the right to use force if neces-sary to enforce the blockade. However, France would not

necessarily lend military sup-port if the US made a sudden milateral attack against Iraq. There were also hints that the Soviet Union might join a UN military force in the Gulf. Until now the Americans have been wary of such a move, but yesterday there were indications it might overcome its reservations.

Mr Gennady Gerasimov, the Soviet Foreign Ministry spokesman, suggested that Moscow was keen to activate the dormant UN Military Staff Committee and indicated it might join a multinational force in the Gulf if authorised by the UN. "If we vote for it, of

Baghdad attempts to widen ...Page 2 Thatcher supported .. Page 3 US revives development of protective clothing ....Page 3 Canadian flight lands in Turkey .. ...Page 3 **Politics Today** ..Page 23

Markets .Section II course we do [join it]," Mr Ger-asimov said.

Describing the Helsinki summit as "extremely important," he said its significance went further than the Gulf issue alone "since it is the first time since the Cold War period that we are working together on the same side of the barricades on such a issue "

such a issue..."
While in Moscow Mr Aziz offered to link resolution of the conflict over Kuwait to prog-ress on other questions in the Middle East, including the fate of the Palestinians, Israeli occupation of the West Bank, and the civil war in Lebanon. This was first raised by President Saddam Hussein of Iraq on August 12. But in talks in Moscow on Wednesday any such linkage was rejected.

Mr Aziz was forced to admit to "considerable differences" between his government and the Soviet leadership, although he still claimed that the two countries were "friends."

Despite the fact that Mr Aziz was supposed to be bringing a essage from Mr Saddam to Mr Gorbachev two days before his meeting with the US president, there was no indication of any new proposals to end the confrontation

After the Iraqi-Soviet talks. Soviet officials said all women and children of Soviet national-

ity had been evacuated from Iraq, but some 6,000 Soviet citizens remained as advisers in different capacities. Nearly 200 of them are military advisers, who have been advised to leave at the end of their contracts.

The continuing presence of Soviet military advisers in Iraq is the one issue on which the US would clearly like a hardening of the Soviet attitude, although officials insist that it is not a major bone of conten-Meanwhile, Mr Bush said he

would accept an offer from Baghdad to appear on Iraqi television with a message explaining US policy in the Gulf, the White House said. It follows complaints from

the Bush Administration about what it calls "Saddamathons" in which Cable News Network (CNN) has devoted hours of air time to the Iraqi president's and meetings with Western hostages. In London Mrs Margaret Thatcher, the Prime Minister,

speaking at the start of an emergency parliamentary debate said she hoped sanctions would force Irag's with-drawal but refused to rule out the use of force. "I am not prepared to limit

our legitimate freedom of action," she said. "I believe some additional forces will be needed. Their composition is under consideration."

Britain, the first country to send forces to back the US mil-itary build-up in the Gulf, has sent three squadrons of fight-er-bomber aircraft, a desiroyer and two frigates to the area. A second destroyer and three minesweepers are also on their

Continued on Page 24

# Spain offers compromise to speed agreement on EMU

By Peter Bruce and Tom **Burns** in Madrid and Peter **Norman** in London

THE SPANISH Government is putting forward compromise proposals drawing on Britain's plan for a "hard Ecu" in an effort to push the European Community towards agreement on economic and monetary union (EMU) in Decem-

Mr Carlos Solchaga, the in an interview with the Financial Times yesterday that he wanted to convert "the pos-itive elements" of Britain's alternative to the so-called Delors plan for full monetary union into a stepping-stone towards EMU. He will present his proposals to an informal meeting of EC finance minis-ters which begins in Rome

Mr John Major, the UK Chancellor, last night wel-comed the Spanish initiative. "This bears out my view that the more our proposals are studied, the greater their advantages will be seen to be," he said. "The right way for-ward is an evolutionary approach in which all menbers of the Community can

Mr Solchaga said his compromise was a "constructive contribution." It would salvage the main elements of the British position which has attracted no strong support from other BC member states in advance of the December Intergovernmental Conference (IGC) on EMU.

"It would be very risky to start the IGC with Britain not accepting a consensus Euro-pean approach and everyone

pean approach and everyone
else refusing to accept
Britain's views," he said.
Mr Solchaga's document,
drawing on the British alternative, calls for the creation of
a European Monetary Fund that would begin issuing hard Ecus at the beginning of 1994. Under the British plans, the hard Ecu would be a parallel currency derived from the existing European Currency Unit. It would never be devalned against other EC curren-

Madrid's idea is that the hard Ecu would become the Community's single currency at the end of phase two of the process towards monetary Continued on Page 24 Top Socialists declare war on Guerra, Page 6; Fed may act to offset US credit squeeze, Page 24; Markets, Section II

# War fears push oil prices over \$30 a barrel

By David Thomas, Resources Editor, in London

Iraqi Foreign Minister Tariq Aziz in Moscow yesterday after talks on the Gulf crisis with Soviet President Mikhail Gorbachev

CONTINUING FEARS of an escalation in the Gulf crisis yesterday triggered another round of oil and petrol price

North Sea Brent crude oil passed through the psychologi-cally important \$30 a barrel mark, rising to \$30.90 for October delivery, up about \$1 on

the day. In New York, West Texas Intermediate crude also for October delivery jumped to \$31.35 a barrel in afternoon trading, up \$1.58, before retreating to \$31.15.

British Petroleum announced an increase in UK

By Robert Taylor in Stockholm

STORA, Europe's largest pulp and paper group, confirmed a major shift in its corporate

strategy yesterday as a result of its integration of the Ger-man industrial enterprise Feld-mühle Nobel (FeNo), acquired

earlier this year for DM4bn

Mr Bo Berggren, Stora's chief executive, said in Stock-holm that the company

intended to concentrate its energies on the core business

of forestry industry activities. Stora's aim is to become one of

the world's leading forest prod-uct companies and strengthen its position inside the Euro-

This means a restructuring of Stora which will involve the

selling off of most of the

remaining parts of its diverse operations, which it acquired

when it bought Swedish Match

ing activities in Tarkett; and

its kitchen equipment business. The sale of those parts of

Stora is estimated by the com-

ters are fed up with

New owners are to be found for Finess, Stora's paper nap-kin division; its floor produc-

pean Community.

2½ years ago.

(\$2.56bn).

petrol prices of 6.8p a gallon. taking the average price at the pump of its four-star leaded petrol to 230.9p (\$4.39) and of unleaded petrol to 217.3p. Other oil companies are widely expected to follow suit in the

next few days.

BP defended its decision by saying that the market cost of etrol had risen by 26.2p a galion since the invasion of Kuwait, while its price had increased by only 23.3p a gal-

Nevertheless, Mr Frank Dobson, shadow energy secretary. renewed his accusation that the oil companies have profi-

Stora will concentrate on pulp

and paper after strategy switch

pany to involve a further reduction of SKr11.5bn

(\$1.98bn) in its invoiced sales

for this year and a decline of

12,690 in its manpower level. Yesterday's move follows

earlier sales by Stora of Swedish Match's consumer prod-ucts, chemicals and hygiene

paper activities.
As a result of its disinvest-

ments the company over the past 12 months will have cut its payroll from 89,150 to 59,200

and its invoiced sales from SKr74.1bn to SKr56.3bn.

"We must give up some of our earlier ambitions," Mr

Berggren said. "Instead we must give the highest priority

Mr Berggren also said the paper and paperboard operations in Feldmühle AG, FeNo's forest products unit,

are to be taken out of the exist-

ing German company and inte-

grated into Stora's correspond-

non-forestry activities in explo-

sives, defence equipment mate-

rial and ammunition, plastic

processing and the manufac-

DOLLAR

yleld: 7.6%

Long Band: 9735 yield: 8,96%

At the same time FeNo's

ing operations.

MARKETS

New York lunchtline: \$1.90735

\$1,9085 (1.8985)

DM2.9725 (2.9675) FFr9.9575 (9.9425)

STERLING

to the Feldmühle acquisition.

teered from the Gulf crisis. "...: Office of Fair Trading has given the oil companies a deadline of today to justify their recent nated their recent petrol price Several other European

countries and the US have launched similar inquiries into petrol price movements since the start of the Gulf crisis. In New York, traders blamed yesterday's increases on reports of American injured in the Gulf. "Continued mid-east

tensions are rallying the mar-ket," said Mr James Ritterbusch, a broker at Carson

ture of a range of heating equipment, steel building materials, stainless steel prod-

materials, stainless steel products and kitchenware are to be grouped in FeNo.

Mr Berggren would not speculate on whether Stora would eventually sell off the non-forestry product areas of FeNo's business.

Stora acquired FeNo last

April in partnership with Patri-cia, a subsidiary of the Wallen-

berg-owned investor and Provi-dentia finance companies which took a 24.9 per cent stake of the share capital. But

yesterday Stora announced

that it was acquiring this hold-ing for SKr3.5bn to add to its

existing 60 per cent of FeNo.

Mr Berggren said other parties would now have the opportu-

The new structure for the company will group the existing Stora and Feldmühle for-

estry product operations in

Feldmühle (covering all printing paper operations); Papyrus

(fine paper products); and Bil-

lerud (packaging paper and

STOCK INDICES

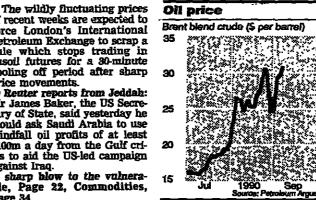
distinct business areas:

nity to invest in FeNo.

packaging board).

of recent weeks are expected to force London's International Petroleum Exchange to scrap a rule which stops trading in gasoil futures for a 80-minute cooling off period after sharp price movements • Reuter reports from Jeddah: Mr James Baker, the US Secretary of State, said yesterday he would ask Saudi Arabia to use windfall oil profits of at least \$100m a day from the Gulf cri-sis to aid the US-led campaign

against Iraq. A sharp blow to the vulnera-ble, Page 22, Commodities,



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# **CRISIS IN THE GULF**

# Moscow rejects Baghdad attempt to widen issue

THE SOVIET UNION has THE SOVIET UNION has firmly rejected attempts by fraq to link resolution of the conflict over Kuwait to progress on other questions in the Middle East, including the fate of the Palestinians, Israeli occupation of the West Bank, and the civil war in Lebanon. The statement followed a fiving visit to Moscow by Mr Tariq Aziz, the Iraqi Forelen

Tariq Aziz, the Iraqi Foreign Minister, to see President Mikhail Gorbachev, in an apparent effort to win greater Soviet sympathy in advance of this weekend's emergency meeting in Helsinkl between the Soviet leader and President George Bush.

Instead, Mr Aziz was forced to admit to "considerable differences" between his government and the Soviet leadership, although he still claimed that the two countries were "friends"

Meanwhile, a senior western diplomat expressed confidence that the Helsinki meeting would reinforce the US-Soviet position on Kuwait, insisting absolutely on an Iraqi with-drawal in line with the UN res-

There were hints yesterday that the Soviet Union might be prepared to join a UN military force in the Gulf, and indications from the American side that such an operation was not

# military payments

By David Goodhart in Bonn

A BROAD political consensus has emerged in West Germany which favours providing financial aid for the Gulf crisis but against directly paying for the US's military operation in

Yesterday Mr Volker Rühe, chairman of the governing Christian Democrats, spoke out against aid for the US military operation and said it would be most sensible if Germany concentrated its resources on those countries in the Middle East, such as Jordan and Turkey, which have been most badly hit by the crisis.

As unification draws near. Germans are sensitive to the accusation that they are not pulling their weight in world affairs, especially for the US, done so much to make unifica-tion possible.

However, Bonn faces constitutional, political and financial pressures which limit it actions. Chancellor Kohl supported a limited military con-tribution to the Gulf but those who interpret the country's constitution as banning mili-tary operations outside the Nato area, led by Mr Hans-Dietrich Genscher, Foreign Minister, prevailed.

Mr Genscher's Free Democrats and the main opposition party, the Social Democrats, appear to have public opinion on their side. A poll published yesterday showed that 53 per cent of the population is against any change to the con-stitution to make it easier for German soldiers to operate outside Nato.

The Free Democrats and Social Democrats do support financial aid but strictly limited to actions directly backed by UN decisions. Many government supporters such as Mrs Michaela Geiger, foreign affairs spokeswoman of the CDU/CSU, would prefer to provide aid to the US with no strings attached, but the majority are

likely to support the consensus view of Mr Rühe.

No figures have yet been for-mally presented by the US but an immediate demand of DM1bn (£335m) is expected in Bonn, which should be man-ageable despite the competing financial demands of the Soviet Union and of unity itself.

As well as financial aid to countries suffering from the effects of sanctions Germany may consider debt forgiveness for countries such as Egypt, an extra DM20m in devel aid has already been pledged to

#### Mitterrand backs US stance

THE WEST must continue exerting the strongest pressure on Iraq, and apply the United Nations embargo "without fail." President François Mitterrand of France urged yester-day, writes William Dawkins in Paris.

In a message calculated to place France solidly behind the US on the unswerving imposi-tion of an embargo, Mr Mitter-rand said the military had the right to use force if necessary to enforce the blockade.

However, France would not necessarily lend military sup-port if the US made a sudden unilateral attack against Iraq. Mr Mitterrand had "no particular worries" over his govern-ment's continued unity over France's response to the Gulf

President Bush will accept an offer from Baghdad to appear on Iraqi television to explain US policy in the Gulf, the White House said

yesterday.

In Baghdad, Iraq's Information Ministry confirmed overnight reports that an American citizen was shot and wounded in Kuwait City by Iraqi troops. US embassy officials in Baghdad said the unnamed man had been shot apparently for violating curfew orders. Mr Najl al-Hadithi, Infor-

mation Ministry director, said the US citizen was slightly wounded in his arm and had been taken to a hos-pital in Kuwait. The incident was "unintentional" and the victim in "good shape".

In spite of the fact that Mr Aziz was supposed to be bring-ing a message from President ddam Hussein, there was no indication of any new propos-

The minister stressed repeatedly the integrated nature of all conflicts in the region, and demanded UN Security Council debate and action on all the issues as a precondition to any change in lraq's stance on

despite the fact that Mr

Foreign Minister, has proposed the idea of a Middle East peace conference as one way of defusing the crisis over Kuwalt, his spokesman, Mr Gennady Gerasimov, yesterday firmly rejected any direct linkage.

"I don't think we should link this aggression with any other issue," he said. "Otherwise resolution of this conflict will be indefinitely postponed." However, he said that the Soviet position did not mean that it was "stepping back from our was "stepping back from our criticism of Israeli aggression." He said that all women and

children of Soviet nationality had been evacuated from Iraq, but some 6,000 Soviet citizens remained as advisers in different capacities. Nearly 200 of them are military advisers, who have been advised to leave simply at the end of their con-The question of the continu-

ing presence of Soviet military advisers in Iraq is the one clearly like a hardening of the Soviet attitude, although offi-cials insist that it is not a serious hone of contention A senior western diplomat

said yesterday that he did not believe Mr Aziz had brought anything new to Mr Gorbachey, nor that he had suc-ceeded in creating any serious



# Bonn declines Baghdad's stream of abuse angers Cairo

THE EGYPTIAN Government yesterday deliberately refrained from replying to the blatant call for the overthrow of President Hosni Mubarak issued on Wednesday by President Saddam Russein, the Iraqi leader. But Egyptian officials are deeply angered by the continuing stream of abuse from Baghdad directed at their Government and the Gulf rulers.

Egyptian media yesterday barely mentioned Mr Saddam's statement, his most direct attack so far since Iraqi troops invaded Kuwait on August 2 and Egypt's subsequent despatch of troops to form a combined Arab force on the Saudi-Kuwaiti border. Privately Egyptian officials

are making no secret of their desire to see Mr Saddam go quickly, and if this requires US

Bahrain-based international

bank owned by the seven Gulf states including Iraq and

Kuwait, sold significant quan-

titles of assets last month, including a \$500m block of Third World debt, bankers

The sales were intended to

rebuild the bank's liquidity which suffered significantly

last month after Iraq's inva-

sion of Kuwait. This eased

after it was made clear that the bank would not be covered

by the US freeze of Kuwaiti

According to bankers familiar with the transactions, the bank sold \$500m face amount

of Argentine, Mexican and Venezuelan debt to two debt

traders, most to Salomon

Brothers in New York and some to Morgan Grenfell, the

The loans were sold on the

weekend of August 11 at a dis-

count to prevailing secondary market prices but significantly

above current levels. The

Venezuelan loans were sold at more than 45 cents on the dol-

lar, the Mexican bonds, issued

at par in this year's debt

restructuring, at about 42 cents, and the Argentine debt at between 14 and 15 cents.

and Iraqi assets.

Gulf bank moves

By Stephen Fidler, Euromarkets Correspondent

to rebuild liquidity

military action, so be it. "He's disturbed, it's obvious now that he is staggering," said one high-ranking official. "He does not know what he's doing, and there's no sign he is trying to

find a way out."

In Jordan, where Iraq still enjoys broad popular support, analysts believed that Mr Saddam has concluded that a military confrontation is inevitable. His speech was thus seen as preparing his people and the Arabs for the battle.

"There seems to be a mood of resignation settling on the Iraqi leadership and perhaps the people that a military con-flict is inevitable", said Dr Kamel Abu Jaber, a political

Dr Abu Jaber and other anslysts said that this mood was clear in the Iraqi leader's

Rumours of the sales, and offerings of loans by other Middle East banks have

depressed the market in Third

World debt since the Iraqi

portfolio of \$1.4bn at the end of last year, and this had shrunk slightly before the

invasion. At current prices, GIB is said not to be keen to

sell significant further loans. Sales of the loans were made

possible by the provisions of an average 70 per cent the bank made last year against its Third World debt portfolio.

Some other Arab banks, including Arab Banking Cor-

poration, are not so heavily

provisioned so that selling Third World assets would not

The bank's initial reaction to the crisis had been to sell

treasury bills and other liquid instruments. The Third World

debt sale followed and, accord-

ing to bankers in Bahrain, the

bank is still offering smaller. slices of prime assets to other banks to rebuild liquidity. At mid-year, the bank had a balance sheet of \$9.9bn, nearly

\$4bn of which was in market-

able securities and interbank

loans. It is aiming to maintain this high levels of liquidity.

generate liquidity.

GIB had a Third World debt

invasion.

Wednesday speech when he repeatedly referred to the "great battle between the good and evil". Jordanians noted that Mr Saddam appealed both to Arab and Islamic sentiments as well as preparing his people for great sacrifices to come. Despite a detectable tone of apprehension and of being cor-nered, in Jordan the Iraqi

leader was not seen to be bowing to western pressures.
Instead he seemed determined to make the west and its allies in the region pay dearly even if he himself was

Some analysts did not exclude that Mr Saddam might be anticipating or even indirectly encouraging attacks against western targets in the Arab and Moslem world. Iraq's leader called on Tuesday for a "holy war" against American forces in the Gulf and for the removal of Saudi Arabia's King Fahd and Egypt's President Mubarak. The speech, heavy with reli-gious references, described Mr Muharak as "corrupt" and said the Saudi rulers were traitors who brought unbelievers into Islam's holy shrines. "The faithful will not retreat." he declared. "This will be our slo-

In Cairo it was noted that Mr Saddam's references to Egypt have swung between the abusive and conciliatory. The lat-est statement is regarded as the least restrained. "Everyone is getting desperate and this is a further sign of desperation," said an Egyptian journalist. "But is it also a deliberate and

# Israel expects US anti-missile package

By Alan Friedman in Washington

ISRAEL expects to receive a package of US anti-missile equipment including the Patriot surface-to-air system, according to Mr David Levy, the Israell Foreign Minister. Mr Levy yesterday met President George Bush to discuss the Gulf crisis and prospects for reviving the stalled Middle

East peace process.

He also said he was convinced that Washington would agree to cancel Israel's \$4.6bn of military debt in the wake of President Bush's proposal to cancel \$7bn of military debt

owed by Egypt.
An Israeli official accompanying Mr Levy said that while President Bush did not provide an explicit guarantee that the Israeli debt would be forgiven we expect the Administration will respond positively to the

request The Israeli Foreign Minister first said the US would supply the Patriot missile during an interview yesterday with Israeli radio. The total package under discussion is believed to be valued at about \$1bn, but the method of payment remains unresolved. Emerging from a White House meeting with Mr Bush,

Mr Levy said he was happy to hear from the President "on

the commitment of the United States to Israel's qualitative and military edge, to stand next to it and to supply it with the needs for its security."

The Foreign Minister said he had talked with President

Bush about joint goals, how to maintain the security of Israel and equipment needed. An Israeli official confirmed that Mr Levy expected this would mean the supply of the Patriot and other advanced weapons. The Patriot is an advanced anti-aircraft system with limited anti-missile capability. Israel wants the system to treated. enhance its ability to counter

any possible strikes from lraq's enhanced Scud B missiles. The Israeli Foreign Minister spent some time during talks on Wednesday with Mr James Baker, the US Secretary of State, discussing ways to seek a Middle East peace settlement involving the Palestinians. The issue has been a major stumb-

ling block in US-Israeli relations for the past 18 months. Mr Baker, before leaving on a tour of the Gulf, said he had agreed with his Israeli counterpart that it was "very impor-tant in the context of the overall situation in the Middle East that there be a credible peace

# Iraqis take over homes in Kuwait

By Stephanle Gray

THOUSANDS of Iraqis are being moved into Kuwait, issued with Kuwaiti identity cards, and installed in the homes of evicted nationals in an attempt to alter the country's demographic balance, according to Dr Huda Al-Bahar, who was studying in Britain at the time the emirate was invaded.

Quoting a letter smuggled out from a public health offi-cial, she said all but one hospi-tal had been taken over by Iraqi troops. Premature babies had been moved from a special unit and had died. Patients at psychiatric and geriatric hospials had been released.

Dr Al-Bahar, speaking at the launch in London of the Asso-ciation for Free Kuwait which support for the removal of Iraqi forces, said Kuwaiti and other doctors had set up a mobile operating theatre to provide emergency care for all who needed it.

Mr Naser Al-Marri, displaying his injuries as a freedom fighter in the Kuwaiti resistance, said Iraqi soldiers were hanging people in the streets and burning their bodies. A banker who returned to

Kuwait to fight the invaders, Mr Al-Marri said three of his resistance colleagues had been left bleeding to die outside one hospital. Similar groups were operating all over the country. He said he sustained his injuries in a clash on August 20 and had escaped through Saudi Arabia where he had been

Mr Al-Marri said children had been killed for demonstrating with posters of the Emir Sheik Jaber, and the Kuwaiti flag. He admitted that his account could not be verified and deplored Iraqi President Saddam Hussein's refusal to allow independent witnesses. such as Red Cross officials,

into the country.

Members of the Al-Sabah ruling family were also still fight ing. Egyptians and Europeans were helping by providing training, food and medical equipment.

He said that, apart from weapons belonging to Kuwaiti forces, the movement had antitank guns, which it had bought

# India agrees to Iraqi request for medical supplies By K K Sharma in New Delhi and Robert Graham In

INDIA has decided to send medical supplies to Iraq at Baghdad's request, in a move that is likely to be major test of the United Nations embargo.
The Indian medicines will be sent as soon as permission is given to Indian air force transport aircraft to fly to Baghdad.

At the same time both China and Iran were also reported to be considering the despatch of humanitarian aid to Iraq. India claimed yesterday that western nations were adopting

double standards in enforcing sanctions against Iraq as India renewed a request to the UN for food and medical aid to be sent to tens of thousands of its nationals stranded in the Gulf.

"America, Britain and fother western countries are laying down certain ground rules. It is somewhat like being player and umpire in the same game," an Indian External Affairs Ministry spokesman said. He complained that west-ern nations had chartered Iraqi ern nations had chartered main planes to fly out their nation-als, while objecting to India's efforts to send food and medi-cal supplies to the Indians in Kuwait and Iraq.
"It seems to us that there are

some people laying down the law and then determining how it should be implemented. In our view, the rules are not eing applied fairly and equitably."
The United Nations sanc-

tions resolution bars all goods, including food and medicine except for humanitarian reasons. India has presented a memorandum to Mr Javier Pèrez de Cuellar, UN Secretary-General saying that in any blockade, relief supplies of food and medicines should be allowed on humanitarian

The US and other western

that Iraq has yet to reach the stage where it needs such "humanitarian" assistance even though President Saddam Hussein of Iraq on Wednesday claimed Iraqi children were dying as a result of the

The proposed medical airlift follows an Indian decision to send a ship with supplies of food and medicines for Indians stranded in Kuwait. The ship which is also meant to bring back Indians stranded in Kuwait, has now docked at a port in the United Arab Emirates awaiting Iraqi permission to proceed to Kuwait.

There were suggestions that the Iraqi authorities were conditioning the permit on the ship carrying food and medicines. A second ship is ready to sail from Bombay once Iraqi permission is granted and another has already picked up some 700 Indians stranded in Knwait

So far, about 16,000 have made it home, mostly after an overland trek to Amman, Jor-dan. Another 12,000 are stranded in miserable condi-tions at the iraq-Jordan border. India had about 172,000 people

in Kuwait and some 9,000 in Iraq when the crisis broke.

The Indian government has been criticised by some newspapers for not giving adequate support to its nationals in distress in Kuwait. There have been reports that Indians have been assaulted by Kuwaitis because of their government's "ambivalent" stand.

Reacting to questions on these reports, an official spokesman said yesterday these assaults, if correctly reported, were unjustified as India's stand was "crystal clear" and it had not recognised Iraq's annexation of

### **NEWS IN BRIEF**

# UN acts to free logjam of refugees

THE United Nations yesterday chartered a giant Soviet Antonov airliner to evacuate 17,000 Bangladeshis and Sri Lankans from Amman and help free the logiam of refugees stuck in the Jorda-

nian desert, Reuter reports from Geneva.

Tormented by sun, sand and scorpions, more than 75,000 Asian Jordanian desert where fierce sandstorms yesterday swept over three camps in a 47-mile no man's land between the Iraqi frontler and the Jordanian border post at Ruweished.

UN and other agencies are pouring staff, food, tents and water into Jordan. The UN planned 10 return trips in the Antonov over the next 10 days and additional rotations were possible provided the it received enough funding, the official said

### More western women and children flown out of Iraq

WESTERN women and children continued to leave Iraq yesterday in chartered Iraqi aircraft while their menfolk were being detained as hostages against a possible attack on Iraq by the international forces gathering in the Gulf, Robert Mauthner, Diplomatic Correspondent, writes,

According to official estimates, some 7,000 western and Japanese men are being detained by the Iraqi authorities. British officials said they believed that all British men rounded up in Kuwait had been taken to Iraq, where up to 200 Britons are now thought to be in detention at strategic sites.

However, the Foreign Office in London estimated that there

were still about 1,800 Britons left in Kuwait, some 400 British residents in Iraq, in addition to the 200 men in detention, and another 400 Britons "in transit."

# Morocco seeks delayed meeting

Morocco has called for the indefinite postponement of an Arab League Foreign Ministers' meeting scheduled to be held in Cairo on Monday, fearing that such a gathering would further deepen divisions in the Arab world - now split into two hostile camps, Tony Walker reports from Cairo. Monday's meeting was called to approve the re-location of the Arab League headquarters from Tunis to Cairo.

EC urges energy saving

European Community governments must do more to ensure security of energy supply, and must try harder to promote energy saving measures and energy efficiency, the European Petroleum industry Association (Europia) warned yesterday, Lucy Kellaway reports from Brussels. The association said that governments should develop realistic alternative energy sources and encourage

# Dilemma of UK company building 'Saddam's bunker'

Carry on working is the Foreign Office message for British groups with contracts in Iraq, writes Jimmy Burns

ORE THAN a month after the invasion of Kuwait some British companies are continuing to work on contracts in Iraq, and are expecting to be paid for it with the blessing of the Bank of England

of England.
In practice, it has not proved simple to cut off all commercial contact with Iraq at the stroke of a legislative pen, as the case of Mivan Overseas Ltd, one of Northern Ireland's leading construction companies demonstrates. The company in March 1989

signed a series of joint venture and "leader" contracts worth a total of £31m for a building project filed with the Iraqi Ministry of Planning with the code-name Project 304X. The £150m investment and the specifications of some of the contracts linked to it have

left banking sources with no doubt that the plans call for a

large prestige administrative

building which could be put to military use. Contracts include the installation of 60mm thick bulletproof windows-made to very exacting standards - and internal security and commu-nications systems.

The Department of Trade and Industry said that it was unable to estimate the number of British companies operating in Iraq as before the invasion no company was obliged to inform the Government of its activities. The DTI's subsequent role

has been in denying export licences to companies wishing to trade with Iraq. But a precise estimate of companies still doing business is difficult as some companies are believed have chosen to adopt a low profile and not even contact the British embassy. The companies known to have been operating in Iraq since the trade embargo



include John Laing, Hawker Siddeley, Biwater and Davy Corporation on projects ranging from the construction of an aero medical centre in Bagh-dad to the installation of switch gear at a tyre factory.
The Foreign Office also will

not comment on individual contracts. However it confirmed sterday that its instructions to all British companies with were to carry on working. The official diplomatic advice is that British expatriates could run the risk of being taken as hostages if they downed tools. Mivan has joined several British companies in telling its expatriates to carry on working nor-mally as a result. The advice from the Bank of

England is not proving quite so straightforward. A combination of EC Council regulations, UK statutory instruments and UN orders in force since the second week of August, prohibits for example "any act calculated to promote the supply or delivery of goods in any form" in Iraq. It also states that the Bank of England will "not normally give permission to "enable orders received by persons sub-ject to the directions from per-

sons resident in Iraq to be transferred to and executed by branches outside the UK. In practice rules and regula-tions have effectively frustrated the export of goods and material from the UK to Iraq since August 7. But Mivan is just one of several companies that

The company however believes it has discovered a "grey area" in the regulations regarding payments due for work in progress since the inva-sion of Kuwait. These payments would normally take the form of a "progress certificate" issued by an Iraqi bank which, in Mivan's case, would trigger off payment by the Bank of Ireland against the guarantee of a Iraqi deposits held in the UK.

The Bank of England which is known to be adopting a sym-pathetic attitude to British companies suffering cash difficulties

as a result of the Gulf crisis, said yesterday it was prepared to approach the issue of payments on a case by case basis. So far no transfer from Iraq for work in progress since August 4 has been issued. However Mivan senior executives believe that Bank of tives believe that Bank of England officials are split on aiready had its material in Iraq and was thus unaffected by the the issue and the company could soon become one of many determined to press their case for greater flexibility on transfers out of Iraq.
Mr Henry Johnston, the com-

rany's Managing Director sald:
"Iraq has been very good to us.
We've been doing business with
them for the last ten years and
we would be happy to work
there for the part ten years." there for the next ten years." He added: "The work we are doing is under the advice of the British embassy in Baghdad. We feel that the Bank of England is morally bound to insure that we get paid for it."

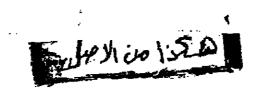
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Tom King (left), Defence Secretary, and Douglas Hurd, Foreign Secretary, leaving Downing Street to attend the emergency House of Commons debate on the Gulf crisis

# Thatcher wins widespread support from parliament

By Philip Stephens, Political Editor, in London

MRS Margaret Thatcher, Britain's Prime Minister, amounced yesterday that the use of force might eventuality have to considered UK is preparing strengthen its forces in the Gulf, as her gov-ernment's response to the Iraqi invasion of Kuwait won overwhelming support from mem-bers of parliament of all political parties.

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In an emergency House of Commons debate on the crisis, Mrs Thatcher said Britain and its allies would accept nothing less than Iraq's "total and unconditional withdrawal" from Kuwait.

Parliament had been recalled during a recess for the first time since Argentina invaded

the Falklands in 1982. Mrs Thatcher gave no details of the additional forces which will complement the present British air and naval presence in the Gulf. There was intense speculation among Conservative MPs, however, that the Government was ready to send a small complement – perhaps 1,000 - of ground troops to the

region. She insisted that the Government would prefer a peaceful settlement in the region, but repeated several ti was not prepared to rule out the possibility of a pre-emptive military strike against Iraq. Similarly, Britain would do its utmost to secure the release of western hostages, but would not give in to "threats and blackmail".

Her vehement condemnation of President Saddam Hussein, who she accused of "flagrant and blatant agression", "per-fidy and deceit", was echoed by opposition leaders. Mr Neil Kinnock, the Labour

leader, pledged that his party would continue to give unequivocal support to international efforts to isolate Iraq and force it to leave Kuwait. Mr Paddy Ashdown, the Lib-eral Democrat leader, said that there could be no compromise on the terms of the United that the use of force might eventuality have to considered as an "ultimate option".

The debate revealed, how-eyer, considerable unease about the circumstances under which Britain might back the US in a direct military strike

Mrs Thatcher stressed repeatedly that the UN charter and the resolutions already passed by the Security Council provided the legal framework for such action if sanctions proved ineffective.

She refused to give any undertaking to seek the spe-cific authority of the UN before any military action. She argued that such a move would undercut Britain's legitimate rights, hand an advantage to President Saddam and, possibly, put British forces at risk. "For these reasons I am not prepared to limit our legiti-mate freedom of action."

"Of course we prefer a peaceful solution," she added. "But that must involve Iraq's total and unconditional withdrawal from Kuwait and the restoration of the lawful government. dealing with a person who, without warning, has gone into the territory of another state with tanks, guns and aircraft." Her stance received the

backing of the vast majority of Tory MPs, who argued that it while it was essential to maintain the international pressure on Iraq, it would be unwise to rule out in advance any

Mr Kinnock, however, stressed that while a pre-emptive attack on Iraq might be justified in strictly legal terms it could shatter the present international consensus which had isolated Mr Saddam.

The potential consequences of taking action which did not have complete and unarguable UN authority included: "fur-ther turmoil, terrorism, an

increase in nationalism and

fundamentalism, and the destabilising of strategic allies. That view was backed by Mr Ashdown and by Mr Edward Heath, the former Conservative Prime Minister. Mr Heath said that control of the crisis must remain in the hands of and their allies were forced into an immediate military response by renewed fraqi

Mr Tony Benn. the former Labour minister, spoke for a small group of Labour MPs, who argued that the Britain risks being drawn by the US into a devastating full-scale war in the Gulf. He feared that Washington had already decided that when it was ready it would create the pretext for an attack.

Mr Benn is to force a vote at the end today of the two-day emergency debate, but Mr Kin-nock made it clear that the vest majority of Labour MPs would vote with rather than against the Government.

Mrs Thatcher described the resolve of Britain and her partners to bring about Iraq's with-

lute". She said: "There can be no 'compromise' solutions which limit or diminish that objec-tive, and attempts to devise them only postpone the moment when Iraq realises that there is no option but to withdraw."

Looking to the future - and voicing objectives later endorsed by Mr Kinnock and Mr Heath - Mrs Thatcher suggested that when a legiti-mate government had been restored in Kuwait arrangements would be needed to ensure the security of its territory and of other countries in

the region.
"This will need to involve the United Nations, and it is not too early to plan for this situation now," she said.

# Bush appeal fails to account for debts to UN

Lay 100 1:50

By Michael Littlejohns in New York

PRESIDENT George Bush's full Among the assessments of appeal to America's allies to the 160 member governments, share the financial burden of the Middle East military build-up has conveniently ignored the large sums still owed by the US for United Nations peacekeeping operations in the region. The US has also accumulated the biggest debt to the regular UN budget for day-to-day expendi-

tures Notwithstanding promises by former President Ronald Reagan and Mr Bush to pay off arrears, the latest UN status of contributions report shows that the US owes a total of \$522m for the budget this year, and for previous years when it failed to meet its obligations in

that of the 25 per cent contribution of the US is the largest.
The US is supposed to provide 25 per cent of the UN budget, more than any other of the 160 UN members. Only 60 members have paid their full dues this year,

including all the west Europe-ans many of which made their contributions ahead of time in order to ease the financial difficulties faced by the world body. Regular budget shortfalls amounted to \$661m. This compares with a 1990 budget of \$827m.

Peacekeeping accounts are kept separately. Both the US and the Soviet Union are

heavily in debt to the UN operation in Lebanon - \$132m and \$119m respectively - and Washington still owes \$24m of the \$30m arrears for the UN transition assistance group which brought Namibia to independence from South

As members talk blithely of an estimated \$3bn-\$5bn bill for future UN involvement in Cambodia, not to mention possible peacekeeping commit-ments in the Gulf. Western Sahara and Central America, the Secretary General, Mr Javier Peres de Cuellar, has

rung an alarm bell.

At a press conference in Geneva recently, he asked bluntly where the money

would come from. How could the UN embark on such operations with inadequate resources? An aide said later that Mr Peres de Cuellar was warning that he would insist in future that member states contribute cash "up front" for

peacekeeping.
The fabric of the UN headquarters, one of the world's most recognisable landmarks, shows the effects of years of neglect necessitated by budget-

Near the Security Council Chamber - where five critical Gulf resolutions were approved in little more than three weeks - pails to collect water from leaky ceilings are a common sight after rainstorms.

When walls develop cracks from subsidence in the 40-storey UN edifice, they are often neither patched nor repainted. Windows and glass doors that used to be washed regularly are grimy and fingermarked. Broken chairs and tables in the delegates' lounges await repair: lavatories often

lack soap and toilet paper and

water is wasted from taps with

worn out washers. Despite all the problems. norale at the UN appears to be higher than in past years, in part because many feel the organisation may at last be moving in the aftermath of the Cold War to the central role in international affairs that the

# US army revives development of protective clothing

By David Rushby

US MARINES in the Gulf remain vulnerable to chemical and gas attack because a proj-

and gas attack because a project to develop air-conditioned protective clothing was abandoned four years ago.

The project would have provided marines with individual micro-climates while wearing the clothing. It was abandoned when funding was withdrawn in 1986 - a time when the US did not perceive Third World countries as serious potential eggressors.

In 1983, engineers at the University of Washington were contracted by the US Army to build a small 100W engine to power a compressor operating an air-conditioner, all contained in a 201b back-pack. Three engines, which used slightly more than one pint of diesel fuel during a 10-hour operating period, were supplied, one complete and two almost complete, before the

project was shelved. Using external combustion the engineers produced an engine that was 2.5 times more efficient than a comparable internal combustion model. It was almost silent in

operation, vibration-free and had a low infra-red signature. The US Army has recently revived the project and a grant of \$50,000 has been awarded to Stirling Technology of Rich-land, Washington, which took over the work of the university unit. Mr Fred Allen of the DS Army Natick Research,

Development and Engineering Centre, Massachusetts, said it hoped to capitalise on the earlier work. He expects that a second grant of \$500,000 will be made to complete a pilot unit if the first phase is suc-

Of the original project, Professor Mark Holtzapple, who worked at Natick between 1983 and 1986, said engineers managed to overcome "extremely difficult technical obstacles. All the Army could

see was that there were probiems. They couldn't see how

far we had come." In addition to protecting soldiers on the battlefield, Prof Holtzapple said there was a logistical advantage in using the equipment. For each pound of fuel used for the engine a soldier requires 201b less water in desert conditions. US marines in the Gulf are having to drink 50lbs of water each day - almost five gal-lons - to avoid dehydration.

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# British peers back unity on Iraq

By Raiph Atkins in London

THE House of Lords, also recalled to debate the Guif crisis, showed the same gravity as the House of Commons - and the same anxiety to show unity and forcefulness to the force of least appreciate. to snow unity and torcentness in the face of Iraqi aggression. The Earl of Cathness, a For-eign Office junior minister, told a full upper house that there should be "co-ordinated, determined measure" on Tree's determined pressure" on Iraq's President Saddam Hussein. "If

President Saddam Hussein. "If the Iraqi action goes unchecked, none of us will be able to feel safe," he said. Lord Callaghan of Cardiff, the former Labour prime min-ister, played down the conse-quences that the taking of a vote in the Commons might vote in the Commons might

have on the impression of national unity. He said the opposition should be taken into the Government's confidence about any steps it planned to take against Iraq.

Economic sanctions were right at this stage – but were of limited value, Lord Callaghan said. Jordan, Algeria, Libya and Tunisia should be used to persuade Mr Saddam of Britain's determination. If sanctions and politics did not work, 'he will have to yield to armed forces what he will not

yield to morality."
Lord Pym, who was foreign secretary at the time of the Falklands war, regretted that force "almost invariably" had

to be used to displace an aggressor. But he was con-vinced sanctions had a chance of working because they could bite on Iraq and the world was resolved to implement them. Lord Cledwyn of Penrhos leader of the opposition in the House of Lords, said the UN's

determination to enforce the

rule of law was essential. Dr Robert Runcie, the Arch bishop of Canterbury, said frag's aggression against Kuwait had to be vigorously resisted. "For the first time since its inception the UN acted as its founders intended. That is a triumph for international order which should not be allowed to crumble."

# Canadian flight lands in Turkey

Jim Bodgener in Ankara

A CANADIAN aircraft carrying 162 hostages, predominantly women and children arrived at Ankara's Esenboga airport yesterday. It was the first flight of Western hostages to arrive in Turkey.

The flight which orginated from Kuwait also set down in Baghdad picking up five more hostages. The passengers included 135 Canadians, 10 Irish citizens and 12 Americans. There were 6I children and 20 men holding dual passports. Four men with Canadian passports were prevented from boarding the flight. All but seven of the hostages were expected to transfer onto a Canadian aircraft from an Iraqi airways flight at Ank-ara's Esenboga airpori last

night.
"We think it is a great relief to have our people coming out," said the Canadian ambassador to Ankara, Mr Paul La Pointe. "But we're very worried for the men they left behind." There were an estimated 400-600 Canadians working in Kuwait and Iraq before the

start of the Guif crists. The waiting DC-8 owned by Canada's Nation Air had been on standby in Larnaca in Cyprus before being moved to

senboga over the weekend.
At that time it seemed possible that some Canadians might escape via the south-eastern Turkish border gate at Habur where around 2,000 Bangladeshis from the crush of around 10,000 in the Iraqi customs compound, had been expected to cross frontier at

the Hezil river yesterday. Around 1000 7-man tents were being pitched and food prepared by the Turkish Red Crescent in the compound of a state hostel for haj pilgrims to

But on Monday, the Turkish government made an exception for the near-destitute Bangla-deshis to its general rule that

only those with assured con-sular assistance, funds and transport would be permitted across. The Bangladeshis would rest in the compound before being sent on in buses provided by the Turkish gov-ernment down the ancient Silk Road to Adana, where the Bangladeshi government has started an airlift home.

Meanwhile, convoys of Paki-stani cars started to come through Habur in substantial numbers again yesterday. The attitude of Iraqi officialdom has changed very much for the better, according to Pakistani embassy officials on the Turk-ish side of the border quoting the Pakistani ambassador in

Baghdad, Mr Tareq Meer. Meawhile, the state-owned Turk Hava Yollari (THY) said it would assist with the airlift between September 9 and 23, moving 3,000 people. After September 9, the airlift will be switched to the city of Diyar-

# Cambodian PM and Sihanouk agree to talks

By Claire Bolderson in Jakarta

TALKS on ending 11 years of war in Cambodia are poised to go ahead in Jakarta after a last-minute change of mind by Prince Sihanouk, leader of the resistance forces, and Prime Minister Hun Sen, who have both reversed their earlier positions and decided to

Although Hun Sen's decision
was announced within hours of
Prince Sihanouk's, western
observers believe it is likely that a US announcement on Wednesday that it is to hold its first direct talks with the Phnom Penh government also contributed to the Cambodian Premier's shift of position,

The prospect of being credited with greater legitimacy by Washington has offered him a stronger hand at the talks.
Prince Sihanouk is appar-

ently going in response to a personal invitation from Indonesia President Suharto. But he has indicated that he will not participate directly in the talks, which are to bring together all three of the Cambodian resistance factions and

the Phnom Penh government.

Prince Sihanouk has handed leadership of his Funcipec faction to his son Prince Ranariddh, who is in Jakarta. Hun Sen had said earlier this

STRONG reports from Beirut

that three British hostages held in Lebanon, including Mr

Terry Waite, the Archbishop of

Canterbury's special envoy, would be freed later this

month, remained unconfirmed

"We would obviously be delighted if these reports are

true," a British Foreign Office

official said. "But there have been many such reports in the past which have turned out to

Notwithstanding official cau-tion, the reports of the early

release of the hostages

appeared to be unusually well-

sourced. Reuters news agency quoted "a senior Moslem offi-

cial" in Beirut as saying that, "if all goes well, Mr John

McCarthy, Mr Jack Mann and

The report was also con-

THERE WAS violence in many

Indian states vesterday with

students and others agitating

against the government's decision to reserve jobs for deprived sections of the popu-

lation trying to close shops and

In Delhi, more than 70 people

were injured as agitators and police fought near the univer-

sity and other parts of the capi-tal when students attacked

buses in an attempt to stop

The agitators were trying to disrupt the capital as part of the movement that forced the

local administrations last week

to close schools for a month. A

rally by students and farmers

is planned in New Delhi today.

The "close Delhi" movement yesterday was partly success-

ful and most shops in the capi-

tal and business centres remained closed for the day

although nearly all offices

Similar moves to block traf-

fic and train movement were

Commission yesterday spelt out the schedule for national

parliamentary elections in October that follow the dis-

missal last month of Prime Minister Benazir Bhutto and her government, Reuter reports from Islamabad.

The ability of election candi-

dates to stand can be chal-

lenged by any voter. Previ-

ously only other candidates could object, but a special ordi-

functioned normally.

people from going to work.

**Protests mount against** 

Indian job reservation

released in September.

in London yesterday.

be unfounded."

Britain refuses to confirm

By Robert Mauthner, Diplomatic Correspondent

week that he would attend the meeting only if Prince Sihan-ouk was present, but the Prince's change of mind appears to have deprived the Cambodian Prime Minister of that excuse and he is expected to arrive in Jakarta today. Also expected in the Indonesian capital is a French delegation which will co-chair the meeting with Mr Ali Alatas, the Indonesian Foreign Minister.

The main purpose of the meeting is to decide the composition and function of a Supreme National Council which would be Cambodia's sovereign body in the run-up to United Nations supervised elections and which would effectively replace Hun Sen's existing government.

existing government.

Also under discussion will be the details of the documents agreed by the five permanent members of the UN Security Council in New York last week. After this accord, under which virtually all Cambodia's administration will be you but the administration will be run by the UN, it had seemed that the Hun Sen government was to lose the most out of the four factions. The US move may have indicated to Phnom Penh that there are to be some compensations for going along with the plan.

tacts between the British and

Iranian governments, which

were being conducted outside Lebanon, had reached their

"final stages". The release of the hostages would be the result of these talks. The Brit-

ish government has refused to

confirm the existence of such

The pro-Iranian spokesman said that one British hostage

secret negotiations.

was freed last month.

Haryana states, as well as towns in Bihar in the east,

Uttar Pradesh and Haryana in

the north and Andhra in the

V.P. Singh is determined to go ahead with its decision to

undertakings.

Pakistan election scheduled

The government led by Mr

The Prime Minister suffered

a setback yesterday when the government of the northern

state of Himachal rejected the

Mandal Commission's report

nance issued by President Ghu-lam Ishaq Khan after the sack-ing opened the process. Nominations begin today, as

legal procedures continue aimed at having senior figures in Ms Bhutto's government dis-

qualified from public office on charges of corruption or abuse

of power.
Three former ministers were

charged this week before spe-cial courts, and more are

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on which his decision to

reserve the jobs was based.

# Government to sell stake in airlines

reports from Canberra. He told reporters the gov-

"The government has agreed to sell an equity stake in Australian Airlines and Qantas," Mr Hawke said, adding that at least 49 per cent of each airline would be sold.

Party on September 24. The party, under its consti-tution, has to agree formally

party doctrine, which in the past has opposed privatisation. Mr Bill Dix, the Qantas mr Bill Dix, the Gantas chairman, said earlier yesterday that if the government agreed to a partial Qantas sell-off, he expected stakes to be bought by Japan Air Lines, Lufthansa, British Airways and American Airlines.

The cabinet had before it

goodwill gesture." Pro-Iranian extremist groups in Lebanon are currently holding 12 west-The cabinet had before it plans to sell all of Australian Airlines, 49 per cent of Qanias, and merge Telecom with OTC, the country's international erners, including six Americans, two West Germans and one Italian. Mr Brian Keenan, an Irish hostage who phone carrier . also held a British passport,

basis of competition to a merged Telecom/OTC. Mr Hawke would confirm only that Aussat would be sold. He said there would need to be further discussions within the government, the party and with the Australian Council of made in several other towns, including Chandigarh, the common capital of Punjab and Trade Unions before a final

issues. There was resistance within the cabinet to the total sale of Australian Airlines, which will have some restrictions on foreign ownership placed on it,

eriments are opposed.

The allocation, which is in addition to the 22.5 per cent which under the Indian Constitution is already reserved reserved for the "scheduled castes" of untouchables, is limited to jobs in central government offices and public sector

## Philippine base talks to resume

By Greg Hutchinson at Clark Air Base, Philippines

continued US military pres-ence in the Philippines are due to resume in Manila on Sep-tember 17. The Philippines has issued a notice terminating the lease of the US facilities,

tution, any extension would need to take the form of a treaty ratified by two-thirds of the Senate. About half the senators say they are opposed to the US bases. The US occupies two large

bases - Subic naval facility and Clark Air Base - and four smaller ones. Clark is about 50 miles north of the capital.



Both sides claim first talks a success despite failure to narrow differences

# Two Koreas agree to further meeting

By John Ridding in Seoul

THE highest-level talks ever held between North and South Korea ended yesterday with little progress on resolving differences but with an agreement to hold further nego-tiations next month in Pyongyang, the North Karens control

North Korean capital.

During the last working day of the Seoul meetings Mr Roh Tae Woo, the South Korean President, also called for an early sumper the sum of the South Korean President, also called for an early sumper the sum of the South Korean President, also called for an early sumper the sumper the sum of the South Korean President and South Robert An mit meeting with President Kim Il Sung, ruler of North Korea since the peninsula was divided in 1945.

Despite failure to narrow differences on the issues of arms reduction, bilateral economic and personal exchanges and member-ship of the United Nations, both sides expressed satisfaction with the outcome of the prime ministerial level meeting.

South Korea's President Roh Tae Woo (left) with Mr You Hyong Muk, prime minister of North Korea in Seoul

Mr Ahn Byong Soo, the North Korean spokesman, said: "The fact that we can hold such high level talks is itself a great sucsuch high level tanks is used a great such cess." Similar sentiments were expressed by South Korean officials who described the four day talks as an important step in improving North-South relations.

President Roh issued his call for an early with My-

summit during a private meeting with Mr Yon Hyong Muk, the North Korean Prime

Minister.
"To solve effectively pending issues between the South and the North, the top leaders of both sides should meet as soon as possible and set the framework for mutual co-operation." Mr Rob said.
His meeting with Mr Yom was first time a His meeting with Mr Yon was first time a South Korean leader has received an official representative of the communist North Kor-

Mr Yon conveyed greetings from President Kim. He said the North Korean leader

believed unification of the peninsula "should not come by means of war but by peace" and that "through meetings the base for unification can be brought about".

During negotiations earlier in the day, Mr Kang Young Hoon, the South Korean Prime Minister, pressed unsuccessfully for a joint agreement on an eight-point plan to improve bilateral relations. The failure reflected continued differences on several important issues and North Korea's refleration of controversial demands.

The North Korean delegation demanded the release of three dissidents imprisoned in South Korea for travelling to the north and the end of annual military exercises with the US. The North Koreans also said that membership of the UN should be on the basis of shared seat or after reunification — positions rejected by the South as unrealistic.

to be retired

air force officers with parallel action expected in the army

and navy. The moves follow a

government reshuffle in which nine ministers were replaced.

An overhaul of the armed 3

# Australian

AUSTRALIA'S AUSTRALIA'S Labor government has decided to sell at least 49 per cent of Qantas, its international airline, and Australian Airlines, the stateowned domestic carrier, according to Mr Bob Hawke. the Prime Minister, Reuter

ernment would also expose Telecom Australia, the domes-tic telephone utility, to compe-

progress on Beirut hostages firmed by a senior pro-Iranian source in Beirut. The Moslem official said that high-level con-

Speaking after a cabinet meeting, he said final details of the seil-off of state assets would be decided before a special meeting of the Labor

to fundamental changes in would be freed in a first step, to be followed by the other two after London had returned "the

> The plan was for the state's deht-ridden Aussat satellite company to be sold to form the decision was made on all

according to party members.

Mr Hawke expected the issue of Telecom, which will stay in government control, to be decided next week and that reserve 27 per cent of govern-ment jobs for so-called back-ward castes. Several state govthe airline issue would be decided nearer to September

The overall issue has split the party, with left-wingers preferring only limited privati-

from September next year. Under the Philippine consti-

# Demands grow for free Ivory Coast elections Top officers

By Julian Ozanne in Abidjan

SOLDIERS and riot police used SOLDIERS and riot police used teargas and batons to disperse protesters yesterday as several hundred people demonstrated in central Abidian for free elections after 30 years of one-party rule in the Ivory Coast.

The demonstration, the second in a week to be broken up by security forces in the West African country, marks a mood of confidence among the flourishing political opposition that the "old man", as President Felix Houphouet-Boigny is known, has lost his iron grip and that his regime, beset with

economic problems, is approaching its twilight days. Throughout the morning near the government's admin-istrative building and city hall, soldiers armed with semi-auto-matic weapons threw teargas canisters into the crowds. De onstrators flashing the two-fin-gered democratic salute ran through the streets chased by groups of riot police in helmets and bullet-proof vests.

The demonstration was called in an attempt to force the government to respond to demands for a national conference of all political groups to decide rules for the presidential, parliamentary and munici-pal elections due to take place over the next four months.

Its timing was designed to give maximum political embarrassment to the government before a visit by Pope John

ean government.

Paul which starts Sunday. Economic malaise - caused by tumbling world cocoa and coffee prices, an unserviceable external debt of \$15bn, and excessive government expendiwithin the country from stri-king workers and students. and externally from France and donor countries, the presi-dent reluctantly agreed in April to legalise opposition

ture - has unleashed a wave of protests this year.

in Nigeria In the face of pressure By William Keeling in PRESIDENT Babangida has begun a restructuring of the Nigerian armed forces, retiring 22 senior

political parties.

But opposition groups claim that elections organised by the government would be fraudulent. They are threatening to make the country ungovernment the country ungovernment of the country of the cou able through a campaign of civil disobedience unless the President responds positively to their call for free elections.

forces was expected following a failed coup attempt in April Mr Babangida has criticised the military for having "dra-matically failed" in their task of safeguarding the nation. He said that a restructuring "must include a drastic reduction in the personnel of the armed forces". Their exact size is unclear with estimates ranging from 100,000 to as many as 250,000.

The air force officers retired were all air vice marshals and air commodores, ranks equivalent to two and one star generals in the army. They include the officers commanding Nigeria's four main air force units as well as three current government ministers (who retain their portfolios) and two

former government ministers. The retirements are in keep-ing with Mr Babangida's intention to demilitarise his government and de-politicise the armed forces.

#### Multi-party rally planned for Lusaka 4

since Zambia's independence in 1964 is expected to take place tomorrow at a rally in Lusaka organised by the Move-ment for Multi-party Democracy, Mike Hall reports from

Since it was formed in July the movement has demon-strated a large following. Thoulies throughout the country as more prominent Zambians have declared their support for

concerned about their role in

defending the country. Even after training our recruits do not develop the concept of

nation that is seen, for example, in the UK," says Lt Col Koichi Nakamura, director of

general affairs at Kumagaya.

# Young Japanese unwilling to be soldiers

Africa's biggest black township, left four

dend. President F.W. de Klerk suid, mean-while, he would give "favourable consid-

# Self Defence Forces are trying to revamp their image. Michiyo Nakamoto reports

HIS summer the accompanying, curious poster appeared on public bulletin boards throughout Japan. A young couple in matching, Chinese-style black pyjamas and similarly trendy black slippers smile pleasantly as they stand side by side, their hands almost, but not quite, touch-ing. The young man is raising the other hand to his ruffled hair in what looks very much like a sleepy salute.

prepares to throw a petrol bomb at police as further clashes in Soweto, South

The composition suggests that this may be an advert for a wedding hall, or perhaps even a campaign against AIDS. But the caption on the side in bold red characters asks, "Can you take peace for granted?" revealing that this is in fact a recruiting advert.
Japan's Self Defence Forces

(SDF) are trying desperately to revamp their image and encourage more young Japa-nese to enlist. In an age of diminishing military prestige and with companies of all sizes and nationalities competing frantically for graduates in the booming Japanese economy, the SDF are facing a losing bat-tle for the best and the brightest of the nation's youth.

The Gulf crisis, which has sparked calls for a military contribution from Japan, could

contribution from Japan, could deal the SDF a serious blow as it embarks on an effort to soften its image and attract new recruits. The number of applicants to the SDF, the military arm of the Japan Defence Agency (JDA), has been falling steadily over the years.

"The recruitment of male private second class personnel... has become more difficult every year," the JDA reports in

every year," the JDA reports in its booklet Defence of Japan 1989. Campaigning through its 50 liaison offices across the country, the SDF have just about been able to meet their recruitment target of about 26,000 a year. "Values have changed," laments Maj Yasuo Muraoka a

public affairs officer for the

Soviet President Mikhail Gorbachev will visit Japan in April in an effort to smooth relations strained by a territorial dispute dating from the end of the Second World War, AP reports from Tokyo. Mr Eduard Shevarduadze, Soviet Foreign Minister, and Mr Taro Nakayama, his Japa-nese counterpart, discussed

the issue of the Kurile Islands during two days of talks, but the gap between the two countries remained wide, a Foreign Ministry offi-cial said. But after more talks yesterday, they signed agreements for Mr Gorba-chev's visit. The two coun-



Japan Air Self Defence Force. Few of affluent Japan's pampered youth are attracted to the images of strenuous physi-cal training and rigid rules that the military conjures up in most minds. Young people know that there are easier jobs tries have yet to sign a peace treaty after the war.

elsewhere. Even those who do sign up tend to have a casual attitude to enlisting. Many hardly see their decision as a lifelong commitment. The SDF are suffering from a phenomenon that

ian society as well - the coming of age of the shinjinrui, the new generation of young Japa-nese who have puzzled their elders by their lack of a sense of duty or commitment to any

eration" to a Dutch government invitation

to make an official visit, the first by a South African leader in about 40 years.

passionate," says Maj Muraoka. "It's not that they don't work, but they pay more attention to their own feel-ings." And if their feelings tell them that they don't fit into the military they are likely to ouit The number of dropouts has increased, says Maj Muraoka, just as the number of initial applicants has fallen. Many join to obtain specific skills that they may use in civilian jobs. "It's almost as if they were taking on a part-time job," exclaims Maj

The new generation is dis-

Take the case of Mr Masaaki Hiral, a young trainee at the Air Self Defence Force's Kuma-gaya air base. Mr Hiral joined the Air Force when he failed to enter the pilot training college after graduating from high school in south-eastern Japan. "I would like to become a pilot, but I'm not restricting myself to flying fighter jets," he says

uite frankly.

In a country that has renounced all offensive military activity, the SDF are not necessarily associated with images of combat but is seen as a place where people go to work because they have few other choices.

other choices.

The young recruits themselves do not appear to have high expectations of the defence forces either. In an age of nuclear weapons, a military that has such limited capacity the be "like a transuilleer" can only be "like a tranquiliser for the people," as one young trainee at Kumagaya put it. Mr Kntsuharu Suzuki, who joined the SDF after failing his university entrance exam, says openly: "If we are attacked, I don't think we will last." Military officials accept that

their young recruits are hardly

The more pressing concern for them is how to encourage the young recruits to stay in the military once they have joined. Discipline in the home is fading in Japan and the rules and regulations of mili-tary life seem harsh to many of the young recruits. For many of the new trainees, it will be the first time they are required to look after their own belongings or even to greet someone

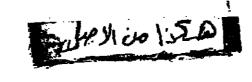
Moral support from their instructors and a strong feeling of belonging to a tightly knit group go a long way in helping the young recruits adjust to their new lifestyle. Nevertheless, the SDF have suffered their share of defections. "The number of trainees who quit has risen," says Maj Muraoka, "and their attitude to quitting

is more casual."
So far, the JDA has not felt the need to demand payment for the education of staff who leave after training. "The large number of pilots who quit after millions have been spent on their training has been a prob-lem, but with the exception of medical students, trainees are not required to pay for their education," says a JDA official. For the time being, attracting more applicants to begin with, seems to be the first priority. Along with the softer, more inviting look of this summer's cannates pages, the

more inviting look of this summer's campaign poster, the SDF have adopted a lighter logo in fancy script.

The JDA has also taken the unusual step of agreeing to co-operate in the production of a commercial film to be

released in cinemas this winter. Appropriately, or perhaps wishfully, the film is entitled





FINANCIAL TIMES FRIDAY SEPTEMBER 7 1990

The cricket pitch at Shipley, Yorkshire, as seen from the 06.50 Pullman Bradford to London.



With our steward at your other shoulder, has England ever looked finer? On your Pullman, you will get white china on white linen, silver service and the green grass of England. Could there be a more splendid way to get the grey matter working?

FIRST CLASS B PULLMAN INTERCITY

resolved soon. The US continues to object especially to West German state support for Airbus. Bonn argues this is necessary to enable the transfer of Deutsche Airbus to the private sector as the US earlier demanded. Mr

from its government.
Mr Peter Lilley, the UK
Trade Minister, said the four
governments had asked the supervisory board to pursue the review of the Airbus structures and management to make them more efficient.

#### **EUROPEAN NEWS**

# Treuhand to rule | Polish union's leaders fall out over the Solidarity symbol

writes Christopher Bobinski in By a narrow majority, Solidarity's national leadership voted to deprive

German

Airbus

Correspondent

concern on

By Paul Betts, Aerospace

FURTHER falls in the value of

the US dollar would put Airbus production at risk, Mr Erich Riedl, the West German state

secretary in charge of aero-

space, warned yesterday.

Speaking after a meeting of

aerospace ministers from the four nations involved in the Airbus consortium, he said it

was urgent for the Airbus

supervisory board and the four partners — France, Britain, Germany and Spain — to

examine all aspects of the dol-lar exchange problems facing

West Germany has proposed that Airbus aircraft be priced in Ecus, the basket of Euro-

pean currencies, as a possible solution to the problem. Its Airbus partners have expressed doubts on the Ecu

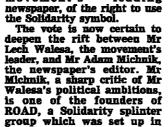
plan and Mr Riedl conceded

plan and Mr Riedl conceded yesterday that it was not "the perfect answer". But all ave-nues should be examined. "Why should Air France buy Airbus aircraft in dollars and not in francs?" he asked,

adding that Lufthansa could buy them in D-Marks and Brit-

the programme.

SOLIDARITY'S distinctive red logo, which flashed across world television networks in 1980 and guided eastern Europe's first independent trade union to power, was yesterday at the centre of a bitter dispute between the Polish movement's founders, revites Christopher Bobinski in Michnik, a sharp critic of Mr





July to counter Mr Walesa's bid for the state presidency. More significantly, the now formalises the political split which is likely to run right through the Solidarity movement, from the parliamentary group and local civic election committees, to the heart of the 2m-strong

The motion, which won the support of 26 delegates, stated that Gazeta Wyborcza "published blased articles which aimed at discrediting and ridiculing chairman Walesa" and that it did not serve the interests of the Solidarity union. There were 21 votes against

and 12 abstentions. Ms Barbara Malak, the union's spokesperson, resigned in protest at the decision. Gazeta Wyborza, which has

FINANCIAL TIMES FRIDAY SEPTEMBER 7 1990

a print run of 350,000, was set up as a mouthplece for the Solidarity opposition in the run-up to last June's elections which led to the fall of the Communist sourcement Communist government.
Yesterday the paper appeared for the first time without the Solidarity logo on

editorial: "We are not convinced the national committee has the exclusive right to our common symbol. But the respect in which we hold the union and its leadership means that we will not argue the case."

# The paper says it is committed to "telling the truth...this is how we interpret our fidelity to Solidarity's ideals."

THE European Community should press on with plans for monetary union, despite the fact that higher oil prices will exacerbate economic diver-

said yesterday.

Speaking before a key EC finance ministers this week-

"Those who argue that more preparatory work must be car-ried out are half-hearted," he said, taking a tilt as much at Mr Karl Otto Pöhl, the Bundesbank president, who this week urged caution, as at the British Government which has been fighting to delay the whole

monetary union project.

Monetary union at the European level would not produce the same shock as it had between the two Germanys, he said, because it involved "a currency for the 12 states.

The spectre of a two-tier European monetary union. ds, he claimed.

speeds, he claimed.

Mr Delors, a French Socialist, was addressing an EMU conference organised by fellow Socialists in the European Parliament. He took a direct swipe at the majority in his audience by telling them that their desire for EMU to be accompanied by further large transfers of resources from richer to proper EC states was "a horse poorer EC states was "a horse

already drew EC money amounting to 5.1, 5.9 and 2.3 per cent of their gross national wreck EMU, he warned.

Mr Jean-Pierre Cot, leader of the Socialists, who form the largest single bloc in the Euro-pean Parliament, had earlier argued that the Gulf crisis had reinforced the need for more money transfers between prosperous and backward areas of the Community.

This regional issue has already sparked a row inside the Commission, with Mr Bruce Millan, the British Socialist in charge of EC structural aid funds, Ms Vasso Papandreou from Greece and Mr Ray MacSharry from Ireland siding with Socialist MEPs' views.

#### Correction ICL

of sentences in yesterday's story on the European chip industry wrongly attributed to ICL the view of the European Commission that it was intolerable for the Community to be importing a large amount of scientific know-how.

# this month on fate of 300 companies

By David Goodhart in Bonn

THE FIRST 300 of East Volkskammer (parliament) agreed on Wednesday that the corporate sector's old debts -Germany's companies to be liquidated will be named later this month, according to Mr Wolf Schöde, an official of the Treuhand body which owns which together mount to DM106bn (£35bn) - should be waived in cases where they are most of East German industry.

Among the first candidates for liquidation, according to a report in the magazine Wirtschafts Woche, will be the giant chemical concerns Leuna and Runs, the whole of the pat a hindrance to takeover or renewal. The Bonn Finance Ministry has hitherto rejected a widespread debt forgiveness but is under increasing presout is under increasing pres-sure to change its mind.

By the end of September,
East German companies will
have received another DM29bn
in new credits, backed by the and Buna, the whole of the pot-ash and copper industries, the camera-maker Pentacon and the Microelectronics Kombinat

Mr Detlev Rohwedder, the new chief executive of the Treuhand, has said that at least 1,000 of the 8,000 larger companies under Treuhand control will have to be liqui-

To promote the survival of

# No accord on cost of troop withdrawal

By David Goodhart in Bonn

WEST GERMANY and the Soviet Union failed yesterday to agree the financial terms of a treaty regulating the with-drawal of 380,000 Soviet troops from East Germany. The issue will now be referred to Chan-cellor Helmut Kohl and President Mikhail Gorbachev and could conceivably delay the winding-up of the "2 plus 4" talks scheduled for September

The Soviet Union is requesting more than DM10bn (£3.3bn) for the continuing cost of sta-tioning troops in East Germany, withdrawing them over the next four years, and con-structing 4m square metres of new housing space for them in the Soviet Union.

An eight-point outline treaty on the troop withdrawal was agreed early yesterday between Mr Theo Waigel, the Bonn Finance Minister, and Mr Stepan Sitaryan, the Soviet Deputy President, in which Bonn agreed in principle to pay money into a joint fund to

finance the withdrawal.

Bonn, however, did not accept Soviet proposals on how much money should be placed in the fund and rejected the should pay for half of the attend.

NATO plans to invite President

Mikhail Gorbachev to its head-

quarters in December, but

France is blocking two other

western initiatives designed to

put a formal end to the Cold War, Reuter reports from

It is understood that Mr Gor-

bachev is to be asked to attend

a scheduled meeting of Nato

foreign ministers on December

17 and 18, and the gathering will almost certainly be turned into a summit of alliance lead-

"The Soviets will be sounded

out informally first and then it will be official," said an official

who asked not to be identified.

We reached agreement at a

Foreign ministers from the Warsaw Pact, Nato's erstwhile

foe, have visited the Western alliance headquarters, but Mr

Gorbachev's presence would

set the seal on a new era of

At its London summit two

meeting yesterday."

east-west relations.

planned new housing. Also unresolved was the question of Soviet debts of DM10bn with

Treuhand But, according to

Mr Schöde, the investment cli-mate in East Germany is grad-

mate in East Germany is grau-ually improving and interest in buying companies from the Treuhand is increasing. "We are in concrete talks with 100

investors and contracts worth several billion D-Marks are in the pipeline," he said.

East Germany. Western diplomats believe that the Soviet Union is trying to take advantage of the tight deadline in concluding the "2 plus 4" talks to squeeze as much money as possible out of

the Germans. Moscow may also demand a ransom, according to diplomats, for dropping its objection to signing away four-power rights until the "2 plus 4" docu-ment is ratified by the all-Ger-man parliament to be elected on December 2. The Germans and the western allies want German unity and German sovereignty to be resolved together on October 3 and are opposed to the Soviet demand for a temporary extension of four-power rights until the all-German parliament meets. It is increasingly likely that

President George Bush and Mr Gorbachev will attend the unity celebrations on October 3, if the crises in the Gulf and the Soviet Union allow. President François Mitterrand of France and Mrs Margaret Thatcher, the British Prime

months ago, Nato proposed a joint declaration of peace

the seven members of the War

saw Pact and allowing Soviet

and eastern European diplo

mats to have contacts with the

Brussels headquarters. But the

French have insisted all 35 members of the Conference on

Security and Cooperation in Europe should be party to the declaration. They also insist only one diplomat from each

Warsaw Pact country be allowed access to Nato.

agreed the joint declaration should be limited initially to

Nato and the Warsaw Pact and

that each eastern European

country could have three or

four diplomats liaising with

A meeting of Nato ambassa-dors on Wednesday failed to

resolve the issue and brought

angry calls from Britain and the Netherlands for the French

All other Nato members

etween its 16 members and

#### ish Airways in sterling. Mr Riedl's comments reflect the growing concerns of the European aerospace industry over the low dollar. Mr Jean Pierson, the Airbus chairman, **Soviet President to be** invited to visit Nato

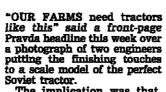
and Mr Henri Martre, the chairman of Aérospatiale, the French state-owned aerospace group, both attacked the US exchange rate policy at the Farnborough Air Show earlier this week, arguing the low dollar was distorting trade. The dollar exchange rate has intensified the long-running

transatiantic controversy over government support for the industry. However, European aerospace ministers claimed progress had been made and said they wanted the dispute

Riedl also said vesterday that the US industry continues to receive heavy indirect support

# Huge investment in agriculture fails to put bread in Soviet Union's food stores

By Anthony Robinson in Moscow



The implication was that, with more investment in better machines, the decades-long

Soviet agricultural crisis could be solved.

But this year, when record grain and other crops are coinciding with empty bread shops for the first time in ligitar remover, the problem is living memory, the problem is not how to increase output but how to make sure it reaches the consumer before rotting in the fields or in the distribution

For decades successive Soviet leaders have thrown billions of roubles at the state and collective farms created by Stalin. Every year the food sector absorbs 17 per cent of total Soviet investment with

By Quentin Peel in Moscow

Gorbachev has ordered the

Soviet Ministry of Defence to

provide compulsory medical and life insurance for soldiers and recruits killed or injured in accidents and civil distur-

The move is designed to

head off growing discontent,

both within army ranks and in

the Soviet public at large, over bullying and sloppy discipline

in military ranks, and at the

THE POLISH authorities plan

to give away a major share of state-owned industry to their

own citizens in an attempt to

speed up privatisation in the light of meagre domestic capi-

tal resources and qualms

about foreign domination of

This follows lengthy inter-

nal government discussions on how to transfer ownership

The details are expected to be unveiled by Mr Leszek Bal-

cerowicz, the Finance Minis-

ter, at a meeting this weekend in the Krosno glassworks in south-east Poland.

The Krosno works, which employs 6,500, will be one of over 40 companies due to be offered for a straight sale over

the next 15 months. It will be

privatised by Schroders, the

UK investment bank, after a

valuation by accountants Moore Stephens financed by British government aid funds.

However, in its privatisation

programme, the state also intends to introduce a system

of share vouchers. These will be issued free to the population

as a means of disposing of up to 30 per cent of the value of a further 100 enterprises, while

the state will, at least initially,

away from the state.

By Christopher Bobinski in Warsaw

Mikhail

Poles will be given large

share of state industries

PRESIDENT

pathetically little to show for Output has certainly increased. Grain production over the second half of the eighties was 15 per cent higher than in the first half and meat

output rose 19 per cent. according to Ms Karen Brooks. a leading US expert on Soviet agriculture.
But little was done to curb wastage on a grand scale, demand rose much faster than supply and the transport and

distribution system remained primitive. As a result, artificially low prices (food subsidies soared 170 per cent over this period) coupled with higher monetary incomes, led to longer queues and greater consumer dissatisfaction.

This week, as the outlines of plans for the private-enterprise economy of the future potentially most dangerous form: a bread shortage. Three months ago the Government's plan to triple the price of bread and other basic foods as part of the ill-fated reform programme put forward by Mr Nikolai Ryzhkov, the Prime minister, was torpedoed in the Supreme Soviet.

An angry delegate from Tadzhikstan summed up the views of many when he cried out: "Bread is socialism". As a result bread is still cheap, but it is no longer abundant.

Yesterday, as queues snaked through the state-run "gastronom" food shops on Gorky Street, the heart of the Soviet capital, old women protested in disbelieving, scandalised tones the demise of the old informal social contract: obedience in return for cheap bread and subsidised

Such poverty in the midst of harvest plenty is further proof

of the disintegration of the command economy. This is reflected in the refusal of grain to the state procurement agency, despite a virtual doubling in the state price. Last year state purchases were 27m tonnes below the

reluctant to supply the state, despite an expected record harvest of 230m-240m tonnes. With nothing to buy in local shops for any currency, farmers have not even been tempted by the offer of partial dollar payment to part with

86m tonne target and this year farmers are even more

their crops. They prefer to keep it and feed it to their livestock, leaving the state to turn once again to imports to fill the gap and feed the cities. Despite the good harvest the state could still have to import around

30m tonnes of grain again this year, US experts believe.

# Gorbachev tries to quell trouble in ranks

to guarantee emergency medi-

cal assistance to servicemen

"injured in exercises, redeploy-ment, (and) fulfilment of spe-

The decree amounts to a

belated admission by the Soviet authorities of the sorry

state of discipline in the mili-

tary, with widespread tales of racial discrimination, bullying,

gang warfare, and chronic dis-

use of regular troops to police Baltics and the Trans-Cauca-race riots. Baltics and the Russian heart-Soldiers' mothers demonstrated in Red Square in July, claiming that 15,000 recruits had died in the army since 1985 — more than had been killed

in the 10 years of the Afghan The backlash against conscription, and against the use of untrained troops in civil disturbances, has infected not only outlying republics like the

retain a 40 per cent share. The ways in which vouchers can be

turned into paper are still

The remaining shares will be sold at a discount to

employees as well as sold, or allocated, to domestic institu-

In addition, other factories

are to be "commercialised", with the state retaining full

ownership but calling in

banks, investment and insur-

Officials hope this method

will get around controversial and time-consuming valuation

rocedures. At the same time,

it would free company man-agement from interference by

According to government sources the three methods,

sale, distribution and transfer

of management, could account

for 50 per cent of total indus-trial output by the end of next

Privatisation legislation passed in July requires the Government to present its pro-gramme to parliament by the

end of this month. Foreign

investors may purchase up to 10 per cent of the shares in

self-management councils.

ance funds to manage them.

being worked out.

tional investors.

land of the country. The decree by Mr Gorba-chev, which was published yes-

terday, orders the Government to provide compulsory life insurance, financed by the ministries of Defence, the Interior and Transport, as well as the KGB, for all servicemen and reservists called up for training.
It orders the Health Ministry

# Greek premier acts to reform state pensions

THE GREEK Prime Minister, Mr Constantine Mitsotakis, yesterday proposed gradual reforms of the debt-burdened state pension system, saying the problem had reached "tragic dimensions."

The reforms, to be included in a new law under prepara-tion, will raise the pensionable age for men to 55 and for women to 53. At present, most public sec-

tor workers receive a pension after 25 years of service, but women are eligible after only From 1998, the retirement

age for men will be 60 and for women 58, according to the proposals, which were drawn up after lengthy consultations with trade union officials. Mr Mitsotakis warned that the combination of an ageing population and soaring deficits at the three main state pension funds threatened the Greek

welfare system with collapse. This year's budget will cover health and pension deficit of Dr981 trillion (£3.1bn) or 9.3 per cent of gross national product. The three pension fund deficits will total Dr579bn for 1990, the Prime Minister said.

The Social Welfare Foundation (IKA), which insures most

of Greece's 3.8m workforce and offers basic health services free of charge, will run up a Dr366bn deficit this year.

The farmers' non-contributory pension fund, OGA, and the seamen's pension fund. NAT, which ran into difficulties during a prolonged ship-ping crisis in the 1980s, account for the remainder.

Widespread abuse of disability schemes and tax-free pen-sions which often exceed the employee's last net salary have added to the deficits, according to Economy Ministry officials. The new measures call for a small increase in pension contributions for both workers

and employers.
In addition, pension payments for civil servants and prescription charges at IKA clinics are being introduced. The maximum individual pension will be restricted to Dr280.000 a month - still more than double the average Greek

The government also plans to encourage better management of pension funds' assets by setting up a mutual fund to invest proceeds from development of the pension funds' extensive property hold-

### problems swept aside by Delors By David Buchan in Brussels

Oil price

gences between member states, Mr Jacques Delors, the Euro-pean Commission president,

end, Mr Delors said that the Twelve were now effectively ready to start monetary union

raised particularly by Mr Pöhl this summer, was false, Mr Delors said. Commission proposals for economic and monetary union provided the means for states to adjust at differing

with no legs". Greece Ireland and Portu products, and trying to increase such transfers would

An inadvertent transposition

# Top ranking Spanish Socialists declare war on el Guerrismo

Senior cabinet ministers have had enough of Alfonso Guerra's stranglehold on the party, writes Peter Bruce

HE POLITICAL equiva-lent of open war has broken out over control of Spain's ruling Socialist Workers Party (PSOE), threatening to divert Prime Minister Felipe Gonzalez from the huge task of mitigating the eco-nomic effects of the Gulf crisis. This war has been brewing for a long time and only Mr Gonzalez' skills as a peacemaker have so far prevented it. When Mr Miguel Boyer, the conservative Finance Minister, resigned in 1985 after failing to become joint deputy Prime Minister, the wound was quickly healed Both his resig-nation and the current infighting, however, boil down to one man – deputy Prime Minister Alfonso Guerra - and the enormous power he wields in

the party. Mr Guerra, 50, is Mr Gonz-alez' oldest and closest political associate. The son of poor Andalucian parents who had 11 children, he is a self-taught and sometimes rough-edged neo-Marxist intellectual and has proved, since the death of General Franco in 1975, to be easily the most accomplished political organiser in the country. A strict party disciplinarian, he has been given almost complete control over the PSOE by Mr Gonzalez. Mr Guerra has scored some

important successes since foiling Mr Boyer, most recently replacing the premier of Anda-lucia with someone more to his liking. But ideology plays almost no role at all in Spanish politics now and *el Guerrismo*, as his strain of politics has been dubbed, involves little more than trying to place people he trusts into positions over which he has control. Now, for the first time, senior cabinet ministers are speaking out openly against him. Mr Joaquin Leguina, Socialist leader of the Madrid regional government, has dared to attack the lack of intra-party debate, which Mr Guerra is accused of stifling. In response, a Socialist apparatchik sympathetic to Mr Guerra has suddenly popped up to challenge him for the party leadership in Madrid. At a reception given by Mr Leguina this week, three highly regarded ministers, of

Education, Transport, and Public Administration, turned up,





along with a member of the PSOE central committee, the Treasury secretary and the president of the Official Credit Institute. Two years ago these men would have been putting

The press will ask us

jobs on the line.

whether we are here to support Joaquin Leguina," said Mr Jose Borrell, the Treasury secretary, at the gathering, "and we are. The ministers have had enough of Mr Guerra's stranglehold on the top echelons of the party, whose officials wilfully contradict government policy they see as too conserva-tive. The party economics spokesman, for instance, has insisted that Spain's nuclear moratorium will not be lifted when the Government pub-lishes a new energy plan later

this year even though the minister involved, who leans towards a partial lifting, has not yet made a decision.

Just before the August holiday, Mr Carlos Solchaga, the Finance Minister, fired the first shot by calling for more ministers to be elected to the party's central committee. His views were echoed shortly afterwards

vere echoed shortly afterwards by the elegant figure of Mr Jorge Semprun, a former Com-munist and scriptwriter whom Mr Gonzalez made Minister of Culture in 1988.

Mr Gonzalez, who is trying to stand back and let the

"debate" run its course, knows that he has a full scale rebel-lion on his bands and that he will eventually have to become involved, perhaps at the party congress in November. The big winner, should the Prime Minister limit Mr Guerra's powers, will be Mr Solchaga, whose conservative economic policies have irritated the party. Now, with the Gulf conflict threatening to destroy years of hard work in bringing down inflation, Mr Solchaga will be needed more than ever.

According to the central bank, Spain's faces gross domestic

product will grow by of just 2.5 per cent next year and the cur-rent account deficit will reach this year even though the minworth up to 5 per cent of GDP (from less than the forecast 3 per cent).

Mr Guerra has aiready been badly embarrassed this year by an influence-peddling scandal surrounding first one brother and then another, who are alleged to have used their fra-ternal relationship to enrich themselves. Although Mr Guerra has been able to choose his friends, and is stuck with his family, the scandal and his political style have become blurred in the Spanish media. He has acted correctly, allowing judicial proceedings to unfold, but with new allega-tions surfacing daily he is

under great emotional and political pressure.

Mr Gonzalez' problem is that Mr Guerra's disciplined approach to elections has been the key factor behind the Socialists' three poll successes ists' three poil successes since 1982. It seems almost inconceivable too, given their friendship, that Mr Gonzalez would ask him to step down. But this is one rift that cannot be neatly, or credi-bly, papered over.

# **Blast shuts** bourse in Madrid

By Peter Bruce and Tom Burns in Madrid

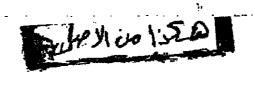
SMALL HOMEMADE bombs exploded yesterday within minutes of each other just inside the entrance of the Madrid stock exchange, and at lav-atories in the Economy Ministry and the Constitutional Court. Six people were slightly injured in the stock exchange blast.

Police said Grapo, an extreme left-wing organisa-tion, had telephoned warnings just before the explosions occurred. Some 30 jailed Grapo members have been on hunger strike for 10 months, surviving through forced feed-ing. One of their number died in the Spring and Grapo has shot dead a doctor involved in the forced feeding programme.
The stock market bomb

most of the day.

Grapo, a fanatical and shadowy group similar to Italy's Red Brigades and Germany's Red Army Faction, emerged in 1975 and has been responsible for humerous terrorist activities in the past 15 years.

brought trading to a halt for



Pt aside

a campaign for public support, launched this summer by the United Automobile Workers in preparation for hard bargaining this month over a new three-year contract with the big US manufacturers — Gen-eral Motors, Ford and Chrysler. Its boast goes to the heart of the negotiations. Do the union and management have the will to overcome their mutual dis-trust and forge an agreement that helps win back market share for the Big Three from the relentlessly advancing Jap-anese, thus saving jobs and raising profits?

Every triennial contract negotiation tends to be described as "crucial", but the stakes this time are particularly high. The outcome will reverberate through the motor industry, and the wider union movement, for all this decade. Over the past 10 years, the companies have expanded their share of the US car market from 20 per cent to



last 10 days of August, showing little response to the Gulf crisis, but down

some 20 per cent from August 1989, a

month of heavy price discounts,

Anthony Harris writes.
However, two Japanese manufactur-

28 per cent, largely through the establishment of US plants (called transplants), which tend to build more reliable cars than their American rivals at lower unit costs and with bet-

have done much to narrow the raise its productivity and make its plants far more flexible to meet rapidly changing con-

the union, workers at Nissan's plant in Tennessee voted last year, by a 2:1 majority, against UAW representation.

So, although non-union

workers in the Japanese plants have almost doubled in total to 13,000 since the 1987 contract round, job losses at Big Three plants have cut the number of 510,000 to 450,000.

Against this background, and with an oil crisis and the threat of recession making even more uncertain the US demand for cars, the UAW has placed job security, rather than

The union is still bitter over what it feels was betrayal by General Motors and Chrysler of an agreement in the 1987 contract not to close plants and only lay off workers in case of a sales downturn. But GM has closed four plants since then, although it calls the cuts "indefinite idling", The union calls this "cynical

semantic manoeuvring."
It is at GM that the new contract negotiation is to take

ter labour relations.

Although the Americans quality gap, the Japanese advance looks like continuing in the 1990s unless Detroit can

sumer demand.

Further oriental inroads
would bode ill not only for the Big Three but for the UAW, since most workers in the Japanese transplants are not union members, apart from those in joint-venture operations involving Detroit. In an embarrassing setback for

UAW members there from

wage increases, at the head of its contract demands.

place, the union having picked the company as its "strike tar-



What's good for Roger Smith, former head of General Motors? His pension of \$1.1m a year

get." It will first try for an agreement with GM, then seek to make broadly the same deal stick at Ford, the healthiest of the three companies, and at Chrysler, the weakest. GM's car market share has

Locking horns at contract time in Detroit

dropped from some 46 per cent a decade ago to 35 per cent in 1989, although it has seen marginally more buoyancy so far this year. The union has cho-sen GM because agreement with it will be particularly ticklish to achieve. Also, GM has far more UAW employees (300,000) than its rivals, and the most acrimonious recent labour relations.

Union politics have also played a role in the choice of target. Mr Stephen Yokich, who took over last year as head of the UAW at GM, is the front-runner to succeed Mr Owen Bieber, union president. The negotiations give him scope to underline his reputation for toughness.
It seems no coincidence that,

Honda and Toyota US sales surge as Americans falter

a few weeks ago, he gave his blessing to a strike at a GM parts plant at Flint, Michigan, birthplace of the company and a city which has suffered severe job cuts. The strike was ostensibly about local issues, but seemed designed as mus-cle-flexing. It only ended when GM gave the plant a reprieve from previously announced lay-offs.

The two sides are trying to reach agreement by a week today, when the current contract will run out, but they

have a big gulf to bridge. GM's opening pitch to the union made no mention of job guarantees, although it did offer a rise in basic wage rates – the only one of Big Three to do so - and improved benefits for those laid off or taking early retirement

Other contentious areas include health care, where GM wants to stem sharply rising to \$60 to \$100 for a Japanese

sion costs, despite union fury at the near doubling this year of the pensions of the company's top executives, at a time of supposed belt-tightening. Mr Roger Smith, who retired as chairman at the start of

August, takes an annual \$1.1m. GM also wants to lift productivity, by operating plants 20 hours a day instead of 16, which would sharply cut unit costs but would involve switching workers to 10-hour days and four-day weeks. This is strongly opposed by a dissident faction in the UAW, the New Directions movement.

Despite the gap between the two sides, both recognise that they need each other in the fight against the Japanese, and that contract talks which broke down and led to a strike would hand more market share to the rivals.

Ford's 33 per cent sales fall reflects corporate problems. Until 1990, Ford was the most successful of the US

majors. This year, though, its redesigned Escort, its best-seller, is being

sold at less than 80 per cent of the

General Motors, by contrast, has vir-

(AAEI) decried the decision

three commissioners - Mr

Don Newquist who cast the

lone opposing vote to the injury decision - who under-

stood the changes in the

sweater industry.

9 market share, with

volume of the old model.

### plant in the US with a younger and so healthier workforce. It will also resist higher pen-

Ragineering shares ahead of the bid and 1,700 call option contracts, resulting in illegal profits of \$2.5m.

The SEC alleges Mr Norgren also violated the securities laws by tipping off a friend about the impending deal, rec-ommending that he buy Com-bustion Engineering shares, and by making a share pur-chase agreement with a Cali-

Howard Marguleas.

Mr Marguleas, without admitting or denying the charges, yesterday agreed to a settlement with the SEC under which \$229,000 of profits from Combustion Engineering options would be turned over to the courts.

The SEC said it intended to pursue its case vigorously against Mr Norgren, who it believes may be living in Austria.

Howard Marguleas.

fornian business associate, Mr

12 / 00 / SA

Swede with

insider

trading

In New York

By Martin Dickson

MR CHRISTIAN Norgren, a well-known Swedish banker and former director of ABB

Asea Brown Boveri, the con-

struction group, was yesterday charged by the US Securities and Exchange Commission

and Exchange Commission with insider trading during ABB's \$1.6bn takeover last year of the US company Combustion Engineering.

Mr Norgren resigned his position at ABB, a Swedish-Swiss business, and was

ousted from the chairmanship

of Bank in Liechtenstein last November when the SEC first alleged that a company he owns, Financor Anstalt, had been involved in illegal share-

dealing.

Vesterday, naming Mr Norgren himself for the first time, the SEC said he and Financor

had bought 55,000 Combustion

Surinam peace bid

SURINAM army chief Desi Bouterse and rebel leader Ronny Brunswijk are expected to attend peace talks in Paris soon, the Dutch news agency ANP said yesterday, Reuter reports from Amsterdam.

France and Surinam are working to revive negotiations aimed at ending a four-year-old civil war in the former Dutch colony. A French diplomat in Surinam attended talks new models in the vital compact sector. | sewak Shankar, ANP said.

# SEC charges | Uneasy compromise in Mexico assembly

By Richard Johns in Mexico City

THE OUTCOME of the National Assembly of Mexico's institutional Revolutionary Party (PRI) was a difficult compromise between party diehards and reformists seeking to revitalise it through greater internal democratisation.

Despite the shows of unity at the final session in Mexico City earlier this week, following four separate sessions in the provinces, the PRI remains deeply divided and President Carlos Salinas de Gortari achieved less than he wanted. In theory, the big advances were resolutions setting up a National Political Council to elect the party's presidential candidate, in place of the sys-tem under which the incumbent nominates his successor, and acceptance of individual affiliation to the party.

The council is to consist of the presidents of state parties and major municipalities as well as federal and local depu-ties. But exactly how it will be composed has not been decided and it will be subject to

detailed regulations. Cynics in the press and oppo-sition assume that the outgo-ing head of state will still be able to manipulate the new body according to his will.

The leadership, under Mr Luis Donaldo Colosio, PRI national president, failed to obtain the insertion into the party's statement of the phrase "social liberalism". Semantic though it might seem, particu-iar significance is attached to this by students of Mexican

the free market, capitalist-ori-entated policies of the Presi-dent and his technocratic administration, an important part of the mandate given to Mr Colosio, who faces entrenched opposition from the leadership of the party's Labour and Peasant sectors.

Instead, the precept "social justice" remains sacrosanct in PRI liturgy in line with its the socialist, statist foundations.

A personal friend of the president, Mr Colosio has toiled manfully around the country to persuade rooted party vested interests, including powerful and corrupt state gov-ernors as well as local political bosses or caciques, of the need for greater democratisation and consultations with the

rank and file. Following devastating losses and the fraud required to maintain PRI hegemony in the 1988 general elections, Mr Salinas has appreciated the need for radical reform of the party if the mid-term 1991 vote for the whole of the Chamber of Deputies and helf of the Secret Deputies and half of the Senate are to be won by the PRI freely and fairly.

According to the latest count, total membership of the PRI numbers 8.45m - rather more than a tenth of the population though many are corporate members.

Mr Raymundo Riva Palacio. a leading independent com-mentator, said: "So far the reform is just on paper. We will have to wait and see how "Kremlinology".

The change would, in effect, have meant endorsement of problem".

it accommodates to Mexican reality. That will be the big problem".

# Colombian drug profits found in Japan bank

JAPAN is tightening security in its banking system to try to prevent laundering of drug profits in its vast financial networks, which are already suspected of handling drug money, AP reports from

Tokyo. Police said yesterday investigators had confirmed that funds belonging to a former leader of the Medellín cocaine cartel in Colombia had been found at a branch of the Swiss Bank Corporation in Tokyo.

The account had belonged to Gacha, a top drug trafficker tries.

who was shot dead by Colombian police last year, the Japan Times reported. It said Y270m (£947,000) was transferred from Hong Kong to a Colombian bank in New York, via the Swiss account in

Tokyo. Police officials declined to comment in detail on the report, but confirmed that dis-covery of the account was linked to a report by the US Drug Enforcement Agency last December that it had frozen and confiscated accounts

# **WORLD TRADE NEWS**

the major US producers.

Toyota, which is expanding its US

facilities, achieved a 24 per cent

increase; but Nissan, also a mature

"transplant" manufacturer in the US, suffered with the US makers, sales

# US sweater makers elated by anti-dumping victory | US toolmakers'

Nancy Dunne assesses the domestic impact of this week's vote on Asian textile exporters

PTH a terse finding of injury, the Interna-tional Trade Commission (FTC) this week handed a victory to the embattled US synthetic-fibre sweater industry in the largest anti-dumping case since the American steel industry actions of the early

The case is particularly significant at a time when a controversial effort is underway to amend the anti-dumping code under the General Agreement on Tariffs and Trade and a growing number of countries are imposing their own dumping rules. Reformers are push-ing for changes in US proce-dures at the same time as many congressmen are urging the Administration not to agree to weaken the US anti-

However, the verdict - that US sweater makers have been injured by imports from Hong Kong, Taiwan and South Korea - gives far less cover than originally sought to an industry already protected by quotas and an average 34 per cent tar-

The 2-1 vote means the US customs service will start col-lecting duties from American importers equal in value to the dumping margins for ship-

### Duty 'may drive Taiwan out of US market'

TAIWAN textile makers said the US decision to impose a 21.38 per cent, anti-dumping duty on man-made fibre sweat-ers from the island was unfair and would drive them out of the US market, Reuter reports

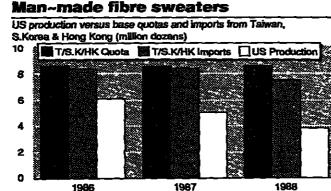
from Taipei.

The duty was the highest of the three imposed by the US International Trade Commistrational Trade Commistrational Trade Commistrational Trade Commistrational Trade Commistrations of the Commistration of th sion on sweater imports from Talwan, Hong Kong and South

Mr Chien Po-tsun of the Taiwan Swester Industry Association said: "It's unfair and will be a hard blow for us because our exporters can not compete with their rivals in the US market."

He said Taiwan sweater exporters could be driven out of the US market if the ruling was enforced.

Taiwan's sweater exports to the US fell 62 per cent in volume and 59 per cent in value in the first eight months of 1990 from a year earlier.



US SALES of domestically-built cars manufacturers, especially Chrysler and maintained their 7m annual rate in the last 10 days of August, showing little manufacturers, especially Chrysler and tically-built cars purchased – only a short way behind the 27.549 sold by Chrysler, the smallest and weakest of

crisis, feil to nearly 25 per cent below the 1989 performance.

striking, since the company is a relatively mature domestic producer. Its

gained heavily at the expense of US above the 1989 level, with 25,224 domesbeing more than 24 per cent down.

The success of Honda is particularly

ments from the three countries. However the Commerce Department's International Trade Administration (ITA), which examined the books of the foreign companies, found far less evidence of sweater sales at "less than fair market value" than the industry had

claimed. For South Korea, the ITA estimated average dumping margins of a negligible 1.3 per cent. In the case of Hong Kong. it set margins at just over 5.8 per cent, also very low and thought to be easily absorbable by manufacturers or importers.
Only in Taiwan was the

1988 dumping found to be substan-tial - the margins were more than 20 per cent - and Taiwanese manufacturers have been

falling far short of their permitted export quota.

The margins are far lower than the industry claimed when it filled its petition last September. Then, it said prices of the sweaters sold to US retailers and wholesalers by the three countries were subcharged to other countries. In fact, the industry said, many prices appeared less than the goods would have cost to produce on a profitable basis.

The National Knitwear & Sportswear Association, which filed the case, estimated dumping for Taiwan as ranging from 44 to 190 per cent; South Rorea, from 13.5 to 94 per cent; and Hong Kong, from 25 to 115 per cent. The Association has also suggested frequently that goods from Hong Kong and Taiwan have in fact been pro-

After losing the early rounds with the ITA, the US sweater industry was elated by the Mr Seth Bodner, the execu-Mr Sein Bodner, the execu-tive director of the National Knitwear & Sportswear Associ-ation, said: "As we sayour our victory, our industry will remain vigilant." We will closely monitor trade from

these Far Eastern manufactur-The ITC accepted the industry's claim that dumping had pushed down domestic profits to less than 2.5 per cent and expanded the market share of the importers. Foreign man-made sweaters now take almost three-quarters of the

\$1.3bn market, with Kong

Kong, South Korea and Taiwan

accounting for more than half

The American Association of

Anti-dumping duties on man-made fibre sweaters imposed by US International Taiwan - 21.38 per cent; Hong Kong - 5.86 per cent South Korea - 1.3 per cent The exporters claim that

imports have filled a void for high quality fashion and novelty sweaters left by a lagging domestic industry. US consumers, they said, would be injured by the higher prices on the sweaters they want.

The case has spotlighted the procedures and calculating

methods of US anti-dumping decisions as few have before. The industry was outraged when the ITA omitted from its calculations on average Hong Kong dumping the high mar-gin set for the one of the four manufacturers examined which refused to co-operate

The exporters seem ready to pounce on the procedures employed by the ITC. The com-missioners' individual thinking will not be known for another week, but each seems to have employed different formulas in their final conclusions. Miss Gail Cumins, counsel to

the AAEI Sweater Group, said serious questions existed about the affirmative vote cast by Commissioner David Rohr, who defined the US industry differently from the other commissioners, limiting his exami-nation of the evidence to man-made fibre sweaters rather than the industry as a

Miss Cumins said the evidence on record released ear-lier by the Commission gives little segregated data on uttle segregated data on man-made sweaters so that "it does not appear that there is substantial evidence for his decision."

Although many American manufacturers expect no immediate improvement in their market positions, Mr Bodner hoped the case would encourage greater demand for

domestic sources.
"The domestic market guar-

antees no dumping duties, no tariffs and no price uncer-tainty, " he said.

# Ruling angers Hong Kong textile manufacturers

of the imports.

By Angus Foster in Hong Kong

HONG KONG textile and other manufacturers reacted with a mixture of worry and anger to the ruling by the US Interna-tional Trade Commission that companies in the colony have dumped man-made fibre sweaters in the US market and caused damage to US manufac-

Companies fear the ruling could spawn a flood of similar actions by the US and other countries against exporters from Hong Kong and Asia. They are angry because they feel the method of investigating dumping is unfair.

Mr Henry Tang, chairman of

the Hong Kong Woollen and Synthetic Knitting Manufacturers Association, said the decision was a "glaring example" of protectionism. "They've discovered another tool with which to kick us in the teeth,"

Many Hong Kong business men think competitors in their major export markets are using dumping allegations as a

trade weapon. According to garment exporters, US manufacturers of man-made fibre knitwear launched the complaint in a bid to sustain sales as the market in the US for their material began to contract because of changing fash-

Ms Miranda Chiu, Hong Kong deputy director of trade, said the ruling was especially surprising since man-made sweaters are under quota, and therefore protected by the Multi-Fibre Arrangement. Because of the quota, companies cannot sell into export markets to gain market share, the usual reason for dumping.
"We cannot ship any more

than they allow us to ship so how can it be predatory pric-ing?" asked Mr Tang, who is also managing director of Pen-insula Knitters, a company which was not investigated. "Our aim is to make as much money as possible, not to subsidise the US consumer." he said. Last year Hong Kong US Man-Made Fibre Sweater Market: 1988 (m)

10,05 Total imports Imports from: 3.19 3.26 South Korea Hong Kong 3.86 600.0 Production Source: US National Knitrear and Sports-wear Association

exported \$208.8m (£107.07m) worth of sweaters to the US. In the first sweater months of this year, however, and before the ITC made its ruling, exports fell about 15 per cent year on year, according to Hong Kong

trade department figures. Exporters claim the slowdown is largely because of uncertainty among US buyers about the outcome of the investigation, which was first proposed a year ago. "In some

ways the US knitwear industry had already won, before the ruling came through," one exporter said. Hong Kong now fears other

countries, seeing the successful action taken in the US, will follow suit. Canada is rumoured to be preparing dumping allegations against Hong Kong exporters of man-made and natural sweaters. Mexico has lodged a dumping allegation against Hong Kong denim manufacturers and the EC is continuing investigations into audio tapes from the colony.

In the most bizarre example so far, Turkey considered a complaint against Hong Kong manufacturers of zips although the case was dropped because volume of trade was so Dumping is defined as sell-

ing in an export market at a lower price than in the exporter's domestic market. When, as with most Hong Kong compa-nies, domestic sales are negligible, a domestic price is "constructed" by the country which feels it is being harmed. However Hong Kong export-ers claim dumping is too sub-

jective. As an example, they point to an 8 per cent minimum profit margin and 10 per cent selling expense which the US imposes under its constructed value formula. Hong Kong companies, often geared to short-term and low margin manufacturing, say those per-centages are too high. This latest complaint, which

was first filed by the US National Knitwear and Sportswear Association, is seen as particularly unfair. The US Commerce Department, which conducted the dumping inves-tigations, based its decision to levy a 5.86 per cent anti-dumping duty on findings from just two Hong Kong companies. Companies which were not investigated, and new companies starting business after the investigation, still face the same charge.

# fight for exports centres on Japan

By Barbara Durr in Chicago

THE US machine tool industry is struggling to make a come-back after having lost nearly 62 per cent of its domestic mar-ket to foreign companies in the last decade. The foremost target for American toolmakers is, unsurprisingly, Japan.

The Japanese account for

about half of all US imports of machine tools and nearly 70 per cent of the foreign transplants - assembled by foreign-owned companies - that sell tools in the US. Imports eat up about 50 per cent of the US market, while transplants account for roughly another 12 per cent. This week the US toolmakers

kicked off a programme that they hope will increase their sales to Japan. In a series of special meetings at the 10-day International Manufacturing Technology trade show in Chi-cago, which opened on Wednesday, American compa-nies were trying to persuade more than 250 Japanese repre-sentatives to buy their wares. The programme, devised by the US and Japanese governments in collaboration with the machine tool trade associations, tries to improve the trade imbalance between the two countries. Currently, Japan buys only 6.6 per cent of its machine tool products over-

What annoys American toolmakers is that Japan's transplants are buying less than 10 per cent of US machine tools, according to Mr Ray Blake man, chairman of the National Association of Machine Tool Builders and chief of the Met-Coil Systems Corporation.

This latest and more co-operative bilateral effort on trade follows protectionist measures in 1987. Then, agreements were negotiated by Washington for voluntary restraints on machine tools by Japan and Taiwan. As a result, the for-eign market share fell from 67 per cent in 1986 to 62 per cent last year.

US machine tool exports also increased during the 1980s and are estimated to have reached as much as 30 per cent of all sales in the first quarter of this year. However the industry. the total shipments of which last year ran to nearly \$7bn, is hardly satisfied and appears to

have become infused with a

fighting spirit.

Mr Blakeman believes that Americans can win back a large chunk of their market and succeed overseas if they learn three key lessons from the Japanese: to develop new products; to make plants effi-cient and technologically state of the art; and to develop a strong marketing programme worldwide. "We haven't lost our ability to be entrepre-neurs," said Mr Blakeman.

He attributes the decline in US toolmaking to high US interest rates, which made investments in new plant and equipment too expensive, labour costs, and a lack of attention to and skill in marketing. He complains particu-larly bitterly that US bankers are shortsighted. "Bankers want to know what you'll do next quarter, not three years from now," he said. Unlike Japan, the US did not

have a national strategy to help industries, although Washington was now making efforts "to level the playing field a little bit." The Japanese onslaught into

the US machine tool market came in the 1970s, when US companies were overburdened by orders and lacking capacity. Taking advantage of the demand, they entered with massive sales campaigns, huge inventories and lower prices. They gained a foothold that they built on later, increasingly displacing the American

Now, however, the roles may have reversed, said Mr Patrick McGibbon the machine tool industry specialist at the US Department of Commerce. Japanese company backlogs, which used to run just three months, have now reached almost six months, and the time may be ripe for Americans to step in

Exports indeed seem to be the main hope for a US indus-try comeback given that the US economy is on the brink of a recession and the domestic market is likely to stay soft well into 1991.

Meanwhile, with Japan. Mexico and Europe still buy-ing. Mr Blakeman says, "We must keep the pressure on for

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# NUM raises hopes of settlement in Paris

ONE OF four men leading the National Union of Mineworkers' claim to more than £1m of disputed funds said yesterday the chances of reaching a set-tlement next week had

Mr Henry Richardson, president of the NUM in Nottinghamshire, was speaking after the four men had interviewed Mr Norman West, European MP for South Yorkshire, and a signatory to one of the disputed accounts.

Mr Richardson said Mr West had provided very good inforcould be reached on Monday when the four visit the Paris headquarters of the International Miners' Organisation with Mr Arthur Scargill, president of the IMO and the NUM, and Mr Peter Heathfield, NUM ecretary. In London, four Soviet min-

mation. As a result, he was more hopeful that agreement

ers said they wanted the money returned to the Soviet Union where it was raised. Speaking after being interviewed by fraud squad detectives, they said they were angry that money collected in their country during the 1984-85 pits strike is with the IMO and not with the miners for whom they say it was

Detective deputy chief super-intendent Tony Mastradick, leading the inquiry, said last night that evidence provided by the miners had yet to be fully assessed. He said other individuals will be interviewed and indicated there were sufficient grounds for Scotland Yard to broaden its intervention in the controversy.

Mr Scargill, speaking in Blackpool, where he was attending the TUC annual con-gress, said he was not concerned about any questions the police were asking. He said he hoped negotiations in Paris would lead to a settlement.

The dispute between the IMO and NUM surrounds the intentions of the Soviet miners for the funds they collected.

Mr Scargill said the conflict. confusion and disagreement came from the Soviet Union and not from himself or Mr Heathfield.

believe that an attempt to

extend the nuclear levy would inevitably lead to a complaint

by the privatised companies to the European Commission competition authorities.

Mr Barnes concluded that a

new nuclear station would gen-

erate more expensive electric-

ity than a new coal, or gas-fired, station for some time.

mended planning consent because Hinkley would con-tribute to diversifying Britain's sources of energy and might

Nevertheless, he recom-

# BRITAIN IN



## Met Office launches business aid

long-range weather forecasting service was launched by the Meteorological Office aimed at helping businesses vulnerable to changing weather conditions.

The scheme is a further example of the more aggressive commercial policy fol-lowed by the Met Office since it became an independent agency with a new commercial director in April.

A computer software package developed by Datasolve, includes 10-day forecasting along with historical and regional data.

day Which?' magazine.

The association says that a report of safety experts, asked

to investigate evacuation pro-

port safety commission estab-lished to research and monitor

safety standards on ferries. It

also urges the Government to

force ferry operators to update and refit older ships which do

not meet modern safety stan-

Council to sell

Derbyshire County Council,

which needs to make savings because of the introduction of

the per capita tax levied for

local services, is to sell off

some paintings from its arts

The decision, sanctioned by

the council's education com-

mittee, involves up to 19 paint-

ings including works by Durer,

Goya, Lowry and Rembrandt. The committee met against

an acrimonious background of

argument about the legitimacy

old masters

### UK package tours row

Lunn Poly, Britain's biggest travel agency chain, decided to stop selling more than 100,000 package holidays offered for sale by Airtours, the publicly quoted travel operator.

Lunn Poly has decided to take the unprecedented step in the travel trade of "blacklisting" Airtours holidays, alleg-ing that it gives a "poor aftersales service to our custom-

ers."
This was last night denied by Airtours. Mr George Marcall, the company's marketing director, said: "Lunn Poly's decision to stop selling our holidays is a result of our refusal to accept the unrealistic levels of commission they are seek-

# 'at risk'

cautions three years after the Zeebrugge ferry disaster, the Consumers' Association claims in the latest issue of its 'Holiof selling cultural investments to meet short-term financial

Major meets Hashimoto ahead of Washington talks

Chancellor of the Exchequer Mr John Major welcomed his Japanese counterpart Ryutaro Hashimoto to London for talks ahead of top-level international economic discussions in Washington. Mr Hashimoto is in Europe to discuss financial aspects of the Gulf crisis.

### cedures from ferries, found "inadequate safety regula-tions, confusing signs, old-fashioned equipment and emergency instructions in Blast damages Royal Navy marine jargon." The magazine wants to see an independent public trans-

An explosion on Wednesday ripped through a British Royal Navy ship being constructed in a Belfast shipyard. Nobody was hurt in the blast which followed a telephoned bomb warning, police said. There was no immediate claim of

responsibility.
Construction of the £100m (\$195m) Royal Navy supply vessel Fort William was nearing completion at the Harland and Wolff shipyard.

#### Drug seizures increase by half Cocaine seizures by police and

customs rose by 50 per cent last year to a record 500 kilos, according to figures published by the Home Office.

The drug, used to produce the highly addictive "crack" posed a "threat that must not be ignored," Home Office Min-ister John Patten warned.

Len Hutton dies at 74

Legendary cricketer Sir Leonard Hutton – a prince of batsmen and a Boys Own hero for three decades – died today after undergoing an emergency operation. He was 74.

Sir Len, who played the greatest Test innings ever by an Englishman when he hit 364 against Bradman's all-conquering Australians in 1938, collapsed at his home in the

early hours. The man who, as England captain in 1953, recaptured the
Ashes against Australia during Coronation Year and sent
the country into raptures, was
rushed to Kingston Hospital,
Surrey in the south of England. A hospital spokes-man said Sir Len underwent emergency surgery for a rup-tured aortic aneurism.

#### Scottish talks

Mr Michael Forsyth, the chairman of the Scottish Conservative Party, was due to meet Mrs Margaret Thatcher, the Prime Minister, last night amid speculation that he may be forced to step down from his

## Report claims sharp decline in reading ability

By Richard Evans A SHARP decline in children's reading ability in state primary schools is claimed in a report published yesterday, which shows a 50 per cent increase since 1985 in the number of seven-year-olds with severe

reading difficulties. The report, Sponsored Reading Failure, was extensively leaked two months ago when Mr John MacGregor, Education Secretary, decided to launch two separate studies to assess the facts in what has become an emotive issue over teaching methods.

inspectors are compiling a report on current methods of teaching reading in primary schools, and the School Examination and Assessment Council is surveying existing local authority evidence of reading skills among seven-year-olds, reporting on recent trends and standards. Both studies are due to be completed by Decem-

Mr MacGregor will then decide what action to take, and the indications are that, if he finds there has been a real decline in standards, he will support a return to more traditional methods of teaching.

The Education Secretary welcomed vesterday's report by a group of educational psychologists and said it was clear the issue was one of teaching methods rather than educa-

He said he intended to meet the authors of the report

#### POWER INDUSTRY

# **UK Government supports** pressurised water reactor

By David Thomas, Resources Editor

THE UK Government yesterday gave planning con-sent for a new pressurised water reactor nuclear power station to be built at Hinkley Point in Somerset by Nuclear Electric, the state-owned operator of nuclear stations in England and Wales.

Mr John Wakeham, Energy Secretary, indicated his strong support for nuclear power when he published the 3.000 page report of Mr Michael Barnes QC, the inspector who conducted the year long inquiry into the Hinkley Point application. Nevertheless, a final go

ahead for the Hinkley station will have to await until the Government's review of the prospects for nuclear power, which is scheduled for 1994. Now that planning consent has been given, the review will in effect be about whether to

proceed immediately in 1994 to build the Hinkley station, which could be completed by the year 2002. Mr Barnes concluded that the delay in starting the pro-posed 1,200 megawatts Hinkley station would add £154m to the

capital cost, bringing the total cost to £1.7bn in 1987 prices. Environmental organisations last night criticised the Governement's decision, which was described as "bizarre, dated and irrelevant" by Friends of



John Wakeham

the Earth The Council for the Protection of Rural England said it ignored the evidence of escalating costs in nuclear power, which was attacked by Green-peace as "a dead industry - it is grossly uneconomic, unsafe

and unnecessary."

National Power and PowerGen, the two generating companies in England and Wales
heading for privatisation, are
also likely to be concerned,
particularly since Mr Wakeham indicated that he might try to extend the subsidy for nuclear power, known as the nuclear levy, beyond its current phase-out date of 1998. Electricity industry insiders

for between 20 and 300 delegates.

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help to combat acid rain and global warming. He dismissed protestors' safety concerns. The inspector also said that 11,000-12,000 megawatts of new

power stations, about a fifth of current capacity, would be needed by the end of the century. Mr Wakeham accepted there would be a shortfall, although he concluded that the inspector's figures were exaggerated • Enterprise Oil, Britain's big-

gest independent oil company, announced a 59 per cent increase in interim profits after tax to £82m as production increased, exploration write-offs were lower than expected and interest income rose. On a pre-tax basis, profits rose 60 per cent to £102.3m. Production rose 30 per cent to 116,200 barrels a day of oil equivalent.

X

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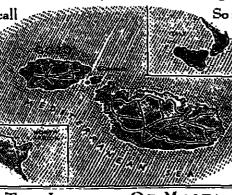
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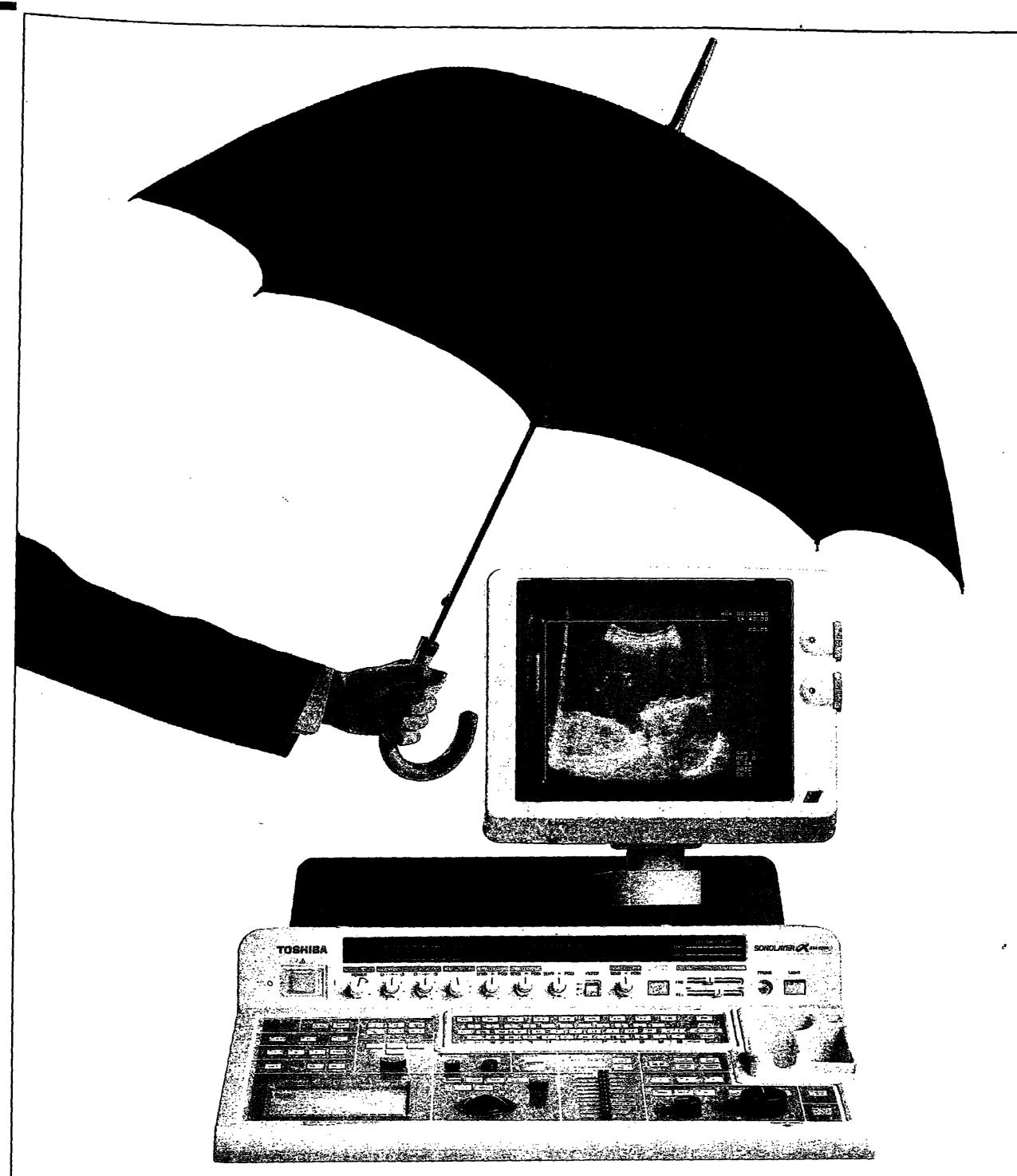
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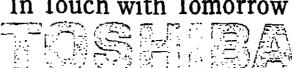
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In Touch with Tomorrow



### ICI prepares managers for 1992 market By Clive Cookson

IMPERIAL Chemical Industries, the largest UK-based manufacturing company, is to carry out a complete over-haul of its European manage-ment structure, in preparation

for the introduction of a single European market after 1992. Power and responsibility will be transferred from 15

"national companies" – wholly-owned ICI subsidiaries in individual countries – to a

Latest chapter from tales of the riverbank

A UK property company is planning to start a high-speed passenger ferry service to carry commuters along the Thames between Dartford in Kent and central London.

By Richard Tomkins

In the next few days it will begin trials on the Thames with a Norwegian-built with a Norwegian-built zir-cushion catamaran seating 330 people and capable of speeds up to 50 knots.

If the trials are successful,

the company will shortly after-wards announce plans for financing the launch of a regular commuter service between Dartford and London using a fleet of vessels built to a simi-

lar design.

The service is planned by White Horse Holdings, a private property investment and trading group chaired by Mr Hamish Orr-Ewing, a former chairman of Jaguar Cars and Rank Xerox.

Mr Peter Lay, White Horse's joint chief executive, said the main purpose of the service would be to provide a fast, non-stop commuter link between the Dartford area and central London, though offpeak services might call at other points.

For the purpose of the trial, White Horse is borrowing the 35-metre Cirrus 120 surface effect ship Sant' Agata from its builders, Brodrene of Nor-

ray.

The last attempt to start a high-speed passenger service up the Thames into the capital was P&O's ill-fated attempt to start a jetfoil service between London and Zeebrugge in the 1970s. It failed because of repeated mechanical breaknew organisation called ICI Europe based at Everberg, near Brussels. It will be supported

by six regional centres.

The reorganisation "provides ICI with a much simpler and more cohesive structure than exists at present," said Mr David Beynon, previously a director of ICI Chemical and Polymers, who has been appointed Chairman of ICI

"Our prime objective is to meet the changing needs of our customers," says Mr Tom Hutchison, the ICI main board director responsible for Europe. The single European market will affect the way in which our customers organise their own businesses. They will be looking for fewer suppliers and a more integrated relationship with companies supplying them."

But the company will also reap a benefit from cost savings, as it cuts out unnecessary duplication of facilities such as offices, computers and legal services to support the current total of 75 different ICI companies in 15 countries. Internal estimates suggest that the savings could amount to £25m · £30m a year. Details on management:

Survey of more than 400 British companies by CBI/FT

# Weakening UK economy reduces import demand

BRITAIN'S weakening economy is reducing demand for imports in the retail, whole-sale and motor trades, accord-ing to the latest Confederation of British Industry/Financial Times distributive trades sur-

The survey, which polled 434 August, found that annual sales growth was subdued among retailers while sales of wholesalers and motor traders were lower than last year. Mr Nigel Whittaker, the chairman of the CBI's distribu-

tive trades panel, also said anecdotal evidence indicated that retail sales in London were being affected by the reluctance of Middle Bast and IS visitors to spend as much US visitors to spend as much as usual. "Those from the Mid-dle East are no doubt worried by the Gulf crisis; and those

from the US by the weakness of the dollar," he said. However, Mr Whittaker said the decline in such sales was neither "drastic nor dramatic" in the context of the retail sector as a whole. Here the Government's high interest rate policy continued to be the

major factor affecting business.
Lower priced goods and reg-ular purchases, including food and health care, continued to perform relatively well, he said. Spending related to the housing market such as consumer durables, household textiles, furniture and carpets were all down on last year. Mr Whittaker said that

Britain's motor traders are experiencing "particularly dif-ficult times" and reported sales well down on last year's volumes in August despite the introduction of the new "H" registration plate. An overwhelming majority said they expected their overall business situation would deteriorate in

the next three months.

As demand has fallen, imported vehicles have made up a declining proportion of motors traders' supplies, with import penetration falling in August to its lowest level in three years. Wholesalers reported lower import penetra-tion last month for the first time in the survey's seven year history while retailers said the growth of their imported sup-

Mr Whittaker said the reduced import penetration

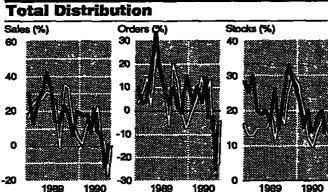
was probably a sign that UK manufacturers were making a bigger effort to sell their goods in the depressed British mar-

● UK new car sales fell by 13.5 per cent in August to 432,867 from the record 500,112 achieved last year, accelerating the recession in the British new vehicle market, writes Kevin Done.

At the same time new commercial vehicle sales plunged by 25.9 per cent in August to 40,909 according to figures released yesterday by the Society of Motor Manufacturers

and Traders.

August is the most important vehicle sales month of the year, accounting for more than a fifth of annual new car registrations with demand stimulated by the change of registra-tion prefix.





# Bleak view from the Welsh hills

Paul Cheeseright meets a farmer losing patience with talking while his French counterparts ambush trucks carrying British sheep

broken Welsh hills of Sarphie Farm, a climatic metaphor for the mood of Emyr Owen. "I don't think Mrs Thatcher wants agricul-ture in this country to sur-

A fifth-generation farmer, Mr Owen, 36, was as depressed as the drizzle was itself depressing. On Tuesday, he took 50 yearling sheep to the market yearing sneep to the market and got an average price of £37 each. Last year, at the same time, he made an average £62.50. "I hope my son goes for something else," he mut-tered. "We don't know what's in front of us." Next week he will take ewes

to market, but without enthu-siasm. He believes the wholesale buyers cannot afford to take the gamble of buying for fear of being left with thousands of sheep on their hands. It is not much use asking whether the hill country of Wales might be used for something else. "People down country can do anything with their land," Mr Owen said. "There's

one choice here, and that's

IST brooded over the sheep. If the Government on That will in turn halt wants to keep people in the countryside, they'll have to give us more support."

Sarphle Farm is at the end of where the carriageway becomes single track. The stone farmhouse sits in the crook of the hills, down the Ceiriog valley, south of Llan-gollen in North Wales. The Owens, Emyr and his

wife Eleri, Clwyd County Council tenants, have been there since 1981. Rent is £3,000 a year subject to three-yearly reviews. It has gone up a third in eight years, a rise a shopkeeper would consider modest. Still, Mr Owen said: "It's a

struggle to pay the rent at the moment." He calculated his income would be down this year by more than £6,000, although he was evasive about precisely what he earns. "There's enough just about to survive, but there's nothing left to invest in the farm," he

Lack of investment means he must forgo reseeding, put-ting up new sheep pens, and so

growth of productivity. "We're going back years, we are." There are about 900 sheep and 40 beef cattle at Sarphle Farm, and the strain of tending them is beginning to tell.

Everything we are buying is going up with inflation and we're taking a 20 to 25 per cent drop in what we're selling. There is something wrong somewhere," Mr Owen said. He can produce auction receipts showing that this year lambs of 17kg were selling for nearly 27 less than they were in 1983. Every farmer in this

same," he insisted.

The Owens feel let down and angry. "Everybody else's wage seems to go up with inflation. Ours is coming down.

valley could tell you the

That is why Mr Owen took a role in organising a meeting of local farmers in Llanrwst on Wednesday night.

Farmers are casting around, looking for a defence against declining incomes, and searching for weapons to use against the French. Why should we let them bring stuff into our what they want with our prod-ucts?" Mr Owen asked.
"All we are asking for is what we're entitled to," by which he meant access to the French market.

His views about France veer towards the unprintable. He is not clear what might be done, although he would like to see a halt in the UK to the purchase

of French products.

But he is none too happy either about the Farmers Union of Wales, and he despairs of the Government. on them both to do something, anything. He does not believe the Welsh farmer obtains the same degree of protection against falling markets as the French farmer.

Such complaints about the farmer's lot have been rum-bling around Wales for some weeks. Now the farmers are handing together outside their own union. "There's been a lot of talking," said Mr Owen, adding. "It has got to go a bit further than talking now. Commodities, Page 34

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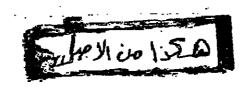
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A view of Charing, a small town near Ashford

KENT, where the Channel Tunnel will mak its not universally welcone appearance in 1983, encasulates in miniature many if the key issues Britain as ; whole will confront in the coning decade. Not least imprtant, the political ambivalnce felt by Mrs Thatcher andmany others towards closer integration with

Europe. Similarly relwant is the need to strike the right balance between development and protecting the environment. But perhaps mot significant of all is the peristent failure sufficiently o invest in infrastructure.

These are a considerations that will hav to be faced if Britain is not to be marginalised within surope, despite having estatished the first fixed physica link in recorded history.

In additon, Rent has problems o its own, most notably the need to take advantage c the development opportunitis the tunnel offers, while at the same time ensuring that his conservative, conservative-minded county does not become swamped with indutrial estates, car

parks and raffic jams.

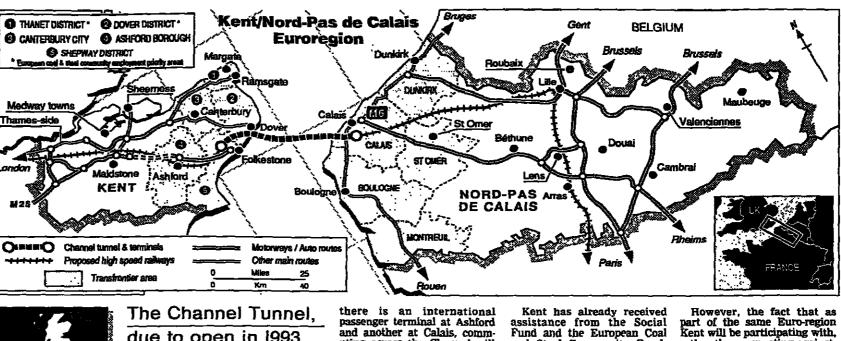
At the sme time, the county authorities and elected representtives do not want to be bypased altogether, with high sped trains whisking people ad goods directly to London arguably and further

Kent is conventionally thought of as a fully-fledged part of the prosperous southeast. In reality, despite the proximity of London, large parts of the county share problems in common with Cornwall – out on a limb, surrounded largely by the sea, with poor road and rail communications. There are also areas of high unemployment and deprivation arising from the collapse of industries such as coal-

mining and the decline of

others such as old-style tourism, farming and engineering in the north of the county.
While the jobless total for the county as a whole is 3.8 per cent, in Thanet - the Margate, Broadstairs, Ramsgate penin-sula – unemployment remains at 7.6 per cent, well above the average for the south-east. In Dover, the impact of unemploy-ment from declining old industries has been alleviated temporarily by the 6,500 jobs created by the construction of the Channel Tunnel.

Kent's economic problems have meant that 120,000 people, or around 15 per cent of the workforce of 900,000, commute to London each day. These are not just the so-called gin and tonic commuters from wellto-do dormitory towns in west Kent. They include 25,000 travellers from the poorer Medway towns of Rochester



The Channel Tunnel, due to open in 1993. has focused attention on the opportunity

towns like Tunbridge Wells, Kent County Council sees the

answer to the employment

the county has to

attract new investment. Kent's economy has revived since the M25 was completed and links are being forged with the Nord-Pas de Calais in France, writes Stewart Dalby

# A tunnel of opportunity

As one council planner puts it: "Nobody commutes to London for fun." British Rail's trains are often dirty, disgusting and overcrowded, and arrive late. But London is where the work is, and the road system inside the M25 is an impossible jangle.

problem as getting Kent to secede not just from London but from the UK.
Mr Paul Sabin, the
not-so-crusty chief executive of the county council, who is a noted Europhile, says: "When To listen to some of the

there is an international passenger terminal at Ashford and another at Calais, commuting across the Channel will be significantly easier for many than the journey to London.

Mr Sabin does not see the centre of gravity of Kent shifting overnight, the minute the tunnel is open. At first it will be health and immigration officials as well as police and freight forwarding companies. But the movement of people as well as goods will be facilitated as the harmonisation of proc edures starts - in particular when the EC internal market measures begin taking effect

from January 1993.

Nor is it just a question of people using the tunnel as an escape route from the pressure. The county council is currently involved with the Regional Council of Nord-Pas de Calais in establishing the two areas – Kent with its 1.5m people and the Nord-Pas de Calais with its 4.5m – as a recognised Euro-region; albeit as the only one in the Community with a stretch of water bigger than a river dividing it. A Transfrontier Develop-

ment Programme is going through the machinery in Brussels. If the battery of proposals is accepted, then the region could qualify for aid under Article 10 of the European Regional Develop-ment Fund (ERDF).

Kent has already received assistance from the Social Fund and the European Coal and Steel Community Fund. But this is small beer compared with what could start flowing from the regional fund.

Mr Tony Hart, leader of Kent County Council, reckons that in 1986 the county received £46,000 from the EC and something like £16m last year. Aid under the Transfrontier Programme could amount to £100m. The programme involves such projects as the production of a joint technology opportunities catalogue and the establishment of a development opportunities database.

Later on, there could be infrastructural aid. No-one pretends that linking up with the Nord-Pas de Calais region is a panacea for Kent's ills. Everyone accepts that Nord-Pas de Calais, which also receives French government aid (Kent gets little direct assistance from the UK Government, although there are some enterprise zones in North Kent) will receive the lion's share of ERDF assistance.

While some distribution companies and manufacturing concerns will want to set up in France, others for reasons of language, culture and familiarity will want to be in Kent. Japanese concerns in particular are keen to be in English-speaking countries in

#### IN THIS SURVEY

11

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county held back by weak High-speed rall delay: a

hollow victory
Farming: hop prices take a KEY FACTS/TRANSPORT PROJECTS MAP

loss of island status, though these feelings might form part of the ambivalence among the older generation. It is more a reluctance to accept the infra-structural developments that the tunnel demands.

rather than competing against,

Nord-Pas de Calais could be important in Kent's efforts to maintain its environment, and

avoid what Mr Hart calls the

rape of the county.
Industrial land in Nord-Pas

de Calais is not only signif-

icantly cheaper than in Kent (at £40,000 per sq ft, some 10 times cheaper), it is also more

abundant. The Channel Tun-

nei, Kent Impact Study 1990.

stresses the point, noting that Kent is making some 1,000 hectares (2,200 acres) available

for industrial development to

meet the demand which is welling up. In comparison, a dozen

major schemes in Dunkirk and Calais alone would give more

industrial land total. The knowledge that there is

land aplenty in the same

region, but in France should be a blessing for Kent. It should

allow the authorities to direct high quality investment in an orderly fashion to places where

it wants it to go, rather than

let it grow up haphazardly. This would help safeguard the

Despite this, the Channel

Tunnel has not received an unqualified welcome from the

people of Kent. It is not so much naked, if mildly artic-ulated, xenophobia about the

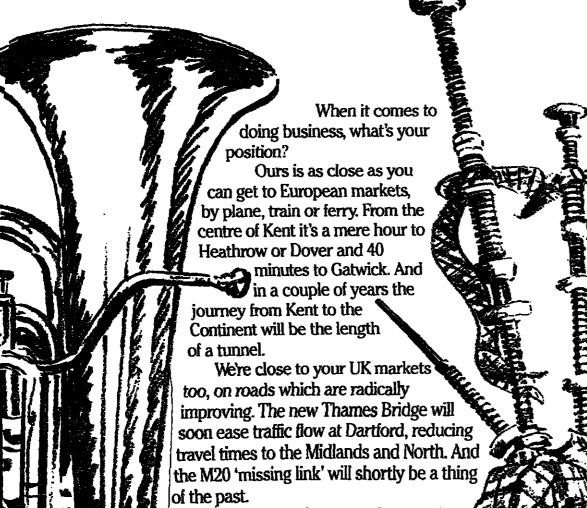
environment.

The debate has crystallised over the high speed rail link. It is here that opposition has been most vociferous, not just among Kent pressure groups, but also among some local Conservative MPs (all Kent's 16 MPs belong to the same party) who seem to be suff-ering a bad case of Nimbyitis (the "Not in my back yard"

The precise routing and timing of the high speed link are now up in the air again, but Mr Hart, Mr Sabin and the planners at Kent County Council feel it is imperative that it is built. As one planner put it: "With the high speed link, London could be one aper of a tri-angle forming a TGV hub with Paris and Brussels. This would lock all of Britain firmly into Europe. Without it we run the risk of psychologically contin-uing to be seen as peripheral."

Mr Hart is an ardent advocate of the high speed link: "The roads just won't stand the strain." Though generally an admirer of Mrs Thatcher, he grieves: "It is a pity she doesn't like trains."





To bring your business closer to the action, talk to Ian Fields or Mary Kite at 🏑 Kent Economic Development Board on 622 679976 or write to KEDB at Brenchley

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have shed jobs.

One or two incidents stand

out. The Royal Naval Dockyard

at Chatham closed finally in 1984 with the loss of 7,000 jobs.

The last of the coal mines at

Betteshanger closed recently.

At their height, more than a

decade ago the mines employed 10,000. The paper and

packaging industry in the Med-way towns and other parts of

North Kent employed 20,000 in

the mid-1970s. Ten years later the total was down to 11,000.

long-stay or traditional family

bucket-and-spade holiday has

not been matched by new

forms of tourism such as con-

ferences or short-break holi-

days. The Thanet coast still

has a considerable day-tripper

business but not the more

lucrative staying visitors to be found further along the coast

These particular instances of

large-scale redundancies took

place in the general context of the industrial shake-out of the

early 1980s which affected the

whole country. This saw branch factories closing in the

Medway towns and north Kent,

20 per cent in the Medway

tourist "products". These include 53 castles, 12 wildlife

attractions, 78 museums, two

zoos and 10 vineyards. Canter-

bury Cathedral attracts over

annual tourism to the county

has grown by about 23 per cent

spending power, more or less

reflecting the national average.

own, should it not be doing

better in the premier league of

tourist destinations? It has

more attractions than the aver-

age English county, and once the Channel Tunnel opens, it

will have a catchment area of

at least 30m people within 2.5 hours driving distance.

At the moment 17m people

use the ferries in Kent but

fewer than 1m spend any time

in the county. Dover is the

busiest passenger port in the country with 15m passengers.

But it attracts few tourists.

Only 200,000 people visited its

The Channel Tunnel will

epresent a major opportunity

to boost tourism. The number

of foreign visitors to Britain in

general and London in particu-

Against this, the tunnel also

poses a threat. Tourist attrac-

castle in 1988.

Though Kent is holding its

During the past 10 years

Unemployment rose to over

and in Thanet.

2m visitors a year.

In tourism the decline of the

terry terminal at Dover Eastern Docks

APPEARANCES TO the contrary, Kent has a more diverse economy than other parts of the south-east such as East Sussex and Surrey.

There has been tourism, agriculture and, in the west of the county, service and profes-But there has also been coal-

mining, shipbuilding and con-siderable employment arising from the Channel ports. In the north of the county along the Thames estuary there has been engineering. In the Medway towns, there was a substantial paper and packaging industry as well as the naval dockyard

In this second group of industries Kent or parts of it resemble a northern industrial region rather than an area of the south-east. Like the industrial north, it has seen a substantial reorganisation, with job losses and hardship in

But the county has been hit twice in a sense by the structural changes in the economy over the past decade in that not only its newer metal-bashing or manufacturing indus tries have declined but also the older traditional industries, such as tourism and farming,

NOT SINCE I was last in Rangoon have I felt myself in such a time warp as in Margate. It seems little has changed since I spent childhood holidays there in the

Memory plays tricks, so perhaps I exaggerate. Margate is not that down-at-heel. But empty shops in the city centre and boarded up guest-houses both speak of a town which has seen better days.

Margate and Ramsgate were quintessentially working-class resorts. They were to the south of England what Blackpool was to the north. People from the East End of London would spend part of their holiday working in the hop and fruit fields and then have a week by the beach at Margate. In those days too, Kent had its share of political party and trade union

The decline of the long-stay, people departed for guaranteed sun in Spain and Greece, and the failure to invest in new types of tourism saw the Thanet resorts' fortunes fall.

Kent still has a substantial tourism industry. In 1988, 4.9m staying visitors spent an estilar has been growing rapidly. The tunnel is expected to give mated £280m, which supported approximately 75,000 jobs in the county, just over 10 per a boost to this trade. cent of the workforce. Apart from the seaside Kent

Stewart Dalby looks at the county's diverse economy

# Deprived areas see prospect of new investment

area, and was even higher in Thanet. The situation began to improve in the Medway area partly because the Government created five enterprise zones in North Kent in 1983. These zones, with their substantial tax and rates concessions, are the only ones in the south-east apart from London Docklands. investment really started to flow into these zones and elsewhere with the completion of the M25 in the mid-1980s. This made parts of Kent accessible to the rest of the country. Unemployment in the Medway towns - Rochester, Chatham

and Gillingham - has fallen to

4 per cent compared with an

average for the county of 3.8

The improvements have not been spread evenly, however. In Thanet, where there are poor road and rail links, unemployment is still 7.6 per cent. above the national average and well ahead of the average for the south-east. In the Dover district which was affected by the mine closures, unemployment is 4.5 per cent. This, however, might be higher were it not for the Channel Tunnel.

Mr Ian Gill, chief executive of Thanet District Council says: "I suppose the worse time for us was the mid-1980s. We had tried to offset the decline in tourism by bringing in companies. But they were branch factories like British Oxygen. With the recession they disappeared. On top of that, we were apprehensive about the Chan-nel Tunnel. We thought at the time it would see the more jobs

going at Ramsgate port."

Dover District Council was also worried about the tunnel. According to the Channel Tunnel Impact Study 1990 (the second monitoring report of the Channel Tunnel Joint Consul-tative Committee), some 18,000 obs are ferry-related. Of these 11,000 are in the Dover district. This is equivalent to one third of the workforce in the area. Fears that the Channel Tun-

nel and the advent of the EC internal market in 1992 will mean further job losses have began to recede as more precise studies - like the Impact Study - have been carried out. Increasingly, the deprived areas of Kent are seeing the changes in prospect because of the tunnel as an opportunity



The White Cliffs Hotel in Dover

There will be some losses involved on the ferries. Freight forwarders for example, will disappear from the area. How-ever, the impact study has estimated that the net job loss from the tunnel will be between 1,100 and 3,400.

Folkestone will cease to be a ferry port. But the ferries from Dover will continue to run. Two new superferries are expected to start shortly and in the not-too-distant future the supercat, catamarans, will start operating. At Ramsgate too, the Sally Line ferries to Dunkirk are expected to continue to operate.

In short, the diversion to the tunnel is not expected to be as great as was once thought because of the anticipated growth of overall traffic.

The impact study predicted

the balance of labour supply and demand in 2001 as follows: South and West Kent -8,800 North Kent +2,800 and East Kent +31,800. That is to say there will be labour shortages in South and West Kent but a small surplus in North Kent and a large one in East Kent. These figures are, of course, complicated both by commut-But the figure for East Kent

attraction, combining educa-tion with entertainment. It is

being designed by John Sun-

derland, who was responsible

for the Jorvik Centre in York.

It will create 11 linked exhibits

and show areas depicting the drama and history of Dover.

The Channel Tunnel is only

part of the overall picture,

however. Domestic demo-

graphic and economic trends

all suggest that Kent should be

able to improve its tourist

industry. The population is

ageing. People in their 50s and

60s have more disposable income and want to spend it on

There has been a growth in

business tourism. But that usu-

etter facilities.

in the industrial and commercial land being made available by Kent County Council and the district councils. Three business parks are being built around Ashford where the International Passenger Termi nal is expected to be sited. A large, low density business park is being built at Kings Hill near Maidstone by the county council in conjunction with a private developer.
Even Thanet, the most deprived part of the county, has plans for a 110-acre busi-

is being seen as too pessimis-tic. This is because of the great

interest shown by companies

ness park at Alland, close to Manston airport. This RAF airport has been let on a long lease to a private concern which has turned it into Kent International Airport and is doing a brisk business in pas-sengers and freight. If the promised road improvements in East Kent actually happen, there could be a great surge in interest among investors.

This, taken together with attempts to revive tourism. could mean that the eastern part of the county will eventually enjoy the same conditions of virtually full employment as the west.

to identify new products like short breaks, enhance facilities in the east coast resorts, raise the profile of Kent and improve visitor experience. The East Kent resorts are a

particular problem. It was not just market trends which went against them. There was also a failure to invest in new facilities and products. While towns outside the county such as Brighton and Bournemouth built new businesses with conference centres, many smaller hotels and guesthouses in Tha-net have failed to upgrade facilities by building en-suite bathrooms and the like. Now Kent County Council, together with Thanet District Council, has a £200,000 small loans programme to help smaller prop erties improve what they can

But these resurts also suffer from poor communications. roads are a spider's web. It takes much longer than it should to drive to Ramsga The trains are not much better. The fastest train from London to Margate takes around 1 hour 40 minutes. There are ambitious plans afoot to extend the M2 and dual the A299, the Thanet Way. All it would then need would be a good link with Dover and then these towns

might revive.

If someone from the private sector would build a big first class hotel and a tourist attraction to supplement the Bembons leisure park in Margate, the Thanet towns might really be back in business and break out of their time warp.

DISTRIBUTOR

Stewart Dalby

Marilyn Bentley on moves to revive two coastal towns

# 'Grand plan' for Herne Bay and Whitstable

IT USED to be a Victorian Herne Bay by a youthful resident may not be a considered assessment, but it does reflect something of the declining attractions of a once popular coastal town.

Herne Bay like many British coastal resorts, owed its pros-perity to the Victorian belief in the efficacy of sea bathing. While the gentry arrived by railway and steamer, the less privileged set off from the Old Kent Road and paid for their seaside family fortnight by hop-picking in the Kent fields. But as the hop-pickers became car-driving day-trippers, Herne Bay responded to changing patterns of recreation and leisure with compla-cency and neglect. By the 1960s, Herne Bay had lost most of its appeal. Hotels and guest houses had been turned into rest homes for the elderly.

By the early 1980s, 38 per cent of the population was above retirement age, as against a national average of 20 per cent. Herne Bay had become Hernia Bay.

The problems facing Whitstable were somewhat different Whitstable never had a tourist industry. Its economy was based on fishing and the cultivation of the Whitstable native oyster, a local resource virtu-ally wiped out by epidemics and harsh winters in the 1920s. The town's economic fortunes

never recovered. By the 1980s, the condition of the north Kent coastal towns was markedly at odds with the image of the prosperous southeast. Male unemployment had reached 26 per cent. Something had to be done to arrest and reverse the decline, attract visitors and commercial interests to the towns, and revitalise their economies

In July 1983, Canterbury City Council took the initiative with the allocation of a budget dedicated to economic development, tourism and publicity, and the establishment of a department headed by Mr Barry Macrae. Mr Macrae's brief was to produce a "grand plan" to revive the flagging

coastal towns. Several studies were commissioned. Coopers & Lybrand reported on coastal recre and leisure in 1985, Healey & Baker on shopping amenities in 1988, and a series of proposals were made for traffic management and the development of regional infrastructure, most notably the upgrading of the A299 Thanet Way from single to dual carriageway. A Herne Bay and Whitstable Interim Local Plan was published in February 1989.

Tourism and the improvement of amenities for visitors, suggests the Plan, are central economic recovery, both in direct terms and in the attraction of new industry and commerce. The council sees its role as an enabling authority: forging partnerships with local residents and organisations such as the recently-formed Whitstable Improvement Trust, and facilitating private

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watering hole. Now it's just a hole. This grim verdict on To his end, Herne Bay has been lesignated a "leisure with the intention of enhaning existing water sports icilities with a national sports and leisure complex. Plans for the upgrading of the Thanet Way placed the propose Swalecliffe site within a catchment area of 0.5m peorle, making the devel-opment a attractive proposition to rivate developers. However, public consultation has since aused a revision of the routing proposals, so that the chosen site is no longer

viable. Earlier this year, a pedes-trianisation scheme was opened to lik the "old" and "new" centus of Herne Bay, intended to inprove the amenities and apearance of the town. There sems little else in sight for the inmediate future but another yar of arguments

over infrastruture.
Whitstable's prospects are somewhat brighter. Having escaped the depredations of 1960s "imprements", its decades of needs are, ironi-cally, a source of potential streets and alley, its weather-board houses an associations with fishing smcks and the oyster trade, haviconsiderable historical interst in the conservation consious 1990s.

Whitstable's "eritage" is seen as an imporant tourism resource, but trafic congestion, ugly waste ses and the lack of a cohesve centre strongly diminishits attrac-

Last month, an exhibition was held at Whitstble's Playhouse Theatre to intoduce residents to council plas for the redevelopment of theown centre, in line with its designation as a "heritage tom." The emphasis is on an inhancement of its historic chracter, a visually attractive ad pleas ant traffic-free envionment and an upgrading d public

T. 1967

: P :: - - -

Central to the plan are a diversion of traffic fom the centre, a pedestrianish high street and the sensitive rivate ous vacant and dereliclose to the sea. The reults of the public consultation vill be considered in the autum, and, if accepted, private deviopers will be invited to subm proposals early in the new par.

The aim is to attract he high-spending, international visitors who flock to Chterbury, eight miles away, a the rate of 2m a year. A fewspecialist shops and galleries ave already appeared in Whistable, along with gentrifiction of Victorian cottages and itaginative warehouse conversins.

The proposals look goodon the drawing board: sea-faing terraces adorned with umbellas, parking areas artfuly screened, and the wholein keeping with the distinctive character of the town. "We'e considered the situation co-mercially and economical We've got a plan and we'e sticking to it," says Mr Macre Some local residents have re ervations. The traffic diversion from the centre of town had citizens concerned about safe and environmental damage Even the council admits it wi cause "disbenefits."

Shopkeepers fear that limited access to the high stree by car will drive residents to out-of-town shopping centres for their basic needs, leaving the high street to art potteries and gift shops. Complains one local trader: "It could turn Whitstable into a Disneyland-by-the-Sea."

### The Channel Tunnel

Economic and Regional Impact This recent research report from The Economist Intelligence Unit gives an analysis of the effects of the 'Chunnel' on the ferries, the regions, industrial location and the impact on the Euro pean transport network.

How will it affect regional

development?

Will the benefits spread beyond Kent and the Nord-Pas de Calais?

What are the implications for business location in the 1990s?

Price (incl. postage): £195 UK & Europe, US\$325 N. America, £198 Rest of World To obtain a copy, please contact Fracy Tavener at the EIU: Tel 071-493 6711, Fax 071-499 9767. Please give your full address and

The Economist Intelligence Unit

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# **TOURIST CENTRES**

tions are being developed along northern France, in Boulogne and Dunkirk. There is also the massive Euro Disney park just outside Paris which is costing billions of pounds to develop and is expected to draw millions of people. The danger is that tour-ists from Britain will be lured

out of the country by these visitors from abroad to bypass

The challenge that Kent either to stay in the Dover-Folkestone area or to turn right at

On the other hand, there is a fear that the tunnel will enable Kent altogether to go straight to London and points north.

faces as far as the tunnel is concerned is to get people Dover and spend some time in east Kent.

As part of this effort Dover is developing the "White Cliffs Experience" at a cost of £13.7m. Opening in the spring of 1991, this will be a family

business murising partiality ally leaves modern quality befole amount at weekends. This means an opportunity to develop short break holidays. Over 60 per cent of tourists to Kent still come from the south-east of the UK. There is

numbers enjoy a day or days out to places like Rochester Cathedral or Leeds Castle, and that many will be interested in the walks being developed along the White Cliffs. Kent's maritime tradition can also be exploited to better effect.

Aware of the potential, Kent County Council has drawn up

"Kent Strategic Framework 1990-1994." This will cover the period up to and slightly beyond the opening of the Channel Tunnel. Its objectives include co-or-

dinating efforts between the various district councils and the East Kent Tourist Action programme as well as the various individual initiatives like the White Cliffs walks. It aims

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OF

# Jim Kelly on the impact of the Channel Tunnel

have clicked in front of the simple white stone memorial which stands at a Kent roadside near the ancient town of Gillingham,

Production.

A plaque commemorates William Adams, pilot general of the parish, who became the first Englishman to set foot in Japan and was later immortalised as Shogun. Nearby in the town the official council street sign for William Adams Way boasts a Japanese translation.

Will Adams' journey east, landing on the shores of Japan in 1600, is mirrored today by those who come west to Kent: excited by the Channel Tunnel, the single market of 1992 and Kent's proximity to London.

Never has interest been quiet so frenetic; not just from Japan, but from the US, Scan-dinavia, Northern Europe and from the rest of the UK. The economy of Kent, a detached and intricate network

with a history stretching back 1.000 years, is shortly to be joined by umbilical cord to continental Europe.

Like most births, the forthcoming event is being viewed

with optimism and misgivings within the county: every midwife gathered around the Channel Tunnel workings sees a different future.

Will Kent, like the hinterland of Gatwick Airport or the affluent corridor of the M4, blossom in the new economic climate? Or will the county lose its locational advantage within the EC as the tunnel and its links bypass the local economy and feed the Midlands and London?

And what of greater events in Eastern Europe? Will those who sought an "English-speaking base" in the EC within Kent now decide that cheap labour and land closer to the centre of the new Europe offer

And while the tunnel may monopolise the headlines and the strategic planning, may not other, more mundane, develop-

Like most births, the forthcoming event is viewed with optimism and misgivings

ments actually affect the county's future more fundamentally? In a decade's time will the pundits say that the M25 brought more jobs to Kent than the tunnel

For while the desire to locate in Kent may be strong, the environmental restrictions on growth may polarise growth to restricted areas and spill job-creating enterprise across the sea to the flat lands of the Pas

The Channel Tunnel may remove the greatest barrier to easy trade with continental Europe but others remain. There are the physical con-straints of documentation and border controls; there are technical barriers of differing product and legal requirements within the EC; and finally there are psychological barri-

ers of travel under the sea. The history of the economy of Kent is not yet simply a chapter in the history of the Channel Tunnel.

An Economic Strategy for Kent from Kent County Council, points out that the dra-matic improvement in the county's unemployment situa-tion to just 3.8 per cent (27,000) "may be attributed to employment growth within the exist-

ing business base..."

Increased demands for property are the result, according to the strategists, of proximity to London, 1992, European penetration of the UK market taking edurantage of the favouraing advantage of the favourable tax structure, and foreign investment, particularly from Japan, seeking an English-speaking base within the EC.

The completion of the London Orbital Motorway the

don Orbital Motorway, the M25, has radically realigned the county to markets beyond London, the capital's two interpolational country and the country of the capital's two interpolations are considered. national airports and to the high technology industries of the M4 corridor.

But north-to-south communications are not so good and the council notes that £1.1bn worth of road schemes are needed by 2000: at current expenditure rates that programme will be finished in 2055.

Furthermore, the 1987 charter signed with Nord-Pas de Calais to lay the foundations of a Transfrontier Development Programme accepts that every-thing in the Garden of England may not be rosy. The charter, says the council, recognises that discussions with Brussels will attempt to offset the "adverse impact" on either side

The county predicts a 10-20 per cent gain for the procurement related sector within kent (principally energy and defence, financial services, made and circ transport). An of the tunnel. road and air transport). An increase in mergers and take overs is expected: especially in aerospace, chemicals, paper

and printing.
Consultants Matthews and Goodman of London, in a recent study of the tunnel's impact on the Kent economy, note: The argument, however, could run the other way. Firms might decide that there is now





Andrew Rowe, Mid-Kent Tory MP, leads a march last year against the London to Channel Tunnel high-speed rail link

stone £700,000, Thanet £175,000,

Sittingbourne £300,000). New Crossways Estate at Dartford

be carefully monitored in conjunction with the Kent Struc-

ture Plan due to the amount of 'green' space in the county.

There are also many political

issues with local authorities

for/against future growth and

availability of potential sites.
"My view is that a spatial

polarisation of different parts

of Kent will be more marked in the 1990s and accessibility/in-

frastructure will be the key

factor affecting growth in a

European market

will ultimately affect the

"Future growth will have to

£700,000 (close to M25).

less need for a location in Kent because it is easier to export goods to Europe from their existing locations throughout

the country."
They also point out that decentralisation from London peaked in 1965 and the regeneration of the capital's heartlands, particularly around the old docks, may stem this form of inward investment.

ment Board is bullish about prospects in the county and proud of six major schemes under way which will provide 1,550 acres for development.

While inquiry rates at the board are 13 per cent down on last year, this is largely discounted by fears of recession and the impact of interest rates, along with uncertainty provided by the collapse of the

The major developments are headed by the much-heralded Kings Hill at West Malling near Maidstone: a 647-acre business park, 40 per cent of which is landscaped open space. High quality housing, leisure facilities and a conference centre give the development an impressive pedigree. It is being developed by Kent County Council and Rouse & Associates, an award-winning

US corporation.
Orbital Park, Ashford, is designed to feed directly into the Channel Tunnel system and onto the extended M20 motorway link. The 100-acre. park is being developed by Mountleigh Group, Eurotunnel Developments and Ashford

Borough Council.

Kent International Business Park, on Thanet close to Kent International Airport, is an 165-acre park aimed at companies looking for a European base in advance of 1992 and the EC single market and developed by Wiggins Property

Group.
Another strategic location is Crossways Business Park; just off the M25, and well placed for the completion in 1991 of the Thames Bridge and alongside Dartford International Ferry Terminal, Blue Circle is invest

London businesses do not envisage a mass exodus to Kent after 1992-93

ing £500m in the area in the next five years: £160m in the 150-acre site.

The Eureka Science and Business Park at Ashford, developed by Trinity College, Cambridge, is designed to follow the success of the Cambridge Business Park. It is targeted at international companies and close contacts are being forged with the University of Kent and Wye Colversity of Kent and Wye Col-lege. Chatham Maritime, a 350-acre site, is discussed elsevhere in this survey.

Beyond these major sites there are still several thousand acres of available land in the county but environmental pressure on planning authoripressure on planning authorities is strong and it is worth contrasting the flat lands of the Nord-Pas de Calais with the constricted and intricately attractive Kent landscape.

Prices have certainly left the cheap bracket and the completion of the M25 was a particularly strong factor in a jump in prices in formerly depressed eastern Kent in 1988.

Dr Stephen Page, senior lecturer in tourism at Christ Church College, Canterbury, notes: "In terms of industrial development infrastructure has greatly assisted recent expansions in the distribution industry (eg M&S, Tesco, Safeway, Sainsbury) and east-west communications are relatively good. Cross-country routes have constrained development away from major arterial routes although much of the indigenous small-scale manu-facturing and production has

remained unaffected. "It is also interesting to note that various surveys of London businesses do not envisage a mass exodus to Kent after 1992-93 since future development sites and industrial land is relatively expensive: (ie 230,000 an acre in Nord Pas de Calais; Ashford £550,000, MaidNOT SINCE the Great Storm of 1287, which swept Winchelsea away and crippled the harbour at Romney, have Kent's ports faced a greater challenge from

the sea.
The Channel Tunnel threatens literally to undermine their raison d'erre by removing the barrier of the sea itself, while other developments dot the uncertain horizon.

One of the small clouds gathering in the distance is the issue of privatisation: but for some within the industry in Kent it promises to have a silver lining broad enough to revitalise the county's ports. During the heat and fire of

the Ridley affair, a seemingly innocent Commons question come breathing space. Amid the clamour, Mr Roger

Moate, MP for Faversham on the North Kent coast, asked: "Does my right hon Friend agree that, following the great success of the abolition of the dock labour scheme a year ago, there is now an urgent case for following it up with a new pub-lic enabling bill to allow the rapid development of other port enterprises by the privati-sation of the outdated trust

The Prime Minister was ready for this one: "There is a great deal in what my hon Friend says. The abolition of the dock labour scheme was a great success for the ports and their hinterlands. I understand that for other ports in the trust to be privatised it would have to be done by the private bill procedure, which is very cumbersome. We are looking into the possibility of an enabling bill so that they could be privatised more easily."

Privatisation - with the

freedom to develop port industries, residential and leisure dries, residential and leisure facilities — is just one of the options being pursued by Kent ports in their fight to compete with the Channel Tunnel. Significantly, while the late

This polarisation of economic development reflects the already intricate and varied 1960s were marked by cries of impending doom from the nature of Kent and appears to county's ports, they are now be the best forward model for diversifying and developing new technology, as market seg-mentation forces them to seek the development of the county up to the year 2000 and beyond: the opening of the Channel profitable industrial niches. One development is already Tunnel will merely accentuate creeping closer with the Removal of sea barrier is a challenge

# Catalyst for ports

100 15D

launch of Hoverspeed's SeaCat wave-piercing catamaran between Portsmouth and Cherbourg. cutting the ferry journey time in half (But the withdrawal of a similar design from the Weymouth-Channel Islands-St Malo route due to poor performance in bad weather raises a question mark).

Mr Roger Vickerman, direc-tor of the Channel Tunnel Unit at the University of Kent, admits that one of the "minor league" ferry ports may go to the wall in the post-tunnel era, but he believes that the ferries have significant advantages.

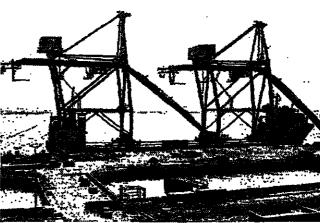
While the tunnel may have looked state of the art on the drawing board five years ago Mr Vickerman points out that, once built, it will be difficult to improve: it is a fixed link in more ways than one. Meanwhile the ports have

been able to shift some of their marketing to the luxury sector with P&O advertising its lounge facilities before the wondering eyes of a general public whose vision of cross-Channel sailings is, on the whole, less antiseptic.

What is more, the develop-ment of Channel Tunnel infrastructure has provided an improved network for the ports: both French and British. The infuriating 5km bottleneck out of Calais has been removed and links are in place to take the driver on to the Rocard Littoral motorway.
The Channel Tunnel cross-

ing saves time, but the ferry links, ironically, may benefit from the fact that they take longer: after all, a gene of lorry drivers has built the crossing into their working lives. Not only do night cross ings provide a welcome break, time for food, sleep, and a wash and brush up: they also provide the tachograph with a vital off-duty spell.

Mr Vickerman believes that while freight traffic provides the biggest potential for the tunnel link, "British Rail has



The first of Themsenor's \$2.5m Hollen-built container cranes arrives on a heavy lift vessel at the Isle of Grain in February

its potential customers want. There is an enormous market there: much bigger than the

After 1993 and the opening of the tunnel Mr Vickerman sees some opportunities for the smaller ports to gain an advan-tage, principally through the ending of customs and immi-gration services which will offer a greater relative saving on costs in the smaller ports. Strategic long-term investment in the ports is continu-

ing, particularly in developments designed to add value to imports. There is a growing feeling in the industry that the tunnel will be a white elephant financially - and that may not be entirely wishful thinking.

It was the ports which successfully lobbled the Government to make sure Section 42 of the Channel Tunnel Act ruled out subsidies for the high speed rail link: a crucial block which has in effect scuppered

the project in the short term. There is also a growing opti-mism that the Monopolies and Mergers Commission will lift its ban on co-operation between ferry companies on

to be able to deliver the service restriction seen as inefficient and costly by the industry. Mr Paul Youden, corporate affairs manager at Dover, is upbeat about the future of this ancient gateway to continental Europe. In the past decade £100m has been invested in it,

135m travellers have passed through, with 16.5m tourist cars, 1m coaches, 7.5m lorries and 41m tonnes of cargo. "The World's No 1 Ferry Port" operates 90 ferries and hovercraft a day out of the harbour. The port is now heavily into diversification; new facilities include a general cargo terminal with 8-85 metres of water. In the old Wellington Docks a marina - style development is planned. None of this,

> Mr Youden. Marketing itself as "a port of excellence," Dover has a new £2.5m shopping centre and its cross-channel services include

in financial terms, has been

held back by the tunnel, says

Enthusiasm for the future of the ferry business is typified by Mr Youden's almost gleeful statement that "people don't like going down holes in the ground!" The general belief at the ports is that after a short routes across the Channel: a

hopeymoon period, the tunnel

will lead nowhere.

The issue of privatisation at Dover is less clear-cut. The offi-cial stance is that there is no current advantage in seeking privatisation: especially as the Government might divert port taxes to the Exchequer while at present they are re-invested

in the port.
Mr Peter Vincent, spokesman for Sheerness on the Thames Estuary, outlines three major projects designed to develop the port's "value

Sheerness, the UK's largest fruit importer, has opened a 100,000 sq ft cool store project valued at £3.5m for packaging, sorting and distribution.

A £4.5m enhancement facility has been built for imported cars; where the vehicles can be dewaxed, radios added and distribution can be port - based rather than following direct origin-destination delivery. Peugeot and Citroen import cars on two ships a day: 250,000 cars a year, and the use of flat port-related land for storage is a growing business. Thirdly, an £8m land reclamation scheme has been completed.

This port, with an annual turnover of £30m, is not equivocal about privatisation: the benefits of being freed from its charter are considerable: "We stand on our own - why not set us free?" argues Mr Vincent.

The vitality of the industry is probably best illustrated by the arrival of a new port on the scene: Thames Estuary Terminals at the Isle of Grain.

run by Maritime Transport Services, a management buy-out of Mr Peter de Savary's Thames Estuary Terminals. By 1991 the annual capacity at the port is scheduled to be 400,000 containers: making Thames one of the UK's top

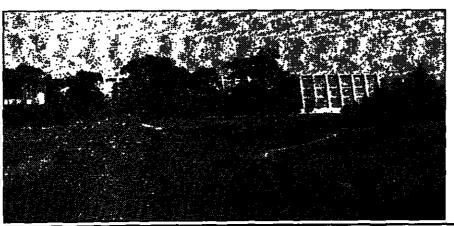
four container ports.

The historic story of Kent's ports is a shifting one. After the Great Storm many may have thought the coast was doomed to silting and decline. Its renaissance was remarkable and it may be that the threat of the Channel Tunnel was the catalyst needed to project the industry into the 21st century.

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landscaping, management and academic liaison which has placed Cambridge Science Park at the forefront of such development. In addition campusstyle general offices will be available.

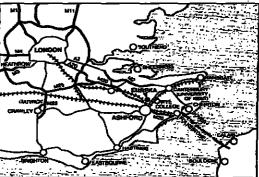


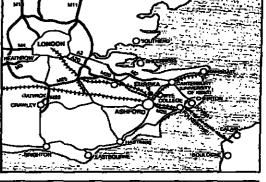
Like the Cambridge Science Park, Eureka is intended to meet the individual requirements of occupiers rather than adopting a standardised takeit-or-leave-it approach. It can provide tailor-made solutions to meet space needs. Sites of up to 40 acres are offered and rack-rented buildings will also be

#### IDEALLY SITUATED At Junction 9 of the London-Folkestone M20

Motorway, Eureka occupies a prime location within one mile of Ashford town centre. This is the most promising growth point in Britain, straddling the major road and rail routes to and from the Continent The International Passenger Terminal for the Channel Tunnel will be situated at Ashford, with the Channel Ports nearby. Ashford will become the inland focus for services and business.

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Stewart Dalby looks at the county's communications network

# Held back by weak links

14

The lack of a proper road structure in east Kent is often cited as the main reason that Thanet has gone into economic decline. Unemployment in the area around Ramsgate and

Margate is 7.6 per cent. Not until the M25 was completed in the mid-1980s did the fortunes of the Medway towns, Chatham, Rochester and Gillingham begin to revive. The M25 made these towns more ible not just to London but to the rest of the country.

The shortage of new invest-ment until then to replace declining industries such as engineering and coal mining as well as tourism is given as a chief reason that so many Kent inhabitants work in London.

About 120,000 people (or 15 per cent of the workforce) commute to work, and the number has grown recently. They do so on trains which most people agree are inadequate to the task. The rolling stock is old. dirty and not always efficient. The trains are almost invariably overcrowded. Driving in is barely an option for many people since inside the M25 the roads are a congested tangle for most of the working day.

The commuters come not only from the well-to-do dormi-tory towns like Tunbridge Wells in the west of the county, but also from the poorer Medway area.

Ostensibly, one reason for the poor infrastructure has been the difficulties with planning because Kent is comparatively overcrowded and there is a lot of green belt and environmentally sensitive land.

However, Mr Tony Hart, leader of the Conservativedominated Kent County Council, feels there are political con-siderations behind the bad communications. He points out that the county council has been Conservative for 100 years. All 16 of Kent's MPs are Tory. Kent is conceived as part of the prosperous south-east. It is close to London and part of its economy, particularly in the west is an overspill from the capital's economy.

Because it is so solidly Conservative, there has been seen to be little to gain politically by spending money. Not only Conservative governments of the recent years but others have seen little point in invest-

The advent of the Channel Tunnel in 1993 has focused attention on Kent. Various assessments have been made

IF KENT is the Garden of

England, then the gardener is

now peering uncertainly down a rather large hole that has appeared behind the woodshed.

opens in 1993 it will upset a

few apple-carts in the farming

community's intricate and varied world. Long-term, there is a

view that it will add to the

segmentation and polarisation

of the industry between large commercial enterprises and small diversified holdings. While the larger enterprises,

aggressively marketed, will

consolidate their market role, especially in horticulture, the

smaller ones will survive by maximising off-farm income, particularly through the sale of

As the number of small and large farms continues to grow

in the county, medium-sized holdings have dwindled. There

has been an overall decrease in

full-time holdings and part-time farmsteads already

produce 14 per cent of the county's crops.

historic farm buildings.

When the Channel Tunnel

POOR COMMUNICATIONS have always been the bane of Kenr's economy.

and Kent has carried out its own impact study. As far as railways are concerned Kent railways are concerned Kent County Council has identified

the needs as: • to improve the efficiency of the existing passenger services;
to provide comprehensive environmental protection on freight routes;

 to complete as soon as possible a high speed passenger rail link between the Channel Tunnel and London:

• to improve rail connections between Kent and the rest of the UK.

The commuters face overcrowding and delays because of a lack of capacity. Inter-city movements are inconvenient because of the slower trains used in Kent and the necessity to transfer from station to station across London.

The county council sees a need for more line capacity and better rolling stock to provide faster and more efficient services if the growing rail patronage is to be retained.

The high speed rail link which the council sees as crucial remains problematic. Euro-Rail's proposals were rejected recently and the timing of the link is once again in question. Although the additional road traffic expected to result from the opening of the Channel

in Kent, it is, nevertheless, important at about 10 per cent in the year of opening. The relative impact of this traffic is highly significant, however, because of the high proportion of heavy goods

Tunnel is not large when com-

pared with the general growth

vehicles expected. As the county council sees it access to the European rail networks that the tunnel offers means a great opportunity for railways to compete success-

An opportunity for railways to compete with road for cargo

fully with road transport for arge volumes of cargo.
In 1989 some 6,000 lorry movements a day carried goods through Kent to its ports. Each year it is estimated the increase in trade generates 300 extra daily movements. The council is anxious that as much as possible is diverted to rail. The rail network now has the capacity to carry around 9m tonnes of freight a year but that will only just meet the demand expected after the tun-

nel opens. By 2010 the total demand for **KEY FACTS** 

Population: 1.5m Workforce: 900,000

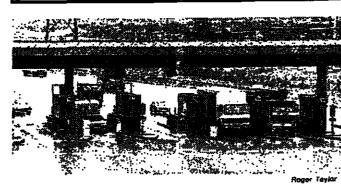
Number of commuters to London: 125,000 (estimate) Unemployment rate: 3.8 per cent for the county as a whole, around 7.6 per cent for depressed areas, eg

Thanet Industrial land: It is estimated that some net 1,000 acres is or will be available for industrial/ commercial pur-

poses in the next few years. Cost of industrial land: industrial land, fully serviced, costs from £300,000 an acre in the north of the county to

£170,000 in depressed Thanet Housing: Four-bedroomed detached houses in Thanet and other parts of east Kent cost as little as £100,000. In western Kent the going rate is nearer £200,000 Further information on investment: phone Maidstone

0622-694001 for the Economic Development Unit.



The Dartford Tunnel

freight through the tunnel and the remaining ports in Kent is likely to exceed 40m tonnes. Every million tonnes which can be sent by rail avoids more than 250 daily lorry move-ments on Kent's roads.

The construction of a high speed rail link to London would release capacity on the existing network for freight trains. British Rail has estimated that a practical capacity of 14m tonnes could be created

in this way.
With or without the high speed link, however, a need existed to improve Kent's road network. It has been estimated that between 1982 and 1987 the number of lorries passing through Kent and its ports increased by 46 per cent. During this period the growth in national ports traffic was only 3 per cent

Between 1980 and 1989 traffic on major roads in Kent increased by 53 per cent, far more than the equivalent national growth of 37 per cent. In 1988 the County Surveyors Society investigated the total improvement requirements to

the year 2001 on strategic roads in England. For the south-east region excluding London the investment required was esti-mated as being £4.6bn or 24 per cent of the total for England. The equivalent needs figure for Kent came to £1.8bn or 9 per cent of the total.

The Kent estimate comprised £667m work on motorways and other trunk roads and £1.1bn on primary and other routes for which the county council is the highway authority. The total expected invest-

ment on county roads to the year 2001 based on spending in the five years up to 1988 would be around £436m, leaving a massive shortfall of £1.3bn. While it seems unlikely that

this kind of sum will be found

to bring Kent's roads up to an

ideal state, certain pro-grammes are being carried out. Most important, the missing link in the M20 motorway between Maidstone and Ashford is being built and should be completed by the middle of 1991. There are also extensions and improvements to the M2. meet the traffic forecasts for the M20, the A20 and the M25.

As for county roads, the Gov-ernment has accepted a £80m programme in its entirety for purposes of the Transport Supplementary Grant (TGS). This comprises 10 schemes, bypasses and the like on Chan-

OOO Other routes for improvement

Roads to improve tunnel ac

Roads to stimulate development

Major economic developments

nel Tunnel routes. Following the work of the Kent Impact Study (KIS), the county has also been seeking

Source : Channel Tunnel Impact Stud

support for other special schemes whose purpose is to assist the economic development of those parts of Kent where jobs are likely to be lost as a result of the Channel Tunnel, and to improve the ability of the county as a whole to compete effectively with

Northern France.
Again, there 10 schemes in this programme which would cost £130m. This would embrace the Thameside industrial route one, the A2033 Folkestone Harbour approach road and other improvements.

So far, only one scheme in this package has been accepted for TSG purposes. But the dualling of the A299, the so-called Thanet Way, at £60m is the costliest element of the programme and perhaps the most important as it would extend the M2 into Thanet and bring the run-down part of the county into the economic mainstream. At present the roads in Thanet are a spider's

Efforts are therefore being made to improve the county's inadequate infrastructure, but Richard Tomkins deplores a hollow victory

terminal

# A high-speed fiasco

blighted without a struggle.

was faced with the need to

incorporate ever more expen-

other environmental safe-

guards into the scheme to

sive tunnelling works and

IT WAS back in 1987 that the latest plans were drawn up for a dedicated high-speed railway link between London and the Channel Tunnel. Four years down the track, with nary a sod cut, it is no exaggeration to call the affair a fiasco.

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M20 under

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The idea was simple in principle. Once the way had been cleared for the construction of a Channel Tunnel to speed up travel between the UK and the Continent, it seemed to make sense to complete the job by using the tunnel to provide a high-speed passenger rail ser-vice between London and the nearest continental capitals -

Paris and Brussels. The French embraced the idea with enthusiasm. Already well advanced with the construction of a nationwide high-speed TGV network, they began work on a spur from the Paris-Brussels route to give both cities high-speed links with the tunnel from the day it opened in 1993.

But the British side was never going to be as easy. Unlike the TGV link, which passed through a sparsely populated part of rural France. Britain's line had to traverse Kent, a densely populated county crammed with articu-

reduce concern over noise. By 1989, with costs soaring from £1.25bn to more than £3bn, the Government blew the whistle and announced that it would call in the private sector to bring the project under control. The result was European Rail Link, a consortium com-prising British Rail, Trafalgar

House and BICC. The Government hoped the private sector members of the consortium would devise an environmentally acceptable line that would pay for itself out of fare revenues. It was to be disappointed. The consortium did chip £500m off the cost of building the line, but found it still needed a massive injection of Government funds

to reduce the outlay to a level that enabled it to achieve a commercial rate of return. Mr Cecil Parkinson, the Transport Secretary, flatly rejected this proposal in June, accusing the private sector of asking the state to underwrite the project's risks while it kept all the rewards. Instead, he passed the project back to Brit-ish Rail, which has to come up with a fresh scheme acceptable

not only to the Treasury, but to the people of Kent. This further delay means Britain has little prospect of seeing a high-speed link between London and the Chan-nel Tunnel at least until the turn of the century. In the intervening years, expresses from Paris and Brussels to London will travel at speeds of

nearly 200 mph on the Conti-

late Tories who had no intennent, but will be limited to barely half that once they emerge at Folkestone because tion of having their homes they will have to share existing Amid an uproar of protest from the county, British Rail tracks with other traffic.

For Kent, this temporary vic tory over the high-speed link seems a hollow one. Although the proposed alignment has been safeguarded between Folkestone and Halling, the further delay to the finalisation of the route simply prolongs the blight which the county had hoped to avoid. In the mean-time, it will still have to put up with the noise of the Channel Tunnel trains once the tunnel opens, whether they run on existing tracks or new ones: indeed, the county council has already drawn up a £3.8m programme of measures to comteract the noise of an extra 100

trains a day. The delay also means the county will temporarily forgo one benefit which was held out as a lure to acceptance of the new line: the provision of capacity for high-speed commuter trains into London to relieve the hard-pressed rail services on existing routes. Worse, existing commuter trains are likely to be held up by the increased traffic.

Ultimately, however, Kent may yet have cause for muted celebration. Given the inevitability of the line's construction, the ferocity of the county's opposition will at least ensure that it is built to higher stan-dards of environmental acceptability than might have been the case. Further, the county eventually stands to gain com-muter services that will make its passengers the envy of the south-east. And the planned provision of a Channel Tunnel express station at Ashford will put Kent on the international map in a way that millions of pounds' worth of publicity

could not have achieved.

# Jim Kelly considers the prospects for the farming community

# Hop prices take a tumble

Of the county's farm labour force of 454,000, some 46,000 are income and protect their businesses in the long term. part-time workers and 73,000 casual or seasonal with 221,000 listed as partners, directors and spouses working on the holdings. Of the 4,700 signifi-cant holdings in the county, 2,500 are under 20 hectares and

4,000 under 100 hectares.
Mr Nigel Williams, Lecturer in Business Management at Wye College, Ashford (University of London), expects the

tunnel to be a long-term catalyst for change in the county.

He points to the large number of "farming for a lifestyle" holdings in the county where the borderline between traditional farming and other activi-ties is obscured and where owner-occupiers, clear of debt, can diversify to produce nesses in the long term.

Mr Robin Leigh-Pemberton,

Governor of the Bank of England, is perhaps an untypi-cal example: he owns a 2,200acre estate with a 1,200-acre farm and 600 acres of woodland in what planners call an area of outstanding natural beauty in north Kent. In Who's Who his entry under "recreation" reads simply - "country life".

Farm income in the county

is higher than the average for the UK, but this obscures an uneven distribution. The pattern of crops across

the county is enormously varied and sugar beet is about the only major farm product not represented. A new arrival is linseed, which has returned to the landscape thanks to a promoting an alternative to soya as a source of protein. The over-riding predomi-

nance of horticulture is likely to be maintained with the Weald still producing half the UK's top fruit. But the decline of hops, due largely to the use of German hops in lager and new storage methods, has con-tributed to off-farm income with the conversion and sale of the old oast houses.

While dairying suffers from the very dry local climate, there is a possibility that the single market and Channel Tunnel could encourage a new industry to thrive: an efficient high-speed rail link would be a major factor in linking up with the French market.

increasingly complicated by other factors in Kent: the large stock of attractive old build-ings is a particular source of income while environmental and leisure needs are adding to the pressures on land.

Hobby-farming, stables and riding schools, and the tradi-tional "pick your own" horti-culture all provide useful forms of income during a period of falling farm incomes in real terms.

The long-term disappearance of subsidies, both under Gatt and the EC, may indicate a painful transitional period: Mr Williams predicts that "those with high debts will be squeezed out of the industry.

Mr David Butterworth, he French market. regional horticultural policy But commercial farming is adviser for the National

Farmers Union, believes the Kent horticultural industry has become highly competitive and flexible. Long before Henry VIII founded Tynham orchard, the county's farmers had taken advantage of the climate, the soils and the London

Kent still produces 60 per cent of the country's apples and pears and 30 per cent of the soft fruit. Hops, Mr Butterworth admits, are declining. "The price is appalling due to world overproduction. Hop production has halved in the last five years. I think brewers have some responsibility to use more European hops. At the moment the industry is pretty damn close to not being there."

One major fear is linked with Europe. Developments beyond the old Iron Curtain are unsettling for some Kent faimers who see the possibility of huge imports of cheap soft fruit: and a corresponding drain in technology and know-how. Within the EC Mr Butter-worth thinks the fruit market works well but emphasises that it is a subtle mechanism which can be upset by solitary imports of cheap fruit.

"With the Channel Tunnel we are reasonably optimistic that it will not alter the pat-tern of trade." But he believes the now delayed high-speed link to London would have a

direct impact. NFU membership in Kent is rising, at the moment touching 4,000, but an increasing number are hobby farmers and Mr Butterworth says that the total of full-time commercial farmers in Kent has halved in the

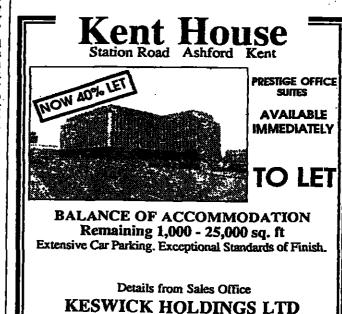
In the future he sees growth in leisure activities related to the environment and increasing production of flowers with garden produce. While 20 years ago a family might visit a farm to pick strawberries. today it was more likely to visit the farm to enjoy the

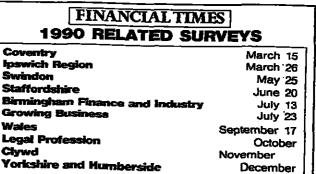
landscape.

Mr Butterworth also sees further changes in marketing within the county: already noted for the number of its cooperative enterprises such as the long established KentVeg at Birchington which this year celebrated 25 years in business.

Mr Butterworth says farmers toil for months to produce a good crop and then take it to a middleman with the attitude: "Here you are: get the best you can for it." He sees a future for better direct marketing. Good farm shops are likely

to become even more popular in the coming years, providing farmers with alternative





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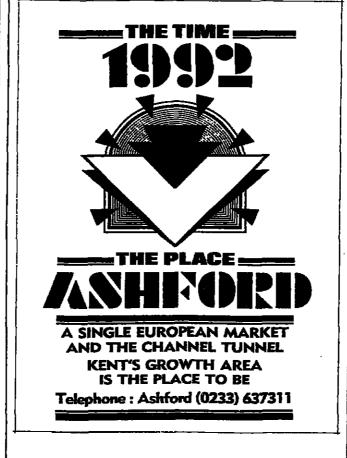
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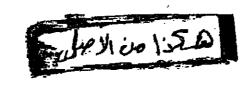
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# MANAGEMENT

magine a European domestic appliance manufacturer designing a new range of refrigerators that do not use CFCs, the chemicals that are destroying the ozone layer in the upper atmosphere. That company is a prized customer of ICI, the UK-based chemicals giant. But until now it has been on the receiving end of a disparate barrage of approaches from salesmen and technical experts from different parts of ICL

Yesterday, ICI announced a complete overhaul of its European organisation, which is pean organisation, which is intended to produce a far better co-ordinated approach to customers. Power and responsibility will be transferred from ICI subsidiaries in individual countries to a new regional

management structure.
As a result the appliance manufacturer can expect to receive a single ICI technical and sales team to help it with fridge project as a whole. There will be representatives from ICI Chemicals and Polymers (providing new coolants that do not contain CFCs), ICI Polyurethanes (providing CFC-free insulating foam) and ICI Paints (providing a new hardwearing finish for the fridge).

wearing finish for the fridge). ICT's present European structure was never designed as a whole. It has grown up since 1960 when the company first became seriously involved on the continent. The 75 separate units amount in different directions. units report in different direc-tions to ICI's main operating

Fifteen wholly-owned "national companies" now represent ICI in the individual European countries. But some ICI businesses work through these national companies and others operate independently through 30 different sales

According to David Beynon,

the chairman of ICI Europe, the new organisation "provides ICI with a much simpler and more cohesive structure than exists at present." The main

changes are:

ICI Europa, set up in Belgium in 1966 to oversee the company's continental activities, will be renamed ICI Europe. It will have much more power and responsibility. since the 15 national companies are being downgraded. Beynon's team, based at

Everberg close to Brussels airport, includes three new direc-tors who will be responsible for personnel, finance and information systems. Beynon will chair a European Advisory Board, which will include European directors of the 10 ICI businesses.

 Six regional centres will be created to provide functional support to those businesses. The regions are: Mid-Europe (West and East Germany, Aus-tria, Switzerland); France; Italy, Switzerland); France, Italy; Benelux (Belgium, the Netherlands, Luxembourg); Iberia (Spain, Portugal); and Nordic (Denmark, Sweden, Norway, Finland).

 All European sales staff will report directly to one of the 10 ICI business headquarters. They will no longer be managed by the national compamostly the case today. Tom Hutchison, the ICI main board director responsible for Europe, supervised the planning of the new structure. He says the reorganisation is a

ponse to both external and

internal developments. Internally, ICI realised that the expansion of its European operations - continental sales increased 100-fold from £30m in 1960 to £3.2bn in 1989 through a combination of organic growth and acquisitions - had left it with an inefficient proliferation of business units and







# ICI proffers more corporate clout to its customers

Clive Cookson explains the rationale behind the UK group's restructuring in Europe

national companies. External factors include the prospect of a single European market and the emergence of large corporate customers— multinationals such as Ford, Philips and Electrolux which deal with their chemical suppliers on a Europe-wide basis and do not want to bother with national compa-nies or small business units.

"Our prime objective is to meet the changing needs of our customers," says Hutchison. "The single European market will affect the way in which our customers organise their own businesses. They will be looking for fewer suppliers and

a more integrated relationship with companies supplying them. They will be seeking technological help to solve their product problems and develop their own markets."
ICI sells mainly to other

manufacturers; it expects the number of customers to decrease during the 1990s as a result of mergers and joint ven-tures. "Overall the picture is one of fewer customers seeking fewer suppliers and expecting a totale and highly responsive service package. ICI wants to meet these challenges and be a preferred or 'first choice' sup-

The European chemical mar-

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ket is still fragmented in com- strengths of ICI's customer serparison with some of its cus-tomer industries. The top five European chemical companies (including ICI) supply only 20 per cent of the market – in contrast with, for example, the car market in which the top five producers account for 60 per cent of sales.

per cent of sales.
The study team which Hutchison set up early in 1989 to plan the reorganisation soon concluded that "we were hugely sub-optimal in terms of functional support for Euro-pean sales," Hutchison says. "When we went into the mar-ket-place we weren't ade-

quately pulling together the

vices. We needed to make a change that would give us more corporate clout." The new organisation has a

relatively simple parallel struc-ture, with ICI Europe and its six regions providing func-tional services (such as finance, computing, health and safety) and the 10 ICI businesses providing specialist skills. "We decided that the day of the generalist in serving customers was coming to an end," says Hutchison.
Although ICI executives

insist that the primary reason for the reorganisation is to pro-

tomers, the company will also benefit from cost savings, as it cuts out unnecessary duplica-tion of facilities such as offices, computers and legal services. Internal estimates suggest that the savings could amount to

£25m to £30m a year.
A significant new appointment is that of Derek Newman, who moves from ICI's computer centre in the UK where he is corporate information systems manager, to become information systems director for ICI Europe. His job will be to weld together a plethora of different computer and telecommunications systems into

an effective European network. Even though the national companies are being very much reduced in importance. they will not disappear entirely. "It's important to retain a senior national presretain a senior national pres-ence in each country," Beynon says. "We're going to have someone called a 'national manager' who will be ICT's cor-porate spokesman. We see this as a part-time role for a senior member of the ICI organisation in that country." in that country."

The one business which is

expected to continue to organise European sales on a national basis is ICI Pharmaceuticals, because its main customers are the national health services. (Non-tariff barriers will continue to impede phar-maceuticals trade in the EC after 1992, with each country maintaining a different regula-tory process for drugs.) All other ICI businesses are likely to appoint sales managers with transnational responsibilities.

The closure of some Euro-pean offices will inevitably mean disruption for staff. But the company says there should he no overall loss of jobs. The number of ICI employees on the continent has grown from 800 in 1960 to 17,000 now, and the growth is likely to con-

"Such growth, coupled with a control of recruitment to replace leavers, will in most locations absorb the effects of a changing organisation." Bey-non says. "But where this proves not to be possible I am determined the consequences of our changes will be handled caringly and in full consultation with staff and their repre-

The changes will not be imposed overnight but introduced gradually, he empha-sises. Some important elements, such as the location of the regional centres for Bene-lux, Iberia and the Nordic countries, have not yet been decided. But the aim is to have the whole organisation fully operational in continental

Western Europe by 1992 Eastern Europe (apart from East Germany) is being left out of ICI Europe for the time being, though it may be included later in the 1990s depending on the region's political and economic prog-ress. Only last week up ICI Poland was set up - a wholly-owned subsidiary similar to the national companies that are to be phased out in Western Europe.

The role of ICI's home territory in the new Europe is still to be decided. "A separate study is to be undertaken to determine the most appropriate structure to meet the needs of the UK and the Republic of Ireland," Beynon says.

"The UK needs to be inte grated into Europe as a whole," Hutchison says. "It would be pointless to have a strategy for the European motor industry that didn't include the UK. But at the same time the UK is clearly different because ICI has its major infrastructure here.

hat is one to make of a suggestion that IRM, Siemens, Philips, DEC, Xerox and Motorola forge a grand transat-lantic alliance to counter the "Japanese threat" to the West's position

in information technology?

It is suggested that these companies would exchange equity and develop business relationships, ranging from equity stakes to technology transfer, with more than 35 other companies involved in soft-ware design, and personal com-puter manufacture, among others.

This extraordinary idea is the child of Charles Ferguson, a former IBM employee and now a researcher at the Massachusetts Institute of Technology. He, along with many in industry and govern-ment, believes passionately that

# Japan and the West: transatlantic keiretsu or cartel?

Simon Holberton discusses a xenophobic suggestion for information technology

the western electronics and computer industries are in danger of being put out of business by Japa-nese manufacturers\*. With Fuiltsu's plans to take a large stake in ICL, Britain's producer of mainframe computers, Ferguson has probably found proof positive for his thesis.

He argues convincingly that digital technology has made unitary a broad range of industries, encom-passing the photographic, audio, office equipment, and computer industries. Japanese manufacturers' strength and growing domi-

nance in this broadly defined information technology industry derives from their unique financial and business structures. The structure is called *keiretsu*, a Japanese word meaning a family of companies, which is the successor to the pre-Second World War mega-corporations known as zaibatsu.

It can apply to a bank-based sys tem - a loose confederation of companies brought together by their common banker, say, Sumitomo Bank, and embracing steel, chemicals, machinery, and elec-tronics, in the form of NEC corpo-

ration. Or, it can apply to a supply network which, in the case of NRC, embraces parts and components, electrical machinery, consumer electronics, information processing and telecommunications.

Is a transatlantic keiretsu the big answer to the big question the West's IT industry and those in government who care about it have been asking itself during the 1980s? The answer must be no. Ferguson produces a cogent analysis of the current state of the IT industry but he seems to misunderstand the nature of the giant groupings.

The Japanese keiretsu compete feroclously against each other both at home and abroad; they may encompass a broad range of indus-tries but they generally limit them-selves to participation in one main company in the industry. There is nothing at the centre of the transatlantic keiretsu he proposes – no central provider of finance, no

dominant manufacturer with a defined supply line. What he instead proposes is a cartel.

Ferguson's language is that of "preferential relationships" and "friendly competitors". What he

suggests is a perfect example of the observation by Adam Smith that when one or more producers gather together they talk about ways to restrict trade.

The keiretsu system may have afforded Japanese industry some sort of competitive edge. As part of the Structural Impediments Initia-tive talks, concluded between the US and Japan in June the Japanese government has agreed to study the keiretsu and provide more information on transactions within the groups, which the US says may restrict opportunities for imports.

Ferguson says that people may find his ideas romantic, even xeno-phobic. They are that and also less internationalist than he would have us believe. At bottom they are about preserving America's leader-ship ("to maintain technically competitive non-Japanese capital equip-ment and components supply base") in the IT industry. What we are seeing here is Amer-

ica in search of a new enemy now that the Cold War has been won. The metaphors that conflict spawned - the "loss" of China and the "present danger" of Soviet nuclear superiority — are in the process of being dusted off for application to Japan. If they are heeded we may all be worse off.

\*Harvard Rusiness Review, July-

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#### **TECHNOLOGY**

ydney, unkindly labelled the Sewer of the South Pacific, could almost have been designed to illustrate the environmental nightmare which hides behind the civilised façade of many modern cities. From the air, the city looks an From the air, the city looks an inviting prospect, its spacious red roofed houses surrounded by cool green bush running down to golden beaches fringed by the blue Pacific.

Rut fly a little lower and you

But fly a little lower and you spot several huge brown stains spreading among the waves -the filthy outfall from the city's sewage system. To the shame of its natives, Sydney has by far the worst coastal pollution problem in Australia a recent survey found only two of the dozens of beaches

were safe for swimmers. There are plenty of other problem areas elsewhere in the world. The human waste that floats by the boards of surfers on Bondi Beach is much the same as that which torments swimmers in much of Europe, Japan and North America. As public anger mounts, fuelled by the growing Green movement and by tougher regula-tory action, water authorities throughout the developed world are moving towards a major improvement in the effi-

ciency of their plant.
But big questions about how
this should be done are being raised by a technological devel-opment by an Australian company which challenges the basis of existing sewage treat-ment systems, and points towards a future based on recycling waste rather than

Most existing sewage systems, in Sydney and else-where, use clean water drawn from rivers or catchments areas as a carrier to transport waste through a pipe system to large sewage treatment plants, each of which might deal with the effluent of hundreds of

thousands of people.

At the treatment plant, the effluent goes through up to three stages of treatment - pri-mary, which removes large solids for incineration or disposal, secondary, which uses naturally occurring aerobic bac-teria to break down remaining solids in agitated pools, and tertiary, which is intended to kill remaining bacteria and

viruses by chemical additions. The plants are usually sited within or close to cities because of the need to pump sewage along the community's pipe system. Many plants are capable of primary treatment only, because the huge land areas required for secondary

Kevin Brown looks at an Australian sewage system which could help to solve Sydney's pollution woes

# The great waste of a clean sea

be prohibitively expensive. The partially treated effluent is then dumped into the ocean, in the hope that it will degrade ity, sun, and turbulence. Even where long outfalls dis-

charge well away from the coastline, waste has a nasty habit of returning to the beaches. The result of this pol-icy in Sydney is that every year the city's sewers dump into the ocean 106,000 tonnes of suspended solids and 24,000 tonnes of oils and greases. The effluent also contains 110,000 tonnes of biologically active nutrients, organic substances which are broken down by bacteria at the cost of reducing the available oxygen for plants and

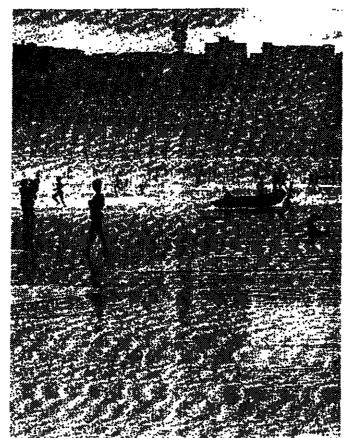
The most straightforward solution would be to upgrade existing plants to provide ter-tiary quality treatment. But that would probably require a big increase in land costs, and might lead to dangerous chemi-

cal discharges which could do more long-term damage.

An alternative system has been designed by Memtec, an Australian company specialising in filtration technology, in which company is broken designed. which sewage is broken down and cleaned using a combination of naturally occurring aer-obic bacteria and physical fil-tration through polypropylene membrane fibres.

In the Memtec system, sewage is pumped into a bioreactor in which a diffused airflow maintains optimum conditions for a film of bacteria on a graphite suspension media. After passing through the bio-reactor the effluent is gravity fed to the filtration unit, which consists of cylinders filled with fibres permeated with millions of rhomboidal pores no more than 0.2 microns (a fifth of a millionth of a metre) in size.

The membrane allows water to pass through, but removes contaminants, including bac-teria and viruses. A high-pres-sure oxygen back wash clears the contaminants, which are then collected for disposal and



Sydney's tamous Bondi Beach polluted by human waste

incineration or recycling as fer-

tilisers.
In tests at pilot plants in the Sydney suburbs of Richmond, Blackheath, Malabar and Cron-ulla, Memtec and the Sydney Water Board found that the system removed more than 99 per cent of suspended solids. compared with 60-65 per cent by conventional primary treatment and 90 per cent by conventional secondary treatment. The system removed 97 per cent of oils and greases, com-pared with 35 per cent by pri-mary treatment and 90 per cent by secondary. And it reduced biologically active nutrients to less than 7 milli-

grams per litre, compared with an average of 20 by secondary

treatment. There was a further result: a consultant's report to the New South Wales state government in 1989 reported that bathing waters off Sydney's beaches were contaminated by faecal coliform bacteria, which causes various illnesses, at rates of between 5.9 and 30,000 per 100 millilitres. Measurements of the exit stream from the Membio pilot plant at Cronulla showed densities of less than 1 per 100 millilitres.

Separate research work by the virology department at Sydney's Westmead Hospital showed that the system | The dynamics of removed all viruses from a sample of unfiltered sewage containing 100,000 viruses. On the basis of these trial results, Member has been awarded an ASOm contract to supply its system for installation in the Cronulla sewage treatment plant, where it will treat around 40m litres of sewage a day from mid-1991.

The capital cost is about five times the cost of a conventional primary treatment plant discharging into the ocean. However, there are significant savings in space because the system works so quickly that the flow of effluent can be much faster than in a conven-tional plant. For example, effluent can be treated to secondary standard in the bioreactor in five minutes, compared with five hours for conven-

The system's ability to produce tertiary standard water opens up the prospect that the existing pattern of a few large plants treating a city's effluent and discharging into the ocean could be replaced by dozens or hundreds of small local plants producing water from sewage which could be recycled for industry and agriculture. This would remove the need to use millions of litres of water as a carrier to transport sewage to the existing coastal plants in Sydney, for example, 500bn litres of water are discharged into the ocean every year along

with the effluent.
Denis Hanley, Memtec's executive chairman, says re-us-ing transport water just once would halve the cost of the existing sewage system, includ-ing catchment areas, dams, and pipes. A network of small Memtec plants discharging reusable water would also mean ageing trunk sewers could be abandoned, saving millions of dollars in replacement costs.

The system could be extended by the construction of self-contained plants as the population expanded. "This is not the total answer. There are things which need to be done such as paying more attention to the inputs to the waste disposal system, particularly from

industry," Hanley says.
"But it does offer a lot of potential advantages, and it is one of the possibilities that should be taken into account." The system is already being tested by water authorities and government departments in Japan and the UK as well as Australia. Many will be watch ing the performance of Mem-tec's Cronulla plant very

# a 16 Mbit chip

SIEMENS has produced the first samples of a 16 megabil memory chip. This week announcement by the big German electronics company that it has achieved "first silicon" samples of its 16 Mbit D-Ram (dynamic rendom access memory) is a cheerful contrast to the gloomy news from Philips, its Dutch partner in the Joint European Submicror Silicon initiative (Jessi). Philips said on Tuesday that It was pulling out of the Euro-pean project to develop another type of memory chip. the S-Ram (static random

access memory).

D-Rams are the most important type of memory chip and provide the short-term memory in most computers. (Four times as many D-Rams are sold as S-Rams.)

The Siemens announce-ment shows that Europe is well up with the leading Japa nese and American semiconductor manufacturers in the race to produce commercial quantities of 16 Mbit D-Rams, which hold as much informa tion as 1,000 typed A4 pages. Siemens says its 16 Mbit D-Ram, which has 33m com ponents integrated on a 142 square millimetre silicon chip, is currently entering pilot production.

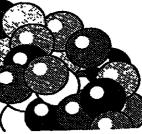
At present 1 Mbit chips are the mainstay of commercial production, with 4 Mblt coming on stream. But develop-ment work is already under way on 64 Mbit memories, the next generation but one Siemens is working jointly with IBM, the world's largest computer company, on a 64 Mbit chip for the late 1990s.

#### **US** gets green light to go East

THE most powerful computers ever exported to the Soviet Union will be shipped this month from the US to the Soviet Research and Development Institute of Power Engi-

neering. Control Data of Minneapolls has received an export licence from the US Department of Commerce to sell six Cyber 960 mainframes for use analysing safety factors in the operation of Soviet

nuclear power stations. Although the \$32m order was announced last December, Control Data has had to US departments of commerce state, defence and energy



# WATCHING by Clive Cookson

and the international Co-ordinating Committee on Multi-lateral Export Controls (Cocom) that sufficient safeguards are in place to ensure that the computers will be dedicated solely to safety analysis of civilian power

#### Handing over the tiny televisions

THREE Japanese producers of tiny portable televisions unveiled new colour liquid crystal display (LCD) models for sale next month. Reuter reports.

Demand for the televisions which are small enough to rest in the palm of a hand, has been growing fast. Total production - almost entirely Japanese — is expected to hit 2m units in the year to

next April. The three producers are Casio Computer, Citizen Watch and Marantz Japan. Their new televisions have screens between 2.7 inches and three inches wide; retail prices will range from Y33,800 to Y57,000 (\$235 to \$400).

#### Protein drugs go down the hatch

ONE of the main drawbacks of the new protein drugs produced by genetic engi is that they have to be injected into the patient. They cannot be taken by mouth because the molecules are broken down by enzymes in the stomach and gut before they can get into the blood-

Many drug companies are working on oral delivery systems to overcome this problem. One promising approach comes from Cor tecs, a small UK company based in Isleworth, Middle sex. Cortecs has signed a

collaboration agreement with Ortho Blotech (a subsidiary of Johnson & Johnson, the US pharmaceutical group) to develop an oral form of erythropoleth (EPO), one of the hotiest prospects among the new blotechnological

EPO is a hormone which stimulates the body to make red blood cells. It is being studied for use in the treatment of anaemia, cancer and even AIDS

Cortecs has found a way of combining the protein with fatty molecules (lipids) which occur naturally in the gut as a product of digesting fat. These are absorbed from the gut and carried to the fiver. Proteins attached to lipids can enter the bloodstream before being destroyed by digestive enzymes.

#### **New battery lays** mercury to rest

Long-life alkaline batteries free of mercury have been introduced by Raiston Energy Systems, Lynton McLain

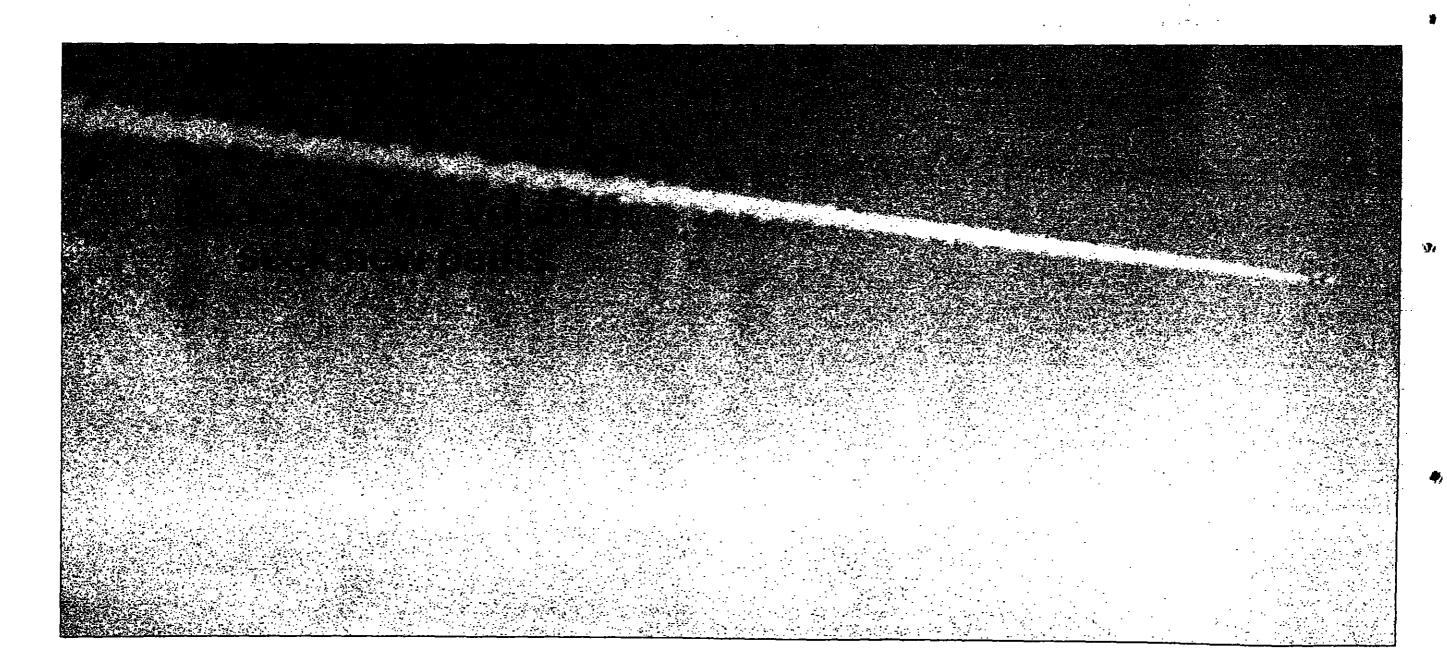
The complete elimination of mercury from the compa-ny's Ucar long-life batteries comes ahead of a European Commission requirement that mercury in batteries be reduced to 9.025 per cent by

weight by 1992. The elimination of toxic mercury from batteries is the source of most mensure in household waste tips. Me cury has been used by manu-tacturers of alkaline batteries to inhibit corresion, which is caused by impurities in the alkaline manoanese raw materials that make up longife batteries. This can rele hydrogen gas which causes batteries to bulge and fail.

Companies can eliminate the need for mercury by using expensive high purity raw materials — zinc and manga nese dioxide — with only one part per million of impurity. Even so, the lack of corrosion inhibitor leads to an 11 per cent loss of battery life comparted with a mercury-inhib-ited long-life afficaline battery.

**Raiston Energy Systems** is the European arm of Raiston Purina of the US, which bought the US Eveready Battery company four years ago.

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business operation of Volvo Flygmotor.

A major step forward was our involvement in the European Ariane space project. Since the early 1970s Volvo has supplied the combustion chamber and nozzle for the powerful engines of the Euro rocket. Now we're deeply involved in the latest generation of the Ariane rockets, which are fuelled by liquid hydrogen and oxygen.

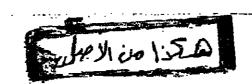
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3.500°C and the supersonic turbines powering the engines' fuel pumps. Some 240 mm in diameter, the turbines rotate at a speed of 34,000 rpm and develop 11,000 kW!

The next step into space will be a space plane. West Germany and France are currently waging a hi-tech struggle with competing programs aimed at developing a true space plane. The odds are excellent that Volvo will be playing its role in helping the first space plane take off shortly after the year 2010.

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# New life for City undertakers

another's gain. Although it might not be much comfort to the beleaguered property market, their problems are provid-ing a new lease of life for the receivership industry. After assuming a vanishingly low profile in the buoyant years of the late 1980s, insolvency prac-titioners are, once again, cen-

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tre stage.

The recent collapse of quoted companies – Rockfort, Broadwell Land and Citygrove – are all grist for the mill of the corporate undertakers. And they may be just the tip of the ice-berg. Mr Martin Fishman, an insolvency partner of Arthur Andersen estimates that the number of companies in intensive care outnumber those in

receivership by five to one.

"A year ago, we were dancing in the corridors if we got a receivership of £5m to £10m. Now we are getting companies with massive debts every few days," says one practitioner. The receivers are not alone

in seeking to help banks sort out their battered property portfolios. Property companies, surveyors, lawyers and even banks are entering the fray.

Quarter to July 90

Sainer, the lawyers, Jones Lang Wootton, surveyors, and Touche Ross, accountants, got together to offer advice on tax, valuations and contracts. This is particularly needed, they reckon, by newcomers that have small or non-existent property teams. Similar tie-ups

But when matters do come to a head, it is the receivers who are called in. Staff are sent immediately to every one of the company's building sites to prevent equipment from being reclaimed or stolen. Decisions on whether to continue or abandon work are taken

But after the first knee-jerk action, the job of the receiver is often a drawn-out, inconclusive one. They have to step in the shoes of the former executives and wade through the same problems experienced by the previous management. Receiverships often take at least a year and there are even

banks sort ed property y companies, rs and even ng the fray.	property the 1970s. In many the 1970s. In mpanies, "There is no magic wand "and even that you wave by appointing the fray. receivers," warns Mr Tim Hay.		ing "sha embi wron	
TOTAL RE	TURNS			alter cue
Retail	Office	Industrial	All property	diffi

Marwick McLintock. He was appointed a receiver at City-grove, which collapsed as a result of failing to sell three edge-of-town retail parks. He is modest about his chances of succeeding where previous management failed. "I don't think one is going to go off into a fire sale. One may need to hold them for a sensible time."

Similarly, Arthur Andersen, the receiver at Broadwell Land, expects to continue work at the Plantation Wharf site in Battersea, London. The banks may feel that they will lose more heavily by abandoning a project half way through than if they pump in enough money to see it to completion.

why do banks appoint receivers in cases where they cannot hope to get their money back quickly? They may decide against throwing good money after bad. They may have lost confidence in the management. They may also be concerned about the prospect of getting too involved in running an allcompany - so-called adow" directors can get broiled in accusations of

ngful trading. nother reason is that the rnative of arranging a respectage can be dauntingly licult. The refinancing arrangement devised for Sheraton Securities took four months to arrange. "As each of the 33 banks had different securities, the scope to dis-

Earlier this summer, Titmus ward, a partner of KPMG Peat agree about what was a fair burden was enormous," says Mr Omar Bayoumi of Warburgs, which arranged the package. "The reason that it was possible was that it was a very widespread view that it had a quality portfolio and that the management was top quality." he said.

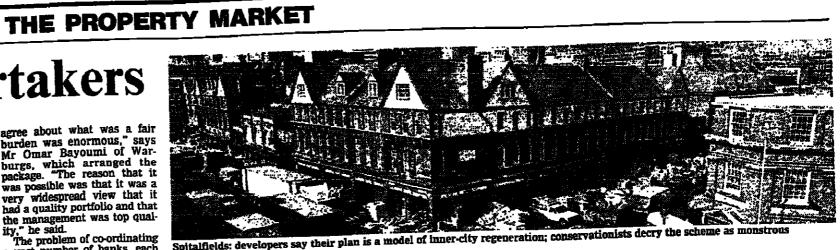
The problem of co-ordinating a vast number of banks, each

with different levels of security on different projects is taxing the Bank of England. It is trying to draw up guidelines with the banking community about how rescue packages should be managed. The involvement of the Bank of England revives memories of its role in holding the banking and property sec-tors together in the early 1970s. However, this time round, it sees its role as one of facilitating discussion between the banks involved. Banks will be left to come to their own judge ment about the commercial

viability of proposals.

If so, many more casualties are expected. To see Sheraton come back is encouraging but only the best quality compa-nies will be supported," says Mr Bayoumi of Warburgs. "I think the banks and the institutions will be extremely selec-

Indeed, the downfall of Rockfort, Citygrove and Broadwell Land is seen as evidence that the banks' patience is wearing thin. Banks are being tough and may get tougher still



# The curtain rises on Spitalfields drama

A NEW chapter will soon begin in one of the most drawn out and controversial planning sagas in London. The public inquiry into the redevelopment of the Spitalfields Market site has been pencilled in for the end of January. It will be a rehearsal of

heated arguments. The developers say their scheme mix of offices, shops and flats

is a model of private sector involvement in inner-city regeneration.

They point to the fact that both Tower Hamlets and the Corporation of London granted the scheme planning permission. Moreover, it won support from local community groups – who stand to benefit from a £56m package of low-cost housing, community buildings and other examples of plan-

ning gain. Meanwhile, the conservation

lobby decry its bnlk, design and proximity to surrounding listed buildings. "It is a mon-strous, mediocre office devel-opment that will drive a wedge right through the con-servation area," says Mr Ian Lumley, spokesman for the Spitalfields Trust, which was formed in 1977 to renovate the area's Georgian buildings.

But adding to the arguments over the rights and wrongs of the project is the controversy over environment minister Mr Chris Patten's decision two weeks ago to call in the proposals. Critics accuse the Department of the Environ-ment of dithering and argue that Mr Patten should have stuck to the line of his prede-cessor, Mr Nicholas Ridley, who twice refused to inter-

Certainly, the whole process is taking an unconscionably

long time. It is now four years since Tower Hamlets prepared a planning brief for the site and it may be two years after the inquiry before a final decision on the scheme is made. If past form is repeated, the inquiry's inspector takes months to produce a report, which is then shuffled back and forth between lawyers, officials and the Secretary of

State. From the developers viewpoint, an enforced delay may not in fact be a hardship, given the acute surplus of property in the City. By waiting for a few years, they may benefit from the upswing of the property cycle.

Perhaps this is why the

developers, the Spitalfield Development Group - a part-nership of Balfour Beatty, County and District Properties and London & Edinburgh

their initial threat to abandon the project. Now, Mr Brian Cheetham, chief executive, describes that as a knee-jerk reaction. "We have a commitment to this area. We have to

honour that commitment."

He is also keen to play down the initial suggestion that community benefits would be jeopardised as a result of the inquiry. "We would not want to let down local people." be

says.
The Spitalfields Development Group now has three choices. It can stick to its guns
and if the inquiry finds against it, it can go to appeal; it could return to a smaller scheme which has already gained planning permission; or it could return to the drawing board – an option, which is favoured, not surprisingly, by the Spitalfield Trust.

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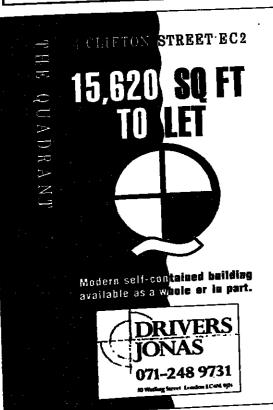
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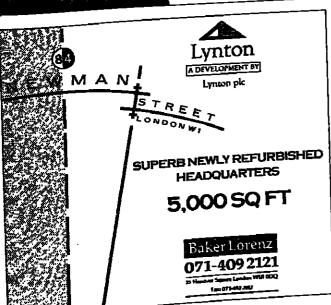
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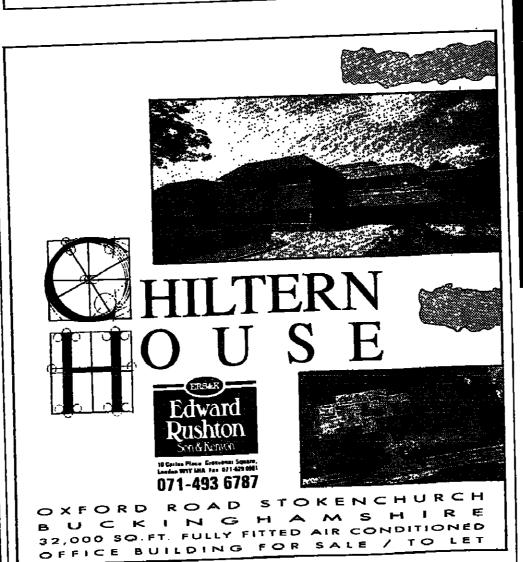


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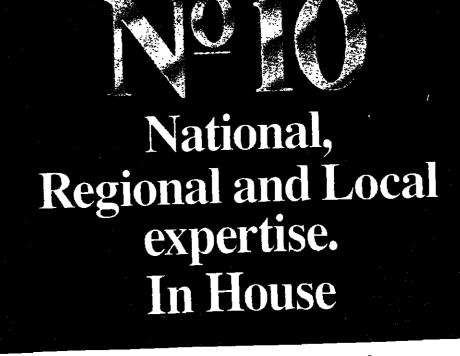
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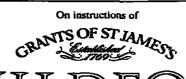
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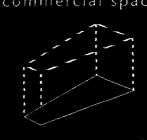
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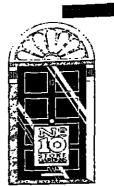
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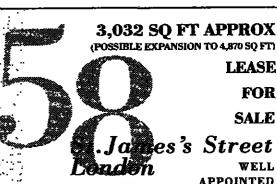
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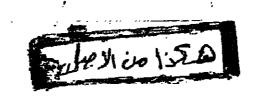
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#### **EXHIBITIONS**

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long derided for their pomposity.1 rue Bellechasse (45494814). Picasso Museum. The restored 17th century Hotel Sale, provide a fitting home for the world's largest collection of Picasso's work. It comprises 203 paintings, 158 sculptures and more than 3,000 drawings and engravings, 16 collages and 88 pieces of ceramics. It is completed by Picasso's own collection of paintines by his friends, such as Braque and Matisse, or by artists he admired, Renoir, Cézanne

**OPERA AND BALLET** 

Royal Opera, Covent Garden. The season opens on Sept 10, with *Turandot*.

English National Opera, Coli-

cessfully) by Jonathan Miller to the 1940s, with Jane Eaglen in the title role; and Nicholas

Hytner's sensitive production of *The Magic Flute* in its latest revival, conducted by Jane

Glover, with Neill Archer, Benja-min Luxon, Cathryn Pope, and

mime troupe Mummenschanz plays at Sadler's Wells until Sat. From Tues the American dance

company Momix will be on view

at Sadler's Wells, for devotees.

Théâtre de la VIIIe. Karine Saporta's *La Poudre des Anges* 

brings hysteria and the subcon-

scious into the Saportian uni-

verse (42742277). Strasbourg, Mulhouse and Col-mar host the Rhine Opera with its own choir and ballet corps.

Under the directorship of René
Terrasson the opera presents
an ambitious programme for
its 11th season. Orpheus and Par
sifal, Penderecki's Black Mask

and Martinu's Greek Passion and Die Zouberflöte are grouped under the title Initiation, while

Schoenberg's and Fritz Cohen's ballet evening are part of Ques-tioning (Strasbourg 88754823/

Théatre Royal de la Monnaie.

The Monnaie Opera in a new production of Verdi's Simon Bocconegra produced by Gilbert Deflo, staging by Carlo Tommaso, with Jose van Dam as Simon, Nancy Gustafson as Amella, David Pittsinger as Fiesco. Sylvain Cambreling conducts the Monnaie Symphony (Sun, Wed).

Muziektheater. The Netherlands

Opera with a new production of Parsifal directed by Klaus-

Amsterdam

Ballet. The inventive Swiss

seum. The season-openers are Tosca, updated (not entirely suc-

#### and Douanier Rousseau.

Musée de Cluny. Medieval Art in Paris. The Abbots of Cluny built their magnificent late Gothic town house in the heart of the Latin Quarter on the ruins of Roman baths. Now a museum, it houses medieval works of art it houses medieval works of art goldsmiths' work, carved alta English royal standards embroi-dered in gold on red velvet. In a rotunda of its own is a set of the Lady and the Unicorn mille Beurs tapestries - an allegory of the five senses, one of the mas terpieces of medieval art. Place Paul-Painleve, (43256200). Closed Tue and lunchtimes Musée Rodin. Delightful 18th century town house - Hotel Biron - contains the life work of Auguste Rodin, who opened the way for modern sculpture. In the gardens his Thinker broods, the Burghers of Calais trudge to their tragic destiny and Balzac defies time. Closed

#### Martigny

Fondation Pierre Gianadda Modigliani. Some 50 oils, as many drawings and some sculp-tures form an important retroective of the Italian-born artist living at the beginning of the century in the feverish atmo-sphere of Montparnasse and Montmartre. In contrast, the rather stylised two-dimension portraits of his friends and of leanne training. Jeanne Hebuterne, his last and tragic companion, embody per-fect repose. (26 223978).

Musée Royal D'Afrique Centrale. Idel Lanchelevici - drawings of Fondation pour L'Architecture

KB Gallery. Exhibition of lace accessories and table linen. 17th century to late 1930s from private Flemish collections. Closed Mon. Grande Place.

Fundacion Miro. Alberto Magnelli retrospective. Works on show by this Florentine-born artist painted between 1910-1969. influenced by the French artistic and intellectual atmosphere of the time, developing a personal style within abstract art.

Galleria Nazionale d'Arte Moderna. Fabrizio Clerici retrospec-tive: in a labyrinth designed by

Michael Grüber. Netherlands

Philharmonic is conducted by

Hartmut Haenchen, with Barr, McCauley in the title role. The National Ballet performs Memo

Schayk/Mozart) (255 455).

Opera of Minsk Ballet. Proramme of selected pieces from

ries from Underground (Van Dan-tzig/Henze) and Requiem (Van

mous ballets, consecutive per-

formances alternate Swan Lake

Nuterocker and Sportocus, Pala-

mos Flamencos. Teatro Lirico

cio de los Deportes. Ends Sept

Luciano Pavarotti in concert. He will sing on Sat before some

40,000 spectators at the Olympic Stadium (Montjuic), accompanie by the Orquestra Clutat de Bar-celona conducted by Leone Magiera in a programme includ-

ing Donizetti, Puccini, Mozart and Verdi.

Teatro Alla Scala. Rudolf Nureyev's version of Swan Lake with sets by Ezio Frigerio and costumes by Franca Squarcis-pino. Isabel Seabra and Oliver Metz alternate with Isabella Cuerin and Ander Evdetures

Guerin and Andrei Fedotov as Odette/Odile and the Prince.

Nureyev dances the part of the magician Rothbart (80.91.26).

Teatro Regio. A new festival set in and around Verdi's birth-

place at Busseto opens with the French translation by Emillo Pacini of Verdi's *Il Trovatore* 

Le Trouvere, with the choir and orchestra of the Opéra de Paris and the corps de ballet from La Scala. Daniela Dessi,

Elisabetta Fiorillo, Martine Sur-ais and Kristjan Johannsson are

in the cast; conductor is Viekos-

Opera, A Ruggero Raimondi Lie-der recital with pianist Edelmiro Arnaltes opens the week. Cosi fan tutte in Götz Friedrich's pro-

Parma

Ballet cristina hoyos dance

Nacional la Zarzuela

Rarcelona

the artist himself and built in the artist number and built in the gallery's workshops are hung a series of drawings and paint-ings, which move from a group of baroque drawings of Naples, inspired by a childhood visit, to intricate metaphysical works in pastel shades which manage to be simultaneously restful and crimulating. There are also referstimulating. There are also refer ences to Signorelli's apocalyptic frescoes at Orvieto, and the 19th century romantic Boecklin. Palazzo Delle Esposizioni. This spiendid neo-classical building has reopened after four years of restoration work. On the ground floor is a fascinating archaeological exhibition, w attempts to give a clear picture of Rome in the 6th century BC. Particularly fine are the decorative additions to the Etruscan temples, delicately worked jewel-lery and the ceramics (imported from Greece). Scale models of the dwellings of the well-to-do show how comfortable and well-

Castello di Rivoli. A retrospective of minimalist artist Mario Merz. The works are not, how-ever, in any particular order: a glass with a neon light running through it, dating from 1967, sits on a recently made table. The artist has made witty use of the frescoes and stucco designs in this ex-royal palace of the Savoia family, now restored and transformed into a museum of modern

#### Florence

Palazzo Vecchio. The age of Mas-accto: tying in with the reopen-ing of the Brancacci chapel in the Church of the Carmine after a six-year restoration on the cycle of frescoes by Masaccio and Masolino, are 109 works by painters and sculptors who worked in Florence in the golder ars between 1401 (the date of asaccio's birth) and 1440. Included are frescoes, sculptures and drawings by Paolo Uccello, Beato Angelico, Gentile da Fabriano, Donatello, Brunelleschi and four paintings by Masaccio

Palazzo Ducale. Titian. This exhibition organised jointly by the Venice local council, the Arts Ministry and the National Gallery in Washington, marking the 5th centenary of the painter birth, is the largest for over 50 years. More than 70 paintings are on show, lent by American,

duction is sung by Angela Den-ning, Mariana Cioromila, Carol

Malone and Andreas Schmidt.

Les Intermittences du Coeur is choreographed by Roland Petit and Bolero by Maurice Béjart.

Opera. Der Liebestrunk stars

Alida Ferrarini, Francisco Araiza, J. Pattick Raftery and Rolando Paneral. Ein Sommer

son and Ketth Lewis, conducted

by Steven Sloane. Die Nase by Johannes Schaaf has a strong

cast led by Alan Titus, Dieter Bundschuh and William Coch-

ran. William Forsythe's ballet Limb's Theorem also returns.

Neumeier choreography.

Hamburg

Museum Folkwang: Vincent Van Gogh and Modern Art. On the 100th anniversary of Van Gogh's death, this exhibition aims to display his influence on Euro-pean modern art. With 50 of his own paintings and 120 by other own paintings and 120 by other artists it shows his impact on art in the period 1890-1914. Among the other artists are Matisse, Derain, de Valiminck, Picasso, Kirchner, all influenced by Van Gogh The exhibition mouse to Amsterdam in Nov. moves to Amsterdam in Nov. Ends Nov 4. Goethestrasse Ends Nov 4. Goethestrasse
414300, Essen 1.
Villa Huegel 15. St Petersburg
around 1800. This is the third
exhibition to be mounted by the
Ruhr Cultural Foundation, set
up in 1934 by Berthold Beitz,
head of the Alfried Krupp foun-

from Leningrad's state Hermitage Museum, the exhibition details the developments of Rus-sla from a great empire to a European power. St Petersburg was the residence of Peter the Great and acted as an intermed ary between east and west. The exhibition covers the period from the 18th to the 19th century of Tears Paul I (1796-1801) and Alexander I (1801-1825) in its role as the political, intellectual and mic centre of Russia.

Martin-Gropius-Ban, Strese mannstrasse 110. Bismarck's Prussia, Germany and Europe This exhibition in Berlin will be the first organised by the German History Museum, with around 1,000 pieces on loan from 250 different museums from all over Europe and the US. Otto von Bismarck, born 175 years ago in Schoenhausen, was the German Imperial Chancellor and Prussia's premier before he was rrussia's premier beaute he was sacked by the young Kalser Wil-helm II 100 years ago. The cur-rent political changes in Europe, particularly in East Germany, underline the importance of this exhibition. Bismarck was at the centre of several conflicts in relation to industrialisation, social questions and the impetus towards forming nation-states

Museum der bildenden Künste Max Beckmann (1884-1950), pictures from 1905-1950. Born in Leipzig, the painter taught in Frankfurt's Städel school from 1917-1980. In this exhibition are works from all over the world, including the renowned Syr goge and his final painting Behind the Stage.

New York New York Public Library. More than 125 documents of the Aboli-

Chicago Chicago Historical Society. A House Divided, America in the Age of Lincoln. Documents, nementos and personal effects ( of the Great Emancipator.
Art Institute. The Russian Taste for French Painting is a tribute to the cultural impact of improved Soviet-American relans with its French mast pieces borrowed from the Her-mitage and Pushkin Museums. Works from Poussin to Matisse include Manet, Renoir, Cezanne

#### Tokyo

National Museum. Treasures from the Mil-dera. This Buddhist temple near Kvoto was founded in the 7th century and is famous for its sutras, paintings on silk and statuary. Closed Mondays. Mitsukoshi Gallery (Mitsukoshi). Department Store, Nihonbashi). Flowers of Creation: Aesthetics and Curiosities of Edo. Among the art and artefacts of feudal Japan on show in this charming schibition are painted screens, furniture and some stunning kimonos. Opens Tue. Tokyo Metropolitan Art Museum. Works from the new Japanese Gallery at the British Museum. Screens, scrolls, wood block prints and ceram-

ics Idemitsu Museum. Noh Costumes. Noh is the world's oldest extant form of drama, dating back 600 years or so. The sump-tuous costumes display the best of Japanese dying and weaving techniques and are themselves works of art. Also on display Teien Museum. Mind and Body:

the human form in Greek art. Scuiptures and bas reliefs, mainly from collections in Greece and Switzerland, exhib ited in an exquisite Art Deco former palace. Closed Wed-Shoto Museum, Shibuya. Conshoto maseum, simulya. Construction of the temporary Japanese Prints, featuring woodblocks, etchings, lithographs and silkscreens by 20 leading Japanese printmakers of today.

ouko Museum, Issev Miyake: Pleats Please. Costumes and art objects by Japan's top fashion designer. The pleated costumes that look like space suits and feature geometric designs are based on his 1989 Paris collec-

Anything Goes (Prince Edward). Cole Porter's ocean-going 1930s musical has four or five marvellous songs and Louise Gold try-ing to emulate Ethel Merman. Jerry Zak's bright production comes from the Lincoln Center in New York and is undernanding fare (734 8951, cc 886 2428). Aspects of Love (Prince of Wales). Andrew Lloyd Webber's latest is an intimate chamber operetta derived from David Garinteresting and well directed by Trevor Nunn. A probable, but unspectacular, hit (839 5972). Henry IV (Wyndham's). Pirandello's cat's credle of fantasy

Harris gives a star performance as the nobleman who thinks he

Opera. Siegfried, part of the new Ring cycle is a co-production with the Düsseldorf Opera, produced by Kurt Horres, with William Johns, Martin Finke, John Del Carlo, Anne Gjevang and Deborah Polaski. Medame Butter, We hee Hiesko Wishida cartetand. fly has Hiroko Nishida outstand-ing in the title role.

New York City Opera. The week features first seasonal perfor-mances of *Street Scene* in Jack O'Brien's production conducted by Chris Nance with Margaret Cusack as Anna Murrant and Kevin Anderson as Sam Kaplar John Absalom is Luka Kuzmic and Jon Garrison is Skuratov in Rhoda Levine's production of From the House of the Dead conducted by Christopher Keene. Sharon Graham in Frank Cor-sero's 1930s production of Car-men conducted by Hal France. New York State Theatre, Lincoln Center (307 7171).

Salome. New production conducted by Seiji Ozawa, with Eva Marton, Ragnar Ulfung and Helga Dernesch. Tokyo Bunka Katkan (Thur) (239 9999).

# THEATRE

returns with Sylvie Brunet, Greg-ory Yurisich, Christopher Robertand reality, identity and time in a production by Val May the sobriety of which belies its pre-production high finks. Richard

## is an 11th century king (071 867

Gypsy (St James). This 30th anniversary production does more than revive a rich, vivid musical; it also introduces a new belter in the Merman tradition, Tyne Daly, as the bossy, tireless and tuneful Rose, who shamelessly

leads her daughter into bur-lesque while rejecting a personal life for herself (246 0102). Grand Hotel (Martin Beck). Tommy Tune, Broadway's pres-ent musical doctor, directs this remake of the Garbo film to shake the bones of this inert depiction of lives criss-crossing in an elegant, but somewhat ran-dom setting (246 0102). Sweeney Todd (Circle in the Square). An intimate production of the Sondheim-Wheeler musical in contrast with the elaborate original a decade ago emphasises the descent into madness of Bob

Gunton as the demon barber of Fleet Street (239 6200). Jerome Robbins' Broadway (Imperial). Anyone attracted by the notion of three hours of film trailer previews will adore this compendium of Robbins' directed and choreographed plays of the past 40 years, including On the

#### Town, West Side Story and Gypsy. The histre of the credits is dimmed by the brevity of each piece, with a contempor piece, with a contemporary cre of Broadway aspirants who lac the multi-talents that inspired the heyday of the musical. Phantom of the Opera (Majestic). Stuffed with Maria Bjornson's gilded sets, Phantom rocks with Andrew Lloyd Webber's haunt-ing melodies in this transfer from London (239 6200).

### Chicago

Steel Magnolias (Royal George). Ann Francis and Marcia Rodo play the leads in this view of southern life from under the dry-ers in a busy hairdressing establishment (988 9000).

### Tokyo

Bunraku. The exquisite artistry of Japan's traditional puppet theatre is not to be missed. Performances of the lengthy historical drama, Oshu Adachigahara (The Adachi Plain in Oshu) are in two parts, at 11.30am and 11.30m. The second part can be particularly recommended since it features a tragic death in the anow and is performed by a group of puppeteers led by Liv-ing National Treasure Tamao Yoshida. National Theatre (265 7411). Excellent English earphone

commentary. Kabuki. Kabuki-za (541 3131). The highlight of the matinee at 11am is Ise Ondo (The Dance of Death at Ise), based on an actual case of mass murder in the 18th century. The star of the 4.30pm performance is 73-year-old Gonjuro, who plays his famous conjuro, who plays his famous role of a street swaggerer in *Edo* Sodachi O Matsuri Sashichi. Excellent earphone guide in English and English-language The House of Bernarda Alha.

Lorca's tragedy of rural Spanish life is played (in Japanese) by a group of fine Japanese act-resses and directed by Nuria Espert. Ginza Saison Theatre

(\$35 6565).

Phantom of the Opera (in Japanese). This highly successful production is a carbon copy of the London original, with the added advantage that one can ignore the head lyring since. ignore the banal lyrics, since they are in Japanese. Shimbashi Ebujoh Theatre (797 9601).

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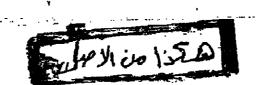
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**ARTS** 

# Love's Labour's Lost

ROYAL SHAKESPEARE THEATRE, STRATFORD-UPON-AVON

Staging a play which Coleridge found "little to interest as a dramatic representation" and which Dr Johnson thought "childish and vulgar" can be a stiff task. Terry Hands's Love's Labour's Lost resumes the "civil war of wits" at Stratford for the first time since Barry Kyle's dreamy 1984 production. Hands makes the most of what Shakespeare delivers, but the evening's pleasures derive from isolated moments. This Love's Labour's Lost catches academe on the run from ordi-nary desires, stopping at every quibble, pun and joke en route. Timothy O'Brien's autumnal setting of greens, oranges and shrieking reds in an ever-thick-

ening forest is flexible and

responsive to Hands's own deft

The state of the s

. . . .

lighting. The costumes are fussy Edwardian in pastel shades; but they are changed so frequently that they begin to distract from the play's continuity. This contributes to a nervous, wheeling production in search of moments to sustain itself. The acting suffers from a like over- expenditure of energy; it romps along, breathlessly unaware of its destination.

Simon Russell Beal's King of Navarre simpers and postures his way out of authority. Ralph Fiennes's Berowne contorts and belabours the verse, pausing oddly and not trusting the lines. Only in the scene where the men overhear each other talking of love, where Berowne confesses to loving with his

In a play composed of a bed-lam of competing voices, the locals and misits fare well-John Wood spends Don Armado's "mint of phrases" with profilgate largesse. He banters eagerly with his excel-lent page, Moth (Nicholas Bes-ley), making arguments and definitions seem matters of definitions seem matters of vital importance; and when be strays into self-awareness, he provides the moments of sobri ety which the play requires. Armado trades syllogisms with Costard (Lloyd Hutchinson) and together they make even the nonsense clear. His fellow pedant, Holofernes, is well played by David Troughton, who presents an excitable, intellectual explorer too scholarly to be wise. Holofernes's companion, the curate (Paul Webster) discourses prissily and is wonderfully embarrassed by Alex Kingston's Jaquenetta as he reads her a misdirected love poem.

famous "Guilty my lord, guilty!

trasts with the French court,

coolly led by Carol Royle's

worldly Princess and seconded by Amanda Root's fine, sparky

Rosaline. Both Royle and Root

manage to make sense of the

In a play composed of a bed-

played by David Killick.

and the second of the second o

Guy Wolfenden's pastiche woodwind sweetly insinuates itself into the action and gives it some of the depth and magic it lacks elsewhere. Hands certainly keeps faith with Shakespeare in a production which manages to be intellectual and colourful in part. With the final songs heard against a darkening sky. Hands finds an amplitude which the play con-tains but rarely yields. That closing scene provides the evening with two genuinely affecting moments: the wom-en's consolation of the princess at the announcement of ber father's death; and Don Armado's sad, arbitrary end-ing: "You that way, we this

Andrew St George



# Love and the Revolution

**DRILL HALL ARTS CENTRE** 

It will be a great pity if poor old Brecht goes totally out of the window now that Germany is heing united and the revolution h not quite in the way that he might have hoped. I shall continue to regard his plays with respect and to believe that he had a sense of humour. About his musical collaboration with Kurt Weill and Hanns Eisler, there is less dispute. For those who like it, here is an evening of complete pleasure and nostalgia. A small group from the Berliner Ensemble is playing a Brecht cabaret called Love and the Revolution at the Drill Hall Arts Centre near London's Tottenham

Forget about the absurd pretentiousness of the title: it is the songs and the performances that count. There are two singers, both women, and a male planist. Between them they are an ensemble, which means that they perform wonderfully well together.

wonderfully well together.

The women are Carmen-Maja Antoni and Johanna Schall. The first is short and butch-looking, dressed in an unfashionable dark pyjama-ish suit. The second is taller, elegant, deliberately leggy and well-shod. She looks like a young Marlene Dietrich. She, too, is dressed in black: even the elderly planist, Karl-Heinz Nehring, wears a black sweater under a grey sports jacket. There was always something faintly conservative, even puritanical, about the faintly conservative, even puritanical, about the

Brecht culture. But listen. If you want to hear Surabaya Johnny or the Kanonensong again, the magic is still there. There are also some lesser known songs like Der Kälbermarsch (The March of the songs are Der Mainermarsch (The March of the Calves) which are just as haunting. I expected to write that this is a show for old addicts. The full house on Wednesday may have belied that. The audience was predominantly young, did not all understand German and had plainly not seen



Carmen-Maja Antoni and Johanna Schall

**WORLD ECONOMY** 

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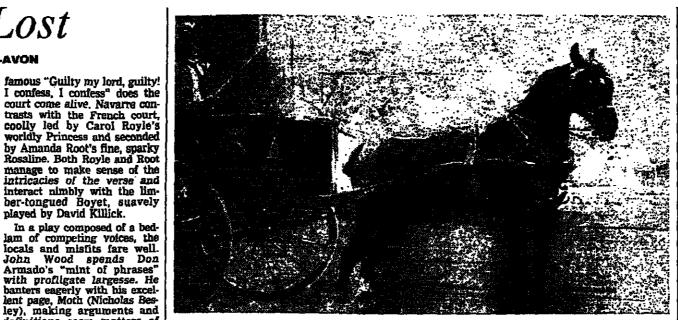
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**FINANCIAL TIMES** 

the Berliner Ensemble in former days in East Berlin. But they appeared to be hooked. It is cabaret at its best. The performance runs until September 13.



Vision of frozen elegance: "The Flower Shop' by Joseph Crawball

# A passion for animals

with a passion for animals are two a penny, but Joseph Crawhall (1861-1814) stands apart. Crawhall was a brilliant animal painter with a sense of design which makes his work instantly recognisable. A major Crawhall exhibition sponsored by BMW has now come south from the Burrell Collection in Glasgow to the Fine Art Society, 148, New Bond Street, London (until September 29). Crawhall's devotees will need no urging to go and if you have never seen his work it may well prove a memorable experi-

Crawhall's work has never been widely known. However, his exquisite watercolours on paper and linen were avidly bought by a small circle of wealthy admirers and above all by the millionaire Glasgow ship-owner, Sir William Burrell. My introduction to Cra-whall came after the Burrell Collection opened in 1983. I went expecting glorious medi-eval and Oriental art, and remarkable French paintings. However, Crawhall was the unexpected element which quite knocked me out of my socks. Pigeons, fowls, scenes from the bullring, goats and scrawny Arab ponies in Tan-giers, hunting-scenes and two exquisite studies of carriagehorses; for seven years, the work of this English honorary member of the Glasgow Boys

has lived in the memory. Vivien Hamilton's s + Joseph Crawhall, One of the Glasgow Boys + (John Murray paperback, £30.00) has been published to coincide with the exhibitions. It is a good background guide to Crawhall, the bandy-legged hard-riding bach-elor drinker. And yet it does not quite pin down the man nor the essence of this talented yet risk-averse more-than amateur, whose work barely devel-

oped in over 30 years. Crawhall was the third generation son in a middle-class Newcastle family whose income came from a rope-making factory. He loved animals and, as is the way of small boys, would lie for hours studying beasts in the fields around his childhood home of Morpeth. His father, an extremely cultivated and powerful personality, encouraged his son's marked talent for drawing and painting animals and set him copying Thomas Bewick's animal engravings.
All his life, Crawhall stayed

close to his father's working methods. He did not work from the life, giving the lie to those early critics of the Glasgow Boys who objected to their Malcolm Rutherford impressionist methods. Instead, he would gaze intently

background areas. Blue, too, ws often used for the high-lights, strange and seemingly random notes which resemble at his subject for an hour or more, fixing it in his memory. Later he would work out the painting, with perhaps just a scribbled note or two, and instead of using a pencil to sketch he would work directly the flecks of light on Edwardian photographs.

I had not noticed that in gen eral, Crawhall's beasts are at rest. His markedly ewe necked with the brush on paper An oil-painting in the exhibition, "A Lincolnshire Pasture," from the Dundee Art Gallery, hunters do not trot or gallop. Even a horrible moment in the was an early work. It shows the strong influence of the popbullring in Algeciras when a horse has been gored and lifted high on the bull's horns, is a ular French academic painter, Bastien-Lepage, with its flat paint and light, greyish palette. Painted in 1883, it dates from moment of frozen stillness. Memory played me false and "The Flower Shop" does not show the handsome black carthe decade when Crawhall and the other Glasgow Boys met for for summer painting expe-ditions, to Crowland, the Tros-sachs, and Cockburnspath. riage-horse at a spanking trot along the road. Instead it stands ears back listening for the lady-driver's chirrup. This is a vision of frozen elegance

Ironically, at a time when many British would-be artists were pleading with disapproving fathers to be sent to study painting in the fleshpots of and the lady, typically, is face-Crawhall has moved down and not up my league table of animal artists and it may be due to his decision to paint on Paris, or at the least, Antwerp, Crawhall's main aim was to be left in peace. He frustrated a linen which he began in 1893. paternal plan for him to study This tricky technique emphasised the mannered Japanese aspect of his work which can at Antwerp, where many ani-mal artists of the day learnt their business at the zoo. Two months at an atelier in Paris seem too much Liberty style. A rising trout is shown against the bare linen ground, with a were as much as he could bear and soon after he abandoned pink flower (a campion, I wonpainting in oils for good.
"Pigs at the Trough" and
"The Greyhound," both of 1884, der?) floated across the fore-ground. The effect is lovely,

but more than one at a time show Crawhall painting with characteristically angular, dashed black lines on paper and it begins to be dangerously No doubt the plus to using where colours pool and wash into each other. As part of the linen was the extra solidity it gave and the ability to let colprocess, he would even hold a ours run and overlap without etch under a running-tap to let the colours merge, and then colour one sees in watercolour. work into the wet. In the late It was difficult to control, which may explain why Cra-whall destroyed quite so much. 1880s Crawhall started to make trips to Tangiers where living was cheap, Arab horses could be bought and raced cheaply, However, with buyers clamour-ing for his work, the artist needed only ever to play safe and his wheezing Northern lungs could dry out. There was and stay with his dazzling forno question of going native. Crawhall was to be found in the better hotels, drinking whisky and soda and wearing a

Admittedly, Crawhall was somewhat less frozen than the London selection suggests. He looks more the amateur but shows more animation in his sketches. Only one has been included in the London exhibition, showing a girl on a bicycle, the little dachshund partly obliterated by the spray of water thrown up by the speed-ing tyres. One of the illustra-tions for the Reynard the Fox fables shows a twisting, yowling cat caught in a gin trap. And yet it only conveys the exaggerated impact of a skillful illustration. I certainly would not prefer it to the "The Farm-er's Boy," the rider slouched sideways on the cart-horse cooling his legs in the farm pond at evening. Crawhall's was a limited and peculiar talent, but this is all the same an exhibition worth catching.

Patricia Morison

# The Cleveland Orchestra

ROYAL ALBERT HALL/RADIO 3

The Cleveland Prom on Wednesday began on the wrong foot, but it didn't matter. It was, certainly, eccentric of their conductor Christoph von Dohnanyi to offer Beethoven's "Grosse Fuge" as a mere Prom appetiser. A full string band version of what was originally the Pelion-on-Ossa finale of opus 133 may enjoy safety in numbers (where quartet performers are horribly exposed), but it risks losing other things. Here, the playing was secure beyond accident; but from the start Beethoven's dramatic feints – the cunning false starts, delays and misdirections — sounded laboriously contrived, the vital screwing-up-of-tension never happened, and the effect was of a suave rondo with jerky fugal episodes. Dozens of real quartets can build this visionary construction

That said, it can be lorgotten. The rest of the concert dazzled and satisfied: especially the former in Lutoslawski's 1954 Concerto for Orchestra and especially the latter in the Seventh Symphony of Beethoven, but neither exclusively. Lutoslawski has of course outgrown that Concerto, and no longer likes it much - it takes the ideas of his old "Paganini" Variations for planists just a couple of steps further; but it is still a terrific tonic when administered as Cleveland gave it to us.

Despite its debt to Bartók (most obviously in the Chorale, with which I thought Dohnányi a bit severe and

anyielding), not to mention different debts to Britten, its "concerto" aspect draws upon collective virtuosity much more than competitive solos or duos. The musical energy is all in the intricate, exuberant surface play, and all the surfaces glittered: knife-edge brass, faultless rhythmic acuity from everybody, and uncanny brilliance in pianissimo above all in the "Capriccio notturno", which was an astonishing tour de force of lucid whispers at rattling speed. Could any other orchestra match it?

For the slow introduction to the Beethoven Seventh. Dohnanyi found just the pointful, unruffled assurance that had been missing in the "Grosse Fuge." The main Vivace danced, with muscular grace but no sharp-elhowed thrusts, just as the Scherzo did later - disarmingly light, witty and warm. In between,

the famous variation-movement described a lofty, unbroken curve at an uncommonly swift Allegretto: the turn into the major key. usually treated as broad, friendly relief, came as a purposeful new step in the argument. The final Allegro, very fast, was still under sovereign control; its "con brio" was fulfilled by the tirelessly eager gleam in every instrumental voice, even in the parentheses. The virtues of sheer American professionalism get noble advocacy from the Cleveland

David Murray

**BOOK REVIEW** 

# Domingo lined up with Domino

The Faber Companion has a cosy, ecumenical feel. If there wasn't a genre of "popular music" as reconnoited by Hardy and Laing it might be wasth inventing one into the worth inventing one, just so that Placido Domingo could Alexis Korner next to Eric Wolfgang Korngold Entries can blithely breach real and imaginary cultural divides, hopping from jazz to opera music ball to world music besides homing in on the mainstreams of pop and

The yardstick throughout is the record industry: "This book contains profiles of nearly 2000 recording artists who have contributed to the evalution of popular music in the 20th century", say the authors;
"... The potency of cheap music has often been commented on but it is less often acknowledged that it is the recording process that has given longevity to that

That is a heavy cross to bear through such a hefty volume; commercialism is no respecter of artistic worth. No doubt Nigel Kennedy is already pencilled for the reprint (at present the nearest one gets is Jimmy Kennedy, who supplied the words for "Teddy Bears' Picnic") as well as Soul II Soul frence ) as well as soul it soul (present closest approach David Soul, he of Starsky and Hutch, who scrapes in dubiously on the strength of some sickly '70s hits). Even Hardy and Laing's nerve fails sometimes: evidently they could not bring themselves to include Kylie Minogue and Jason Donovan (though they Jason Donovan (though they do embrace P J Proby, who seems to me marginally less deserving), lumping them together under the entry for Stock, Aikken and Waterman.

Proportional representation has ensured a healthy representation for the smaller markets of jazz and country music, which means there's room for Rahsaan Roland Kirk and the Carter Family.

Yet the final impression is of an artificially induced hybrid, which for all the good intentions is not really going to satisfy anyone. The ideal emphysions as keenly intersected omnivore, as keenly interested in discovering Peter Dawson's assorted aliases as in learning the year of Robert Fripp's marriage to Toyah Willcox. simply does not exist; everyone is a kind of specialist now.

There are some areas of tokenism - is anyone really going to turn to a companion popular music for information on Pavarotti, and if there are places for Caruso and Callas, then why not Karajan? – often it would seem at the expense of the rock entries, where there some odd omissions (no Midnight Oil, or Buzzcocks or Pogues), and the lack of cross-referencing becomes a serious handicap. Peter Gabriel may be an allowed an independent existence from Genesis, but unless you already know that Sting once led a band called The Police, or that Nils Lolgren played for Springsteen,

COMPANION TO 20TH-CENTURY POPULAR MUSIC by Phil Hardy and Dave Laing

Faher £20, 875 pages **NEW SOUNDS: THE** VIRGIN GUIDE TO NEW MUSIC by John Schaeffer Virgin £6.99, 301 pages (paperback

the Faber Companion cannot help you on their subsequent careers; conversely, unless you know that half of Wham! was one George Michael, information on what was arguably the most popular confection of the early 1980s -British pop at its cheapest and most cheerful - would be closed to you too. Which is is a shame, because

so many of the entries are well written, managing to be informative, concise and critical without ever congealing into reference-book semaphore. Rock music badly needs a reliable, comprehensive dictionary. something that does not try to be all things to all consumers, and concentrates on mapping out the history of the last 40 years. The rock entries in American Grove showed just how it should be done, but the development of British rock and pop has never been tackled in a similar scholarly

way. The Virgin Guide to New Music, a reheated version of a book that appeared in the US book that appeared in the US
three years ago, seems born
out of crusading zeal for a
world-embracing musical order
too. "Meet the Minimalists"
commands one chapter
heading, "Process Music"
threatens another.

"Unusual Folk Songs
Arrangements" can move from
a brief discussion of Vaughan
Williams and Britten on one

Williams and Britten on one page to Lonnie Donegan on the next, while "Ethnic Music: New Sounds for Western Ears" explains the intricacies of North Indian Rags and Indonesian gamelans as well as West African styles.

Each chapter is bolstered by a substantial critical discography; Schaefer's listening has covered an awesome amount of ground. He's at his most convincing on the areas of genuine overlap, where the avant garde, rock and performance art collide, but when he attempts to encapsulate Stockhausen's development in a couple of pages or explore the impact of Bastern musics on the European tradition the loose ends and half truths are constantly distracting.

In the end it's unreadable too much like a catalogue, too half-baked in its analysis. Not so much a missed opportunity in this case, then, as a thoroughly dubious concept altogether.

Andrew Clements

### **ARTS GUIDE**

MUSIC

London

Prokofiev's fifth symphony (Sat). BBC Symphony Orchestra con-ducted by Günter Wand play

8pm). Royal Concertgebouw Orchestra Royal Concertgebody Urchestra conducted by Riccardo Chailly with Jard van Nes and Gösts Winbergh in Mahler's Das Lied von der Erde. Also Schumann's fourth symphony (Mon). London Symphony Orchestra conducted by Michael Tilson Thomas with Emanuel Ax as soloist in Reethoven's first man soloist in Beethoven's first plano concerto. Other works include La Mort de Cléopatre by Berlioz and Janáček's Sinfonietta (Wed). BBC Symphony Orchestra conducted by Lothar Zagrosek per-

Orchestre National de France conducted by Charles Dutoit, with Martha Argerich (piano), Radio France Choir (Thur) (47203637).

and Huber concerts on Sept 8

and 16. (30353016). Amsterdam

Kirov Theatre Symphony Orchestra conducted by Valeri Gerglev. Shostakovich, Mussorg-sky (Sat). Concertgebouw (718

The Cleveland Orchestra conducted by Christoph von Dohn-anyl. Beethoven, Lutoslawski (Thur). Concertgebouw (718 345).

faded coat of hunting pink.

Artistically, too, the eastern encounter had nothing to do with the orientalising effect travel had on so many fellow-

artists. Not for him the legend-

ary colour, clamour and vio-lence of the East. Instead, pic-

tures of goats and sheep

capture the stillness of great heat beating on a landscape.

Forms are broken up as if in the dazzle, and the shadows

One characteristic of Cra-whall I have only noticed from

which he shows the strong influence that Japanese and

Chinese painting had on his

work. Again and again, he used a powder blue on black

and brown for shadows and

are blue.

Tzimon Barto (plano). Liszt (Sun), Circus Theatre (355 88

The Hague

Brussels San Francisco Symphony Orchestra conducted by Herbert Blomstedt, Mozart Nielsen and

Richard Strauss (Tues). Palais des Beaux-Arts. Orchestre de Paris conducted by Semyon Bychkov. Dutilleux, Shostakovich and Stravinsky Sinostakovich and Suzvinsky (Wed). Palais des Beaux-Arts. RTBF Symphony Orchestra con-ducted by Andre Vandernoot with Ulf Hoelscher (violin), Mah-ler and Mozart (Thur). Maison de la Radio.

Antwerp

The Monnaie Symphony Orches-tra conducted by Sylvain Cam-breling with Irvine Arditti (vio-lin). Berg, Boesman and Haydn (Sat). De Singel. Silesian String Quartet plays Haydn (Sun). De Singel.

Berlin Philharmonic Orchestra conducted by Carlo Maria Guil-

September 7-13

ini. Beethoven and Verdi (Fri, Sat). Philharmonie.

Myung-Whun Chung conducting Weber, Bruch and Berlioz (Wed, Thur). Teatro Alla Scala

Genoa

Manfred Honeck (conductor) and pianist Trimon Barto in Rachmaninov, Glinka and Bee-thoven (Wed), Teatro Comunale (Teatro Margherita) (589829). **New York** 

New York Philharmonic conducted by Zubin Mehia, with Matislav Rostropovich (cello). Mozart, Bloch, Tchaikovsky (Wed). Avery Fisher Hall, Lincoln Center (874 6776).

Washington National Symphony Orchestra conducted by Mstislav Rostroconnected by Histanan, Copland, Mussorgsky/Kindler, Mussorg-sky/Ravel (Wed). Concert Hall, Kennedy Center (467 4600).

Japan Philharmonic Orchestra

conducted by Naoto Otomo, Tak-emitsu, Sibelius, Bunkamura, emisu, Sibelus, Bunkanura.
Orchard Hall (Tue) (477 4244).
NHK Symphony Orchestra conducted by Yuzo Toyama, with
Yuri Bashmet (viola). Haydn,
Brahms-Berio, Prokoflev. NHK
Hall (Wed, Thur) (465 1781).
Skingsi Wikhan Orchastra Con-Shinsei Nihon Orchestra con-ducted by Naozumi Yamamoto Takemitsu, Gershwin, Copland, Bernestein, Bunkamura, Orchard Hall (Thur) (477 4244).

Promenade season at the Albert Hall BBC Philharmonic Orchestra conducted by Krzysztof Pender-ecki perform The Swan of Tuo-nela by Sibelius and Dvořák's New World symphony (Frl) (589

RRC Philharmonic Orchestra conducted by Rudolf Barshai in a programme which includes Britten's violin concerto and Bruckner's fifth symphony (Sun,

form second symphony by Brahms. (Thur).

L'abbaye de Royaumont. Schoenberg, Donatoni, Perneyhough

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Friday September 7 1990

# Crisis looms for the CAP

THE looming budgetary crisis in European agriculture may be developing a little too late to force the Community's hand in the Uruguay Round of mul-tilateral trade negotiations. Yet, if they can allow them-selves to be distracted from the serves to be distracted from the immediate furore surrounding beef and sheep-meat, Europe's farm ministers would do well to ponder the fate that awaits them if they fluff the chance offered by the Round to tackle a problem that remains as intractable as ever. ractable as ever.

Despite the EC's much-vaunted "success" in reducing support for agriculture over the past couple of years, expen-sive beef and butter mountains are now reappearing. More serious still, the grain surplus is growing at a time when world prices are falling and EC export subsidies are under concerted international attack, not just from the US but also, not the Cairns group of indepen-dent producers like Australia, Argentina and Hungary. The message may be unpal-

atable for French and UK farm ministers trying to calm their unruly flock of sheep farmers, but it is none the less simple and long-expected. Europe's farm budget is set to resume an unacceptable and inexora-ble growth path. The dairy quotas and so-called stabilisers, designed to cut the cost of the Common Agricultural Pol-icy by reducing prices when output rose above a given target, have not worked. Instead it is now clear that such success as there has been was due above all to the impact of the 1988 US drought which pushed up world prices, reducing the European cost of support.

Not only is the drought factor now a thing of the past. US farmers took advantage of the ensuing high prices to increase their plantings. This is now adding to world excess production and, without fresh reform of the CAP, the consequence for the Community will be a bill next year, if not this, which it can ill afford.

### Radical approach

The Uruguay Round offers an opportunity to pre-empt this budgetary squeeze by means of a measured international agreement to curb worldwide farm support. But if the Com-

it must also draw on its own recent experience and adopt a much more radical approach. The informal offer in July by Mr Rayond MacSharry, Farm Commissioner, to cut overall farm support by 30 per cent on its 1986 level as its contribution to the Uruguay Round does not go nearly far enough. That it received the backing of both Mr Jacques Delors, Commission President, and Mr Frans Andriessen, External Affairs Commissioner, suggests a serious willingness to negoti-ate. However, the EC still wants to set reform targets by means of a formula-based aggregate measure of support which would exclude specific policy commitments. Its disappointing experience over the past two years suggests this could lead to the introduction

#### End arbitrary fixing

of only illusory reform.

If Europe is to become serious about cutting farm support, it must change its policies in ways that make its farmers more responsive to normal market pressures. This implies an end to the arbitrary fixing of prices and production targets, which continued even during the recent effort at reform. These can easily be manipulated for political ends, as happened with last year's agreement to raise dairy quotas by 1 per cent. It also means curbing export subsidies and closing the loophole which permits member states to evade the impact of support cuts by setting artificial levels for the so-called "green currencies."
Such a radical approach
would not rule out the possibil-

ity of direct income support to particularly hard-pressed farm-ers provided it was unrelated to production. Indeed this would be one way of dealing with the problems of marginal farmers in remote areas, like the British and French sheep producers who are now protesting so vehemently.

Though still expensive, it would be preferable to failure in the Uruguay Round, which in present market circumstances would surely be followed by a vicious trans-Atlan-tic subsidy war on world markets. That would quickly crowd out other calls on Community resources and redouble

# inner cities IN THE three years since Mrs Margaret Thatcher launched the Action for Cities pro-gramme, there have been very

Policies for the

few pats on the back for the Government's efforts in the inner cities. Critics have sprung from sources as diverse as the Church of England and the chambers of commerce. Too much concentration on property development and too little concern for the people who live in inner cities have been the brickbats most frequently hurled.

Memories of the days in the early and mid 1980s when Britain's TV screens showed scenes of ugly rioting and loot-ing have faded, but there remains a very real need to make better use of the resources - people and land - in the urban areas at a time when there are shortages of both in more desirable parts of

the country.
The Commons Public Accounts Committee, in its report "Regenerating the inner cities," published this week, looks more at the mechanics than at the social impact of the Government's inner cities policy. It concludes that the three main Whitehall departments concerned with inner cities – Environment, Employment and Trade and Industry – still do not liaise enough at the cen-

It notes that co-operation between departments was much better at the local level. City Action Teams were cre-ated for this purpose.

### Prime example

The short history of White-hall and the inner cities is a prime example of the problems posed by inter-departmental programmes, which still await a solution. Recognition that inner cities needed special attention dates from the 1960s. Policy rested with the Depart-ment of the Environment in the 1970s and early 1980s. Under Mrs Thatcher the focus of partnership shifted from the local authorities to the private sector. After the last election she set up and chaired a Cabinet committee on the inner cities and agreed finally - against her instinct - to appoint a co-ordinating minister. Mr Kenneth Clarke, in DTI, was the first. Mr Michael Por-tillo, in Environment, now has

It would seem to be a thankless task. Inner city funding is tiny within Environment's total in the public spending round, and small in the context of the other main departments. Nobody bids for an inner cities budget as a whole, and there are few bouquets to be won

from being a co-ordinator.

Mr Portillo's efforts are directed at getting the civil servants to persuade him that the money now being spent is having an impact. Government ing an impact. Government spending in the inner cities is running at about £3.5bm this year. The Public Accounts Committee points out that there has been no real attempt to evaluate the overall effectiveness of the multiplicity of programmes shared between partments

There are more fundamental flaws in the Government's inner cities policy. It is a col-lection of programmes, some inherited, some new, some adapted. There might not be adapted. There might not be anything wrong in this. Deprivation in cities springs from a wide variety of circumstances which cannot be dealt with by a master plan.

What is missing is the determination to deal with all of the problems. The effections is the determination to deal with all of the problems.

problems. Too often, inner cities are overlooked in the

cities are overlooked in the drafting of policy, and they suffer from the political bias against local councils.

Cuts in the funding of the new Training and Enterprise Councils will be felt in training provision in the inner cities. The refurblishment of urban housing has been hit by the new financing arrangements new financing arrangements required by the Housing Corporation. The pressures on the inner cities will inevitably increase as a result of the slowdown in the economy. Plans for large property schemes have been put on ice. Enterprise agencies are finding it more difficult to enlist corporate support for their activi-

ties.
The social tensions which sparked the early inner cities initiatives may have eased, but the Government would be wise to give a clearer commitment, and a stronger push from the centre, to a set of programmes which are in danger of losing he prospect of sharply higher oil prices has come as a rude shock to developing and east European countries strug-gling to break free of the victous cycle of debt, slow growth and declining living standards that plagued them in the 1980s

the 1980s.

Until recently the oil price had been expected to remain roughly stable at about \$17 a barrel, but with the Gulf crisis having pushed it into a trading range between \$25 and \$31, the economic outlook for oil-importing developing countries has suddenly become bleak, according to Mr Moeen Qureshi, senior vice president for operations at the World Bank.

The International Monetary Fund calculates that developing countries will be marginal net gainers overall from an oil price of \$25 because many of them are now oil exporters. Their

of them are now oil exporters. Their growth as a group would rise by some

0.2 percentage points.

Stripping the oil exporters out of the picture reveals a much less rosy picture, however. Informal estimates by other international economists suggest an oil price of \$25 could knock a full percentage point off the collec-tive economic output of the oil importers, but the impact varies widely from country to country.

It is likely to be particularly savage on the emerging democracies of eastern Europe, on countries such as Turkey and Jordan closely associated with the Gulf economy and on the poorest countries in Africa with only limited capacity to adjust.

Even some oil-exporting nations will be effected bladly by the knock on

will be affected badly by the knock-on effects of a probable increase in interest rates, economic downturn in the US and the loss of trading opportuni-ties in the Middle East.

Bankers and economists agree that there is little immediate prospect of any large-scale mobilisation of westany large-scale mobilisation of west-ern finance to ease the plight of poor countries, except possibly for certain selected groups such as eastern Europe. Not only is the international banking community unlikely to ride to the rescue as it did in earlier oil crises in 1973 and 1979, but aid agencies are unlikely to step up their spending. This will leave developing countries heavily dependent on their own economic adjustment efforts under the lead of the IMF and World Bank. Their ability to rise to this challenge will be crucial to their success in weathering the storm.

So far, consideration of concerted international help for the developing world has been hampered by deep uncertainty over where the oil price will eventually settle.

The impact of higher oil prices is likely to be savage on the democracies of eastern Europe, on countries closely associated with the Gulf economy and on the poorest states in Africa

As the picture becomes clearer, it is likely to become one of the main talking points of the forthcoming Bank/Fund annual meetings in Washington. But there is little evidence of appetite for a revival of the special oil facility launched by the IMF in 1974. The actual outbreak of war in the Gulf could send oil prices soaring, possibly to \$50 per barrel or more. This would create havoc in the short term but such a price level would be unlikely to be sustained. More relevant to policy planning is the pros-pect of a prolonged period of tension during which the price would remain high for the foreseeable future.

A lasting rise to \$25 or even \$30 from last year's Opec average of Peter Montagnon on the impact of high oil prices on the economies of developing countries and eastern Europe

# Sharp blow to the most vulnerable

\$16.40 would be a lesser shock than either that of 1973 when oil prices quadrupled to \$12 or of 1979 when they rose by 250 per cent to \$30. But many developing countries are now saddled with huge debts on which they must pay high real interest rates, especially in relation to the price trend of commodities they

Only a handful, such as Chile significantly a net oll importer – have successfully adjusted to the shocks of the 1980s and are in a position easily to withstand the latest onslaught on their finances.

Adding to the problem is the prospect that the US will shortly go into recession, crimping demand for developing country exports. Though this may dampen the upward pressure on interest rates that would follow from the inflationary threat of higher oil prices, rates are still unlikely to fall as much as would normally be expec-

ted in an economic downturn.
Indebted countries such as Brazil
and Turkey which had large-scale trade with Iraq also face a special loss of export earnings on top of the extra oil bill, which for Turkey could amount to as much as \$2bn at a price

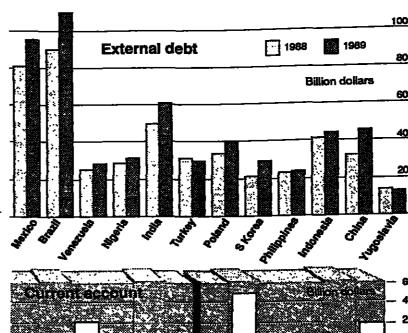
Other ancillary effects of the Gulf crisis include disruption to Arab aid flows to developing countries, which totalled \$2.4bn in 1988, and the loss of remittances from foreign workers there. This will hurt India, which receives \$400m a year in such remittances, as well as Pakistan and Ban-gladesh. Indian government calcula-tions show that each \$1 rise in the price of oil raises its annual import bill by \$282m. This year's budgetted total of \$3.5bn was already adding to strain on the country's balance of payments before the crisis broke.

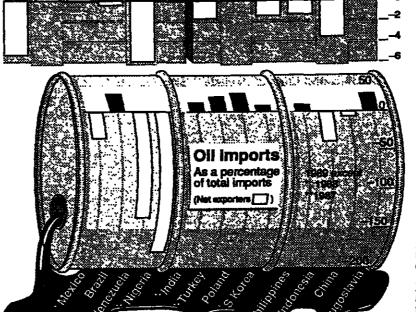
The only substantial gainers from

higher prices would be countries which are large exporters of oil and only marginally dependent on other products for their export earnings, economists say. Prominent in this category is Saudi Arabia itself but its extra revenues are likely to be eaten up with defence and other ancilliary costs relating to the crisis costs relating to the crisis.
This leaves Venezuela and Nigeria

as short-term winners. An oil price of

\$25 would yield extra revenues for these countries equivalent to 20 per cent and 12.5 per cent of gross domes-tic product respectively, according to Mr Horst Schulmann, head of the Institute of International Finance in Washington. Informal estimates by one US money centre bank suggest that the balance of payments of both countries would benefit by \$6hn at an oil price of \$30, with an extra \$1bn accruing to Venezuela on top of this as a result of increased production. Much depends for the longer term, however, on how they spend their windfall. The danger is that it will encourage profligate government spending, undermining economic adjustment efforts. Already this week, the Nigerian central bank warned that the federal government had exceeded its targeted budget deficit for 1990 in the first half of the year. Venezuela's adjustment programme





has been admired internationally but is unpopular at home. Economists say the oil windfall could cause it to

slacken in its efforts.

A far smaller net gain would accrue to Mexico because of its growing nonoil trade which has made it dependent on the health of the US economy. Among leading oil-importing countries, Brazil would face an additional bill of about \$1bn with oil at \$25, according to Mr Schulmann. This should be manageable for a country that traditionally runs a trade surplus of between \$14bn and \$18bn and means that the management of its \$110bn foreign debt will become only

"marginally more difficult."

Nowadays Brazil only imports
about half the oil it needs compared

with 85 per cent in 1973. This has made it much less vulnerable to swings in the price of crude. The more worrying question is whether the upward pressure on its domestic price of oil will lead it to falter in efforts to adjust its economy clamp down on inflation. It will also have to cope with high international interest rates and the loss of its lucrative trade with the Middle East.

In contrast, the outlook for the developing countries of eastern Europe is dire. Years of eastern Europe is dire. Years of relying on cheap oil from the Soviet Union have left their economies relying heavily on oil. Now they face a two-fold blow. Not only is the Soviet Union due next year to begin charging market prices for its oil, but the market price would also have risen sharply.

According to Mr Qureshi, moving

According to Mr Qureshi, moving oil prices up to market rates was expected to cost the countries of eastern Europe between \$5in and \$10in even before the Gulf-inspired price increase, he says. At a price of just over \$25, that hill would double.

Special arrangements will be necessary for these countries, he believes. The Soviet Union — which stands to benefit significantly from higher prices as long as it can maintain its output — will have to be persuaded to preserve some of the barter arrangepreserve some of the barter arrange-ments covering its oil trade with eastments covering its oil trade with eastern Europe; the countries themselves will have to bear part of the adjustment burden and the West will have to help with extra finance. This will not be easy, however, because the countries which, in relative terms, are worst affected — Romania and Bulgaria — are least advanced in their political reforms.

Far less serious is the pressure facing the newly industrialising countries with the countries of the newly industrialising countries.

ing the newly industrialising countries in Asia. Though they are heavily reliant on imported oil, Taiwan and reliant on imported oil, Taiwan and South Korea should both be able to absorb a steep increase in its price.

The latter, however, posted a current account deficit of just over \$1bn in the first seven months of this year and would face an additional bill of some \$2bn at a price of \$25. Moreover, like other newly industrialising economies in the region it is reliant on the US market which makes it vulnerable to recession there.

to recession there. Some bankers say uncertainty in Japanese financial markets has created an extra potential problem for Asian countries which have grown used to sizeable injections of Japanese direct investment in recent years. Already Japanese commercial banks have become cautious about international lending in the wake of volatil-ity on the Tokyo stock market. The Philippines is one Asian coun-

try causing particular concern. An oil price of \$25 would push up its import bill by more than \$1.5bn, and it already faces difficulty financing its current account deficit.

"The Koreas of this world have always had less imbalance and they've responded more flexibly, but if a country is weak, like the Philippines, then it's different," says Ms Stephanie Griffiths Jones of the University of Sugar If the ell price deep stephanic of Sussex. If the oil price does stay high, however, even weak countries will have little choice but to tighten their belts still further.

The abiding lesson from the oil and debt crises of the past two decades is that longer term edwartese has

that longer-term advantage has accrued to countries which have proved most assiduous in the adjustment effort. Oil exporters such as Nigeria, which appeared initially as big beneficiaries, have signally failed to capitalise on their advantage. Their dismal medium-term economic performance is thus in striking contrast, to that of other, less naturally well-endowed countries such as Chile.

For this reason alone, the West is likely to be much stricter in its approach than it was after the first oil price hikes, urging the governments of developing countries to avoid delaying adjustment by trying to bor-row to sustain their expenditures, to curb inflation, and to continue liber-alising their trade policies, even though their oil bills are rising.

A decision to pursue such a course could mean that the new oil price hike will prove a blessing in disguise for countries like India which have long succeeded in resisting pressure to open up their economies, and it is receive little sympathy from the West unless they take this point on board. "We regard this as fundamentally

an economic problem," says one UK aid official. Developing countries were going to have to adjust anyway to higher oil prices at some time in the 1990s. It is simply that this moment has come sooner than anyone originally expected, he adds.

## Ice cold Frankfurters

■ Four German banks held their own seminar for the new German options exchange (the DTB) at Tokyo's Okura hotel

anese bank among the co-Indeed there is a palpably chilly relationship developing between the two banking communities that could cool champague. Even the statutory presents from the Germans were rock hard and of little use in fact, pieces of the Berlin

Wall. Foreign bankers operating in Frankfurt have to get used to a feeling that they are occa-sionally excluded from the inner circle. But when German bank clubbishness takes on extra-territorial dimensions, even the otherwise tolerant Japanese can become a trifle

rritated.
Since January the Bank of
Tokyo has been offering to
host a seminar in Tokyo introducing Japanese customers, who already provide nearly a third of the business on Liffe's government bond future. It will be crucial to woo those investment is less than the second of the second those investors in large num-bers if the DTB is to succeed

in its rival product planned for later this year. But while financial exchanges usually warm to the notion of well-connected local institutions doing some of their overseas marketing for them, the Bank of Tokyo has been given the brush-off three times by the Germans, On the last occasion, the red light came so late that "the cocktail party menu had been set", according to Tetsuji Murase, managing director of the bank's Frankfurt office, who is also a DTB board member. It seems that the German banks wanted to present their

own bahy in Tokyo. "If Frankfurt bankers did

not make such a noise about

promoting their city as a leading international financial cen-tre, the charges of provincialAfter history

# *Observer*

ism would stick less readily", comments one financial correspondent. . . Ouch!

#### Collier's way ■ Hinkley C, the future

nuclear power station which has now cleared the hurdle of public inquiry, was the first big battleground for nuclear engineer John Collier following his appointment by the Government late last year as chairman of Nuclear Electric. That is the company which now runs the nuclear stations of the Central Electricity Gener-

ating Board. Some 20,000 registered opponents wanted the public inquiry into Hinkley C, in north Somerset, abandoned But Collier fought successfully for the inquiry to be com-pleted. The report of the inspector, Michael Barnes QC. went to government this sum-mer. His finding is a convinc-

ing "yes" for the plant. What it means for Collier is that when eventually he submits his plans for new reactor construction he will have the option of reinstating the idea of a mini-series of four nuclear over stations based on the Sizewell B design which is now being built. Hinkley C would be the second in the series. That would be the quickest way of restarting a national

any other kind of reactor would first have to be exposed to an exhaustive Sizewell B-type public inquiry. It took 23 months.

■ Recent events might appear to have raised a few serious question marks about Dr Fran-cis Fukuyama's vision of The End of History. But you can't keep a good theory or a good American aca-



"Mr Scargill? Look, why not just send the million back — the Soviet economy needs it."

demic down. Yesterday Fuku-yama was bringing things up to date in London before a lunch audience that included GEC's Lord Weinstock, Sir Geoffrey Howe, the Deputy Prime Minister, Foreign Office minister William Waldegrave, and Dr David Owen.

and Dr David Owen,
It was now very difficult,
Fukuyama argued, for one liberal democracy to attack
another. Yet Britain and the US were piling up a mighty military machine in Saudi

military machine in Saudi
Arabia to confront Iraq — "trying, in effect, to oust a bunch
of 16th century Italian condottieri in order to protect the
domains of a 14th century
ecclesiastical family."
This, the good academic
argued, merely proved his
point that had Iraq and Kuwait
been modern societies the invasion would never have happened, "any more than the US
would consider occupying
Japan a second time to ensure
itself a steady supply of Nissans and Toyotas."
And far from history being And far from history being over Dr Fukuyama warned of future tension between the

"post historical" countries and the historical part of the world, including future difficulties likely to be posed by refugees, and the movement of large populations that are poor and unstable to ones that are rich and secure.

### Noble offer

■ I was surprised and puzzled a photocopy of a portrait of a scowling old man. Frankly he did not look the sort of cove you would like to meet on a dark night.

The writer was a Frenchwoman unknown to me. She explained she was a collector of 19th century portraits of English gentlem

A sad story unfolded as I read the letter through. She was obliged by financial pressures to sell part of her collection and therefore was prepared to let me have this picture of someone bearing my family name for a trifling £110.

Adopting a robust view that my pride in the old family tree does not run to a three-figure investment in a grubby paint-ing, I filed the letter in the waste-paper basket

But ponder on the business opportunities this entrepre-neur is opening up. Noble lin-eages might be created while eages might be created while you wait. Instant family portrait galleries might be supplied by mail order. A pictorial set of ancestors might be ordered by the square foot to cover a damp patch on the wail

wall.

Matching dreadful old portraits to names in the talephone directory might even have a far-reaching social consequence — bringing about a spate of recruitment to the ranks of British gentlefolk.

Fresh Eire

■ Spotted in the visitors' book of a Dublin youth hostel: "It's

Can business go green?

Can pigs fly? some people answer.

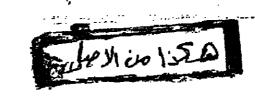
Company bosses can't talk in riddles. They know that where there's muck there are brassed off customers, staff, governments.

Read The Economist's survey on industry and the environment.

Sixteen pages of good green

fun.

Economist



There is little chance of a peace-ful solution to the Guif crisis unless the American generals now sweating it out in the desert are primed for war. This may sound hard, even super-hawkish, but think about it. If President Saddam Hussein believes that the US is likely to shrink from using military force he will keep Kuwait, and dream of his next adventure. Iraq's economy may grind to a halt; people may starve. Mr Saddam could yet survive. He can listen to the soothing tones of his fluent ministers, many of them in command of excellent English, and some of whom are no doubt telling him that the West inevitably loses interest after it begins to realise the costs of a given policy. This is the disadvantage of the "long haul" policy upon which a consensus now seems to be building up. It is always possible to hope for suc-

cour, even during a blockade. Some circumstances do, however, Some circumstances do, however, look hopeless. Such circumstances must be visited upon Baghdad. The prospect of a US-led blitz on Iraq cannot be other than terrifying. It might become terrifying enough, as a mere prospect, to convince Mr Saddam that he should accede to the resolutions of the United Nations Security Council and withdraw his troops unconditionally. The foundation-stone upon ally. The foundation-stone upon which this theory stands is quite clear. A threat to use force if necessary contains no power at all if it is a bluff. Bluffs can too easily be seen through, particularly if they emanate from the government of a democracy. The logical conclusion is that if the countries ranged against Iraq are to achieve their objectives in the Gulf by

This was a time when an uncompromising statement was exactly what was required

peaceful methods they must prepare for the possibility of war, and mean it. All this is clearly understood by the British Prime Minister. It is an echo of the theory of nuclear deterrence, based on a first-strike capability and a willingness to use it. Mrs Margaret Thatcher has never hidden her belief that the world has been protected from a third global conflagration by the nuclear deterrent. The parallel is not exact: there is no intimation of any plan to use nuclear weapons against Iraq. This inexactitude is, however, of little consequence to the argument. What counts in the present crisis is that the Iraqis must be kept guessing about what might be used against them, and in what circumstances. That is why Mrs. Thatcher's speech in the House of Commons yesterday correctly left no room for doubt that if economic sanctions failed - after being given a fair chance to work - Britain would feel free to support US-led military action taken in the absence of any further enabling Security Council res-

olution.

If the allies assembled in the Gulf did open fire the US might argue that

POLITICS TODAY

# If you want peace, prepare for war

By Joe Rogaly

such action was permitted by Article 51 of the UN Charter, which stipulates that "nothing in the present Charter shall impair the inherent right of indi-vidual or collective self-defence if an armed attack occurs against a Mem-ber of the United Nations, until the Security Council has taken measures necessary to maintain international peace and security. The British Gov-ernment would support this view, without equivocation. A decision that it might have to do so was arrived at immediately after the invasion of Kuwait on August 2. Article 51 was subsequently deemed to justify a blockade before the Security Council endorsed it. The same article could, in British and American eyes, justify accession to an eventual Kuwaiti request for the use of military force to

drive the Iraqis out.

Mrs Thatcher would not budge from this position in the House yesterday. Resolution 661, which called for comprehensive economic sanctions expressly re-affirmed the Article 51 position, she said. "To undertake now to use no military force without the further authority of the Security Council would be . . . to hand an advantage to Saddam Hussein," she advantage to Saddam Hussein," She insisted. Watching her, calmly and persistently making this point under questioning in a crowded house, I could not help feeling that this was one occasion upon which a simple uncompromising statement, albeit a potentially bellicose one, was exactly what was required. This was the Prime Minister at her best Prime Minister at her best.

There is a more complicated proposition, expressed forcefully by Mr Paddy Ashdown, the leader of the Liberal Democrats and in carefully-chosen words by Mr Nell Kinnock, the Labour leader. Many others follow their line, not least Mr Edward Heath. In effect, it is that the UN, not the US, must be supported by Britain. Mr Sad-dam defeat, Mr Kinnock said, "must be a victory for the international community." I suspect that if it came to it the Labour leader and possibly even Mr Ashdown might accept a fudged view of Article 51 and turn a blind eye to the legalistic objection that the Security Council has "taken measures necessary to maintain . . . peace," but only if those measures, namely sanctions, were failing and all other possibilities had been seen to be exhausted - and then only on the basis that a large number of allies willing to endorse and indeed



participate in a US military strike. This is an unsurprising stance for Britain's opposition parties to adopt. It will do little harm: Mrs Thatcher is the one Mr Saddam must watch. It also has some basis in abstract logic A military action that seemed to be taken by the US alone, with perhaps only Britain in support, would be a political failure. It would alienate moderate Arab opinion and might dissipate the unity of the remarkable assemblage of nations gathered behind the UN resolutions and willing to back economic sanctions. A Ramboesque US military victory, if such a thing ware possible, would be followed. thing were possible, would be fol-lowed by an uncontrollable upsurge of Arab nationalism and anti-Americanism. Without unarquable UN authority for a military action, the potential consequences would include "further turmoil, terrorism, an increase in nationalism and fundamentalism, and

the destabilising of strategic allies," said Mr Kinnock.

The Labour leader's argument was eloquently put. He resisted all temptations to speak ill of the Prime Minister. By the standards of past performances, he was in control of himself and the House. He clearly knew that this was the time to play the states-man, and he stretched his own capa-bilities in his attempt to full the role. He developed at some length the notion of a new form of collective security based on the UN. Yet his speech is likely to be diminished by its implicit admission that it is based on unsubstantiated fears.

This is certainly my view. President Bush has so far shown no inclination whatsoever to declare war unliaterally. All his efforts, since the first day the crisis, have been devoted to building a comprehensive international alliance. Nothing like it has

been seen since 1945. The Egyptians and Syrians are in there with their own forces. The Germans and the Japanese are being asked to pay up if they will not contribute forces of their own; even the French have become very nearly team players.

Mr Bush's meeting with President Gorbachev in Helsinki this weekend is directed towards strengthening the Soviet Union's resolve to see Iraq out of Kuwait. The careful testimony given to Congress this week by the US Secretary of State, Mr James Baker is further evidence that the Americans are aware of the political dangers inherent in moving too far ahead of the field, or acting outside the remit of perceived international law. Backbench scare stories to the effect that the Yanks must be restrained owe more to latent anti-Americanism than to anything the US Government has said so far. Such arguments are best left to the egregious Mr Tony Benn. Mr Kinnock, to his great credit, has

It would, however, be wrong to dismiss the UN out of hand. In his congressional testimony Mr Baker spoke gressional testimony Mr Baker spoke about a new "security structure" for a the Gulf region. At first it sounded like an entirely new self-appointed body. The Secretary of State squirmed a bit when reminded by Senator Claiborne Pell that the UN Charter provides for "regional arrangements." He is doubtless aware that the UN has become a different animal since the become a different animal since the end of the Cold War. Sir Geoffrey Howe, who does not forget his title of Deputy Prime Minister, alluded to this in a speech on international law that he delivered in Queensland three weeks ago. He described the evolution of Soviet "new thinking" about for-eign policy, particularly under Mr Eduard Shevædnadze, and his own experience of attending "the first meeting in living memory" of the for-eign ministers of the five permanent Security Council members. That was in September 1987. The five worked together during the last stages of the Iran-Iraq war, and later in getting South Africa out of Namibia.

Parts of Mr Kinnock's speech took this story on to the heady prospect of new collective security arrangements in a post Cold War world. He allowed his enthusiasm to run ahead of what experience has taught us. "The force-ful action of the world community has resulted from unprecedented agreement in the Security Council of the United Nations," he said. "I do not think that anyone underestimates either the powerful effect or indeed the great possibilities arising from that. The idea of a new world order is shifting from the realms of idealism and into the realms of realism."

The emergency debate in the House of Commons will continue this morning. The voices in favour of a peacenik approach should not be too easily derided; a real shooting war in the Gulf would be ghastly. It cannot be lightly called for. But the best hope of avoiding one is to make it clear, in the language of the Americans, that if the "long haul" fails, the world will LOMBARD

# No easy path for **UK's Eurocrats**

By Tim Dickson

he shortage of British recruits to the European Commission has long been a serious talking point in Brussels.

"Euro" civil servants are meant to forswear their national allegiance - but French, Italian and Irish Governments have demonstrated many times over the value of having countrymen in important policymaking areas to explain if not promote their national point of view. That is the main reason why

a recruitment and training scheme launched by the British Civil Service this week should be welcomed by anyone with an interest in European affairs. Designed to attract from the universities up to 30 budding Eurocrats, the so-called "European Fast Stream" could go some way towards redressing the historical imbalance.

At the very least it should increase awareness of the opportunities across the Channel, and better prepare candi-dates for the lengthy and uncertain application procedures adopted by the EC institutions. Unfortunately, how-ever, the scheme is unlikely to solve the whole problem and some sceptics believe it could even be counterproductive if the UK Civil Service does not more radically reassess its atti-tude to Brussels.

Eager graduates tempted to sign up for the Fast Stream which offers a programme of work experience in London before sitting the Commission's entry examinations, or "competitions" – should not automatically assume that they are embarking on a glamorous and rewarding career.

True, few Eurocrats complain about the money or perks, and most enjoy the multicultural and multilingual environment. On the other hand, the Commission (in par-ticular), the Parliament and the Council of Ministers can be desperately frustrating bureau-cracies for those anxious to get things done; they offer their employees little in the way of a structured career (certainly by Whitehall standards) and, much to the chagrin of some professionals, they have become in recent years increas-

ingly politicised.

Much of the real power in the Commission, for example, resides with the commissioners' hand-picked "cabinets" or political advisers whose some times cavalier attitude can spark fierce resentment among

Even allowing for those in every organisation bitter at being passed over for advancement, potential graduate recruits might like to take note of the strong feelings of many middle-ranking British officials inspired by the way Whitehall

inspired by the way wintenant tends to influence appointments to the top EC jobs.

Although informal efforts are made to keep a balance between member states at all levels of the EC institutions, the hermiting only sets tough the bargaining only gets tough and overtly nationalistic at the Al grade of directors general and deputy directors general (the men and women who sit atop the various policymaking departments).

Such was the case this year when two key vacancies became available in the Commission as a result of retirements - and a frantic reshuffling of the upper decks ensued. Two new British DGs and one new deputy DG emerged as part of the package to fill some slots - but much to the disappointment of those relatively senior British officials already working in Brussels all three were "parachuted in" from the

home Civil Service.

This policy – and a belief that other governments are better and more enthusiastic when it comes to backing their own nationals at all levels of the Commission hierarchy -has left a generation of British officials in their late 40s and early 50s with no way left to the top. Certainly barring unexpected mishaps or resigna-tions there will be no British Al post on the market for many years to come.

As one who came with high hopes in 1973 put it: "I would advise graduates to go for the Foreign Office first as the easiest way to get a knighthood. Next would come the home Civil service because of the chance for a varied career and real influence on policymaking. I'm afraid that the Commission would be third because of the great uncertainty when it comes to career prospects."

# In favour of Berlin

From Mr Jochen Thies. Sir, My argument for Berlin as the capital of Germany -and of course as the seat of German government - is simple. West Germany must carry out in practice what we have promised during the past 40 years; that the capital of Germany will be removed from Bonn to Berlin the day the country is reunited. Until quite recently the mayor of Bonn

himself argued thus.

himself argued thus.

There are other important reasons in favour of Berlin as the capital. I do not want the "Anschluss" of the GDR. The result of the coming together of the two parts of Germany will be our country's slightly changed identity. It will contain more ingredients from the German north, and - my German north, and — my Bavarian countrymen will for-give me — of German Protes-tantism. The place to form the right mix of all these ingredients has to be Berlin.

My view of a future Europe is one of a region of wealth; a region which also includes Poland, the Baltic states, Czechoslovakia and all those countries which regained their democratic traditions in the 1989 revolution in eastern

Up to now we have had a concentration of capital cities towards the west of the European Community; London, Paris, Brussels, Luxembourg and so on, Berlin would be the centre through which the EC should channel contacts and help for eastern Europe, in order to join the divided halves of the European continent.

The argument that the transition of the capital from Bonn to Berlin is too costly, and that more than 200,000 jobs in the Bonn area are at stake, is ridiculous. This is the "closed shop" view of the average civil servant - and of those who fear change in general A country with the responsibilities Germany must now take over cannot afford to listen to those who have been privileged for too long. The wind of change is blowing, and it blows in favour

of Berlin Jochen Thies Managing Editor. Buropa-Archiv Magazine. Deutsche Gesellschaft für Ausvärtige Politik (German Foreign Policy Association) 53 Bonn 1, West Germany

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### From a check to a balance

From Mr David Green.
Sir, Michael Prowse (Lombard, August 29) appears to have been angered by some of the arguments in the Institute of Economic Affairs pamphlet, Equalising People. At one point he sounds a bit like "Disgusted of Tonbridge Wells" when he declares that "all this is utter nonsense.

The underlying defect in Mr Prowse's defence of egalitarianism is that he fails to recognise the harm that would result from the abuse of concentrated political power. He reveals a distaste for unfettered "market forces" but he does not

acknowledge the threat offered by "political forces."

Mr Prowse refers to political decisions as if they were based on the collective will of the people, and contends that when a political party imposes taxes in the pursuit of redistri-butive justice, this does not equalise them as people, it only affects their material living standard. Yet the lesson from eastern Europe is that isolated individuals without material power are not much of a match for the state machine. He speaks of collective deci-

sions as if they were unani-mous decisions, when the reality is that the pursuit of redistributive justice through the tax system has transformed democracy into a votebuying process in which par-ties bid for votes by promising benefits at the expense of other sections of the population.

The concrete outcome of pursuing egalitarian goals over the past 50 years has been, not so much that the rich have been taxed to assist the poor, but that a heavy burden of taxation has been imposed on everyone to such an extent that some low earners are said to be taxed into poverty. The transfer of power has not been from rich to poor, but from every citizen to the state.

# Mr Gorbachev's policies

From Mr M.A. Buzzard. Sir, Anatole Kaletsky says (August 20) that Mikhail Gorbachev's next scrap will be

quality requirements. Mr Gorbachev's policies will encourage the Soviet people to look at imports, and they will probably find that these are of better specification and qual-

Nor has he grasped that the poorest people are at a disad-vantage in a highly politicised system. In a free society poor people can fulfil their aspira-tions by a personal decision to work hard, abstain from spending and to save. In an egalitarian society the ambitious poor person must acquire the rare skills necessary for successful political activism.

> human fallibility.
> Classical liberals face the truth that people are corruptible, and seek to take appropriate precautions. To some this is regrettable, because it suggests that classical liberals do not believe it worthwhile to strive for perfection. But to recognise the truth of a state of affairs is not to accept or condone it, nor is it to dismiss efforts aimed at improvement. In politics, therefore, classi-cal liberalism calls for checks and balances to prevent the abuse of government power. And in economics, competition

Above all, Mr Prowse makes

insufficient\_allowance for

is advocated to deter selfish conduct ~ and to encourage mutual adjustment between one individual and another. The hidden assumption behind Mr Prowse's argument is the moral superiority of socialism over capitalism. But morality for socialists is concerned primarily with social justice - and social justice, on closer scrutiny, turns out to be the name for the political theory which demands the state's powers of compulsion be used to render people more equal. At a time when eastern Europe is escaping the clutches of egalitarian socialism, we should be wary of

eas via the back door. David Green. IEA Health and Welfare Unit. The Institute of Economic Affairs, 2 Lord North Street, SW1

attempts to revive similar

ity, and will buy them (depending on the price).
It would seem more relevant, therefore, for Mr Gorbachev to push Soviet engineers to against the engineer.

Much Soviet engineering achieve much higher standards uses imported technology employed with scant regard to

of design and quality as well as pressing for more entrepreneurs and more service industries - and even accountants. M.A. Buzzard, Ashcroft Creative Enterprises, 39 West End, Ashwell, Baldock, Hertfordshire

### Breaking the design mould

From Professor Stuart Puah. Sir, Colin Amery's article "Education should turn over a new leaf" (September 3), while both enlightening and appro-priate, reiterates many short-falls in education concerned with professions that "design."

It is my hypothesis that if most of our past students produce bad designs, then we have failed to educate and train them properly — and they could produce bad designs without any training at all. without any training at all. By and large, the design pro-fessions still believe their mission is grounded in "creativity" rather than in "creative very great difference between these two.

For creative working to be effective it needs to be struc-tured, and must use good

design methods.

This goes against the ill-founded view that structure and methods in design are and methods in design are anti-creative. Not true. You say: why are "building trades, engineers, surveyors, architects and so on, all educated in their own little

self-contained compartments?" The answer is: tradition based upon the cult of the specialist. At Strathclyde we have sought to break this mould. Our engineers of all disciplines, and architects, receive a structured and methodical common course in "total design." It also allows for greater creativity in specific contexts - essential to good

design Stuart Pugh, University of Strathchyde,

### Exchange and mark

From Mr W. Grey. Sir, For an exchange rate regime like the EMS to improve management of the domestic economy," as Professor James Foreman-Peck (August 30) would wish, what is needed are not so much "other types of international support" as appropriate domestic institutions.

Highest among these must rank an independent central bank free from political interference and specifically mandated to maintain price stability regardless of the electoral

W. Grev. 12 Arden Road, N3

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# Aerospace industry takes a deep breath

Paul Betts reports that Farnborough Air Show exhibitors fear an uncertain future

A Boeing company doctor was on hand on Tuesday night as the US company's guests at the Farn-borough Air Show danced the night away in London's Natural History Museum among the exhibits of dinosaurs and Pterodactyls.

A few hours earlier Boeing's European Airbus rival had hosted a party in the cosy, country club comfort of Hurlingham, south London.

Some of the guests were still trying to recover from the pre-

trying to recover from the pre-vious evening's revelries when Deutsche Aerospace took them by helicopter from Farnbor-ough for dinner in the magnifi-cent setting of Leeds Castle.

Yet if the entertaining at this year's show has been on a grand scale, the atmosphere has been somewhat subdued. The Gulf crisis and fears of an economic recession have made the future increasingly uncer-tain for the aerospace industry even though Farnborough continues to break all records.

The Society of British Aerospace Companies (SBAC), organiser of the show, expects 300,000 to 350,000 visitors this year during the show's eight days. Nearly 800 exhibitors have taken space, and business has boomed with more than \$13bn worth of new aircraft orders announced so far this

The daily flight exhibition continues to draw crowds of enthusiasts, especially when the Harrier jump jet or the Soviet MiG 29 thunders overhead, or the six-engined Antonov An 225 transport aircraft, the largest in the world, some-how manages to lift itself off



Soviet MiG 29 (foreground) and Sukhoi jet fighters on parade at Britain's Farnborough Air Show

the runway with unusual state.

However, air show connoisseurs have been disappointed because there have been no significant novelties in either

the flight displays or the exhibition halls. The organisers had hoped the US would send the Lockheed built F117A stealth fighter, but the strange bat-like aircraft, which would undoubtedly have been a show stopper, lived up to its reputa-tion and never appeared. As far as commercial aircraft

are concerned the world is still waiting for Boeing to launch its \$4bn-\$5bn programme to build a new wide-body airliner, the 767X, to compete against the Airbus A330 twin-jet and the McDonnell Douglas MD-11 trijet. There had been expectations that Boeing would announce the 767X launch at Farnborough, but the Seattlebased company is still waiting for the necessary commitments from airline customers to give the project the green light. Both the big airframe and

aero-engine manufacturers acknowledged that there might be a slowdown in the rate of new orders for passenger air-liners because of the uncertain economic and world political climate. They all believed, however, that long-term demand for airliners would remain strong as airlines renew and expand their fleets to meet the expected growth in

Douglas and Airbus all expect that between \$600bn and \$700bn of new aircraft will be delivered over the

craft will be delivered over the next 20 years.

Oil prices could have a severe impact on commercial aircraft sales if they remain high for a sustained period. However, aerospace executives on both sides of the Atlantic appeared relatively confident at Farnborough that oil prices were unlikely to reach such were unlikely to reach such permanently high levels that they would badly damage the industry's longer-term growth.

Even so, they conceded that there was a far greater possibility that oil prices could remain high temporarily. That might force the industry to reduce its 20-year commercial aircraft market estimates by 10 to 15 per cent, said Mr Lou Harrington of McDonnell

The industry also expects the defence side of the aerospace business to continue shrinking because of the lon-ger-term impact of east-west detente and reductions in government defence budgets. The Gulf crisis is provoking a reap-praisal of government defence postures, but the aerospace sector does not expect it to halt the underlying trend of mili-tary cuts. They are likely to accelerate the pace of collabo-ration in the defence sector.

The most immediate impact that the Gulf crisis and the economic slowdown appear to have had is to rekindle the prolonged dispute between the European Community and the US on government subsidies

and supports for aerospace. The trade row has intensified again as both sides try to reach a compromise before the end of this year.

R Jean Pierson, the Airbus chairman, accused the Americans of manipulating the dollar exchange rate to hurt European companies. Mr Henri Martre, chairman of Aérospatiale, said the US Government heavily supported its aerospace industry. US executives say Europe is subsidising its aerospace companies.

The transatlantic trade row

is unlikely to obstruct the dominant trend towards interna-tional collaboration in the aerospace industry. At Farnborough, both US and European companies underlined their intention to forge closer links between their respective groups, while multiplying agreements with eastern European countries, the Soviet Union and the Asia-Pacific

# Ford UK to tighten vetting of applicants

in Blackpool, England

BRITAIN'S Ford Motor Company is tightening up its internal vetting procedures for job applicants in an attempt to screen out people with "unaccentable attitu to a confidential memo circulated to the group's personnel managers.

The memo advises manage to look for gaps in the employment history of job applicants, particularly between the ages

of 18 and 25. Mr Bernard Tyler, manager of personnel for Ford's manufacturing group, says in the note that any apparent over-qualification for posts held should be treated with suspicion.

"A pattern of employment solely in nationalised/public concerns may give rise to

These measures are in addition to the more usual instructions to check up on references before a job offer is made and scrutinise any previous connections with the company. The note says that, taken together, the steps should "minimise the risk of people with unacceptable work

records/attitudes escaping detection during the selection Ford, in common with many

other parts of the British motor industry, has suffered poor industrial relations and strike activity among its

48,000 employees.

However, Mr John
Hougham, director of personnel, has been quoted as saying that recent improvements in labour relations were behind the withdrawal at the end of July from the Economic League. This is a vetting serreague. In six a vecting service which supplies subscribing companies with information on the political activities of individuals.

The company's trade unions yesterday criticised the tightening up of procedures.

Mr Jimmy Airlle, executive council member of the AEU engineering union, denied there was any threat from political activists. "This could lead to decent upstanding citi-zens being denied basic demo-cratic rights and being cheated out of a job," he said.
Ford said that, like many

other organisations, it was standard policy to vet job applicants. There is nothing very sinister about this," the

By Diane Summers

collapse is the way it repeats the mistakes of 10 years ago. Then as now, it spent lavishly on acquisitions and new capacity only to be caught by recession, high interest rates and the property of the capacity of the capac strong sterling. That time it recovered to become a wonderstock five years later. But gear-The problem is not so much

Cookson's managed businesses, where profits are down only slightly. The wickedly cyclical bit is Tioxide, the joint venture with ICI which in good years contributed half of group profits and is now turning

down so fast as to make fore-

Cookson

attention. Back in June, when

it sent out a similar warning,

one year money was trading at 14% per cent. This week it has

been a good half percentage point lower, with the futures

market discounting a near one

per cent base rate cut before the year end. Despite all the

noise from the corporate sector

and the 13 per cent drop in August car registrations, the

UK economy is not as weak as

some suggest. If the Govern-ment really wants its anti-in-flation policy to be taken seri-

ously, a panic cut in interest rates does not make much

But despite the official insistence that yesterday's signal was very much a domestic

affair, the exchange rate impli-

cations cannot be ignored. If ERM entry is going to be

delayed into next year, sterling will need a firm interest rate prop. On the other hand, it

may well be a long time before the authorities have a better chance to take sterling in at

Once a cyclical, always a cyclical. The really vexing thing about Cookson's latest

# A cryptic message

from the Bank Rarely has there been such a Cookson desperate need for a good reader of Bank of England

THE LEX COLUMN



casts pure guesswork. Faced with the probability of having to inject fresh capital, Cookson would doubtless sell out to ICI if it could. More likely, it will have to bettle for calling hits of have to settle for selling bits of its metals division.

After yesterday's 13 per cent fall to 112p, the shares have halved in three months. Supposing a one-third drop in full year profits to £125m, the p/e is 5.5; for the following year it is doubtless higher. The yield is 10.7 per cent, suggesting that the final payment may not be maintained. The market's deeper worry is that interest cover may fall far enough to breach loan covenants. That is almost certainly exaggerated; but it would take nerve to buy the shares all the same.

#### Reckitt & Colman Perhaps Reckitt is finally

shaking off its dully dependable image. Judging by the the "right rate"; so yesterday's message from the Bank might just be part of the softening up process. Choose your own ammunition. interim performance, full-year earnings could be up by 18 per cent compared with 16 per cent the year before. Similar growth is guaranteed from next year onwards as the £760m Boyle-Midway acquisition starts to kick in; or should be, if the group can grasp the nettle of currency management and improve its pharmaceuticals

Around 75 per cent of Reckitt's profits come from nonsterling markets. ERM entry will complicate the picture for its go-ahead European operations. US borrowings partly mitigate the effect of a weak dollar for the moment: that diversity of earnings brings neutrality on currency exposure seems rather hands

Pharmaceuticals could be an easier problem to solve. If Reckitt could bring itself to dispense with prescription drugs, branded products could be merged with parts of the

household and tolletry division into a powerfully branded personal care division. A fifting disposal would also nicely reduce borrowings and leave more time for the international management. brand management Reckindoes so well. Then its prospective p/e of around 11.5 might start to seem attractive.

# Enterprise Oil

The free gift enjoyed by the fund managers who took Enterprise shares when Iti placed its stake last month looks more generous by the day. The capital gain at yester day's close of 680p is 12 per cent; and one suspects it has further to run. In spite of the accumulating evidence that Whitehall would take a very dim view of Elf Aquitaine making its 25 per cent stake the springboard for a hid, Enter-prise is starting to look like those one of shares where mar-ket sentiment is minded simply to ignore any bearish omens.

On fundamentals, Enterprise's value is obviously hand to sort out. The first critical factor, determining just him large is the share price's pre-mium to asset value, is the state of the oil market when the Nelson North Sea field starts pumping in late 1991. and that is a long shot to fore cast in the middle of a Gui crisis. But the other key issue is the success of its asset replacement. Yesterday's coy-ly-phrased interims hinted that Enterprise's North Sea exploration is doing very well this year; if so, the price at which ICI sold looks still cheaper.

#### Burmah Castrol

The 15 per cent underperformance of Burmah Castrol's shares in the last month shows natural concern over the impact of higher oil prices on a major oil consumer. Burmah is nowhere near as vulnerable as a commodity chemical producer and has a premium brand name; but a business which has been steadily expanding margins and market share in a flat market is bound to be exposed. The sharp drop in oil prices in 1986 was a bonanaza for Burmah; despite yesterday's optimism from the company, it is hard to believe mean the reverse. Even before the latest spike, a 4 per cent rise in Castrol profits on 4 per cent extra volume showed the strains. Although the shares no longer deserve a premium rating, SHV - the biggest shareholder - could well use any weakness to top up its

# Fed may act to offset bank credit squeeze

By Anthony Harris in Washington

MR Alan Greenspan, US Federal Reserve chairman, has said that the Fed might again ease policy to offset a growing credit squeeze by the commer-cial banks. This was his first clear policy statement since the Gulf crisis began.

His written remarks, made public yesterday, reinforced market speculation that the Fed might ease policy as early as today, when the August employment numbers are pub-

This helped to stabilise the Wall Street bond market, despite a renewed rise in oil prices which depressed equities and the dollar.

Replying to Senator Don Riegle, Senate Banking Com-mittee chairman, Mr Greenspan cited current Fed studies of banking policy, which show continued tightening of loan by both domestic and foreign

THE Bank of England yesterday dampened specula-tion about an early cut in interest rates, sending a signal that monetary policy would remain tight in the effort to bring down infla-tion. The move took place

it appropriate to adjust policy to offset any significant addi-

"The greater stringency encompassed some widening of spreads of loan rates over base rates and increased costs for

He said the Fed "might find

cial credit. The chairman outlined the results of a Fed survey in August of senior loan officers. He said it showed that many banks and thrifts had further tightened lending standards especially for medium-sized

against a background of continued conjecture that Britain might soon join the exchange rate mechanism (KRM) of the European Monetary System, perhaps as early as this weekend. Spanish compromise, Page 1

credit lines, the Fed chairman said. He added that a survey of foreign branches, questioned for the first time, showed the same tightening trend, which was also confirmed in the preliminary results of an August survey of commercial loan

Pricing and collateralisation requirements for loans to smaller borrowers were tightened," he said.

Mr Greenspan added that an effective budget package might help to reduce the upward pressure on interest rates, and to encourage exports and

investment, both by reducing the pressure on the supply of savings, and by tending to lower the international value of the dollar. The US share of international investment would also rise under these cir-He added, however, that only

a major deficit reduction would have any real impact. "Most econometric models suggest that it would take a major budget agreement to bring about a US trade deficit. With only a small package

the deficit may continue to improve slowly, or it may dete

However, Mr Wayne Angell. a Fed governor, said in a speech in Texas that he now expected the US to balance its trade account by 1992. The dollar was now "clearly underval-ued", and the pace of adjust-ment "might be excessive."

# Colombia offers deal to drug traffickers

By Sarita Kendali in Bogotá

COLOMBIA'S new president has offered drug traffickers immunity from extradition to the US and big cuts in prison sentences if they surrender to the authorities.

President César Gaviria, who took office a month ago, said the policy turnround formed part of his government's plan to end drug-related terrorism. Those who made a full vol-untary confession, including all crimes committed in other countries, and surrendered assets, would be entitled to a cut of up to half in their sen-tences. The information obtained would help dismantle the criminal organisations, he

Since the murder of the pres-

idential candidate Luis Carlos Galan in August 1989, extradition has been one of Colom-bia's principal weapons in the drug war. Traffickers responded to the policy with a terror campaign in which hun-

dreds of Colombians died.
A total of 22 Colombians accused of trafficking have been extradited to the US in the past year, and a further three extraditions were announced in Mr Gaviria's speech on television on Wednesday night.
Asked later if the legislation

could be applied to Mr Pablo Escobar, chief of the Medellin referred to anyone who con-fessed voluntarily to all his crimes. He emphasised that extradition was still a possibility for those who did not con-

Mr Gaviria's move may cause dismay in the US, which is eager to see more top drug barons extradited. However, hours before the

announcement, Mr William Bennett, who heads the US anti-drugs effort, praised Col-ombia's efforts in the drug

Mr Bennett said that the Colombian Government had shown that the Medellin cartel was not invincible, and the US

He said the change in legisla-

tion would strengthen the fight against the drug trade. It was only possible because of prog-ress already made. He denied persistent rumours that the Government had negotiated

Extradition is unpopular with many Colombians, primarily because of the loss of sovereignty it implies, and first reactions suggest that the change in policy has been well

However, the judicial system's record in trying traffickers is extremely poor, and there is no reason to believe threats against judges will stop. Columbian drug profits found in Japan bank, Page 7

with traffickers.

### would respect any decision made by Mr Gaviria on extradidrugs cartel, Mr Gaviria said it

Spanish compromise to speed EMU Superpower accord Continued from Page 1 union, for which no date has Continued from Page 1
Mrs Thatcher also announce

The European Monetary an immediate £2m (\$3.8m) in aid to countries bordering Iraq Fund, proposed by Britain as an alternative to Mr Delors' which are facing difficulties because of a flood of refugees. She said this took the total of British aid pledged to interna-tional organisations because of European central bank, would serve during phase two as the embryo of a unified central

Monetary union proposals the Gulf crisis to £5.4m.

The recall of parliament. drawn up by Mr Jacques Delors, the European Commis-sion president, vaguely sug-gest that phase two should midway through its annual 10-week summer recess, is the 14th time it has been sumstart on January 1 1998. At present the Community is in moned into emergency session since the second world war.

Some opposition politicians interrupted her 30-minute speech to express reservations about the use of military force phase one of the process towards EMU, and Mr Solchaga supports an extra year of this to assess the function-ing of the EC's barrier-free sin-

gle market.
This would also allow all Community members time to remove capital controls and enter the exchange rate mechanism of the European Mone-tary System, both of which are envisaged at the end of the current first phase of the

Delors process.

Mr Solchaga, who met Mr
Major in Madrid in Wednesday, said it was a pity Britain
had presented its ideas as
alternatives to the Delors plan. He warned that the UK would "exclude itself" from progress towards monetary union and could damage the IGC if it did not compromise. The conference will make changes to the Treaty of Rome, which estab-

lished the Community, in order to facilitate monetary

Mr Solchaga said it was important to decide on a date for starting phase two of the Delors plan to help dispel fears that Britain's hard Ecu plan was a poorly disguised attempt to delay full monetary

union indefinitely.

In pressing for 1994 for introduction of the hard Ecu, the Spanish are also echoing British fears that some low-inflation member states, such as Germany, France and the Netherlands, may favour speeding up monetary union before others have had time to bring their economies into



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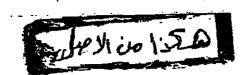
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WORLDWIDE WEATHER



SAS plans to cut

The air line division of Scandinavian Airlines

Poulenc sells Spanish PVC unit

an undisclosed price, completes Poulenc's

is part of a wider refocusing of the group's

Beizbergs sell Asda stake

withdrawal from PVC begun 10 years ago, and

Spanish operations away from base chemicals

and towards higher value added products. This

is in line with Poulenc's strategy in the rest of

Asda, headed by John Hardman (above), closed 312p down last night at 109p. Page 31

Home focus shields Denmark

Aug 1990 Sep ing centres. Recent

events on the home front have had an impact.

The latest commodity to be affected by the Gulf

crisis is aluminium as prices have soured to a

15-month high on fears that planned increases in smelter capacity in the Gulf region will be

delayed or cancelled. Demand for aluminium is already running ahead of production capacity

and some analysts suggest that primary alu-minium output needs to rise by 3m tonnes to

Roughly 700,000 tonnes of this required new

smelter capacity is scheduled to be built in the Gulf in the next few years. Page 34

an annual level of 17m tonnes by 1994.

Denmark

FT-A World Index rebi

however, Back page

**Market Statistics** 

Companies in this section

Base lending rates Benchmark Govt bonds FT-A indicas

FT int bond service

Foreion exchances

Bankorp Blackwood Hodge

CS First Boston

Europonds

Forwell

Evens Halshav

Gibbs & Dandy

Courtaulds Textiles
Courtaulds Textiles
Eagle Trust
East Asiatic Company
Edizione Holding
Enterprise Oil

New Yorl prices at 12.30pm.

The company of the control of the co

Booker

Minimum aluminium

The French state-owned

chemicals group Rhône-Poulenc has sold

its Spanish polyvinyl

chloride division to Atochem, the chemicals

subsidiary of the state-controlled oil group Elf

The Belzberg brothers,

the Canadian corporate

raiders, have sold their

speculation that has sur-

rounded the food retailing group for over a

year. The stake of 64m shares was placed yes

terday at 106p per share

with a wide spread of

institutions. Shares in

From the foreign inves-

Danish shares are an

tor's point of view, most

acquired taste. The mar-

ket has a strong domes-

tic focus and, therefore,

international events, such as the Gulf crisis,

make less of a blip on

dealers screens in

Copenhagen than in

London tradit, options Managed fund service

New Int. band issues World commodity prices World stack mild indices

Hambro Countrywide Holmes Protection

Portals Prince Holdings

Rhône-Poulenc

Russell (Alex) SAS

Steetley TLS-Range Thames Television

32 Tyne Tees Television 32 UBS 27 Vinten

Western Mining Wilson (Connolly)

TOKYO (Yen)

Grainget Tst Granada

Grovewood P & O Deta

76<sup>1</sup>2 - 1<sup>1</sup>8

500 -901 -491.1 -1090 -472 -

2450 1230

680 1370 1260

177

186 67

-

Chief price changes yesterday

Instem
Intrum Justitia
London Merchant Secs 32
Matropolitan Life
30

many other world trad-

i.45 per cent stake in

Asda ending the bid

costs on staff

INSIDE

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**Profit before interest** 

F THE FINANCIAL TIMES LIMITED 1990

Friday September 7 1990

deal with raised offer

System (SAS) is planning to cut its costs by at least 5 per cent in 1991 after suffering a 69 per cent fall in operating profits to SKr128m (\$22.23m) for the first half of 1990. The carrier aims to cut staffing costs, which account for 37 per cent of its spending. During the 1980s, the per cent of its spending. During the 1900s, all SAS airline workforce grew by 25 per cent to almost 22,000, reflecting the expansion in the aircraft fleet as well as its strategy of offering quality service to business travellers. Page 26

> \$103m to buy out the majority It launched its bid in July partly out of concern at Mack's deteriorating financial position.

hinted that it might be having second thoughts about a deal. Renault said it was troubled about new loss forecasts from Mack and had asked its advisors to reconsider its options.

Mack forecast that its loss for

Renault yesterday offered no explanation for its decision to

increase the offer, other than that it followed "long and good" talks with the Mack board's spe-

possibility of a rival offer for Mack from Navistar, the leading US heavy truck maker, which said in July it might make an offer if Repault were prepared to

Mack's problems stem partly from the weakness of the US truck market, partly from its large debt burden, and partly from a series of strategic errors

been had by MAN, the West German truck, engineering and steel trading group, writes Katharine Campbell in Frankfurt. Its net income climbed by

about 25 per cent according to provisional figures for the year ended June 1990.

vehicle and printing machinery sectors contributing strongly, as in previous years. Other divisions singled out as

boosting orders were Ferrostaal, the steel trading operation; MAN Gutehoffnungshütte, which man-ufactures plant and equipment, as well as the diesel engine, turnkey plants and pipe systems divi-

abroad. MAN estimated net income for 1989/90 at DM320m (\$204.8m), and indicated that it

would again increase its dividend from DM8 last year. Group sales, of which 61 per

cent stem from outside Germany, amounted to DM18.95bn, 11 per

cent higher than a year earlier.

Orders on band at the end of

June were valued at DM16.84bn,

up 10 per cent, which the com-pany said secured solid prospects well into the current financial

Orders received during the

year had grown 9 per cent to DM20.7bn, with the commercial



# **Cookson Group**

**External Sales** 



By product segment

Coramics Pigments Plastics

# Cookson may sell metals units to cut borrowings

COOKSON GROUP, which yesterday announced a 26 per cent fall in interim profits, is considering selling some of its met-als businesses as part of a substantial restructuring to pay down debt.

The debt was taken on to finance the company's diversifi-cation into ceramics and plastics, where the group, formerly known as Lead Industries, now sees its future.

For the six months to June 30, pre-tax profits fell to £71.4m from £96.3m. Operating performance lagged 1989 levels by only 6 per cent, however, and the deterioration was principally due to a near doubling to £38.5m (£20m) in net

interest payable. Turnover advanced 11.5 per cent to £1.06bn (£949m). After rising marginally in early trading, the shares tumbled 17p to 112p. Mr Michael Henderson, chairnan and chief executive, said

that attention was being directed to "those businesses which no longer fit the group's strategy for the 1990s."

"In order to support those businesses we want to grow for the future, we are going to take some tougher restructuring action on the ones which are part mainly of our metals sector," he said. "What I am thinking of selling is more likely to be in that metals

Mr Henderson drew a distinction between businesses owned by Cookson prior to 1985 and those acquired since that date. The recently acquired businesses, he said, "have performed exceptionally well in the last two to three years; if we have had problems it has been with the old

part of the group."

He said the debt was taken on in a deliberate attempt to reduce the effects on the group of Tioxide, Cookson's 50/50 titanium dioxide joint venture with ICI, "and get into businesses that we felt were going to be much stronger in future."

In the latest period, the metals division contributed 45 per cent of sales (down from 50 per cent in 1989) but only 28 per cent of oper-

ating profit (up from 25 per cent). Cookson said that all businesses performed well with the excep tion of UK secondary aluminium.
The unit comprises businesses engaged in a wide range of fields, including brass milling and precious metals. In 1989, lead, tin and antimony products accounted for almost 50 per cent

of the division's turnover. Mr Henderson also indicated yesterday that the sale of the group's stake in Tioxide was pos-sible at the right price.

"Tioxide is a question all of its own," he said. "The two options there are clearly just to stay as we are or to consider some divestment strategy. But really

Tough restructuring action will be taken in order to support and expand remaining businesses

our plan at the moment is to stay as we are.'

If Cookson does retain its investment, it may be forced to inject fresh equity capital into the business to help finance a £300m to £400m programme of investment over four to five

Mr Fergus Munro, director of finance and planning, described this as "quite likely," but said that neither the amount involved nor the timing had been determined. Most of the sum required could be financed on Tioxide's own balance sheet, he said.

Whatever its ownership, the current year is unlikely to be a vintage one for Tioxide, with first-half trading profit down 5 per cent and the outlook for the

second half "uncertain." Second-half profit "is unlikely to achieve the levels of the first half, the group warned. Since May, the business has been hit by the weakening of the US dol-lar against European currencies, which has put pressure on European prices. The first-half perforwhich the management regards as the group's two core divisions diverged markedly. Operating profit at ceramics fell from £36.7m to £27.4m, in spite of sharply increased sales at £251.8m (192.7m); those at the smaller plastics unit nearly dou-

bled to £11.5m (£6.7m) on turn-over of £130.4m (£92.6m). The group blamed the reverse in ceramics on the record of the minerals businesses "which experienced a £12m contraction in profitability," although the unit "experienced much more difficult trading conditions throughout the first half."

"What were super profits are now just reasonable profits", said Mr Henderson, commenting on the minerals businesses' situation. Last year's acquisition of the US-based Flo-Con slide gate business has "considerably strengthened" the performance of Vesuvius refractories, the com-pany said.

While first-half interest charges were markedly higher. Cookson has cut its debt-load from around £600m in January to below £550m at present, Mr Henderson said.

This takes into account the proceeds of the group's £38m sale in July of a 7.9 per cent stake in Johnson Matthey, the precious metals specialist. It does not include £64m of 5% per cent redeemable convertible preference shares issued in May 1989 by Cookson's Netherlands

Antilles subsidiary. Under certain circumstances these may be redeemable at a premium equivalent to an effec-tive yield of 11 per cent. The group has yet to provide against this eventuality. It said yesterday that the situation would be reviewed at the end of the cur-

rent financial year.

After deducting tax at a higher overall rate and minority interests of £2.2m (£1.3m), earnings per share slumped to 11.4p (16.4p). An unchanged interim dividend of 3p was recommended. Lex Page 24

# Renault seals Mack

RENAULT, the French motor group, yesterday won agreement with the board of Mack Trucks for a takeover after raising its offer for the ailing US truck manutacturer from \$6 a share to \$6.25.

Renault already owns 44.5 per cent of Mack stock and will pay

But two weeks ago, in what now appears to have been a negotia-ting tactic, the French company

1990 would be \$180m on sales of \$1.5bn, compared to earlier expec-tations of \$130m on sales of

Goodman

cial negotiating committee.

The deal seems to rule out the

over the past year.

A better time, however, has

The advance came on the back of buoyant demand for capital

goods both domestically and

# creditors to present debt terms

By Maggie Urry in Dublin

MR PETER Fitzpatrick, the examiner appointed to oversee the affairs of Mr Larry Good-man's financially troubled Irish ment-processing group Goodman International, has called a meet-ing with the group's 33 banks. Talks are to be held in Dublin next Wednesday at the head office of Allied Irish Bank.

At the meeting banks are expected to ask for security to back loans and for better terms on the debt if they are to continue supporting the group once the examiner's task is completed. Irish-based Goodman International, Europe's biggest exporter of beef, has short-term unsecured bts of 1£460m (\$788.9m), and

banks have guaranteed a further I£200m against beef contracts. Last month Goodman International admitted it was in discussions with its bankers after pay-ments of I£180m due from Iraq were frozen following the inva-

sion of Kuwait. Mr Fitzpatrick, of Coopers & Lybrand, the accounting firm, was appointed examiner by the High Court in Dublin last week under new legislation. He was originally given 21 days to pre-pare a report on the financial condition of Goodman International, but an extension to Octo-ber 10 was granted by the court.

Although the directors continue to run the business, Mr Fitzpatrick has the power to sell assets and borrow funds. He has assets and borrow innos. He has already borrowed I£25m to cover immediate working capital requirements as the autumn slaughter season for cattle gets

under way.

The examiner has also been granted the same authority over Goodman's interests in Britain which are grouped under Anglo Beef Processing. The company contributes about 20 per cent of group turnover and accounts for about 10 per cent of all cattle

processed in the UK. Assurances have been given to the National Union of Farmers of England and Wales about the group's future within the UK.

Meanwhile, the Irish police are continuing an inquiry into a possible fraud against Mr Goodman involving I£25m. It centres on possible irregularities in a transaction to secure a loan made by one of Mr Goodman's companies



Sir Michael Colman: had good news for a gloomy market

# **UK** food groups buck downward trend in results

By Clay Harris in London

FOOD and household products companies - classic defensive refuges in hard economic times - continued to provide a ray of sunshine in the embattled Lon-

don market yesterday.

After bad results from many other UK companies, especially in construction and insurance, Reckitt & Colman and Booker pierced the gloom with interim pre-tax profits increases of 15 per

cent and 19 per cent respectively.

Reckitt, the brand-rich manufacturer of Colman's and French's mustards, Harpic lavatory cleaner and Lemsip cold remedies, reported pre-tax profits

of £113.2m (\$214.9m),
Booker, the UK's leading cash-and-carry wholesaler, also markets salmon, chickens and turkeys, and sells health food. Its first-half profits rose to £36.1m. Mr Jonathan Taylor, Booker's

chief executive, commented: "The spread of our businesses within the food chain continued to be a source of strength." Yesterday's results followed

similar encouraging figures on Wednesday from Hillsdown Holdings, whose breadth of food inter ests enabled it to overcome a decline in profits from beef, furni ture and housebuilding. Cadbury Schweppes, the con-fectionery and soft drinks group, last week reported an 11.5 per

cent rise in profits. All four companies also have the advantage of broad geo-graphic exposure.

Reckitt, for example, achieved its advance in spite of a 15 per cent decline in the contribution from the UK, which accounted for only 22 per cent of first-half trading profits. Lex, Page 24; Details, Page 33

# **UBS** airs its Eurotunnel worries

By David Lascelles in London

to Mr Joseph Kenny, an Irish

UNION BANK of Switzerland, the largest Swiss bank, added to Eurotunnel's woes yesterday by stating publicly that it had serious reservations about the planned refinancing of the trou-bled project, to which it is one of the main bankers.

Mr Robert Studer, the president of the bank's executive board, told a London press con-ference that "We have taken a tough stand" in the recent talks to raise an extra £2bn of loans.

He was speaking only 24 hours after leaders of Eurotunnel's 210 bank consortium held an emergency meeting to explore ways of bridging the £700m shortfall in new loans. The money is part of a £2.5bn equity and loan package which Eurotunnel needs to cover its soaring costs, now put at £8.5bn.

Mr Studer did not go so far as to say that UBS would refuse to contribute new money. But his

bank is insisting on firm commitments of new equity as a condition for more bank loans. Eurotunnel has a pre-underwritten 2500m rights issue, but it is conditional on banks coming up with their £2bn. UBS also objects on principle

to the fact that changes have been proposed to the agreement under which banks made their original commitments. Mr Studer stressed that UBS'

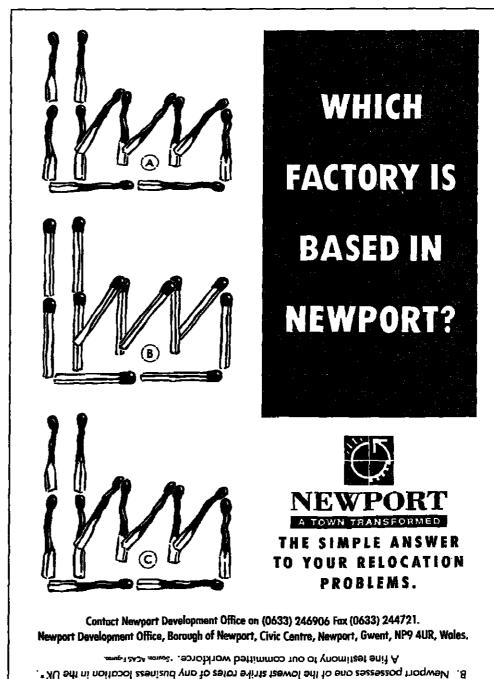
reservations centred on the finances of the 50 km project rather than its soundness, "We have held the view that there are no technical or engineering problems which cannot be solved. We still have the view that it's a fea-

UBS is currently committed to

lend £128m, of which only part has been drawn down. Other bankers expressed puzzlement at the strength of Mr Studer's comments, specially since syndicate leaders were under the impression that UBS had already agreed to advance fresh money. But other executives at UBS said the bank had taken a tough line all along and had sometimes found itself outvoted on key decisions. Mr Stu-der himself felt there were strong

At Wednesday's meeting, the syndicate leaders decided they would have to make further efforts to persuade the 90-odd banks which had refused to lend more money to change their minds. They have until the end of this month before delays start jeopardising the rights issue. UBS forecast, Page 28

points of principle involved, and "contracts are not just pieces of



But UBS had always thought that there would be difficulties in a project of this size, he said, and it believed that it should put up reserves against its exposure.

# Third-quarter rise for CIBC

CANADIAN Imperial Bank of Commerce has registered slightly improved third-quarter earnings, confirming that the tough international banking climate has so far done less damage to the big Canadian banks than many of their US banks than many of their US and Japanese counterparts. CIBC, Canada's second larg-est bank, saw net income rise

to C\$197.9m (US\$171.15m) in the three months to July 31, from C\$194.6m a year earlier. Per share earnings dipped to 97 cents from C\$1.04, reflecting a larger number of shares out-standing and extra dividends paid on new preferred shares. Losses at CIBC's 62 per cent-owned securities subsidiary Wood Gundy trimmed the bank's earnings by C\$15m.

Rarnings for the first nine months of fiscal 1990 climbed to C\$600.1m from C\$576.7m.

But losses at Wood Gundy have cost the bank C\$32m so far this year. CIBC is the last of the six big

banks to report third-quarter earnings. Although all have been hurt by the impact of high domestic interest rates on night domestic interest rates on lending margins and on their customers' creditworthlness, the banks are generally in better shape than they were at the start of the 1981-82 recession. Mr Hugh Brown, banks ana-

lyst at the securities firm ings were hit by a write-off of Burns Fry in Toronto, predicted yesterday that the oper Mr Robert Campeau, banks' earnings will continue to decline over the next few quarters. But he added that "they're in a lot less trouble than the Americans or the Japanese.

They've been more risk-averse than most other banks around the world." Even National Bank of Canada, whose third-quarter earn-

	the three mont last year in bra	hs ended July 31 ekets)
	Net Income (C\$m)	Assets on July 31 (C)
Royal Bank CIBC Bank Nova Scotia Bank of Montreal TDB	230.4 (239.1) 197.9 (194.6) 120.4 (157.4) 120.2 (111.0) 140.3 (172.7)	124.0 (114.5) 111.1 (100.0) 85.7 (80.3) 82.8 (80.3) 67.6 (83.2)
Nat. Bank Canada	22.0 (65.5)	36.9 (33.2)

CANADA'S BIG SIX BANKS

# Burmah Castrol up 3% after tough spell

By Richard Gourlay in London

BURMAH Castrol, the specialist lubricants and chemicals group, reported a 3 per cent rise in pre-tax interim profits to £79.2m yesterday after what it described as its toughest six-mouth period this

decade.

Group sales rose 4 per cent to £831.7m on which the company said gross margins were maintained. Earnings per share rose 3 per cent to 24.7p and the company raised the interim dividend by 0.5p to \$5 pm.

8.5p.

However, the City continued to believe the company will be hit by sterling's strength, and the slowdown in business activity in its main markets and the share price closed

down 9p at 506p.
Mr Lawrence Urquhart,
chairman, warned that market
conditions for a number of its sectors would remain tough throughout the year and cur-rency gains in the first half would turn to losses if sterling remained at current levels. Mr Jonathan Fry, Burmah

Castrol's managing director, said the Gulf crisis was beginning to force up prices of base oils, the raw material for the main lubrication division which supplied 66 per cent of trading profits in the first half. As medium term supply contracts began to expire during the autumn the effect of higher prices would become

more acute.

Mr Fry said he was confident Castrol would be able to pass on the higher prices to its customers as it had always succeeded in doing during earlier oil price crises although in some countries this might prove more difficult.

The sale of Premier Oil in August for £138m has reduced Burmah Castrol's gearing from 30 per cent at the interim stage in 1989 to less than 10 per cent. The loss of consoli-dated earnings from Premier would be more than made up by increased interest payments in the second half. First-half trading profits in lubricants rose 10 per cent to £60.3m, with £3.1m of that

coming from currency gains.

# Goodyear warns that jobs may be shed in Europe

By John Griffiths

GOODYEAR Tire & Rubber expects to move deeper into loss in this year's third quarter and is planning to cut nearly 1,200 jobs from its European operations.

A net loss of \$65m for the quarter is being forecast by Goodyear, the only remaining US-owned large tyres group. which was recently demoted by Michelin of France from its position as the world's biggest tyre maker.

The forecast compares with a net profit of \$70.5m in the same quarter of last year. It will follow a second-quarter loss of \$9.4m, which repre-sented only the second loss by Goodyear for more than a Goodyear's forecast is only

the latest of a series of depressed results and gloomy predictions from a world tyre industry beset by shrinking markets, squeezed profits and over-capacity. On Wednesday Pirelli Tyre Holdings reported a 61 per cent drop in first-half profits, barely 24 hours after Continental of West Germany, the world's fourth largest tyres group, had reported first-half profits down

Michelin has also warned it faces three or four "difficult years" in which losses cannot be ruled out. Goodyear last night did not identify where the job cuts

would fall in Europe. It added that the cuts, which would be completed by mid-1992, were part of a realignment of tyre marketing, distribution and production support operations in the region

in the region.

This restructuring, already under way, was said by the company to be partly responsible for record third-quarter charges totalling \$63m , or \$51m after tax.

Some \$43m of this is accounted for by the European moves, the phase-out of medium and heavy truck tyre production at Valleyfield in the Canadian province of Quebec, the rationalisation of some associated production operations in North America and job cuts at other locations and job cuts at other locations. The remaining \$20m is made up of environmental clean-up costs associated with

Goodyear said it expected no let-up in the highly competitive conditions for the rest of the year and warned of a general economic downturn at the end of the year and into early 1991. The Gulf crisis also raised the prospect of higher raw material costs and heightened market uncertainty.

operations discontinued sev-

Despite this, it expected net earnings in the final quarter to be similar to last year's \$14.7m.

which show a 2 per cent

## France sells bonds worth FFr9.13bn

By George Graham

THE FRENCH Government sold FFr9.13bn of bonds at its regular monthly auction yesterday, in a weak market where yields rose significantly against a background of soaring oil prices and domestic political uncertainty. Yields were 3 to 7 basis

points higher than the previ-ous day's close, and 83 to 89 higher than the last government auction, which took place on the day of Iraqi invasion. The Government sold FFr2.2bn of its benchmark 10-year bond OAT 8.5 per cent 2000 at a cut-off price of 88.52, giving a weighted average yield of 10.45 per cent. The OAT 9.5 per cent 1998 sold FFT2.65bn at a cut-off price of FFr2.65bn at a cut-off price of 95.02, yielding 10.45 per cent. The longer OAT 8.25 per cent

2004 saw weaker demand, with FFr1.04bn of the FFr1.65bn bids served at a cut-off price of

83.47, yielding 10.6 per cent. The Government also accepted bids for FFr3.24bn of the floating rate OAT TRB 1993, last auctioned in December 1989. The cut-off price was 99.57, giving a yield 21 basis points above the average of the 13 week Treasury bill auction.

# Rhône-Poulenc ends PVC link

By William Dawkins in Paris RHONE-POULENC, the French

state-owned chemicals group, yesterday sold its Spanish polyvinyl chloride (PVC) division, so completing a withdrawal from PVC production begun 10 years ago.

Atochem, the chemicals subsidiary of the state-controlled oil group Elf Aquitaine, which

bought Rhone-Poulenc's French PVC activities in 1980. is taking over the Pta18bn (\$183m) per year turnover divi-sion for an undisclosed price. The deal is part of a wider refocusing of Rhone-Poulenc's Spanish operations away from base chemicals and towards higher value added products, in line with the group's strat-egy in the rest of the world. From now on, all its Spanish operations will be regrouped under one company, Rhone-Poulenc Quimica.

The deals also represent the latest step in Rhône-Poulenc's attempt to divest non-essential activities to help pay for an ambitious series of acquisitions over the past 18 months. "Together, these operations constitute an exemplary illustration of the strategy of Rhône-Poulenc," said Mr Jean-

Marc Bruel, group managing Rhône-Poulenc has also

its loans to real estate devel-oper Mr Robert Campeau

earned a 12.8 per cent return

on shareholders equity in the first nine months of fiscal 1990.

Royal Bank of Canada posted a nine-months figure of 18.8 per cent, which is among the high-est returns of large North

American banks.

CIBC said its loan losses on normal credit business rose to C\$104m in the third quarter

from C\$80m in the previous three months. Losses for the

year as a whole are estimated at C\$360m, up from C\$313m. Assets rose by 12 per cent in

the past year thanks largely to strong residential mortgage lending, corporate loans and

bankers acceptances. A bank

official said, however, that

demand for mortgages was showing signs of slowing.

agreed with Erkimia, a subsidiary of Ercros, one of Spain's largest chemicals groups, to set up two ventures in Spain, mak-ing polyvinyl alcohol and ace-tates, the French group said

yesterday.

At the same time, it is to buy from Elf Aquitaine two plants producing a chemical used in making animal feed. Based in France and Spain, the two plants reported combined annual sales of FFr63.5m

# SAS plans to cut costs by 5%

By John Burton in Stockholm

THE airline division of Scandinavian Airlines System (SAS) is planning to cut its costs by at least 5 per cent in 1991 after suffering a 69 per cent fall in operating profits to SKr128m (\$22,24m) for the first half of 1990.

The carrier is aiming to save at least SKrlbn of its current budget of SKr20bn by slimming personnel costs, which account for 37 per cent of its spending. The workforce during the 1980s has grown by 25 per cent to almost 22,000, reflecting the expansion in the fleet as well

as its strategy of offering quality to business travellers. Although personnel costs are generally on the same level as other European airlines, pro-

ductivity and efficiency are lower than most of its competitors, according to SAS. Personnel costs are making SAS less competitive on its long-distance intercontinental routes, the least profitable segment of the carrier's business, since the wage bills for rival

non-European airlines are about half that of SAS. The airline is considering

hiring more part-time workers and offering lower wages to newly-hired employees, but it does not rule out the possibil-ity of some dismissals. These measures, among some 50 being discussed by manage-ment, are still subject to nego-

tiations with the unions.

The challenge facing SAS is how to maintain its superior quality reputation in the midst of a cost-cutting programme.
It is too early to say what
impact these measures will have on customer service," SAS spokesman yesterday. an

# Glaverbel reassures on Gulf fears

By Lucy Kellaway in Brussels

GLAVERBEL, the Belgian glassmaker, yesterday took the unusual step for a Belgian company of issuing a lengthy statement designed to reassure the market that it was not greatly exposed in the short run to events in the Gulf.

However it warned that should the crisis proved pro-longed it would have to postpone planned investments and maintain production at a lower

The company said it was less exposed to an increase in the oil price than commonly supposed, as, following the installation of more efficient production methods, energy costs

only accounted for 3 per cent of turnover. Moreover, its present stocks were high enough to leave its 1990 profits little affected.

Should the world's building and car industries go into recession as a result of the crisis, the group would be protected to some extent by its high proportion of value added products and by recent diversi-fication into other sorts of glass making.

An increase in Belgian inflation would be harmful, the

company said. This catalogue of risks was delivered with the group's results for the first half of 1990

increase in net profits to BFr1.4bn (\$43m), and a 4.7 per cent improvement in turnover to BFr13.9bn. The group said the result was achieved despite an

increasingly uncomfortable industry background, in which industry background, in which glass makers have been squeezed by higher interest rates and competition.

The group, which has said previously that it would like to increase its capital base, said previously that the said previously that it would like to increase its capital base, said

yesterday that this continued to be its intention, although it could not do it until the posi-tion on the financial markets

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### COMPANY NEWS IN BRIEF

SCHINDLER, the Swiss lift company, reported a 6.8 per cent rise in first-half operating income to SFr1.8bn (\$1.3bn) from SFr1.69bn, but said foreign exchange rate factors produced a 10.6 per cent fall in order intake to SFr1.75bn, Agencies report. It expects consolidated net profit in 1990 to be higher than the

SFr111.3m in 1989 "unless extraordinary events occur."

■ Otis Germany, a unit of United Technologies of the US, is to buy a majority interest in Berliner Aufzugs- und Fahr-treppenbau, an Rast German lift maker, Agencies report. The company is a unit of a government-owned conglomerate. The operation will use Otia designs, technology, and instal-lation and maintenance meth-

■ UCB, the Belgian pharmaceutical and chemical company, reported consolidated net profit, lifted by a factory sale, up 30 per cent to BFr1.3bn (\$40m), Agencies report.

**NEW ISSUE** 

This announcement appears as a matter of record only.

September, 1990

# RENOWN

# RENOWN INCORPORATED

(Incorporated under the laws of Japan)

U.S.\$160,000,000

 $4^{7}/_{8}$  per cent. Bonds Due 1994

with

**Warrants** 

to subscribe for shares of common stock of Renown Incorporated

**ISSUE PRICE 100 PER CENT.** 

Daiwa Europe Limited

Robert Fleming & Co. Limited

The Nikko Securities Co., (Europe) Ltd. Sumitomo Finance International

Mitsubishi Finance International plc

**UBS Phillips & Drew Securities Limited** 

Banque Bruxelles Lambert S.A. James Capel & Co. Limited

**BNP Capital Markets Limited** 

Crédit Lyonnais Securities

Cazenove & Co. Credit Suisse First Boston Limited

Deutsche Bank Capital Markets Limited DG BANK Deutsche Genossenschaftsbank

Dresdner Bank **IBJ** International Limited Goldman Sachs International Limited

Meiko Europe Limited

Kleinwort Benson Limited

Morgan Stanley International

Mertill Lynch International Limited

Nomura International

Okasan International (Europe) Limited Salomon Brothers International Limited

Ryoko Securities International Limited Sumitomo Trust International ple

Universal (U.K.) Limited

THE GREECE FUND LIMITED

INTERNATIONAL DEPOSITARY RECEIPTS

ISSUED BY MORGAN GUARANTY TRUST COMPANY OF NEW YORK

**EVIDENCING 100 SHARES OF USD 0.01 EACH** PRELIMINARY RESULTS

FOR THE YEAR ENDED 30 JUNE 1990 one in the interim report to 31 December 1989, the cost of bo impacted on income in the second half of the year. The borrowings we the end of April after a market increase of some 190% in US Dellar term increased significantly so they are largely related to not seen value.

er the year, the not asset value per sham increased by 362% whilst the Athensek Exchange Index rose by 438% in US Dollar terms. The relative under formance areas perfectlerly in the last two months of the financial year when the sector, representing some 62% of the A.S.E. Index, performed to y following the April elections. Prior to the inter period the and broadly in line with the Index. The Fund's relative low we

The Directors do not recommend the payment of a dividend for the year. iminary seaths are as follows (subject to excit) :

ASSETS		
	<u>1990</u>	30 June 1989
Total net assets	\$92,783,000	\$20,024,000
Net asset value per share	\$46,22	\$10,01
REVENUE		
B. 14102	1990	2 <u>0 July 1988</u> to 30 June 1989
	\$ 000	\$ 900
Income from based investments :		
Dividends	861	489
biterest	<u>23</u>	<u>56</u>
	904	\$45
Deposit interest	110	237
Total pevenue	1,014	782.
Administration exposes	1,163	431
Interest payable	227	
	1.390	431
(Deficit)/Revenue before texetion	(376)	351
Texasion	<u> </u>	240
Ochcit/Revous after taxation	<u>1746)</u>	106
Amount absorbed by dividend		_
• • •	-	===
(Deficis/Exprings per strange	(37.16) cents	5,30 cents
Dividend for the year per share	NIL	4.50 cents

ANNUAL GENERAL MEETING

Notice is hereby given that the Annual General Meeting of the Greece Fund Limited wil like held on Wednesday 17th October, 1990 at 10.30 A.M. at Waterloo Rouse, Den Suses, St Helier, Jessey, Channel Islands.

VOTING ARRANGEMENTS FOR IDR-HOLDERS

ess who wish to vote must follow the following pr IDR-helders must deliver the IDRs to the Depositary at the is obar 7th, 1990 at the address given below (attention; 5 cumbies at the sederal given below (attention; 5 countries at the sederal given below (attention; 5 countries at the sederal given below (attention; 5 cumbies; 6), instruct Depository at to the manner is which votes should be cent, and indicate them the LDRs should be returned after the meeting.

IDR-holders who wish to vote are also requested to transfer to Morgan Guaranty Trust Company of New York, New York, for account 670-01-422 of Morgan Outpanty Trust Company of New York, Brussels, a fee of USD 1,- per IDR in tespect of which a vote is cust.

The interim report is evallable from the Depositary at the address in

MORGAN GUARANTY TRUST COMPANY OF NEW YORK. **BRUSSELS OFFICE** 

as Depositary evenue des Arts 35, 1040 Brussels, Belgium.

#### THE KOREA-EUROPE FUND LIMITED INTERNATIONAL DEPOSITARY RECEIPTS

ISSUED BY MORGAN GUARANTY TRUST COMPANY OF NEW YORK EVIDENCING 100 SHARES OF USD 0.01 EACH PRELIMINARY RESULTS

FOR THE YEAR ENDED 30 JUNE 1990

The year ended 30 June 1990 has been difficult for the Koreen securit markets. Political and economic uncertainties have been reflected by the ce of the markets. Against this background, the decrease in net sect value par ahare by 6,1% from \$4,95 to \$4,65 compares favourably with a fail in the index of 21.5 per cent, in doller terms.

The proceeds of the \$ 50 million share issue in March 1990, which has been entially invested by the year end, did not produce income for the Company in the period to 30 June 1990 owing to the timing of dividend payments by Korean companies. At the same time, there has been an increasing move by Korean companies to declare dividends in the form of stock dividends rather than cash dividends. As a result income from nts shows a decrease on the previous year and there is a deficit on Revenue Account for the year. The Directors do not, therefore, recome the payment of a dividend.

The preliminary results are as follows (subject to audit): 1990 1989 \$ 000 \$000 1,843 1,606 75 <u>56</u> 1,918 1.185 1.619 380 249 353 (206)289

Adjusted for the capitalisation issue in December 1989.

**ANNUAL GENERAL MEETING** 

(0.88) cent

1989

\$4.95°

1.67 Cents

1.40 Cents\*

Notice is hereby given that the Annual General Meeting of the Korea-Europi Fund Limited will be held on Thursday 18th October, 1990 at 10.30 a.m. at Bariled House, St Julian's evenue, St Peter Port, Guernsey, Channel Intende

VOTING ARRANGEMENTS FOR IDR-HOLDERS

(Deficit/Earnings per share

Dividend for the year per share

Net Asset Value per \$ 0,10 share

IDA-holders who wish to vote must follow the following procedure:

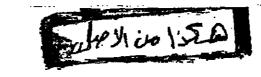
IDR-holders must deliver the IDRs to the Depositary at the latest on October 8th, 1990 at the address given below (attention: Sec Department - telephone 32-2-508.82,15 - telex 21752 MORSK B). instruct the Depositary as to the manner in which votes should be cast, and indicate to whom the EDRs shold be returned after the

IDR-holders who wish to vote are also requested to transfer to Morgan Guaranty Trust Company of New York, New York, for account 670-01-422 of Morgan Guaranty Trust Company of New York, Brussele, a fee of USD 2. -

per IDR in respect of which a vote is cast. The interim report is available from the Depositary at the address ind

MULICAN CHARANTA LEI KAL CUMBANA UE NEM AUCK BRUSSELS OFFICE as Depositan

avenue des Arts 35, 1040 Brussels, Belgium.





# Nickel decline hits Western Mining Warning by

By Bruce Jacques in Sydney

WESTERN Mining, the diversified Australian mining group, has suffered a setback in operating earnings in the year to the end of June, following a big decline in its core nickel operations.

The company yesterday appropriate the company yesterday appropriate the company yesterday.

- announced a 4 per cent fall in pre-tax earnings to A\$371.6m (US\$303.2m) from A\$386.9m despite a 14.5 per cent rise in revenue to A\$1.4bn from A\$1.2bn,

v- Pre-tax earnings from the company's nickel operations

more than halved to A\$125m abnormal loss was A\$7.8m from A\$264.8m due to a 32 per cent dip in US dollar prices received

But the company was saved from reporting a lower bottom line result by a mandatory change in accounting treatment of abnormal items. The company's abnormal loss in the previous year was A\$108.6m, mainly reflecting write-offs in recently acquired north American gold

But in the latest year, the

The company also had a sharply reduced tax bill, down to A\$16.3m from A\$82.1m, mainly reflecting a big lift in rebateable dividends and

INTERNATIONAL COMPANIES AND FINANCE

exempt gold income. The end result was a 65.7 per cent boost in stated earnings available to shareholders, to A\$351.6m from A\$212.2m. Annual dividend has been held at 30 cents a share.

The directors said the com-pany's share of earnings from Alcoa of Australia, its inte-

grated aluminium associate. rose 35.6 per cent to A\$334.2m from A\$246.3m and dividends received rose to A\$263.2m from A\$113.6m.

The result was after interest charges of A\$58.8m against A\$47.5m previously and depre-ciation of A\$192.3m compared with A\$147.6m.

Central Norseman Gold Corporation, Western's main listed gold offshoot, has reported a 50 per cent reduction in losses in the June year, to A\$10.3m from A\$20.5m

# CGE got involved in a political wrangle when it announced in March that another share-

lian trading, particularly during the last quarter," he said. "And there is no sign of a recovery in the Australian trading environment. Mr Pemberton said the group's Australian transport division was the worst affected area, but European activities

**Brambles** 

despite solid

BRAMBLES Industries, the

Sydney-based multinational haulage and waste disposal group, has warned of a deter-iorating trading climate.

despite a solid rise in earnings in the year to the end of June.

The company lifted net earnings by 25.1 per cent to A\$252.2m (US\$205m) but Mr Gary Pemberton, managing director, said the second half result was at least A\$10m below expectations

below expectations.
"This illustrates the sharp-

ness of the decline in Austra-

profits rise

By Bruce Jacques

benefited from a stronger economic environment. But some of the group's European profit gains were lost to higher Mr Pemberton said Groupe CAIB maintained its position

as the main rail wagon rental operator in Europe, while the GKN Chep and UK Cleanaway divisions also performed well.

Brambles has committed more than A\$218m to Australian acquisitions in the past 18

months, but Mr Pemberton said the company retained cash reserves of A\$467.5m at He expressed confidence that rising oil prices would not

significantly weaken European economies, and the impact would be limited to certain Australian operations.
The result was struck after tax of A\$117m compared with

A\$85.8m and depreciation of A\$188m against \$132.1m. The dividend has been raised to 52 cents from 42 cents a share.

# Profits at **East Asiatic** halved

By Hilary Barnes

OPERATING PROFITS at the East Asiatic Company, the Danish-based international trading and shipping group with substantial interests in South-east Asia, were halved in the first half year from DKr473m to DKr230m (US\$38m), while profits on "ordinary activities" were down from DKr264m to DKr186m.

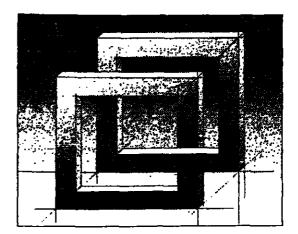
A weak market in the US for

suit in the US.
This case, in which EAC was

The DM-dollar exchange rate

Interim Report as of June 30, 1990

ه ي اون الإصليد



The full interim Report on the development of our bank's business from January 1 to June 30, 1990 is

available.

If you wish to receive the report, please contact us (Frankfurter Hypothekenbank AG, Postfach 10 08 48. D-6000 Frankfurt a. M. 1), stating the number of copies required.

Frankfurt am Main. Managing Directors

> Frankfurter Hypothekenbank

# Bankorp reports loss of R368m

...By Philip Gawith ·· in Johannesburg

Jackson Complete

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BANKORP, the banking arm of the Sanlam group and one of South Africa's four largest commercial banks, yesterday announced a taxed loss of R368.4m (US\$143.3m) in the year to June following a tidying up of its balance sheet which should allow a modest a return to profitability in the ‴ year ahead

Mr Piet Liebenberg, execu-tive chairman who was appointed in the last month of the financial year, and former chaliman Mr Derek Keys say "rationalisation moves are well under way and should show a more meaningful impact in the

1992 financial year.
Operating income was up by
10.3 per cent to R320.9m from R290.9m but net income before abnormal items declined to R18.1m from R131.6m, mainly because of a 143 per cent increase in provision for bad debts of R295.8m, abnormally alow interest margins and high

operating costs.

The increased provision for bad debts resulted from injudicious asset growth of 40 per 1. cent in each of the 1988 and 1989 financial years," the com-pany said. Difficult economic conditions were also a factor. Asset growth has subsequently been curbed. In the first half of the year it was at an annualised rate of 18.6 per cent which was reduced to 3 per cent in the second half.

Abnormal items amounted to R386.5m resulting in a R368.4m taxed loss for the R152.9m in write offs and provisions and R233.6m for additional provision against advances and transfer to con-

tingency reserves.
The bank is having a R550m rights issue in October after which total funds will be about R1.2bn, some 72 per cent higher than at the year end. The dividend for the full year was maintained at 25 cents per share.

Bankers Trust Company.

Dated 7 September 1990

# Setback in Framatome campaign

By William Dawkins in Paris

THE STAFF OF Framatome, the French nuclear reactor builder, vesterday encountered a sethack in its campaign to annul a large part of the controlling stake held by Compagnie Générale d'Electricité (CGE), the privatised telecommunications and

engineering group.
Two legal professors asked to examine the dispute by the Paris commercial court in July have decreed that CGE is the legitimate owner of its original 40 per cent stake in Framatome.

Ownership of the group is a

sensitive issue in France, the most nuclear-power dependent country in the world. This has also proved a revealing test of the French Government's economic liberalism.

The nuclear plant group's

staff council had tried to argue that the 40 per cent stake was improperly privatised when CGE itself was transferred from the public to the private sector in 1987. It launched a court action early this year claiming that CGE's shares should rightly belong to the Govern-

holder, the Dumez construction group, had agreed to sell out, allowing it to lift its stake in Framatome to 52 per cent. In recent years, Framatome has hovered between the state and private sector, with control residing in practice in the hands of public agencies.

The commercial court is due

to hold further hearings on September 29, with the aim of making a decision some time in October.

# Benetton buys 80% of Prince

By Halg Simonian in Milan

EDIZIONE HOLDING, the private holding company of Italy's Benetton family, has stepped up its activities in the sports and leisurewear sectors by buying 80 per cent of Prince Holdings, the US sports equip-ment maker best known for its Prince tennis rackets.

A price for the acquisition of Prince, which used to be owned by Unilever until a management buy-out in 1987, has not been disclosed. The purchase comes hard on the heels of a L75bn (\$64m)

capital increase at Nordica Sportsystem, the Italian ski

ings after tax from DKr396m to

income rose only slightly.

but equity capital increased from DKr7.39bn to DKr10.96bn.

Earnings on the insurance

side were down from DKr448m to DKr403m, but the finance

group increased profits from DKr44m to DKr100m and the

deficit from other activities

DKr407m.

was reduced.

**State Bank of Victoria** 

U.S.\$250,000,000 Guaranteed Undated

Variable Rate Capital Notes

U.S.\$125,000,000 10 Year Guaranteed

**Extendible Floating Rate Capital Notes** 

Notice is hereby given in connection with the above

issues that State Bank of Victoria ("the Issuer") has agreed, with effect from 26 July 1990 in relation to the

US\$250,000,000 Guaranteed Undated Variable Rate

Capital Notes and 27 July 1990 in relation to the

US\$125,000,000 Guaranteed Extendible Floating Rate

Capital Notes to the termination of the appointment of

Merrill Lynch International Limited as agent bank

under the relevant issue and to its replacement by

Merrill Lynch International Limited, London on behalf

boots and clothing manufac-turer which is 70 per cent owned by Edizione Holdings. The Benetton family has become increasingly involved

Benetton's view that such activities are likely to show particularly strong growth in future, According to Mr Silvano Storer, Nordica's chief executive, the capital increase will

Baltica Holding climbs to DKr424m

wiped DKr500m off the value of

shares held by Baltica, makes predictions for the net result

uncertain, said the group. Earnings per share in the

parent company were DKr25

compared with DKr34 in the

• Colonia Versicherung, a West German insurance com-

pany, plans to co-operate in the UK with Baltica Forsikring,

RJ REYNOLDS Tobacco, the

New Jersey unit of RJR Nabisco, has agreed to take control of Juara Perkasa, a

financially troubled Malaysian

textile group. Under the deal Juara will in

turn take over all of RJR's Malaysian operations and be

refloated on the Kuala Lumpur

stock market. Aside from rescuing Juara,

the scheme aims to expand RJR's presence in Malaysia,

while giving domestic investors a share in RJR's business. It will also free the Malaysian group of its M\$4.6m (US\$1 n) deficit in sharehold-

ers' 1 nds and enlarge its equity base to M\$261m from

RJR is one of three foreign groups controlling the Malay-

By Lim Siong Hoon in Kuala Lumpur

same period last year.

BALTICA Holding, the Danish insurance and financial development in main group services group, increased pretax profits from DKr363m to DKr324m (US\$70m) and earning the Danish are development in main group activities is forecast for the rest of the year, but the situation in the Gulf, which has

in sports and leisure busies in line with Mr Luciano Turnover at Prince, which

A continued favourable Baltica's insurance unit, AP-DJ

RJR unit takes control

of ailing Juara Perkasa

allow the company to develop its strategy of further growth in leisure and winter sports products both

The company, which earlier this year bought a 50 per cent stake in Asolo, a leading Ital-ian maker of climbing boots and accessories with sales of L20bn, has already diversified into ski wear. Nordica is now widely believed to be looking at further acquisitions in asso-ciated businesses.

domestically and abroad.

makes a range of tennis, squash and golf items, rose by more than 50 per cent last year to \$158m, while operating income jumped by 36 per cent

reports.
Colonia said the two compa-

nies will continue separate operations in the UK, but will

co-operate in a number of

aspects of their businesses. It did not elaborate.

in part by the Victoire insur-

ance group, which in turn

belongs to French financial

services group Compagnie Financiere de Suez.

by the Victoire group, while

Baltica Forsikring is minority

owned by the Victoire group.

sian tohacco market, which is

growing at 3 per cent a year and was worth nearly M\$2bn

having no local partners until now, has affected its opportuni-

ties for expansion in a market

sensitive to official corporate

equity guidelines.

RJR's tobacco sales in Mal-

aysia trail behind its rivals Rothmans and Malaysian Tobacco, a subsidiary of BAT

Industries.
The two British groups are

ranked fourth and 25th respec-tively in market capitalisation

on the Kuala Lumpur stock

exchange's industrial sector. On completion of the recon-

struction, Juara will achieve a size near to that of Malaysian

But RJR's foreign status,

Colonia is 51 per cent owned

in Copenhagen

graphics equipment, one of EAC's main activities, and tough competition in liner shipping between European and the Far East, were blamed for the deterioration.

Pre-tax profits increased from DKr253m to DKr303m. Substantial asset sales yielded DKr278m in extraordinary income, but DKr123m was paid in settlement of a law

made to pay damages involv-ing the activities of a company in which it had at one time been a minority shareholder, has been drawn to the attention of the European Commis sion by the Danish Government, which has also taken up the matter with the US Admin-

RAC's earnings were adversely affected by the appreciation of the krone. In dollar terms, sales were slightly up from last year to

movement is especially serious for the graphics division, which buys in the German cur rency and sells in dollars.

Notice to the Holders of Warrants to subscribe for

#### YAMATO TRANSPORT CO., LTD. (the "Company") Issued in conjunction with an issue by the Company of

U.S.\$200,000,000 2 per cent. Guaranteed Notes due 1992 "Adjustment of Subscription Price"

Notice is hereby given pursuant to Clause 4(c) of the instrument dated 13th May, 1967 under which the above described Warrants were issued that as a result of the issuance of U.S.\$230,000,000 4-7/8 per cent. Notes due 1994 with Warrants on 30th August, 1990 by the Company with the initial subscription price per share of Yen 964 determined on 22nd August, 1990 being less than the current market price of Yen 1,304.30 per share applicable as at that date, the Subscription Price at which shares are issuable upon exercise of the Warrants will be adjusted as follows:

> 1) Subscription Price before adjustment: Yen 1,361.10 per share 2) Subscription Price after adjustment: Yen 1,317.90 per share 3) Effective Date of the adjustment: 30th August, 1990

YAMATO TRANSPORT CO., LTD.

12-16, Ginza 2-chome, Chuo-ku, Tokyo, Japan By: THE FUJI BANK AND TRUST COMPANY

as Disbursement Agent

Notice to the Holders of

issued by YAMATO TRANSPORT CO., LTD. (the "Company")

U.S.\$40,000,000 3 per cent. Convertible Bonds 2000

"Adjustment of Conversion Price"

Notice is hereby given pursuant to Clause 5(E) of the Trust Deed dated 28th February, 1985 under which the above described Bonds were issued that as a result of the issuance of U.S.\$230,000,000 4-7/8 per cent. Notes due 1994 with Warrants on 30th August, 1990 by the Company with the initial subscription price per share of Yen 964 determined on 22nd August, 1990 being less than the current market price of Yen 1,304.30 per share applicable as at that date, the Conversion Price at which shares are Issuable upon conversion of the Bonds will be adjusted as follows: 1) Conversion Price before adjustment: Yen 793.90 per share

2) Conversion Price after adjustment: Yen 768.70 per share 3) Effective Date of the adjustment: 30th August, 1990

YAMATO TRANSPORT CO., LTD.

12-16, Ginza 2-chonze, Chuo-ku, Tokyo, Japan By: THE FUJI BANK AND TRUST COMPANY

as Disbursement Agent

7th September, 1990

KANSALLIS-OSAKE-PANKKI JP¥10,000,000,000 Subordinated Reverse Floating Rate Notes

For the 6 months period 5th September, 1990 to 5th Morch, 1991 the Notes bear the interest rate at 0.775%. JP¥7,750.00 will be payable from 5th March, 1991 per JP¥1,000,000 principal amount of Notes.

Floating Rate Secured Notes Due 1992 For the 6 months period 6th September, 1990 to 6th Morch, 1991 the Notes bear the interest rate at 8.375%. US\$42,107.64 will be payable from 6th March, 1991 per US\$1,000,000 principal

SABRE X LIMITED

Yamaichi International (Europe) Limited, Agent Bank

amount of Notes.

US\$52,000,000 Floating Rate Secured Notes Due 1993
For the 6 months period 6th September, 1990 to 6th March, 1991 the Notes bear the interest rate at 8.375%. US\$42,107.64 will be payable from 6th March, 1991 per US\$1,000,000 principal Notes Due 1993 amount of Notes.

SABRE IX LIMITED

PLACER PACIFIC LIMITED

PLACER (P.N.G.) PTY. Limited US \$100,000.000

urse Project Financo with a Gold Loan Option Suppose to 1 by

PLACER DOME INC. Fire the development of part of its share of. THE PORGERA GOLD MINE PAPUA NEW CUINEA

> ruly under on seen by National Australia Bank Limited The Bank of Tokyo, Ltd. Banque Indosuez Commerzbank Aktiengesellschaft

Commerzbank International S.A. as Gold Agent National Australia Bank Limited

. ....

National Australia 🐉 Limited July 1990

torpood at a mallion of recently only

as Agent and Security Agent

This announcement appears as a matter of record only.



HAS BEEN SOLD BY CIBA-GEIGY LTD. TO THE MANAGEMENT.

Vontobel Corporate Pinance acted as financial advisor to the management team of GRETAG in this transaction.

The specialists for asset management and securities trading. Independent and personal. Bank J. Vontobel & Co. Ltd., Bahnhotstr. 3, CH-8022 Zurich, tel. 01 488 7111. Other Vontobel companies: Vontobel USA Inc., New York, Vontobel Asset Management Ltd., Zurich, EC Consulting Group Ltd., Zurich, Düsseldorf, Milan, Brussels.

## Interim report and dividend

for the six months ended 31 August 1990 (unaudited)

	e statem		Yes
(R million)	ended	ended	endec
<u></u>	31.08.90	31.08.89	28,02.9
Investment income	130.0	175.9	339.9
interest earned and			
other income	2.0	9.4	15.3
	132.0	185.3	355.2
Administration and other			
expenses	4.0	4.2	6.2
Interest paid	8.9	0.3	5.0
Cost of prospecting	18.2	17.2	35.5
	31.1	21.7	46.7
Net income before taxation	100.9	163.6	308.5
Taxation	-		-
Net income after taxation	100.9	163.6	308.5
Dividends	87.8	142.7	274.4
Retained earnings	13.1	20.9	34.1
Earnings per share – cents	460	745	1 405
<b>Dividends per share</b> – cents			
– interim	400	650	650
Final			600

#### Consolidated balance sheet

At 31.08.89	At 28.02.90
22.0	22.0
32.1	32.1
385.6	398.8
439.7	452.9
404.0	531.7
24.5	25.0
160.8	70.8
149.6	174.6
11.2	(103.8)
439.7	452.9

Market and directors' values of			
investments: Listed – market value	7.097.9	6 543.6	8 132.6
Unlisted – directors' valuation	283.3	296.7	322.9
Loans	45.0	40.2	45.6
	7 426.2	6 880.5	8 501.1
N 1 of January 1	21 AE2	21.052	21.052

Net asset value - cents per share (after providing for dividend and based on investments at market and directors' valuations) 33 379 31 506 38 367

Earnings for the six months to 31 August 1990 were 38 per cent lower than for the comparable period last year. This was largely the result of a 26 per cent reduction in dividends received from the gold mining companies in which Amgold is invested. In addition interest earned and other income is R7.4 million lower at R2.0 million and there was an interest charge of R8.9 million (1989: R0.3 million) as Amgold has been in a borrowing position for much of the six month period.

The reduced dividend distributions from the gold mining companies reflect the continued fall in mine profit margins, mainly as a result, of inflation driven increases in working costs and a continuing low gold price. Steps being taken by the mines to respond to these adverse circumstances include the curtailment of capital expenditure, retrenchment programmes the elimination of non-essential costs, increased hedging operations and a reduction in the mining of lower grade areas

The dollar gold price in the first six months of 1990 averaged \$386 per ounce, only 0.5 per cent higher than the average price of \$384 in the first half of 1989. The rand price rose by 2.3 per cent from R985 to R1 008 per ounce, reflecting a slightly weaken rand. While the dollar price fell from a peak of over \$423 in early February to below \$350 at times during June, the average monthly price fell from \$417 in February to a low of \$352 in time. It recovered to \$362 in July, and then rose more sharply to average \$395 in August when it peaked at over \$415 per ounce as the crisis in the Middle East intensified. However it fell back below \$400 towards the month-end.

The results of the second half of the financial year will depend which costs can be contained.

For and on behalf of the board N F Oppenheimer J Oglivie Thompson

On Thursday, 6 September 1990, the directors of the company

400 cents per share
Friday, 21 September
Saturday, 22 September Saturday, 6 October
Monday, 24 September
Monday, 24 September
Thursday, 1 November
Friday, 2 November
14.5829 per cent

The full conditions relating to the dividend may be inspected at the Johannesburg and London offices of the company and its transfer secretaries.

By order of the board

Anglo American Corporation of South Africa Limited

per T S Johnson, Divisional Secretary 7 September 1990

Registered office: 44 Main Street Johannesburg 2001

London office: 40 Holborn Viaduct London EC1P 1AJ

# **MALTA**

The Financial Times proposes to publish this survey on:

3rd October 1990

For a full editorial synopsis and advertisement details, please contact:

HENRY KRZYMUSKI on 071-873 3699

or write to him at:

Number One Southwark Bridge London SE1 9HL

**FINANCIAL TIMES** 

### **TECHNOLOGY IN THE OFFICE**

The Financial Times proposes to publish this survey on:

5th October 1990

For a full editorial synopsis and advertisement details, please contact:

> Andy Barrons on 071-873 3201

or write to him at:

Number One Southwark Bridge London SEI 9HL

**FINANCIAL TIMES** 

#### MIRACO INTERNATIONAL (NETHERLANDS) B.V.

U.S.\$10,000,000 Dual Basis Bonds Due 2000 ("Series A Bonds") U.S.\$5,000,000 Dual Basis Bonds Due 2000 ("Series B Boads") U.S.\$15,000,000 9.75 per cent, Bonds Due 2000 ("Series C Bonds")

Notice is hereby given that for the six month Interest Period from, and including 6th September, 1990 to, but excluding, 6th March, 1991 the following Rates of Interest will apply:

SERIES A BONDS The Rate of Interest is 8.45% per amum.
The Interest Amount payable on 6th
March, 1991 will amount to US\$424.85
per US\$10,000 in principal amount.

SERIES B BONDS The Rate of Interest is 8.725% per annum. The Interest Amount payable on 6th March, 1991 will amount to US\$438.67 per US\$10,000

By: The Mitsubishi Bank, Limited

SOCIETE **QUEBECOISE** D'ASSAINISSEMENT

**DES EAUX** ¥6,500,000,000 Floating Rate Notes Due 1993

Province de Québec

Notice is hereby given that the Rais of Interest for the Interest Period from 7th September, 1990 to 7th March, 1991 is 7.76% per annum, interest payable on 7th March, 1991 will amount to ¥3,848,110 ¥100,000,000 principal amount

Agent Bank
The Long-Term Credit Bank
of Japan, Limited
Tokyo



2150,000,000 Floating rate notes due June 1995

Notice is hereby given that the notes will bear interest at 14.975% per annum from 6 September 1990 to 6 September 1990. Interest payable on 6 December 1990 will amount to \$373.35 per \$10,000 note to \$3,733.49 per

Agent: Morgan Guaranty Trust Company JPMorgan

\$100,000 note

# INTERNATIONAL CAPITAL MARKETS

# Gilts edge higher on firm pound and oil futures rise

By Simon London in London and Janet Bush in New York

GILT - EDGED securities closed slightly higher against a background of a firm pound and a rise in oil futures prices. The benchmark 11% per cent 2003/2007 issue closed the day at 100½, up å on the day for a yield of 11.70 per cent. Volume was low after a

healthier day's trading on Wednesday. Most operators are aiming to close the week with a square book on rumours that Mr John Major, the Chancellor of the Exchequer, may use a weekend meeting of European finance ministers to announce sterling entry to the exchange rate

■US Treasury bonds drifted marginally lower yesterday morning in quiet trading ahead of today's August employment release. Long-dated maturities had initially posted small gains but then fell back again. At midsession, short-dated

maturities were quoted around

#### GOVERNMENT **BONDS**

in point lower and the Treasury's benchmark long bond was quoted % point lower for a

yield of 8.97 per cent.
The market's small losses came against a background of higher crude oil prices and despite the fact that the US Federal Reserve's operation in the money market yesterday appeared to .et the stage for an

easing in monetary policy.
On the New York Mercantile Exchange, October futures contracts were quoted \$1.53 a barrel higher at \$31.35 a barrel. The Fed announced four-day system repurchase agreements shun the market, with low vol-

By David Lascelles, Banking Editor

UNION Bank of Switzerland.

the country's largest bank,

hopes to match last year's

record earnings this year despite a much tougher envi-

ronment, according to Mr Rob-

ert Studer, the president of its

At a press conference in Lon-don yesterday Mr Studer said

parent bank first-half results were down on 1989 because of a

mixed performance by the

But, he went on: "If financial

bank's main divisions

U.S. IDALLAN STRAIGHTS
ABBEY HATORAL 8 778 95
ALBERTA PROVINCE 9 3/8 95
AMERICAN CEMERAL 9 3/4 95
ALISTRIA 8 1/2 00
BANK OF TOKYO 8 3/8 96
BELGIUM 9 1/8 92
BETET 7 3/4 97

ELEC DE FRANCE 9 98
EUROPINA 9 14 98
EUROPINA 9 14 98
EUROPINA 9 16 99
FIRLAND 7 7/8 97
FIRMISH EUROPIT 9 3/8 95
FORD MOTOR CROTT 9 12 93
EM MORLO TRADE 7 5/8 93
IND BX JARAN F IN 7 7/8 97
INTER AMER DEV 7 5/8 94
ITALY 8 1/2 94
ITALY 8 1/2 94
ITALY 8 1/2 94
KARSAN ELEC PWR 10 96
LUTOR 8 5/8 94
KARSAN ELEC PWR 10 96
LUTOR 8 5/8 93

GUEDENRY 9 LIO 75.
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SAS 10 99.
SAS 10 179
SARS 9 11279
SARS

DEHTSCHE MARK STRAIGHTS
ASIAN DEV BANK STRAIGHTS
AUSTRIA 6 98
CREDIT FORCIER 6, 344 99
CREDIT FORCIER 6, 344 99
DEHTSCHE BA FIN 5 5/8 96
EE 5 3/8 93
EB 6 1/8 99
EB 6 7/8 95
EUROFINA 6, 11/4 96
FELDMUEHLE FIRANCE 8 99
UND BA AND STRAIGHT STAIR 5 7/8 99
GUEBEE HYDRO 5/4 99
SWELDM 6 1/8 98
WORLD BANK 6 1/5
WORLD BANK 6 1/5
WORLD BANK 5 1/4 96

EIB 5 3/4 93
FIRMAD 5 3/8 95
GENERAL MOTORS 7 1/2 95
JAPAN GEV BK 5 1/2 94
MOUNT 15/8 FIRMANE 5 3/4 94
MEW ZEALAND 4 7/8 99
POLLY PECK INITL FIN 6 1/4 96
GUEBEC HYDRO 5 08

43494 43892 43892 ER51/494

EMSK 6 1/295 .....

executive board.

101-28 + 01/32 12.44 12.47 12.63 84-12 + 0/32 11.77 11.81 11.85 83-16 + 05/32 11.13 11.25 11.26 99-11 +02/32 8.85 97-21 -02/32 8.98 No 119 4.800 6/99 82.5036 -0.228 8.23 8.15 No 130 6.700 06/00 93.3748 -0.413 7.90 7.80 8.500 08/00 96.9000 -0.075 8.98 8.93 8.82 10.500 07/00 98.4000 + 0.100 10.76 10.74 10.65 NETHERLANDS 9.000 07/00 99.4400 +0.010 9.08 9.07 8.99

13.000 07/00 97.0624 +0.105 13.54 13.50 13.46

BENCHMARK GOVERNMENT BONDS

London closing, "denotes New York morning session Yields: Local market standard Prices: US, UK in 32nds., others in decimal Technical Data/ATLAS Price Sources

and a fixed seven-day repur-chase agreement. This was widely seen as a move intended to prepare the central bank for an easing signal when the employment report is published.

Economists at Griggs & Santow said the operation was probably designed to make sure that the Federal funds rate will be at a level on Friday where any action the central bank takes will clearly be seen

as a policy move. Mr Alan Greenspan, Fed chairman, made several com-ments yesterday. In one, he appeared to hint that the Fed may ease policy if banks and thrifts were to pull back further from lending.

■JAPANESE government bonds lost ground in the Tokyo trading day with the benchmark No 119 issue closing on a yield of 8.26 per cent, against 8.18 on Wednesday. Retail investors continued to

markets were to develop posi-tively, we could well be able to

equal 1989's record results." In

1989, UBS reported cash flow of SFr1.8bn and net income of

The main factors in the group's performance were

investment and commercial

banking activities outside Swit-

zerland. Operations at home had "by and large" matched

Mr Rudi Muller, the chair-

man of UBS Phillips & Drew,

FT/AIBD INTERNATIONAL BOND SERVICE

BFCE -0.02 %
BBP 05
BBP 05
BBP 14 98
CITICORP 14 98
CITICORP 14 98
CITICORP 15 96
COMMERCER 05 918 95
DEMIALEK -18 96
FERRID DEL 5TAT 94
MITSUI FFM ASIA 18 96
MITSUI FFM ASIA 18 96
MITSUI FFM ASIA 18 96
MEW ZEALAND 93
ROBTHEAST SANIMES 1/10 96
PORTUGAL 0.05 93
QUEBEC PROV 01
REWS 98

+4 -4

~1<sub>6</sub>

GTHER STRAIGHTS
COUNCIL EUROPE 7 94 LF
KREDETCORP 7 93 LF
WORLD BANK 8 96 LF
ANNO BANK 5 34 93 F
ALBERTIA PROVINCE 10 92 CS
BELL CARADA 10 5/8 99 CS
BELL CARADA 10 5/8 99 CS
BELL CARADA 10 5/8 99 CS
BERTISH COLUMBRIA 9 1/4 93 CS
BRITHSH COLUMBRIA 9 1/4 93 CS
GENERAL ELECT CAP 10 1/4 93 CS
MONTRAIN RYDER 10 7/8 99 CS
ONTAI TRUSTCO 10 1/4 93 CS
SWEDEN 9 3/4 93 CS
COUNCIL FRUSTCO 10 1/4 93 CS
COUNCIL FUNDAMEN 10 7/8 99 CS
COUNCIL FUNDAMEN 11/2 93 CS
COUNCIL FUNDAMEN 13 93 CS
COUNCIL FUNDAMEN 11/2 93 CS
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COUNCIL FUNDAMEN 11 15 94 AS
COUNCIL FUNDAMEN 11 11

ume contributing to institutional gloom. However, traders suggested leading Japanese insurance companies were switching out of government bonds and into the wave of subordinated debt being issued by Japanese banks to stay within Bank of International Settlements capital adequacy ratios. There are also suggestions that big insurance companies are happier to crystal-lise losses on government bonds rather than losses on equities to meet cash requirements and are thus net sellers

■WEST German government paper moved ahead in quiet trading with the benchmark 8½ per cent 10 year bund closing up 5 pfennigs on the day at

96.85 to yield 8.9 per cent. However, the futures market was weaker on arbitrage sell ing with the December bund contract closed at 81.20, having opened at 81.32 and moved

investment banking operation

which suffered heavy losses

which suffered heavy losses two years ago, said the London group profit and loss account was ahead of target.

Mr Studer said UBS had not been affected by the Guif crists

because of its low exposure to

the region, but as a strong and stable Swiss bank it had bene-

fited from an inflow of depos-

its. He would not quantify this,

Cry.

day Yield

19.816

12.9.940

14.9.9.542

11.132

11.101

11.78

11.124

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+4

+18.79

but said a figure of £250m sounded rather low.

# Staatsbank refinancing total stands at DM24bn

By Katharine Campbell in Frankfurt

THE STAATSBANK Berlin yesterday brought to DM24bn the sum of funds it has raised since the end of July as part of its mammoth refinancing

operations. The former East German central bank, now a public commercial bank, needs to plug the increasing gap on the liability side of its balance sheet as East German savings banks withdraw the deposits they were previously required to lodge with the central bank. A good proportion of these funds are trickling into the west German system, so the West German system, so the current spate of issues represent a recycling operation as resources are shifted within the expanded D-Mark area.

A further DM6hn of floating-rate notes was yesterday introduced on the market, and dealers say they are braced for further heavy activity ahead of October 3, when the two Germanys unite. Another deal, probably in shorter maturities. is already mooted for next

week.
Yesterday's FRN is four-year
paper, priced at 100 and paying a coupon of 5 basis points
over 6 month Fibor, the Frankfurt inter-bank offered rate.

Westdeutsche Landesbank is leading the consortium; coleads are Commerzbank, DG Bank, Bayersiche Landesba and Deutsche Girozentrale-Deutsche Kommunalbank.

In the past six weeks, the Staatsbank has issued two other FRNs, of DM5bn each, at the same 5 basis point margin over Fibor, and one syndicated credit increased to DM8bn. These vast sums have been absorbed almost exclusively by the West German savings sector, which is hungry for D-Mark floating-rate assets.

### **UBS** sees another record year Tokyo eases the bank's London-based

adequacy rules By Robert Thomson

capital

in Tokyo JAPANESE long-term credit banks, which have had a virtual monopoly on longer-term finance, do not expect to lose out as a result of the Ministry of Finance's decision to allow commercial, or "city" banks to issue subordinated bonds.

Japan's banks are having capital adequacy standards, so the ministry is to ease the pressure on them by giving approval for the bond is return for assurances that they will curtail asset growth. But it is known that the Industrial Bank of Japan, in particular, and other long-term credit banks have been annoyed by the ministry's decision, which ends their dominance of long-term

bond issues.

The decision prompted several issues, but ministry sources emphasised yesterday that each issue approved on a case-by-case basis and permission will be granted to banks who take the ministry's advice on improving capital adequacy levels.

An official at the Long-Term Credit Bank of Japan said that the city banks' capital adequacy predicament is "an approximation of the city banks' capital adequacy predicament is "an approximation of the city banks' capital adequacy predicament is "an approximation of the city banks' capital adequacy predicament is "an approximation of the city banks' capital adequacy predicament is "an approximation of the city banks' capital adequacy predicament is "an approximation of the city banks' capital adequacy predicament is "an approximation of the city banks' capital adequacy predicament is "an approximation of the city banks' capital adequacy predicament is "an approximation of the city banks' capital adequacy predicament is "an approximation of the city banks' capital adequacy predicament is "an approximation of the city banks' capital adequacy predicament is "an approximation of the city banks' capital adequacy predicament is "an approximation of the city banks' capital adequacy predicament is "an approximation of the city banks' capital adequacy predicament is "an approximation of the city banks' capital adequacy predicament is "an approximation of the city banks' capital adequacy predicament is "approximation of the city banks' capital adequacy predicament is "approximation" of the city banks' capital adequacy predicament is "approximation" of the city banks' capital adequacy predicament is "approximation" of the city banks' capital adequacy predicament is "approximation" of the city banks' capital adequacy predicament is "approximation" of the city banks' capital adequacy predicament is "approximation" of the city banks' capital adequacy predicament is "approximation" of the city banks' capital adequacy predicament is "approximation" of the city banks' capital adequacy predicament is "approximation" of the city banks' capital adequacy predicament is "approximation" of the

quacy predicament is "an emergency" and that their access to longer-term finance will remain tightly restricted. The banks are keen to issue subordinated bonds before the

end of September, when they will be expected to produce half-year figures for their ratios of capital to assets. Under the guidelines of the Bank for International Settlements (BIS), the banks must have a capital adequacy ratio of 8 per cent by March 1998. Most hanks were comfortably above the 8 per cent level, but the slump in the Tokyo

stock market has pulled the

banks below that level. The Finance Ministry allowed Sumitomo Bank to make a \$1.2bn subordinated bond issue in late June, but said then that the issue did not mean the lifting of restric-tions. A ministry spokesman said yesterday that controls have been eased this week "to bring good results for the banks' BIS ratios."

"Our more optimistic view is that the fall in the BIS ratio this time is not too dramatic, but I think the banks have learned that to rely too much on the stock market for capital is a bad policy," the spokes-man said.

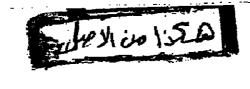
FIXED WATER

He said the ministry will not allow an unseemly rush of issues because this "might

cause some problems in for-eign markets."

A Sanwa Bank official said that, "if necessary", the bank will issue subordinated bonds. and "if the stock market stays near its present level, it might e necessary." An official at Fuji Bank,

An official at rull bans, which brought a \$700m offering of floating-rate notes on Wednesday, said that further issues are likely, but no timetable has been set.



# INTERNATIONAL CAPITAL MARKETS

# Stable conditions prompt pace of issuance to pick up

wank

200

TO FIRST TUBE

THE pace of issuance in the Eurobond market picked up again on Thursday, with deals launched in a range of currencies as bond markets remained fairly stable. Bond offerings in Canadian dollars and Australian dollars attempted to entice retail investors back to the market, which they have steered clear of since the start of the Gulf crisis.

Meanwhile, supply is also on the way for institutional inves-tors. The World Bank announced the management group for its third global bond issue, scheduled for launch in

the coming weeks.

The 15-strong group, including joint leads Deutsche Bank Capital Markets and Salomon Brothers, incorporates four Japanese underwriters, under-lining the bank's intention that the bonds be distributed simultaneously in the Euromarkets, the US and the Japanese domestic markets. \*

Yesterday, the Council of Europe launched a C\$100m offering of two-year Eurobonds, via Bankers Trust International. Retail investors continue to adopt a cautious stance, and the paper did not offer any price advantage over secondary market levels. Nevertheless, there was some pent-up demand for new paper,

Mitsuł Taiyo Kobe(b)†♦ Kawasaki Steel Corp(a)•

Trips Lid(c)†\*\*\*
Nippon Kinzaku Co.(a)\*
Sunkyong Ind.Lid(d)\*

**AUSTRALIAN DOLLARS** 

CANADIAN DOLLARS

D-MARKS Staatsbank(e)†•

SWISS FRANCS

STERLING Lasmo(h)§•

Okobank(a) 4

Prov.of Newtoundlar TSD Co Ltd(g) \*\*\*

**EQUITY GROUPS** 

& SUB-SECTIONS

stocks per section

5{ Electronics (27) ......

22 Brewers and Distillers (22) ...... 25 Food Manufacturing (20) ...... 26 Food Retailing (16) .....

31 Packaging & Paper (12) 32 Publishing & Printing (16)

27 Health and Household (16) 29 Leisure (32)

10 OTHER GROUPS (107) ... 41 Agencies (16)..... 42 Chemicals (24)....

48 Miscellaneous (27) .....

59 500 SHARE INDEX (500).....

62 Banks (9)
65 Insurance (Life) (7)
66 Insurance (Composite) (6)
67 Insurance (Brokers) (8)

61 FINANCIAL GROUP (107)...

68 Merchant Banks (7) ....

71 Investment Trusts (66) ......

91 Overseas Traders (5) .....

FT-SE 100 SHARE INDEX

FIXED INTEREST

Day's

[116.84] +0.03 [117.01]

. 120.49 +0.03 120.45

121.28 +0.03 122.84

139.83 +0.03 139.79

121.18 +0.03 121.36

149.70 +0.06 149.61

137.22 +0.15 137.01

138.05 +0.15 137.85

98.61 +0.19 98.42

74,60 +0.03 74.58

99 ALL-SHARE INDEX (678) ....

British Gererall

1 Up to 5 years ...

2 5-15 years ....

3 Over 15 years...

5 All stocks ....

Index-Linked

6 Up to 5 years...

7 Over 5 years ...

RÍ All stocks .....

9 Debenbares & Loans ...

The Control of the Co

|]|rredeemables...

35 Textiles (11).

1 CAPITAL GOODS (195) ..... 2 Building Materials (26)

the first for a month in the sector. In addition, the Bank of Canada is widely considered to be bound to ease short rates further in the next month, making the short end of that market a rare safe haven.

Hambros Bank launched an A\$75m five-year deal for GMAC Australia, which attempted to capture institutional as well as retail demand, on the back of the strong performance of the Australian bond market The offering is unswapped,

#### INTERNATIONAL BONDS

and poor swap opportunities are likely to persist, keeping further supply at bay. Swap opportunities have been eroded because the improvement in the domestic bond market has not fed through fully into the Eurobond market. The deal was quoted at less 1.85 bid. within 2 point fees. In the Japa-nese equity-linked market, Kawasaki Steel brought a \$350m offering of bonds with warrants. It was bid just under

Lasmo, the UK oil and gas company, took advantage of its strong performance in the stock market since the start of

**NEW INTERNATIONAL BOND ISSUES** 

114

1414

734

6ъп

125 45

100 100

101 %

101.15

100

100

100.175 1005

\*\*kPrivate placement. \$Convertible. \*\*tFloating rate note. \*\*With equity warrants. \*\* Final terms. a) Non-callable. b) Caliable subordinated FRN issue. Coupon pays 3-month Libor plus 30bp for first 5 years, then 3-month Libor plus 40bp thereafter. Callable at par after 5 years and on every coupon date thereafter. c) Coupon pays 8-month \$Libor plus 35bp. Non-callable. d) Coupon was indicated at 1½ %. Conversion premium fixed at 44.82%. e) Coupon pays 8-month Fibor plus 35bp. Non-callable. f) Callable after 8 years at 101%. g) Put option 30/9/92 107/3 % to yield 8.301%. h) Callable at par from 1995. Conversion premium fixed at 15.10%. i) Step down coupon. Pays for first 3 months. Libor plus 3/9, then for following 3 months 15%, then interest psyable semi-annualty at rates decilining from 11% to 9% to 5.65% and finally 3%.

**FT-ACTUARIES SHARE INDICES** 

<sup>3</sup> The Financial Times Ltd 1990. Compiled by the Financial Times Ltd

in conjunction with the Institute of Actuaries and the Faculty of Actuaries

15.30

16.56 19.96 14.18

10.52 15.50 14.93

27.71 17.89 13.17

10.53 10.73

11.69 9.86 7.65 12.50 12.77

11.85 11.53 14.83

12.67 8.46 12.93

12.29 12.94 11.94 16.48

21.63

10.24

8.36

Day's Change %

-2.2

737.12

918.32 1148.23 2068.73

1571.57

416.56 300.06

1302.20 1168.63 1433.25 992.49

2363.39 2286.86 1196.95

514.76 3066.51 770.66 411.20

1004.35 1204.94

1025 27

1121.62

1870.56 1502.85

1016.98

1137.35

-1.6

-1.3

Day's Day's

ud adj. 1990 to date

9.43

9.84

8.85

9.18

2.83

8.36

4.01

#Opening index 2158,7; 9 am 2150 b; 10 am 2144.5; 11 am 2139.5; Noon 2131.2; 1 pm 2130.0; 2 pm 2131.1; 3 pm 2130.9; 4 pm 2121.1; 4.10 pm 2121.2; (a) 8.30am (b) 4.27pm if Flat yield Highs and lows record, base dates, values and constituent changes are published in Saturday pm 2121.2; (a) 8.30am (b) 4.27pm if Flat yield Highs and lows record, base dates, values and constituent changes are published in Saturday pm 2121.2; (a) 8.30am (b) 4.27pm if Flat yield Highs and lows record, base dates, values and constituent changes are published in Saturday pm 2121.2; (a) 8.30am (b) 4.27pm if Flat yield Highs and lows record, base dates, values and constituent changes are published in Saturday pm 2121.2; (a) 8.30am (b) 4.27pm if Flat yield Highs and lows record, base dates, values and constituent changes are published in Saturday pm 2121.2; (a) 8.30am (b) 4.27pm if Flat yield Highs and lows record, base dates, values and constituent changes are published in Saturday pm 2121.2; (a) 8.30am (b) 4.27pm if Flat yield Highs and lows record, base dates, values and constituent changes are published in Saturday pm 2121.2; (a) 8.30am (b) 4.27pm if Flat yield Highs and lows record, base dates, values and constituent changes are published in Saturday pm 2121.2; (a) 8.30am (b) 4.27pm if Flat yield Highs and lows record, base dates, values and constituent changes are published in Saturday pm 2121.2; (a) 8.30am (b) 4.27pm if Flat yield Highs and lows record, base dates, values and constituent changes are published in Saturday pm 2121.2; (a) 8.30am (b) 4.27pm if Flat yield Highs and lows record, base dates, values and constituent changes are published in Saturday pm 2121.2; (a) 8.30am (b) 4.27pm if Flat yield Highs and lows record, base dates, values and constituent changes are published in Saturday pm 2121.2; (a) 8.30am (b) 4.27pm if Flat yield Highs and lows record, base dates, values and constituent changes are published in Saturday pm 2121.2; (a) 8.30am (b) 4.27pm if Flat yield Highs and lows record, base dates, values and constituent

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25 years......

Up to 5 yrs... Over 5 yrs...

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25 years . ..

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AVERAGE GROSS REDEMPTION YIELDS

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ĺ Medium

5 Coupons

7 High 8 Coupons

15 Debs &

Index-Linked
11 Inflation rate 5%
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13 Inflation rate 10%
14 Inflation rate 10%

Day's Day's High (a) Low (b)

1992

1995

1994

2005

boutique the Gulf crisis to launch a £90m offering of convertible bonds. While the rest of the UK By Janet Bush in New York stock market has been driven down by concern about the

nies, and Lasmo has outperformed its sector. Its shares have risen from around 440p just before frag's invasion of Kuwait to as high as 500p.
The proceeds will help fund
the company's £400m five-year

Middle East, the prospect of high oil prices has driven up

the stock prices of oil compa-

development programme, which is centred on the North Sea fields, said Mr Michal Pavia, finance director of Lasmo. The programme has not been expanded since the start of the crisis.

Lasmo has also completed a private placement in the US market, under the recently passed rule 144a which liberal-ised trading of unlisted securi-ties there. Mr Pavia said costs have slimmed since the liberal-isation of trading. The company raised \$93m of 10.13 per cent 10-year notes and \$20m of 10.30 per cent 15-year notes, via

 Bank of Scotland has raised A\$255m of subordinated floating-rate notes. The 10-year notes have a coupon of 14% per cent. S.G. Warburg is the sole

20/10bp Mitsui Taiyo Kobe Int. 21/1/12 Nomura Int.

Nomura Int. Toyo Trust Int. Nikko Secs. Nikko Secs.

Hambros Bank

UBS Yamakhi Bk (Swrtz)

**LONDON MARKET STATISTICS** 

24,69 753,51 754,68 762,55 1008.82 31,55 942,27 946,20 954,10 1185 22 38,33 1170,12 1201,10 1211,34 1600,09 63,54 2104,25 2098,95 2115,94 3040.80

707.81 705.66 763.53 758.69

- 22 49 1063.68 1066.32 1075.51 1288.84

37,79 1349,74 1351,89 1364,30 1257,90 21,72 587,72 592,42 601,87 664,54 33,25 837,69 824,19 850,68 989,91 11,93 384,96 380,21 382,66 400,39

59.65 1269.12 1271.36 1275.14 1543.93

29.47 1045.08 1043.83 1052.48 1225.79

Aeg 31

11.53 11.26

12.12

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4.31 3.63 4.13

14.12 13.04 12.82

12.80

256.80 255.20 256.38 372.94

Year ago approx.)

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9.95 9.53 9.27

3.35

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12.80 10.20

Year ago approx)

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11g/5g Bankers Tatint

2/13

10/6bp WestLB

SBC

1½/½ Mitsubishi 1¾ LTCBI 1¼ Wako Int.

#### Goldman Sachs. its par issue price at 991/2.

# mergers and acquisitions

IBJ to form

THE INDUSTRIAL Bank of Japan yesterday announced the formation of a mergers and acquisitions boutique, the first time a Japanese institu-tion has entered the M&A advisory business directly rather than through a joint venture with a US securities

The company will be called The Bridgeford Group and will be headed by Mr John Herrmann, a former managing director in the mergers and acquisitions division of Lehman Brothers, the investment banking subsidiary of

Shearson Lehman Brothers. IBJ, which is not only the sixth largest bank in the world but also has the largest mar-ket capitalisation of any financial institution, already has a team of around 10 professionals which has primarily advised Japanese companies on their US investments.

It is envisaged that the Bridgeford Group will employ around 12 professionals in New York and another dozen in Tokvo. Mr Hideo Ishihara, deputy

president of IBJ, said that the operation would be backed by the considerable capital of the bank and also by working capital of around \$50m.

### MetLife, CSFB create adviser

By Janet Bush

METROPOLITAN Life Insurance, the big US insurer, and CS First Boston, the Wall Street securities house, are forming a London-based investment adviser offering international products to US pension funds and institu-

The company will be called CS First Boston Global Fund Managers Ltd and will offer stock and bond funds. CS First Boston manages

portfolios for MetLife valued at around \$200m. The company will add new products for savings plans and individual annuity investors as well as institutional investors.

## PUTNAM HIGH INCOME GNMA FUND

SICAV Luxembourg, 11, rue Aldringer R.C. Luxembourg Nr B 22041

Dividend Notice

The Board of Directors' Meeting of August 17th, 1990 resolved to declare an interim dividend of US\$ 0.44 per share to shareholders of record on September 5th, 1990, payable on or after September 19th, 1990 against reminance of coupon Nr 11.

The shares will be quoted ex-dividend as from September 5th, 1990.

Paying Agent: Kredietbank S.A. Luxembourgeoise

43, boulevard Royal, L-2955 Luxembourg By order of the Board of Directors

### INTERNATIONAL RESIDENTIAL PROPERTY **ADVERTISING**

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#### **LEGAL NOTICE**

NOTICE OF MEETING Ranistered Office: 80 Union Street,

NOTICE IS HEREBY GIVEN that a Special General Meeting of the above Society will be held at the Registered Office on Tuesday, 25th Soptember 1990 at 9.30 a.m.

AGENDA

To receive any spologies for absence.
To reed the Notice of Meeting
To approve the Manusco of the last General Meeting held on 11th April 1990 and consider any matters arising therefrom.
To close to new entrants the following Tables:-

Tables:-OL1, 2 & 3, APP, ULI, APPU, SPIB ORHW7, SNPE1, MPE1, GB, IB, LCE, 1, 3 & 4, RCE1 & 2, OR7, CTA & 1, TA1, FIS, WP, DAB. RAIDA), RA7, WLSA, 5 & 6.

MP, DAB. HAIDA, RAY, WLS4, 5 & 8.
To delete any reference in any Table of
Assurance or Annuity (and consequen-tially amend the terms of relevant
policies written under those Tables) to
an increase Extension., or Replace-ment-Option EXCEPT in tables CTA & I,
TA1, RAU1 & 2, PPS1 & 2, RA9, and
ILCE1 & 2.

ILCE1 & 2
Conditional upon confirmation of authorisation from the Department of Trade and industry to trade as an insurance Company, to recard the proposed date of registration of the Special Resolution adopted by membera on Thursday 21m (November 1999, and of the cancellation of the Society's registration as a triendly society in accordance with Section 84 of the Friendly Societies Act 1974, and to deal with any with any ettendare relations.

By Order of the Committee D.R. REES.

ADVERTISE YOUR HOUSE IN every Saturday in the To find out more call Lesley Proctor on

071 873 3591

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3.2

### CKJ Holdings Limited

NOTICE IS HEREBY GIVEN, pursuant to section 48 of the Insolvency Act, 1985, that a MEETING of the unsecured CREDITORS of the above ramed company will be held at Cork Gully, 9 Greyfrians Road, Reading, Bertshirs RG1 1JG.

on 27 September 1990 at 10 00 am

for the purpose of having laud before it a copy of the report by the administrative receivers under section 48 of the said Act. The meeting may, it is thinks fit, establish a committee to exercise the functions content on creditors' committees by or under the Act.

(a) they have delivered to us at the above address, no later than 12 noon on 26 September 1990, written details of the debts they claim to be due to them from the company, and claim has been duly admitted under the provisions of Rule 3.11 of the insolvency Rules 1986; and

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#### **COMPANY NOTICES**

### **GENERAL MOTORS CORPORATION**

NOTICE IS HEREBY GIVEN that resulting from the corporation's declaration of a dividend of \$0.75 (gross) per share of the common stock of the corporation payable on the 11th September 1990 there will become due in respect of the bearer depositary receipts a gross distribution of 3.75 cents per unit. The depositary will give further notice of the sterling equivalent of the net distribution per unit payable on and after the 17th September 1990.

All claims must be accompanied by a completed claim form and USA tax declaration obtainable from the depositary. Claimants other than UK banks and members of the stock exchange must lodge their bearer depositary receipts for marking. Postal claims cannot be accepted. The corporation's second quarter report for 1990 will be available upon application to the depositary named below.

> Barclays Bank PLC Stock Exchange Services Department 168 Fenchurch Street London EC3P 3HP

#### ANGLOVAAL GROUP CLOSING OF TRANSFER BOOKS

AND REGISTERS OF MEMBERS

Name of company

Eastern Transvarai Co Mines, Limited

Middle Wheetersran

London Secretario 296 Regent Street London W1R 8ST

6 September 1990

(Western Areas) Limited

Zandpan Gold Mining Comp.

The transfer books and registers of members of the following companies (all of which are incorporated in the Republic of South Africa) will be closed for the period stated for the period stated for the period of determining those persons entitled to attend the Annual General Meeting of Members thereof.

Period of Closing of Transfer Book

and Registers of Members (both days inclusive)

 $\mathbb{X}$ 

Reg. No. 01/08442/08 3 - 9 October

27 September - 3 October

Reg. No.55/02414/04 3 - 9 October By Order of Board ANGLO-TRANSVAAL TRUSTEES LIMITED

per, D.J. Adam

#### LEGAL NOTICE TECHNOLOGY IN Oakley Computer Limited THE OFFICE

The Financial Times proposes to publish this **зигуеў ол:** 

5th October 1990 For a full editorial synopsis and advertisement details, please

Andy Barrons on 071-873 3201 or write to her/him at:

Number One

Southwark Bridge London SE1 9HL

Creditors are entitled to vote it.

(a) they have delivered to us at the above address, no later than 12 hoon on 26. September 1890, written details of the debts they claim to be due to them from the company, and claim has been duty edmitted under the provisions of Rules 3.11 of the incolvency Rules 1986, and (b) there has been indiged with us any proxy which the creditor impends to be used on his behalf.

DATE: 31 August 1990

NOTICE IS HEREBY GIVEN, pursuant to section 48 of the insolvency Act 1986, that a MEETING of the unsecured CREDITORS of the above named company will be held at Cork Gully. 9 Greytriars Road, Reading. Bertathre RG1 1JQ, on 27 September 1990 at 10.00 am for the purpose of heaving laid before it a copy of the report by the administrative receivers under section 49 of the said Act. The meeting may, it it finish fit, establish a committee to exercise the functions contents on creditors' committees by or under the Act.

the wake of the disposal by Belz-berg Brothers, the Canadian arbi-trageurs, of their 5.45 per cent

stake in the company.
On the Little the September.
FT-SE future contract dropped

from 2,139 early in the day to 2,123, at virtual parity with the FT-SE index.

A total of 5,476 September tubures and 600 December

### **LONDON TRADED OPTIONS**

FINANCIAL TIMES

and rising oil prices as well as confidence in the relative performance of BP against the Index has meant that 20,428 BP contracts have been exchanged this week — 17,291 calls and 3137

day running with 3,636 contracts exchanged, all but 10 of them

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Utd. Biscuits 300 24 38 44 5 10 14 (\*317) 330 8 21 26 21 26 28 360 2½ 10 15 47 48 48

contracts exchanged. Rolls-Royce was busy with a total of 2,926 contracts exchanged but this was ascribed to intermarket trading. Analysts said

to become the second big per

CALLS PUTS Oct Jan Apr Oct Jan Apr

former after one dealer took a long-term bullish view with a calendar spread, selling 500 November 180 puts and buying 500 February 180 puts. The deal contributed towards the 3,060 contracts exchanged futures and 939 December futures (which closed at 2180) were

raded - up on previous days.
Securities firm James Capel said people were taking advantage of a heavy discount. When the Lifte closed the FT-SE Index stood at 2,121 leaving the September luture at a discount of 15 on an estimated fair value of 17. CALLS PUTS
Styn Des Mar Styn Des Mar

S | 150 | 110 | 75 | 48 | 28 | 16 | 9 | 55 | 180 | 142 | 110 | 83 | 62 | 44 | 29 | 19 | 203 | 166 | 133 | 103 | 80 | 60 | 45 | 34 | 223 | 187 | 155 | 125 | 97 | 76 | 58 | 64 | 300 | - 213 | -178 | - 132 | -

PUIS Sep 20 30 46 71 107 148 197 247 Oct 35 48 46 90 120 157 200 248 Nov 43 56 74 97 126 159 203 252 Dec 49 64 80 1002 127 161 200 253 Junt 70 - 103 - 142 - 210 -

September 6 Total Contracts 39,551 Calls 18,598 Perts 19,957

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Sep Nor Feb Sep Ner Feb 13 15 18 2½ 5 7 5 8½ 13 6½ 12 14 Oct. Dag May Oct Dag May 850 54 88 120 40 56 70 900 33 64 94 69 82 98

First Dealings Last Dealings l ast Declarations For rate indications see end of

RISES AND FALLS YESTERDAY

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869

	LONDON RECENT ISSUES								_		
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TRADITIONAL OPTIONS

Aug. 28 Sept. 14 Dec. 6 Dec. 17

kar Res. Puts in Brent Walker, Colorvision, Danbury and Spey-hawk. Put and call Ford Sellar

# calls. Rumours of a big oil find

TRADING WAS hectic yesterday in the derivative markets as bear-ish dealers took advantage of the tall in stock prices and the high volatility of options and futures. In the options market, 38,551 conthe options market, 38,551 contracts were exchanged — 18,594 calls and 19,957 puts — a high for

calls and 19,95/ purs — a nign for the week.

There was heavy activity in FT-SE options and by the end of the day 12,152 contracts had been exchanged — 7,940 calls and 4,212 purs. Analysis said one broker sold 1,000 September 2150 straddles to profit from the volatil-

1,721

ity of the near month. BP was the main performer in the equity options for the third

140 28 30 35 2 5 160 10 16 21 7 11 180 44 8 12 19 22 29 36 - 2½ 6 13 25 34 10 16 6 15 24 20 25 Boots (\*284 ) 45 58 67 1½ 2½ 4 24 38 48 8 13 16 9 21 32 23 26 29 12 23 45.0 120 6½ 11 15 3½ 6 130 3 6 9½ 10 12 140 1 3 6 19 20 British (\*123 )

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#### **UK COMPANY NEWS**

Strong balance sheets and land banks help Wilson | Hambro (Connolly) and Wilson Bowden

# Resilience shown by eastern England builders

PROFIT FIGURES published yesterday by Wilson Bowden and Wilson (Connolly) Holdings, showed untypical resilience in the face of the collapse of their markets.

profits down by a quarter. Wilson Bowden which makes 50 per cent of its house sales in the east midlands and Wilson (Connolly) which is based in Paterbornush have used their of their markets. Both companies build in

eastern England which incor-porates some of the worst hit ousing markets in the UK. Housing profits of Wilson (Connolly) during the first six months of this year rose by 8 per cent from £13.84m to £14.88m. Group profits, however, fell by a quarter from £25.8m to £19.32m due to a sharp fall in commercial prop-

wilson Bowden profits over the same period fell by 11 per cent from £17.1m to £15.2m. A fall in housing profit was offset by higher profits from commer-

cial property sales.
Wimpey, Britain's second largest housebuilder, on Wednesday reported first-half profits down by almost threequarters from £45.2m to £12.6m. AMEC another large builder said it had made a loss of £8.5m on housing and commercial property forcing group

ELECTROCOMPONENTS, the distributor of electronic and

electrical components, is pay-

ing £23.4m to acquire Verospeed, an electrical component

concern from BICC, the cables

and construction group.

Electrocomponents said the

acquisition of Verospeed would

enhance the European pres-

Turnover

Profit before Tax

Earnings per Share

Dividend per Share

By Clare Pearson

(Connolly) which is based in Peterborough have used their detailed knowledge of their local areas to build up long banks of cheap land. This has helped underpin margins as house and land prices have

Wilson (Connolly) during the first half sold 1,087 homes, against 770, an increase of 41 per cent. Commercial property profits, however, slipped badly from £11.11m to £2.97m. Contracting profits rose from £850,000 to £1.47m. Group turnover increased marginally to £98.53m. Earn-

ings per share fell from 9.3p to The interim dividend is increased from 1.15p to 1.21p. Wilson Bowden sold 570 homes, compared with 533. Housing profits however fell from £14.6m to £10.6m as gross margins reduced from 27 per cent to about 23 per cent. Commercial property profits how-ever rose from £3.3m to £4.6m.

Electrocomponents £23m purchase

ence of RS Components, the high service level distributor

which represents its original

price, up to £12.4m is payable immediately with a further £11m payable in two tranches

In 1989 Verospeed made prof-

Bowden plc

EXTRACTS FROM THE

CHAIRMAN'S INTERIM STATEMENT For the six months ended 30th June 1990

I am pleased to report an extremely healthy profit for the first half of

Group turnover was only slightly down at £63 million and profit

before tax for the first half year at £15.2 million was the second highest

At present, however, we remain in a tough market and conditions in

David Wilson Chairman and Chief Executive

Copies of the Interim Statement can be obtained from the Company Secretary, Wilson Bourden plc, Leicester Road, Ibstock, Leicester LE6 1HP Telephone 0530 60777

1990 despite the depressed market environment.

Wilson Bourden Properties

the second half year will remain difficult.

over a two-year period.

Of the £23.4m purchase

core business.

Group turnover fell from £66.6m to £63m. Earnings per share were 16.6p to 14.8p. In spite of this the interim dividend is increased from 2.2p

**O COMMENT** 

The two companies show how best to combat a deep recession in the UK housing market. Shrewd purchases of land, (made easier if you know your local district well) means you can still earn an acceptable margin even if house prices fall as sharply as they have done during the past 18 months. Both the Wilsons have strong balance sheets as a result of good cash management another essential for riding out a recession. Wilson (Connolly) has reduced gearing from 35 per cent to 18 per cent; Wilson Bowden is even better placed with gearing at 7 per cent. Profits this year will be lower for both companies but others will suffer a lot worse. The low cost land bank means the Wil sons should perform equally well when recovery eventually

its after tax of £2.1m on sales

BICC Technologies lifted pre-tax profits by 15 per cent to £5.5m in the half-year to end-June. The company said this reflected the effectiveness of

the new structure of the divi-

of £22,4m.

Unaudited

1989

66.6

17.1

16.6

2.2

Six months ended

1990

63.0

15.2

14.8

Audited

1989

147.7

40.3

40.1

7.6

Year ended

30th June 31st December

### Countrywide £1m back in the black By David Barchard

Mr Christopher Sporborg, chairman, said the return to profitability reflected the group's strategy of controlling costs in its core business while expanding into related

During the six months end-

**Hambro Countrywide** 

Mortgages totallying £360m were sold through the estate agency operation and insurance was provided for more

Earnings per share were 0.2p, against a loss of 1.1p. A

COMMENT

Hambro Countrywide was one of the first estate agency groups to bit the bullet when the market turned sour and it is now reaping an impressive reward. Careful diversification into selected business areas and the chopping of surplus staff and branches have left an operation which looks uncom-

While some estate agencies are wrestling with cost-cutting and branch closures, Hambro Countrywide can expect profits to take off in 1991 when the long-awaited recovery in the straight into the profit figures. Not surprisingly some analysts

#### London Merchant **Securities** plc 1990 1989 Highlights of the year £000 £000 Profit before tax 26,312 18,249 Profit attributable to shareholders 11,378 16,068 Shareholders' funds 355,907 385,752 Earnings per Ordinary share 6.62p 4.73p Dividends per Ordinary share

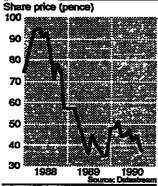
Both earnings and shareholders' funds have more than doubled over the past four years: LMS is well placed to maintain this steady organic growth, as well as to advance its long-term strategic objectives.

Report and Accounts available from the Secretary, (after 28 Sept.) Carlton House, 33 Robert Adam Street, London W1M 5AH.

HAMBRO Countrywide, the estate agency and financial services group, returned to the black in the first half of the year, with a pre-tax profit of £1.01m, compared with a restated 1989 loss of £5.41m.

17,956 houses, 8 per cent more than in the same period of 1989, while turnover expanded by 12 per cent from £39.04m to £43.59m.

Much of the improvement was achieved by an increase in the estate agency's commis-sion rate from 1.8 per cent a year ago to 2 per cent. During the year, Hambro Countrywide's branch numbers dropped from 510 to 488, in spite of the purchase of an 18branch agency operation in



than 9.800 customers.

Among the subsidaries, Hambro Countrywide Relocation was said to have benefited from the depressed housing market as employers relied increasingly on professional relocations agents when moving employees, Hambro Guardian Assur-

ance was said to have generated an increasing proportion of new business through its external tied agents, which have more than 150 sales consultants in all.

A direct sales-force operation. Hambro Guardian Consultancy, has been established cialist consultants by the end of the year, reducing the dependency of the life assurance business on the estate

agency sales force. nominal interim dividend of 0.05p is declared.

monly ship-shape amidst its becalmed competitors in a mis-erable market.

housing market is expected to take place. For with operating costs pared to the bone, almost all additional income will go are forecasting strong profits, perhaps over £20m a year from

> REMY FINANCE B.V. FRF 300.000.000 **GUARANTEED FLOATING** RATE NOTES DUE 1993

06, 1990 to December 06, 1990 the rate has been fixed at 10.5% P.A. Next payment date:

December 06, 1990 Coupon nr: 16 Amount: FRF 265,42

The Principal Paying Agent SOCIETE GENERALE ALSACIENNE DE BANQUE 15. avenue Emile Reuter LUXEMBOURG

ÖSTERRECHISCHE LANDERBANK AKTIENGESELLSCHAFT Yen 5,000,000,000

# Reorganisation hits Blackwood Hodge

or 0.23p (2.56p) on a nil basis. The interim dividend is cut to

Alexander Russell

June 30.

ond half.

£113,000 (£77,000).

falls 11% to £1.29m

buoyant in Scotland in the sec-

A new concrete roof tile

works at Burton-on-Trent will

go into production next May and the company expects to eliminate its losses in the US coal business. It also hopes to expand quarry business and

benefit from the fully auto-matic brick factory in Wales.

North Sea Assets

beats expectations

North Sea Assets exceeded its

own expectations in the first

half of 1990 with taxable profits

EXTRAORDINARY reorganisation costs of £2.78m left Blackwood Hodge, the distributor of earth moving equipment, with a retained loss of £2.96m for the first half of 1990. The costs were incurred dealing with problems identified at the announcement of the 1989

The moves included the clo-sure of the Northampton site, with the loss of 220 jobs, concentration on the distribution of the Terex range, and restructuring of the Belgian operation and the sale of its interests in Zeine interests in Zaire.

They had been undertaken in order to improve its use of

in order to improve its use of working capital and reduce gearing and halt heavy losses in the UK.

Mr Roger Pinnington, chairman, said he hoped to be able to announce details of disposals soon. They would result in a fall in shareholders' funds, but there would also be a significant fall in gearing.

nificant fall in gearing. He added that the rest of



Roger Pinnington

of £590,000, compared with £29,000 in the previous first half and £374,000 for the 15 months to December 31 1989. year was viewed with caution because of events in the Middle Turnover in the half-year rose 47 per cent to £8.58m

East and the economic outlook in most of the countries in (£5.84m) and earnings per share jumped to 1.24p (0.01p). which the company operated. However, most activities were trading profitably and progress had been made in The share price yesterday added 2p to 29p.
Sir Jeffrey Peterson, chairman, said all divisions had

reshaping the group and work-ing capital needs. The shares closed 3p lower benefited from increased activity in the North Sea, against the background of the Gulf cri-In the six months, pre-tax profits fell to £3.23m (£6.05m)

A two-pronged strategy had

been put in place to support the growth of the four main subsidiaries and expand the group through diversification following a 62 per cent increase in the interest charge to £8.95m (£5.53m). Group turnover was £247.18m (£236.89m). and acquisition into the broader market for energy ser-After tax of £2.15m (£1.66m) earnings were 0.14p (2.34p) net

The strong balance sheet. with shareholders' funds more than £11m, included liquid cash resources of £2m. This would be deployed to imple. ment the strategy.

#### Reduced activity in coal business caused Alexander Russell First-half growth for Instem

to record an 11 per cent decline in taxable profits from £1.45m to £1.29m in the half-year to Instem, the USM-quoted electronics and information systems group, yesterday announced a 32 per cent expansion in taxable profits for the six months to June 29.

The outcome – profits advanced from £382,000 to \$255,000 – came on turnover The mineral extractions group saw turnover decline to £18.8m (£20.39m). Tax accounted for £497,000 (£568,000) and minorities for

£505,000 - came on turnover Earnings per share were 2.24p (2.81p). The interim diviahead 33 per cent to £5.35m dend is being raised from 0.54p to 1p to reduce disparity between the interim and final (£4.01m). After tax of £187,000

(£143,000) earnings per 10p share emerged at 7.07p (5.32p). The interim dividend is raised payment.
The results were helped by a 30 per cent increase in quarry profits with demand remaining by 0.2p to 1.2p.

#### **Enlarged Vinten** surges to £4.3m

Profits of the enlarged Vinten Group, a manufacturer of avionics and broadcast equip-ment, surged from £1.77m to £4.3m pre-tax for the six months to June 30 1990.

The results, struck after taking account of interest charges of £1.57m (£132,000), were enhanced considerably from the £20m acquisition some 12 months ago of Italian-based Gruppe Manfrotto, a maker of photographic and video camera

mounts. Turnover expanded from £18.22m to £33.91m and from earnings of 9.8p (5.3p) the interim dividend is lifted to 1.7p (1.45p).

#### Fleet expansion as TLS Range rises 9%

TLS Range, a USM-quoted com-mercial vehicles operator and car rental group, lifted pre-tax profits by 9 per cent from £415,000 to £453,000 over the six months to June 30. The company, which was

to expand by acquisitions and increased its fleet of vehicles by 47 per cent to 1,959.

TLS recorded sales of £3.81m (£2.9m), but there was a 33 per cent rise in finance charges at £442,000 (£332,000) and tax took £136,000 (£145,000).

Earnings per 5p share declined to 1.87p (2.45p) reflecting a 54 per cent increase in the number of

An interim dividend of 1p is declared, against 0.9p forecast at the time of flotation.

#### Intrum Justitia in line with 50% target

Intrum Justitia, the European debt recovery agency which came to the London stock market in June, increased pre-tax profits by 15 per cent from \$2.61m to £3.01m in the six months to June 30.

Net profit rose 54 per cent to £2.58m (£1.67m). Mr Bo Goranson, chairman, said that helped by recent acquisitions profits growth should accelerate sig-nificantly in the second half, traditionally the strongest period. The aim is for 50 per cent growth in annual net prof-

The company is paying a maiden interim dividend of 0.6p on earnings per share of 2.95p (2.55p). Future dividend policy will be to pay about one third of the full year's dividend at the interim stage.

#### Gibbs and Dandy first half loss

The fall in building activity continued to affect Gibbs and Dandy during the first six months of 1990 with the Luton-based builders' merchant running up a loss of £15,000 pre-tax compared with previous profits of £20,000.

A provision for bad debt was made, the sum set aside being £75,000. Turnover totalled £13.16m (£12m) and losses per share emerged at 0.1p (earnings 0.1p). There is again no interim dividend.

There was an extraordinary profit of £119,000 arising from the disposal of a leasehold property interest.

# SWIRE PACIFIC LIMITED

Consolidated results -- unaudited:

		Six mo	onths ended	30th June 1989
			USSM	US\$M
Turnover			1,799 7	<u>1,718</u>
Operating profit			289	291
Net finance charg	es		32	<u> </u>
Net operating pro Associated compa			257 13	281 26
Profit before taxat Taxation	ion		270 129	307 42
Profit after taxatio Minority interests			241 100	265 96
Profit attributable	to shareholders		_ 141	169
Earnings per shar 'A' shares 'B' shares	<b>e:</b> .		8.86¢ 1.77¢	10.63¢ 2.13¢
Interim dividends 'A' shares 'B' shares	per share:		2.95¢	2.95¢
			0.59¢	0.59¢

Prospects

The lower level of Group profits for the half-year is almost entirely attributable to the property division where, as I have pointed out before, the planned transition from property trading to property investment is still under way. There has been, in addition, some slow-down in activity which has affected some of our businesses and this, coupled with continued cost pressures, has made for difficult operating conditions in certain areas. Provided there is no significant downturn in economic activity within the region, the results for all divisions are expected to be significantly higher in the second half-year. However, recent events in the Middle East, which are still unfolding, make it very difficult to predict the effects both in the region and on the economies of the United States and Europe of oil prices, which can be expected to settle at a higher level than previously, with a dampening effect on economic activity and some increase in inflation. Nevertheless, the adverse effect on the Group's results should not be too significant and I expect that dividends for the full year will be at least at the levels of those for 1989.

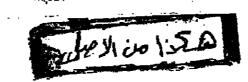
The Interim dividends are payable on 10th October 1990 to shareholders registered at the close of business on 5th October 1990; the share registers will be closed from 24th September 1990 to 5th October 1990, both dates inclusive.

Hong Kong, 31st August 1990

D.A. Gledhill

Note: The results of the Group have been translated from Hong Kong dollars, its currency of account, into United States dollars at an exchange rate of US\$1 = HK\$7.80.





### **UK COMPANY NEWS**

# Enterprise Oil at £82m aided by production rise

100 miles

ustitia in

500 a target

Target Control of the Control of the

ENTERPRISE OIL. Britain's biggest independent oil company, announced a 59 per cent increase in interim profits after tax to £82m as production increased, exploration write-increased, offs were lower than expected and interest income rose. Pre-tax profits rose 60 per

cent from £63.7m to £102.3m. Production rose 30 per cent to 116,200 barrels a day of oil equivalent, a level the company expects to maintain for the remainder of the year. And interest income rose 48 per cent to £37.5m (25.3m) due to higher rates and also because bad weather in the first half delayed part of the planned

exploration programme.
The figure for exploration write-offs was almost unchanged at £17m, in spite of an exploration programme nearly double the same period last year at £35.8m.

The interim dividend was raised 0.75p to 6p, while earn-ings per share rose 23 per cent to 18p (14.6p). The City reacted favourably in an mainly weak day, and the share price closed

Mr William Bell, Enterprise chairman, warned that full-year results would be affected by events in the Gulf to an unpredictable degree and it would be wrong simply to extrapolate from the first half

The higher level of world oil prices clearly helped those companies with no production facilities in the Gulf, but it also limited opportunities as the prices of potential investments were also rising. Full-year results would

depend largely on the level of sterling, while the higher level of exploration in the second half could lead to more explo-ration write-offs. The exploration programme was likely to accelerate in the second half, leading to the largest number of annual well completions in the company's history.

While the crude price averaged £10.58 in the first half, the company would only forecast an average price range of between £11 and £15 a barrel for the second half. Breaking down production, the UK sector of the North Sea

averaged 81,000 b/d of equivalent oil. The Arbroath field, in which Enterprise holds a 41 per cent stake, came on stream



### William Bell: full-year results

in April, while Norwegian pro-duction averaged 34,900 barrels equivalent a day.

# Interest charges hit Appleyard

By Clare Pearson

PRE-TAX profits at Appleyard Group, Harrogate-based motor distributor, fell by 19 per cent from 25.7m to 24.6m during the six months to end-June reflecting deteriorating trading

conditions and higher interest. Mr Mike Williamson, chairman, said: "In a very tough trading environment a number of our operations have contin-ued to perform well . . we remain confident for the longer-term prospects of the group.

The pre-tax figure was scored after interest charges up from £1.69m to £3.03m and a decline in the group's share of profits of the contract hire and leasing associated companies

low motor distributor also reporting interim results yes-terday, Appleyard noted that conditions in the luxury car market deteriorated during the second quarter.

Trading margins fell with operating profits standing at £7.21m (£6.68m), scored on a 23 per cent rise in turnover to £249.64m (£203.58m). Earnings per share fell to 6.7p (10.9p), but the interim

dividend is maintained at 2.6p.

• COMMENT

Like the figures from Evans Halshaw also out yesterday, these results suggested the current grim state of the UK car market, which has seen new vehicle sales down an esti-

to end-August, is hurting even the pick of the companies in the sector very badly. Admittedly, Pendragon, a smaller distributor which reported earlies this week, actually achieved profits growth; but that reflects its particular position arising from the wide range of luxury cars that it sells. Short-term, Appleyard's scope for earnings growth is more restricted than that of Evans Halshaw because of the paper it issued to buy Skelly. That is, however, reflected in the pro-spective p/e which stands at just over 7 assuming it makes pre-tax profits of about £8.7m. They should be left alone along with the sector, which could easily go lower ahead of any

## Evans Halshaw declines to £2.56m

MUCH HIGHER interest tion. This culminated last week charges in the first half in the sale of Moprod-Supra, slashed pre-tax profits from the vehicles parts division, \$4.2m to £2.56m at Evans Halshaw, the Birmingham-based \$12.5m. shaw, the Birmingham-based motor dealer which last week sold the whole of its UK aftermarket vehicle parts division,

writes Clare Pearson. The rise in interest charges from £1.4m to £3.1m arose mainly from the inclusion of the cost of funding the part of the contract hire fleet which Evans Halshaw retained after the disposal at the end of 1989. The contract hire fleet was previously financed off-balance

sheet, but when the bulk of it was sold the balance came back into group borrowings. Mr Geoffrey Dale, chairman, said the company had taken a

strategic decision to get rid of borrowings with the disposal of businesses not connected with vehicle retailing and distribu-

The second secon

At the trading level, profits were about static at £5.66m (25.65m). Behind this, the car dealerships maintained similar levels of profitability to last year, there were losses at Moprod-Supra, a sharp downturn in the truck dealerships, and restructuring costs.

Turnover was £206.64m (£204.88m). Earnings per share fell to 7.7p (12.9p). But the interim dividend is kept at

• COMMENT

Evans Halshaw provided less of a clear reflection of the state of the motor distribution business than Appleyard during the interim period as it was in the throes of a corporate

reshaping. Moprod-Supra, the product of an ill-starred plan to build up a presence in parts distribution, affected the interim result but will cease to do so in the future; interest charges relating to the contract hire business are set to diminish in the second half. Partly because of these factors. the share price was unmoved yesterday even though pre-tax profits were lower than feared. levertheless, put together with the results from Appley ard, these figures set people wondering how badly some of the other players must be faring if well-regarded, mediumsized companies like these are suffering so much in current market conditions. Full-year pre-tax profits should be approximately £6m, for a prospective p/e of about 9.5: a bit expensive in a highly depressed sector.

# **Belzbergs** sell their 5.45% Asda stake

By John Thornhill

THE BELZBERG brothers, the Canadian corporate raiders, have sold their 5.45 per cent stake in Asda ending the bld speculation that has surrounded the food retailing

group for more than a year.

The stake of 64m shares was placed yesterday at 106p per share with a wide spread of institutions. Analysts said the Belzbergs had bought their shares at prices above 160p and might be sitting on a loss of £30m to £40m. Asda's shares closed 3%p

down last night at 109p. Mr John Hardman, Asda's chairman, said: "I think it's a good thing for the rest of our shareholders that this situation has been cleanly clari-

"They (the Belzbergs) came in for reasons of their own and departed for reasons of their own," he added.

Asda first discovered the Belzberg brothers had built up a stake in the company in May last year after sending out notices under section 212 of the Companies Act.

### Steetley and Imetal in joint clay tile venture

By Andrew Taylor

Steetley of the UK and Imetal of France yesterday announced the latest in a series of cross border joint ventures between European Community building

materials companies.

Steetley will sell Imetal's clay tiles in the UK. The two companies have also signed a letter of intent to fund a new £10m plant to make large clay tiles in the UK. Mr Richard Miles, Steetley's

managing director, said the new plant could be in operation by the end of next year. The enthusiasm of building materials companies to forge

joint ventures, acquire stakes or take over similar businesses in other European countries has increased in anticipation

of the single European market. Steetley said clay tiles accounted for about 6 per cent of the UK roof tile market but was gaining market share. The British group, also the

largest aggregates producer in selling about half of all the clay plain tiles produced in the

Mr Miles said: 'Imetal for the first time will take us into the larger clay tile format incorporating pantile and roman designs. It will not compete against the plain tiles which are smaller, but will provide extra competition for concrete tiles."

Clay tiles account for a much bigger share of the French market accounting for about half of all sales. Imetal a broadly-based building materi als group with sales of FFr20.76bn (£2.1bn) is the market leader in clay tiles.

# Thames TV plans radio expansion

By Raymond Snoddy

THAMES TELEVISION is looking at the possibility of expansion into national com-mercial radio in the UK and into more local London-wide radio stations.

Apart from the ability in future to take over a small ITV

company, Thames as an ITV contractor would in general be limited to 20 per cent stakes in other commercial broadcasting ventures. Mr Richard Dunn, chief exec-

utive, made it clear yesterday that the company was considering the possibility of going for a range of permitted minority stakes that could include not just national commercial radio, but the new Channel 5 and the privatised IBA transmission network.

However, no decision will be taken until final Government rules on cross-ownership are known. Mr Dunn also announced

pre-tax profits of £10.33m for the six months to the end of June after exceptional costs of £910,000, a little below market

Earnings per share after exceptionals emerged at 13.31p and an unchanged interim dividend of 5.15p is declared.

The company said that profits before Exchequer levy and interest were maintained in spite of growth in advertising revenue and a slightly reduced

share of industry revenue. The interim results were the first since the change of accounting date to the end of December. As a result, Thames said no direct comparison was available. In the six months to September 1989 pre-tax profits totalled £15.67m but that included a pre-sale dividend of £2m from Independent Televi-



Richard Dunn who yesterday unveiled first-half profits of £10.33m

sion Publications.

Exchequer levy for the six months to June 30 was £11.06m compared with £11.96m for the nine months to the end of December 1989 reflecting changes in how it is calculated. Thames admitted there had

been operating losses of nearly \$1.5m (£787,000) from Reeves Entertainment, the US produc tion company bought in January for £59.7m. The losses had, however, been offset by

ated US dollar debt. The company was reticent about the progress of the sale

of BET and Thorn EMI's majority stake in Thames, more than six months after the sale was first announced, apart from saying the process was con-

Mr Dunn conceded yester-day, however, that "obviously there is speculation now about what happens if Thames and BET don't get an acceptable price. That is a possible sena-

The Thames chief executive emphasised that he thought the sale would go ahead but that whatever happened "I am extremely confident on Thames TV as a bidder in the competitive tenders [for Channel 3 franchises] in April 1991."

Following the results stock-brokers Kleinwort Benson marked down its full year profit forecast from £25m to £23m. The shares closed 14p lower at 387p.

Nadir's Polly .

Peck holding

tops 25.4%

By Clay Harris

# Tyne Tees little changed at £3.5m

INCREASED SALES of programmes and facilities com-pensated for lower advertising, a higher Exchequer Levy and lower investment income to leave interim taxable profits at Tyne Tees Television Holdings little changed at £3.45m, against £3.38m.

Sir Ralph Carr-Ellison, chairman, said that it was a creditable performance when adver-tising revenue was so full year would depend on level of revenue in the autumn.

THE MARKETING success of

the round tea bag was one fac-tor which helped Portals Hold-

ings, the papermaking and control products group, lift pre-tax

profits by 12 per cent in the six

The company reported that

demand for tea bag paper was buoyant as a result of the new

design and helped the newly-

acquired JR Crompton busi-

ness record a sound perfor-

Portals' other businesses

also contributed well and its

protection and control prod-

ucts experienced particularly

strong profit growth of 20 per

By John Thornhill

months to June 30.

337.1

115.6

28.op

131.2

51.6

14.6p

5.25p

207.5

82.0

18.0p

The shares closed 7p lower at 253p.
The company, the independent television contractor for

the north east of England, said that the period had shown its continuing ability to control operating costs which were 3 per cent lower in spite of an increase in freelance staff and overtime spending.
Turnover for the six months

to the end of June was slightly lower at £31.72m (£31.98m) for trading profit 20 higher at £4.16m (£3.47m). The increase

increased from £10.04m to

£11.22m on marginally lower

Fully diluted earnings per

share grew by 12 per cent to 12.21p (10.95p), and the interim

dividend is raised to 5p (3.5p).

"It's nice to see a company with a smile on its face at the

moment," said one analyst

after the results' meeting. This set of figures does indeed look

encouraging considering the

enveloping gloom elsewhere and it is difficult to see what

might wipe Portals' smile away

in the immediate future. The

sales of £92.1m (£92.5m).

taxable profits

All-round growth lifts Portals 12%

Overall,

COMMENT

was mainly due to lower programme costs of £10.41m (£11.52m). investment income was

lower at £773,000 (£1.19m) the comparative figure having included a special dividend of £579,000 prior to the sale of the TV Times. The levy increased to £1.49m

(£1.28m) resulting from the new rules. After tax of £1.28m (£1.25m) earnings per share were 20.9p (20.86p). The interim dividend

banknote business looks secure

enough as the company domi-

50 per cent share of available

world business, while the pro-

tection and controls division

looks poised for further

healthy growth on the back of

environmental concerns.

Thames Water's claim and

adverse currency movements

might take the edge off the

optimism this year but Portals

shares should move ahead strongly when the market

recovers. Assuming pre-tax

profits of approximately £27m,

Portals' shares are on a pro-

spective multiple of under

This announcement appears as a matter of record only

**MECONIC LIMITED** 

£17.4 million Management Buy-Out of Mactarian Smith Limited from Glaxo Holdings p.l.c.

Arranged and led by RANK OF SCOTLAND

Finance provided by: Bank of Scotland 3i County NatWest Ventures Noble Grossart

chief executive, bought 4m shares in Polly Peck International on Tuesday, at prices between 273p and 296p. The purchases raised his total

Mr Asil Nadir, chairman and

interest to more than 111.3m shares, or 25.47 per cent of the snares, or 25.47 per cent of the issued share capital.

Mr Reg Mogg, who joined the Polly Peck board on August 12 and will become finance director on October 1, bought 5,000 shares on

Wednesday at 300p each. In yesterday's weak market Polly Peck shares fell 23p to t 2870. This is stil nearly 15 per cent above the 245p low they reached mid-session on August 29, five days after Mr Nadir was criticised by the Stock Exchange's quobroached and then withdrew a conditional approach to buy

On Monday, Polly Peck reported a 72 per cent advance in interim pre-tax profits to £110.5m.

### Whitecroft

Whitecroft has sold Meldex, a garment concern, to E Ruben-stein and Sons.



Turnover

Profit after tax

Farnings per share

Dividend per share 6.0p

INTERIM REPORT. For a copy of the 1990 Interim Report, please send this coupon to the Corporate Allairs Department, Enterprise Oil plc, 5 Strand, London WC2N 5HU.

#### **Leeds Permanent Building Soceity** £100,000,000 Floating Rate Notes Due 1994

LEEDS PERMANENT BUILDING SOCIETY (the "Society") hereby gives notice pursuant to Condition 5 (d) of the Tenns and Conditions (the "Conditions") of its £100,000,000 Floating Rate Notes Due 1994 issued on 13th October, 1987 (the sion includes the further £100,000,000 Floating Rate Notes "Notes", which expression includes the further £100,000,000 Floating Rate Notes Due 1994 issued on 29th February, 1988 and forming a single series therewith) as

(i) Each Notcholder has the right under the said Condition 5(d) to require the Society to redoem any or all of its Notes on the Interest Payment Date falling in October 1990 (the "Exercise Date") or on the Interest Paymont Date falling in October

(ii) Any Northolder who wishes to cucroise such right on the First Exercise Date must deposit any Notes hald by it which it requires the Society to redeem under the said Condition 5(d) on the First Exercise Date together with all unmatured Compone appertaining to such Notes with any one of the relevant paying agents duri period commencing on 26th September, 1990 and ending on 3rd October, 1990. Any Note so deposited may not be withdrawn without the prior consent of the

Terms defined in the Conditions shall have the same meaning when used in this

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343	2/3	Ass. Brit. Ind. Ordinary	278	-1	10.3	3.7	7.5
38	19	Armitage and Rhodes	24	0	-	-	-
210	135	Bardon Group (SE)	180	ø	4.3	24	17.5
125	96	Bardoo Group Cr Pref (SE)	206	0	6.7	63	-
123	69	Bray Technologies		0	4.7	6.8	Ш
210	82	Brembill Cook, Pref	82	0	11.0	13.4	-
318	285	CCL, Greep Ordinary	310	-1	18.7	6.0	24
176	160	CCI, Group 11% Conv. Pref	160	-I	14.7	9.2	-
230	140	Carto Pic (SE)	220	0	7.6	3.5	129
110	109	Carbo 7.5% Pref (SE)	110	0	10.3	9.4	-
7.5	0,125	*Magnet Gp Won-Voting A Cov	0.125	0	-	-	_
7.5	0.125	"Magnet Gp Nos-Voting B Cav	0.125	o	-	-	•
130	49	isis Group	49	9	8.0	26.3	28
145	58	Jackson Group CSD	97	0	4.3	4.4	8.7
345	243	Multibouse NV (AmstSE)	268	0		-	-
158	98	Robert Jeakins	142xd	0	11.0	7.7	4.2
467	318	Screenings	318	-2	20.0	6.3	8.8
178	106	Unistrat Europe Cour Pref	173	0	10.7	6.2	-
395	228	Veterioary Drug Co. PLC	228ml	0	22.0	9.6	61
386	278	W.S Yestes	369	0	16.2	4.4	30.8

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# forge side to Folkes for £10m

WALTER SOMERS, the forgemaster caught up in the Iraqi "supergun" controversy. iraqi "supergun" controversy, is to be sold to Folkes Group, the Midlands-based property, engineering and building products company, as part of Eagle Trust's debt-reduction strategy.

The troubled mini-congiomerate has also agreed to sell Clarke's Crank & Forge Company to Folkes. The deal should raise about £10.3m, a surplus of some £2.2m over the

surplus of some £2.2m over the book value of the two businesses.

That will go towards reducing Eagle Trust's debts of 197m, the first stage in transforming the group into a television and film services company, which would then be spun off.

Mr. David James who

Mr David James, who became chairman of Eagle Trust just under a year ago, plans to sell other subsidiaries of the company, which is under investigation by the Serious Fraud Office for alleged frauds committed before Mr James

Mr James said yesterday that he was very happy with the price paid for the two busises. Further disposals

would "unfold over the next couple of months."
Folkes said it was not buying any assets or liabilities relating to the completed Iraqi con-

In May, customs officers said they believed that steel piping and other components which Somers and another company, Sheffield Forgenasters, were supplying for an ters, were supplying for an Iraqi petrochemical contract were in fact intended for a

Mr Peter Mitchell, Somers' managing director, was arrested in May and charged with illegally exporting equipment. He was remanded on ball of £25,000 last month.

The acquisition of Somers and Clarke's should give Folkes annual forging turnover of some £35m, dou-bling the size and capacity of company's forging operations and increasing its exports. In 1989, when Eagle Trust

reported pre-tax losses of £7.55m, Somers and Clarke's generated profits of £1.85m before tax from combined turn-over of £17.7m.

# LMS profits accelerate by 44% to £26.31m

By Katrina Lowe

accelerated at London Merchant Securities in the year to March 31 and took the taxable result up 44 per cent from £18.25m to £26.31m.

At the halfway stage the investment holding company, which is owned 50.79 per cent by Westpool Investment Trust, advanced 69 per cent to £11.83m. The company pointed to the

rise in net rental income by £600,000 to £20m and said that income from this source would show continuing There was also an increase

contribution of £7.51m (£6.33m)

from its holding in First Lei-sure and nearly doubled inter-

GROWTH est from short-term deposits at condon Mer- £12.73m (£6.58m).

An increased final dividend of 2.6p has been recommended, making a total for the year of 3.4p (3.2p). Earnings per share came through at 6.62p (4.7sp) basic and 4.92p (3.61p) fully diluted Lord Rayne, chairman, said that BSB Holdings, in which a 5.03 per cent stake is held, was

steadily increasing its audience since being launched in March. However, it still had to be regarded as a high risk expo-

Energy Ventures, a US energy investment, would benefit from any sustained rise in

# UK COMPANY NEWS

mer employer, in "a garret room up 196 steps" on Carlos Place in London's Mayfair. The name came from Shandwick Publishing, a business begun by his father, Canon Selwyn Gummer, to sell "off-the-peg" sermons to his fellow clerics to pay school fees for Mr Gummer and his brother. John the cabi-

and his brother, John, the cabi-

By the time Shandwick went public in 1985 it was the third

largest PR consultancy in the

UK. Today, after 45 acquisi-tions, it is not only three times

net minister.

Eagle Trust sells | The rationale behind rapid expansion Alice Rawsthorn looks at the acquisitive progress of Shandwick

IFE IS rarely fair. If a company has never missed a profits forecast; if it has increased pre-tax profits by over 60 per cent every year, and if it leads a global market with compound growth of 20 per cent why are its shares on a prospective p/e of 5?

The answer is that Shandwick, the company in question, is a public relations group and a member of the marketing services sector. The sector has been hit by so many crises this year — from the traumas at Saatchi & Saatchi, to the demise of Michael Peters that none of its members, crisis-torn or not, has emerged

unscathed.
Shandwick, like almost every other marketing company, has watched its share price slide steadily. "Am I depressed about the share price? Of course I am," said Mr Peter Gummer, chairman. "But the harsh truth is that if you went through the marketing services sector and drew a yellow line across every company that has messed up, there would not be many left." But Shandwick is not simply the victim of sour sentiment towards its sector. Even before the marketing sector dived into the doldrums, it had supped the City's sympathy by staging a stream of acquisitions. The acquisitions had also left Shandwick with many of the

characteristics - heavy debts and hefty earn-out commitments - that the City associ-ates with accident-prone marketing companies.

Mr Gummer maintains the acquisitions were all worth-while. He started Shandwick in

1974 with one client, 3i, his for-

larger than its closest UK com-petitor, but the world's biggest single public relations com-

"We are in an industry with compound

be bananas not to exploit it" - Peter

growth of 20 per cent a year. We would

pany. Warburg, its broker, forecasts a 41 per cent increase in pre-tax profits to £20.9m for the last financial year to July 31 and another year to tay 31 and another increase to £26.5m this year. Shandwick now employs 2,100 people in 70 subsidiaries across 21 countries. Half its revenue comes from North America. The rest is divided between Asia-Pacific and Europe.

Its consultancies are involved with everything from conven-tional consumer PR, like the opening of McDonalds in Moscow; to political lobbying for the Royal Society for the Prevention of Cruelty to Animals in London; and publicity for movie stars, such as Sylvester Stallone, in Los Ange The rationale for Shandwick's expansion has been to

have traditionally been the only truly international networks. Shandwick spotted an opportu-

of PR consultancies. Public relations is predominantly a national discipline, but the number of international programmes – those that adopt the same strategy across a number of different countries

is increasing.
Only a handful of PR consul-

tancies are really capable of operating on an international level. Hill & Knowlton, now owned by the UK's WPP Group, and Burson-Marstellar, a subsidiary of Young & Rubicam, the US advertising agency,

nity to create a third.
When Shandwick first went public it found it difficult to persuade other PR companies. especially those in Europe, to take it seriously as a potential purchaser. After a series of acquisitions in the US and Asia-Pacific, it slowly won enough credibility to expand in

Europe. Shandwick's competitors claim that it is still not a fully fledged international Detwork. but a collection of independent companies. Mr Gummer brushes aside the criticism. He says 15 per cent of Shandwick's new business is now interna-tional. Moreover, he says, the network is so new that the real benefits in terms of cross-refering accounts from consultancy to consultancy are only just

Mr Gummer also dismisses Mr Gummer also dismisses the City's criticism that Shand-wick has paid too high a price — in terms of net debt of £30m and £55m of earn-outs to be paid between now and 1985 — to build its network. Mr Gummer counters by saying that the earn-outs are not only performer counters by so his earn-outs are not only performance-related, but capped so they will be covered by the companies' own cash low.

Shandwick is now reorganis-ing its Japanese debt so it can write off goodwill against the profit and loss account. This profit and loss account. This should not only save film a year in interest, but also means it will not pay tax in Japan until 1998. Shandwick's tax rate should fall from 34 to 32 per cent for the recently completed for the recently completed. financial year and then to around 30 per cent for the next

five years.
The City is still sceptical. Shandwick's share price now languishes at 108p, against 140p a year ago. The real risk is that a predator could come along a predator count of the equity is only 16 per cent of the equity is held by management — and pick up the world's largest pub-lic relations consultancy for a pittance.

Shandwick's only consolation is that its network is virtually completed, so it does not need a completed, so it does not need a high share price to finance further acquisitions. Mr Gummer envisaged a few small, strategic deals — in South Korea and Taiwan and into political lobbying in the US — but does not anticipate any major acquisitions.

"After all there is lots of potential for organic growth," he said. "We are in an industry with compound growth of 20 per cent a year. We would be bananas not to exploit it."

Holm:

cost ...

# Rapid expansion restricts Forwell to £155,000

By Katrina Lowe

FORWELL GROUP suffered a sharp setback in the six months to June 30. Taxable profits fell from from £562,000 to £155,000 and earnings per share halved to 3.5p. Mr Michael Wheller, chair-

man, said that problems had been caused by the rapid expansion of the office interior

design group.
Forwell Design & Contracts
had only broken even, compared with profits of £300,000-

£400,000 last time. Staff level had been halved to curb high overheads at the subsidiary. The overall result for the full-year is not expected to reach last year's level, Mr Wheller said. But the USM-quoted company would be

back on track by 1991. Sales rose 22 per cent to £6.19m (£5.06m), but operating profit declined to £275,000 (£629,000). An interim dividend of 0.375p is declared.

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Notice is hereby given that, in accordance with the provisions of the above mentioned Floating Rate Notes, the rate of interest for the six months period from September 5, 1990 to March 5, 1991 (181 days) has been fixed at 8.475% per annum. The interest payable on March 5, 1991 will be US\$ 426.10 in respect of each US \$ 10,000 Note and US \$ 10,652.60 in respect of each US \$ 250,000 Note.

BANQUE INTERNATIONALE A LUXEMBOURG

# Veekend FT

# What is the FT getting up to this Weekend?

### Hostages:

Christian Tyler explains why the ghost of Nuremberg has been resurrected in the Gulf

### Finance:

Are small or large companies better investments? And a guide for young married couples

### Food and Wine:

The most important week in the most important wine region - Bordeaux - has just come to an end. Jancis Robinson reports

**■** How To Spend It: with Lucia van der Post



### ■ Poker:

Michael Thompson-Noel interviews Anthony Holden, author of a new classic on the world's fiercest card game

### **■** Arts and Books:

In the run-up to the Booker short-list, we carry extended coverage of the autumn's fiction. Plus the Monet exhibition in London

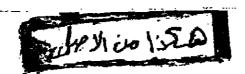
## **■** Gardening:

with Robin Lane Fox and Arthur Hellyer

### **Tennis:**

John Barrett is at the US Open in New York. Plus Cricket and Equestrianism

In tomorrow's Weekend FT



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### **UK COMPANY NEWS**

# Cash and carry strength helps Booker reach £36m

By Clay Harris, Consumer Industries Editor

BOOKER, the food distribution without a monopolies reference and agribusiness group, has begun to reap the benefits of its UK market leadership in cash and carry wholesaling. Yesterday it reported a 19 per cent advance, from £30.3m to£36.1m, in interim pre-tax

MBER - 1990

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On

Group turnover rose by 22 per cent to £1.28bn (£1.05bn). Food distribution accounted for profits of £12.9m, a 59 per cent rise on the 1989 first half, enabling that sector nearly to match agribusiness as Booker's largest contributor.
The strong performance for

the six months to June 30 was announced as Booker contin-ued to await regulatory clearance of its agreed £300m take-over of Fitch Lovell, another food services group.

The Office of Fair Trading

may depend on how far the OFT subdivides the affected market. Booker claims it would have only an 8 per cent share of deliveries of food and non-alcoholic drinks to

Mr Jonathan Taylor, chief executive, said that however Booker defined the market, "we can't get any number to pass 20 per cent." Booker would have a share "in the teens" of food delivered at ambient temperature, he

Agribusiness was the laggard among Booker's main divisions, but McConnell Salmon returned to profit. A \$2m (£1.1m) lraqi order of vege-table seeds was caught by the

trade embargo.
North America accounted for
41 per cent of pre-tax profits, but Booker so far has escaped the depressing translation

The Office of F will make its reco in the deal later to The chances of	mmendation his month. of approv	on 41 per but Bo al the do	cent of proker so far epressing	accounted for e-tax profits, has escaped translation	hope to raise £50m throuposals by the end of the in that case, pre-tax pr£109m are within reach prospective multiple of brave way to buy into at about 330p, rather the
	Sales	%change	Pre-tax profit	%change	terday's market price of would be to go for Fitch ever, little stock is likely
Food distribution	1050.5	+ 23	12.9	+59	available and the downs
Agribusiness	102.4	- 7	13.0	+ 6	case of referral is steep.
Health products	101.0	+71	6.0	+94	writing institutions m
Other	22.6	+ 9	4.2	-38	heavy with shares in the
Total	1276.5	+22	36.1	+ 19	term, but Booker still good value.

# **Holmes Protection cuts** costs in recovery move

HOLMES PROTECTION Group managed to reduce operating costs by about 18 per cent in the first six months of 1990, as the New York security company struggled to recover from the depressed trading and boardroom upheavals of the last 18 months, writes Andrew

In the half year to June 30, the London-quoted group made \$3.15m before tax (\$2.83m), but the 1990 figure included a \$2.6m profit on the sale of assets. Operating profits were down from \$5.8m to \$3.8m after costs of \$14m, compared with \$17.2m in the second half of

1989. Earnings were unchanged at 4 cents per share. The group has to raise \$27m through asset disposals before the end of the year to meet the first tranche of debt repayments. In line with the strict terms of its loan agreements, no interim dividend was

Once sales are agreed, a date will be set for the annual meeting and a special shareholder meeting at which the sale and restructuring proposals will be considered.

Holmes shares, worth 88p less than a year ago, rose %p to 9%p yesterday.

DIVID	ENDS	ANNO	UNCE	D	
	Current payment	Date of payment	Corres - ponding dividend	Total for year	Total last year
A netoward int	2.6t		26		5.2
Appleyardint	0.25	Nov 9	0.65	-	1.65
Blackwood Hodgeint	7.251	Jan 2	6.5	-	19.5
Bookerint	8.5	Jan 7	8	-	21.5
Burmah Castrolint	3	Nov 23	3	-	9
Cooksonint	ă	Oct 30	_	-	-
Courtaulds Textint	6	-	5.25	-	13
Enterprise Oilnt	3.6	Oct 15	3.6	_	11,25
Evans Haishawint		Oct 22	-	-	1.32
Forwellint			nti	_	2
Gibbs and Dandyint		Oct 29	ail	-	nli
Hambro C'wideint		Nov 30	1	-	2.5
Instem §int		1401 00		-	1
Intrum Justitlaint		Nov 13	2.4	3.4	3.2
London Merchantfin		Dec 31	3.5	-	11.5
PortalsInl		Jan 7	10.65	_	29.75
Reckitt & Colmanini		Nov 30	0.54	-	1.61
Russell (Alex)ni		Oct 23	5.15	-	12
Thames TVini		Oct 5	0.10	-	-
TLS Range §n		Oct 29	6	-	19
Tyne Tees TVIn		Dec 31	1.45	-	4.9☆
VinterIn	( 1./	Nov 6	2.2	-	7.8
Wilson Bowdenin		Oct 22	1.15		3.45
Wilson Connollyin	1.21	OCI ZZ	10		

Dividends shown pence per share net except where otherwise stated Lividends snown pence per share not except where otherwise stated.

\*Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. \$USM stock. ♥For nine months. ☆For year to end-March 1989. Year-end changed and 4p paid for nine months to end-December 1989.

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# **Courtaulds Textiles** shares dip on 4.5% gain

By Andrew Jack

effects of the weaker dollar.

Aided by a fall in the tax charge from 26.4 to 24 per cent, earnings per share rose by 22 per cent to 14.76p (12.07p).

The interim dividend rises to 250 (6.5p) with a cerip alter-

7.25p (6.5p), with a scrip alter-

hope to raise £50m through dis-

COMMENT

COURTAULDS Textiles yesterday announced a 4.5 per cent rise in pre-tax profits from £15.7m to £16.4m for the six months to June 30 - its first result since demerging from Courtaulds, the chemicals group, at the start of the year. The outcome fell short of market expectations and the shares fell 12p on the day to

Turnover was slightly down at £480.9m (£484.3m). Earnings per share rose to 11.9p (11p) and the directors recommend a

The successful integration of Linfood augurs well for the assimilation of Fitch Lovell, assuming it proceeds without undue delay. The positive interpretation of agribusiness continuing to disappoint is that there is recovery yet to come. In any case, the spread of interests is broad enough to absorb one or two setbacks at any one time. If the OFT gives the go-ahead, Booker will bring Fitch in from September 1 and hope to raise £50m through disdividend of 4p.
Mr Martin Taylor, chief executive, said that "all things considered" the results were satisfactory. "We are already seeing benefits from the demerger in terms of motivation and clarity of purpose. The business per-formed robustly though mar-kets were difficult."

Operating profits were up 6 per cent to £22m (£20.7m), which included an increase of 12 per cent in UK profit and 1

In the clothing division turn-over grew by 8 per cent to £221.7m (£206.1m) and profit more than doubled to £8.6m (£3.8m). Most of the turnover growth came from the acquisition of Georges Rech, a French fashion company. Turnover in fabrics declined

9 per cent to £226.7m (£248.2m) and profit by 22 per cent to

poor volumes in US stretch fabric and exceptionally high

profits a year ago.

The spinning business continued to shrink with losses of £400,000 (£700,000), and the company made redundancies and closures contributing to the £2m extraordinary item below the line.

COMMENT

With some analysts projecting interim pre-tax profits as high as £20m, it was hardly surprising that the share price dropped yesterday after the results were announced. Much of the decline came with the fall in the market as a whole but high interest rates and weaker consumer demand have hit the textile sector badly. The leap in sterling has hardly helped Courtaulds Tex-tiles in competition with for-eign suppliers. Besides these poorer economic conditions, the progressive restructuring during the period under review added to analysts' confusion. But followers of the company felt the share price fall was overdone and were not particu-larly surprised or disappointed in the figures, given the changing circumstances. A strong management team is keeping them ahead during difficult times. On pre-tax profits of £38m, earnings per share would be 28.7p giving a p/e

# 'Sparkling' performance in Europe helps Reckitt rise 15%

By Clay Harris, Consumer Industries Editor

RECKITT & COLMAN, the household products, food and drugs group, raised first-half profits by nearly 15 per cent to £113.15m in spite of what it described as unfavourable trading conditions and competitive pressures in many markets. The advance from £98.56m in the first half of 1989 came on turnover up 14.5 per cent to £843.5m (£736.9m).

Trading profits in the UK fell by 15 per cent to £24.9m. Mr John St Lawrence, chief executive, said results had been hit by the process of restructuring European operations to set up single manufacturing sites for most products.

An extraordinary debit of £5.33m also reflected further costs arising as part of this orogramme. Output suffered at Hull,

where 700 of 3,700 jobs are being axed. It will become the centre for shoe polish, fire lighters and laundry blue, but loses its role in air fresheners, metal polish, denture cleansers and some liquid cleaners.
"Clearly, morale at Hull has

been affected by the redundan-cies we're pushing through," Mr St Lawrence said

The downturn in Britain was more than offset by what Sir Michael Colman, chairman, described as a "sparkling" per-formance in continental

FIRST HALF	RESULTS	BY ACT	IVITY (£n	n)
Household &tolletry	461.01	+ 18	67,22	+ 16
Food	253.04	+ 10	21.36	+ 13
Pharmaceutical	76.76	+ 2	15.95	+2
Other	52.67	+29	8.94	+ 23
Total	843.48	+ 14	113.47	+ 14

Europe where trading profits rose by 57 per cent to £30.38m aided by several small acquisi-

Other strong results came from Brazil and Mexico. North American profits rose by 14 per cent to £11.85m, but the weak Australian economy cut the contribution from Australasia and Asia by 5 per cent to

The results contained a provision, amounting to less than £1m, for bills unpaid by Iraq for pharmaceutical prod-

They do not include any con-tribution from the £760m acquisition of the US-based Boyle-Midway household prod-ucts and depilatory business, which was completed on June

Reckitt already has closed Boyle-Midway's research facil-ity and Manhattan head office. It is preparing to consolidate the administration and sales

teams with its own in the US.

It said the purchase, which is being financed by bank borrowings, disposals and the issue of £200m in convertible bonds, would not dilute earn-ings significantly this year. The Boyle-Midway deal will

sharply increase group interest payments, which amounted only to £320,000 (£1.26m) in the first half. Reckitt expects net Its fine arts and graphics division, which was sold in July, accounted for \$1.1m of .

profits in the first half.

Reckitt said several approaches had been received for its industrial colours division. The sale of an Indonesian spices subsidiary based in the Netherlands was imminent. Earnings per share advanced

by 14 per cent to 47.79p. (41.96p), and the interim dividend rises by 15 per cent to 12.25p (10.65p). See Lex

# Kleinwort Benson

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We advised Nippon Seiko K.K. on its acquisition of United Precision Industries Limited.

£145 million

March 1990



We advised Mitsubishi Electric Corporation on its acquisition of the Computer Hardware Division of Apricot Computers p.l.c.

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#### **COMMODITIES AND AGRICULTURE**

# Crisis threatens Gulf aluminium expansion

By Kenneth Gooding, Mining Correspondent

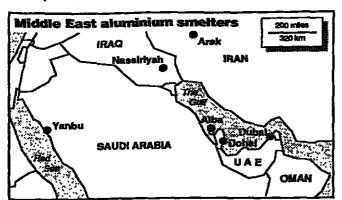
ALUMINIUM PRICES have soared to the highest levels for 15 months partly on the back of fears about the impact on supplies of the Gulf crisis. But analysts suggest the real threat is that new primary aluminium capacity planned for the Gulf will be delayed or cancelled, leaving the western world short of the metal well into the 1990s.

into the 1990s. On the London Metal Exchange yesterday the cash price closed at \$1,969 a tonne, up \$60 on the day, having climbed by 6 per cent since Monday. The three-months price rose \$30.50 to \$1,949 a tonne, up 4 per cent this week. Traders said profit-taking held the price in check late in the day after strong buying by speculators and traders worried about a severe tightening of supplies in the fourth quar-

Demand for aluminium is already running shead of production capacity. To catch up, primary aluminium output needs to rise from the current annual level of just over 14m tonnes to about 17m tonnes by 1994, analysts suggest. And, while the Gulf provides only 2.4 per cent of the world's present aluminium smelting capacity, about 25 per cent by ton-nage of all the new or planned smelter projects is intended to

be in the region.

"The potential impact of a prolonged period of instability in the Gulf poses serious problems for aluminium supplies," suggests Mr Angus MacMillan, head of research at Billiton-En-thoven Metals. "Plans are already afoot, at various stages of development, to capitalise on the cheap power available



Capacity	Expansion	Plans	(1000	tormes	a year)
Country	Smelte	r	1990	1992	1994 (possible)
Bahrain	Alba		225	350	460
Dubai	Duba	i	170	235	235
iraq	Nassiriya	1			215
Iran	Arai		50	50	50
Catar	Doha	Ī			193
Saudi Arabia	Yanbu	j			220
Total		-	445	635	1,373

in the Gulf to increase capacity significantly over the next few years. Any delays or, worse, cancellations pose supply prob-lems and further possible tight-ness in the medium term."

At present there are two large operating aluminium smelters in the Gulf - Alba's in Bahrain, with the capacity to produce 225,000 tonnes a year, and Dubal's in Dubai, with an annual capacity of 170,000 tonnes.

So far neither seems to have been affected by the flare-up to any great extent, although shipments of metal to Iraq and

Requirements

tries and the US. would

become attractive again," the

because it was not known

whether Australia would

change the policy restricting

uranium mining to three loca-

tions or whether eastern Euro-

pean countries would increase

supply to the extent needed to

compensate for decreasing

institute added.

'000 tonnes

Kuwait have been suspended. However, this does not represent a significant proportion of

either smelter's production. There is a third smelter in the region but Mr MacMillan says that output from Iran's small Arak smelter, with a capacity of about 50,000 tonnes of aluminium a year, is nearly all used inside that country. On the other hand about half the combined output of the Dubai and Bahrain plants about 200,000 tonnes a year is available for export. Expan-sion of these two smelters is

aiready well advanced. Capac-

ity is being increased to 235,000 by 1994 in Dubai and to 460,000 tonnes in Bahrain .

Earlier this year Iraq signed an agreement with Pechiney, under which the state-owned French group was to have supplied technology similar to that currently being employed in the construction of its own smelter being built at Dunkirk. Construction of the Iraqi smelter at Nassiriyah was due to start in December and the

first metal scheduled to be poured towards the end of 1993. Nassiriyah was designed to have an annual capacity of 215,000 tonnes.
Pechiney has informed the Iraqi authorities that it has "interrupted" the contract in

order to comply with the Euro-

pean Community embargo on trade. In typical Gallic style, Pechiney insists the contract has not been cancelled. But obviously the smelter will not be built by 1993 even if there is a quick resolution of the crisis. Two other smelter projects for the Gulf have been mooted: a 193,000 tonnes a year plant at Doha in Qatar and a 220,000 tonnes project at Yanbu in Saudi Arabia. Mr MacMillan saudi Arabia. Mr macmilian suggests that these projects have been put "on the back burner" until the political picture in the Gulf becomes clearer. It was previously anticipated that both would come into medication during 1002

into production during 1993. Mr MacMillan says: "This chedule was probably optimistic and neither project was making particularly quick progress. At best further delays are in prospect."

In the short term aluminium producers do not have any room to compensate for lost production. Data from the International Primary Alumin-ium Institute show western world monthly production has remained virtually unchanged in the 18 months to the end of June at an annualised rate of 14.4m tonnes. Capacity utilisa-tion is therefore running at a near-record 98.2 per cent.

"Assuming a reasonably swift resolution to the Middle East crisis, a return of oil prices to \$25 a barrel and the continuation of moderate economic growth, aluminium con-sumption for 1990 should rise by 1.9 per cent to 14.95m tonnes," suggests Mr Tony Hayes, metals analyst at James Capel. "This level of consump-tion should absorb the additional metal produced from the

tional metal produced from the start-up of 310,000 tonnes of new capacity scheduled for the second half of the year."

Next year, according to Mr Hayes, aluminium demand could rise another 3 per cent to 15.4m tonnes, which would result in the depletion of producers stocks from the present 3.1m tonnes to 2.9m tonnes, so "a particularly strong alumin-"a particularly strong alumin-ium price could be a prospect for the next 18 months."

However, he adds an impor-tant caveat. If oil prices rise and remain at a high level for even a few months, "consumer spending on housing and dura-bles seems certain to be nega-tively affected."

That would result in a drop in industrial production which would bring aluminium con-sumption down faster than producers could reduce output even though rapidly rising energy costs would give them great incentive to shut high-

cost, marginal capacity.

# Gummer outraged as French 'thugs' burn more British lambs

By Bridget Bloom, Agriculture Correspondent

against British sheep of sheep showed little sign of abating yesterday as a further incident involving the slaughter of 386 animals in France provoked angry reaction from Mr John Gummer, Britain's agriculture

Mr Gummer described the latest incident, by farmers in Bellac in central France, as

minister.

"outrageous and barbaric."
The sheep farmers were reported to have intercepted the truck carrying the lambs at 3 am on Thursday morning, and, unlike an incident two weeks ago when British lambs were burned alive by angry farmers in Western France, taken them to the Bellac abattoir to be slaughtered before their carcasses were burned. Describing such "uncivilized

behaviour" of the farmers as "utterly deplorable", Mr Gum-

FRENCH DEMONSTRATIONS mer said: "Highway thuggery has no place in the European Community.

Mr Gummer said he had called on the French Government "to trace and charge the perpetrators of this crime and all previous incidents." Britain was providing the French authorities with all the information it had to help them bring the wrongdoers to jus-

The apparent lack of firm action by the French Government has clearly irritated Mr Gummer who in a radio programme yesterday said that Welsh farmers - who have had their own much less violent demonstrations in recent days were perfectly right to be cross about the fact that certain French farmers "had decided to take the law into their own

Mr Gummer said that while

the French Government had the French Government had been "much tougher on their farmers than I've known in the past when these arguments have taken place," it was still true that nobody had been arrested. He added, "until somebody is arrested, until it's seen that the police, not just at the ports, but right back through France, are upholding law and order, then I shall not be satisfied at all."

French and British sheep farmers have been demonstrating against the collapse of sheep meat prices over the last few months, caused partly by overproduction and partly by changes to the EC's sheep meat support regime, which is added to the dispart.

meat support regime, which is designed to reduce the dispar-ties which, the French main-tain, have given British and advantage on Continental mar-kets. Irish producers an unfair

# Portuguese angry over imported meat

By Patrick Blum in Lisbon

ANGRY PORTUGUESE administration of Prime Minisfarmers are threatening to destroy imported meat and livestock unless the Govern-ment immediately revokes measures to liberalise agricultural imports.

The warning follows a series of increasingly bitter protests by farmers, including road blokades in various parts of the country. Other actions are planned in what is rapidly escalating into a major confrontation between the farmers and the social democratic

ter Anibal Cavaco Silva. The Confederacao dos Agri-cultores de Portugal, which has led the protests, says the survival of producers is threat-ened by government measures

announced last June to liberalise agriculture, which include a reduction in subsidies for cattie, pork and poultry farming.
Farmers are already seriously affected by high interest

rates and rising production and energy costs, the associa-tion says. The farmers also

want the Government to rene-gotiate stage two of Portugal's commitments with Brussels over European Community integration for agriculture, which is due to come into

effect in 1995. Portuguese agriculture suffers from serious inefficiencies and is generally perceived as being about 30 years behind the more advanced European Community countries. A growing proportion of agricultural produce is imported from other EC countries.

# Bleak outlook seen for uranium industry

By Kenneth Gooding, Mining Correspondent

THE BELEAGUERED uranium mining industry can expect no relief from low demand and poor prices for at least the rest of this century. That was the stark message

delivered yesterday by the Ura-nium Institute, a London-based organisation which has members in all parts of the nuclear and uranium industries.

The institute presented its updated demand and supply forecasts and concluded that the western world's nuclear power industry would continue to buy much less uranium than it needs and live off excess stocks until at least the year 2000.

A supply shortfall "is unlikely to develop during the 1990s," delegates to the insti-London were told

"At the start of the next century, uranium deposits beyond those currently planned will have to be developed. At this stage it is impossible to say whether high-cost resources, especially in developing counwestern production.

At present, however, exploration expenditures appeared to be too low to ensure that exploited reserves were replaced by new discoveries – "and this in spite of the good discovery potential remaining in a number of well-established

uranium provinces." Uranium has only one application: for nuclear energy. Demand depends ultimately on nuclear generating capacity in the 25 countries using that form of power. The institute's latest fore-

36 Procurements
30 1988 92 96 2000 04
Source: Utunium Institute casts suggested that overall reactor requirements would increase "moderately but con-tinuously" between 1990 and 2000 from 45,700 tonnes to 52,000 tonnes a year. Supply from the m

> 43,439 tonnes this year, rising to 43,914 tonnes in 2000. However, when potential supply from other sources such as reprocessed fuel and a possible 1,300 tonnes in 1990

> > COCOA - London POX

Close Previous High/Low

Turnover: 3827 (7984) lots of 10 termes ICCO Indicator prices (SDRs per tonne). Daily price for Sep 5 999.92 (1012.98) 10 day average for Sep 6 1001.95 (994.69)

Close Previous High/Low

back by recent and planned closures, was forecast to be

and 4,000 tonnes in 2000 from China and the Soviet Union was taken into account, forecast supplies rise from 46,848 tonnes this year to 62,200 in

Estimates of western world uranium stocks varied between 160,000 and 209,000 tonnes, the institute pointed out. But a drawdown was now proceeding

at a fairly rapid pace.

By the mid-1990s procurements by the US utilities were expected to be in line with their requirements but "Euro-pean and Far Eastern utilities" efforts to reduce excess stocks appeared to be spread over a longer time span and to have the greatest effect from 1995 to

This is due, in part, to the to long-term supply contracts of these utilities," the institute pointed out. However, the western nuclear power industry's procurements and requirements should "approach balance" by the requirements start of the next century.

€/tonne

#### Accident sparks rethink at Chile copper mine

By Leslie Crawford in Santiago

ONE MINER was killed and two seriously injured on Wednesday in the third rock burst this year at El Teniente, the world's largest underground copper mine.

The latest accident led Mr Juan Hamilton, the Chilean Mining Minister, to announce a complete revision of the investcomplete revision of the invest-ment programme for the mine, run by the Chilean Copper Cor-poration Codelco.

The three rock bursts have occurred in the same sector— an area of brittle primary rock

which is being developed because it contains all of the mine's remaining reserves. After the previous rock burst in July, Codelco halted production in tunnel sub-6 to concentrate on fortification work. But now it appears that even this activity has become too dangerous. South African mining experts are being flown in to study the problem.

# Canada set for bumper harvest

By Bernard Simon in Toronto

CANADIAN WHEAT farmers are set for their second biggest crop ever this year, but may end up with large unsold stocks if the international grain market remains in the doldrums. Thanks to unusually large plantings of spring wheat and favourable growing conditions throughout the summer, Statistics Canada has estimated this season's crop at 28.6m tonnes, up from 24.3m

18.9m tonnes in 1989.

A cool wet spring has delayed the crop by several weeks, however. The Saskatchewan Wheat Pool reported last week that just under half the crop in that province had been cut and 19 per cut combined, compared to the five-year aver-age of 65 per cent swathed and

tonnes last year. Spring wheat production is estimated at just under 23m tonnes, compared to 18.9m tonnes in 1989.

35 per cent combined at the end of August. But Statistics Canada expected "good yields in most regions."

Concern about market conditions is reflected in unusually low delivery quotas set recently by the Canadian Wheat Board.

Canada has been a large supplier of wheat and barley to fraq, its fifth biggest customer last year.

# Falklands fishery talks to continue

By John Barham in Buenos Aires

BRITAIN AND Argentina are to continue talks on controlling fishing in the South Atlanmet again before the end of the working group considered information available on the tic, following the first meeting of the Argentine-British working group on South Atlantic affairs in Rio de Janeiro this

week.
Diplomats met on Tuesday and Wednesday to discuss ways of maintaining fish the year on neutral territory. probably in Europe.
The diplomats said the fish-

strictly technical topics without any discussion of sovereignty over the Falkland

CRUDE Off. (Light) 42,000 US galls \$/barrel

operations of fishing fleets, pertinent statistics, and analysis of the state of fish stocks. Fishing fleets from around the world have converged on the disputed South Atlantic waters, rich in fish and squid,

a prized delicacy in Asia.

# MARKET REPORT

Coffee prices closed well ahead in London after following New York up in the afternoon. But by New York's midsession prices were in retreat after news that Brazil will not cede market share at

negotiations, starting September for a new international coffee pact. The reports were one of the sell-off, a dealer said. Cocoa prices closed ahead in London and were moving up in New York by midsession on news of further civil unrest in the Ivory Coast, the world's biggest producer, as troops fought with opposition party protesters for the second time in a week. On the London bullion

### **London Markets**

SPOT MARKETS Crude oli (per barrel FOB)

-7.95w + 0.90 -1.05w + 1.22t -1.26w + 1.80 IF) + or - 132 + 15 174 + 8 16 + 5
-1.28w + 1.80 IF) + or · IS2 + 15 74 + 8
IF) + or ·
32 + 15 74 + 8
74 +8
10 +5 10 +7
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+ or -
5 +2.75
+1 10 -3.05
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78
-6
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bq +7.0
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New York
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-0,25
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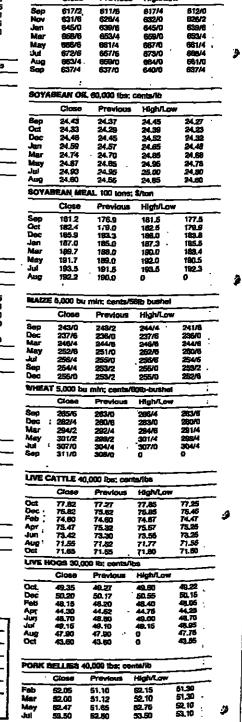
market gold had a quiet day, ending up \$2.75 ahead at \$389.75. But platinum was in retreat dealers said concern about a recession in the US could have contributed to the fall, with industrial end-users possibly dumping metal they do not now need. Support for platinum is put at around \$475 and a breach of that level could trigger a further drop of about \$15. Copper prices recouped some of Wednesday's losses on the LME yesterday, partly reflecting renewed concern

Ame	rica, tra	disruptid ders sai from Re		May Jul Sep	650 648 660 670 682	633 639 655 663	665 641 655 645 664 658 675 665 680		
SUGAF	L - Londo	= FOX	(\$ per tonne)	ICO Ind	licator pr	5642) lots o loss (US o llv 78.83 (77	n 5 tonnes enterper po '.43). 15 day	und) for	
Raw	Close	Previous	High/Low	76.44 (7	8.03)	ny rouse (sr	uj. 13 003	man mån	
0¢	256.20	246.40	257.00 248.00					_	
Dec	253,00	344.00	245.00 240.00	PUIAT	OES - 1	<b>FE</b>		Chonne	
Mar	243,40	235.00	244.60 235.60 243.00 235.40		Close	Previous	High/Low		
May Aug	244,40 246,00	234.60 236.80	240.00	Nov	90.0	86.0	88.0 87.0		
Oct	247 40	237.80	247.00 239.00	Арг	135.0	128.5	134,2 129,1	3	
Dec	280.00	239.00	235.00	May	150.0	144,5	145.5 144.5	•	
White	Closa	Pravious	High/Low	Turnove	ır 346 (12	4) lots of 4	O tonnes.		
Oct	322.0	318.0	325.0 317.5						
Dec	312.5	307.0	313.5 307.5	====					
Mar Mav	313.0 313.0	307.0 308.5	315.0 309.0 314.2 312.5	SUYAU		AL - BPE		£/tonne	
Aug	317.5	313.5	316.0		Close	Previous	High/Low		
_ <u>~</u> _	or 8 and?	10 /20470	s of 50 tonnes.	Oct	103.00	106.00	104,00 103	.00	
White 2	226 (1767)	is tension	2 C. 30 WHOS.	Dec.	112.50	114.00	112.50		
Paris- Y	White (FFr		: Oct 1680, Dec 1635 583	Turnover 20 (0) lots of 20 tonnes.					
CRUDE	(CIII #	**	\$/barrel	FREGO	IT PUTU	ies – 117	\$10/Ind	ez potna	
	Lates	st Previo	us High/Low		Close	Previous	High/Low		
Oct	30.90		30.95 30.00	Sep	1168	1155	1155		
Nov Dec	29.50 28.50		29.55 26.80	Oct	1180	1170	1160 1170		
Jan	27.60		28.67 28.00 27.80 27.46	Jen Apr	1190 1203	1183 1788	1185 1189		
IPE Ind			Q.22 27.0	8FI	1194	1192	1194		
Turnov	er: 12009 (	(14123)		Turnove	r 56 (138	)			
QAS O	tl - IPE		\$/tonne						
	Latest	Previous	High/Low		t ~ BFK			£/tonné	
Sep	267.50	260.50	268,50 263,25					The state of the s	
Oct Nov	268.25 268.00	260.75 260.50	268.75 263,25 268.25 262,75	Witest	Close	Previous	High/Low		
Dec	267.50	261.00	268.00 263.00	Sep	111.90	111.55	111.80 111,		
Jan	262.00	255.00	263,00 257,00	Nov Jan	115.10	114.40	115.10 114. 119.20 118		
Feb	253.00	244.50	256.50 250.00	Mar	119.20 122.75	118.40 121.80	122.75 122		
Mar Apr	241.00 233.50	234.00 225.75	241.00 240.50 238.00 233.00	May	126.00	125.00	125.80		
May	232.00		238.00 232.00	Bertey	Çicee	Previous	High/Low		
Turnov	er 13772 (	14497}lots	of 100 tonnes	Sep	109.70	109.10	109.50		
				Nov	113.70		113,70 113		
	T & VIEGE			Jan	117.70	117.20	117.70 117.	40	
Bram	ley cookin	g apples a	re this week's	Mar	120,80 121,90	120.50 121,60	120,70 121,90		
FFVIE	ouy en 25-3 L Grenefis	ad in 10 (20)	-40p), reports the ident at 35-60p					-	
each	(30-50p) as	t are kiwiir	uit ex 16-25e	Turnove	r lots of	321 (964), ( 106 totines.	Barley 131 (	3UJ.	
(16-25	ip). Benen	도 모양 왕에	plentiful at 40-550						
a PD (	40-05p), HC	Meydda ()	elons are a good £1.50). This week						
13.00	pod one k	or root yes	including English						
CBITO	노 41 20-30	p a pound (	20-30p) and new	P105 -	OF S		sh Şetfense	uri byrd	
\$9450	yn cybbagu	at 20-350	(20-35c), Top		Close	Previous	High/Low		
qualit	y withdrawa	occod from	a. ib (40-55p) along with lettuce	Sep	107.0	108.4	196.0		
Variet	les such s	s. icebem	at 60-80p each	Qei	109.5	109.5	109.5		
		4 44 77 6		Nov	107.0	107.4	108.0 107.0		

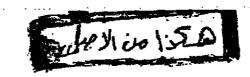
#### LONDON METAL EXCHANGE (Prices supplied by Amalgameted Metal Trading) Close , 99.7% purity (\$ per tonn Total daily turnover 25,700 los 60,962 lob Copper, Grade A (f. cer t Total daily turnover 22,172 lot 108,900 lots Total daily turnover 1,573 lor Leed (£ per tome Cash 463-4 3 months 463-4 465,5/463 11,294 lots Nickel (5 per tonne) Total daily turnover 1,615 lot 10925-75 10800-25 8.938 lots Tin (5 per tonne) Total daily turnover 1,032 los 5750-70 5875-80 5,963 lots al High Grade (\$ per tonne Total daily turnover 8,069 lot

LONDON BL	JULION 1	<b>LARI</b>	<b>CE</b> T		Ne	w Y	ork				
Gold (fine oz) \$ price				equiv	alent	GOLD 100 troy oz.: \$/troy oz.					
Close	399 2-3			20412-2		60H	) 100 troy	OZ.; \$/broy	DZ.		
Opening Morning flx	388 ½ -31 386,25	19		203-203 202-636			Close	Previous	High/Lor	al .	
Afternoon fix				203.647		Soo	389.7	386.1			
Day's high	390-390	6				Oct	391.7	388.5	392.0	385.6	
Day's low	387-387	5				Nov	394.0	390,8	0	Q	
						Dec	396.2	393.0	396.7	392.8	
						Feb	400.6	397,4	401.0	397.2	
						Apr	404.7 409.1	401.5 405.9	404.0 407.3	402.2 408.8	
						Jun Aug	413.2	410.0	411.5	411.5	
=	<del></del>					Oct	417.8	414.6	0	0	
Coins	\$ price			; edmy	<b>alent</b>				-		
Mapleland	397-402		- 2	2087-2	112						
Britannia	397-402		2	2-2 da	11 <sup>1</sup> 2						
US Engle	397-402			208 J -2		PLAT	INCUM 60 to	roy oz; <b>\$</b> fire	y oz.		
Angel Krugemand	397-402 388-391			08 ½ -2 03 ½ -2		_	Close	Previous	High/Lov		
New Sov.	91-83			17 ½ -48				454.4			
Old Sov.	91-03			7 2 48		Sep	479.2 410.2	481,2 484,2	481.5 483.5	481.5 477.0	
Noble Plat	486.55-4	4.30		55.00-1		Oct Jan	488.5	490:2	480.5	486.0	
						Jan Apr	493.6	495.2	493.0	491.0	
						Jul	498-5	500.4	0	0	
						Oct	504.6	505.2	0	0	
Silver Rx	p/fine o			20 -4-							
				/S cts	edrav						
Spot	251,20			20.00							
artinom 8 ertinom 9	260.45 269.45			188.00 50.05		SILVER 5,000 tray az; cente/tray az					
12 months	287.20			19.40			Close	Previous	High/Lov		
						Sep	477.0	473.5	478.5	475.0	
						Oct	478.4	476.1	đ	ō	
						Nov	483.D	479.7 483.7	0	0	
						Dec	487.0 489.4	493.7 496.1	489.0 D	485.5	
TRADED OPT	TORES					Mar	497.4	494.0	499.0	496.0	
Coffee	N		Jan	N		May	904.3	500.8	504.5	504.0	
				Nov	Jan	ᆁ네	511.6	508,0	511.0	510.5	
900	46		70	14	20	Sep	519-3 530.6	615.6 526.9	521.0	517.5	
650	25	•	42 24	38	42	Dec	330.0	360.9	533.0	<b>533.0</b>	
700 Cocce		_	Mer	76 Dec	74 Mar						
700			-	19	NAME -	HIGH	GRADE O	OPPER 25.0	00 lbs: ce	nts/the	
750	52		96	38	43		Close	Pravious	HighVLou		
800	35	:	95	69	68	Sep	128.20	128.15	129.70	100.00	
						Oct	127.20	125.50	129.70 128.40	128,00 127,00	
						Nov	25,45	124.00	126.00	126.00	
•						Dec	123,40	122.20	124.70	122.80	
						Jan	121.15	120.16	a -	0	
	~~~		Nov	Qet	Nov	Mar Apr	116,50 114,95	115.90 114.45	117.90	116.00	
Bresi Crede	v										
			265	-					0	0	
2700	32		330		130	May	113.40	113.00	113.60	113.20	
		0	330 296	12	130				_		

			9 LisPanri		- SOT	ABEANS 6	i.000 bu min	: cants/601	ьы
Oct	31.45	29.77	31.50	30.40		Close	Previous		_
Nav Dec	30.88 30.22	29.32 28.71	31.00 30.30	29.90 29.25	-				
Jan	29.40	28.05	29.60	25.60	Sep Nov	617/2 <sub>.</sub> 631/6	611/6 626/4	617/4 632/0	
Apr	27.35	28.31	27.40	26.55	Jen	645/0	639/6	645/0	
Jun	26.40	25.50	26.45	25.70	Mar	868/6	653/4	659/0	
					May	958/6	661/4	667/0	
					– Jul – Aug	672/6 653/4 .	66776 65970	673/0 984/0	
HEAT	THE OIL 1	2,000 US (	gells, cent	_ <u>-</u>	_ Sep	637/4	637/0	640/0	
	Letest	Previous	High/Lo	***	_				
Oct	8830	8337	8870	8545	SOY	BEAN OF	. 60,000 (bs;	cents/lb	_
Nov Dec	8895 8940	8408 8464	8940 9000	9615 8660		Close	Previous		
Jan	8770	8380	8800	8550					
Mar	8060	7780	8070	7930	Sep Oct	24,45 24,33	24.37 24.29	24.45 24.39	
May Jun	7450 7350	7345 7250	7500 7425	7450 7350	Dec	24,48	24.45	24,52	
		es;\$/tonne			_ Jen Mar	24.59 24.74	24.57	24.65	
					- May	24.87	24.70 24.85	24.85 24.96	
	Close	Previous			الوال	24.93	24.95	25.00	
Sep Dec	1277 1316	1250 1296	1277 1329	1277	Aug	24.60	24.55	24.85	
Mar	1355	1342	1369	1287 1332	SOYA	BEAN ME	AL 100 tons	; \$/ton	
May	1388	1373	1394	1381		Close	Previous	High/Le	)W
Jul Sep	1415 1445	1403 1433	1425 0	1396 0	Sep	181.2	176.9	181.5	_
Dec	1475	1463	1463	1463	Get	182.4	1,79,0	182.5	
-	_	_			Dec Jan	185.9 187.0	183.3 185.0	188.0 187.3	
					Mar	189.7	188,0	190.0	•
COFF	E "C" 37	,500ibs; ce	nts/lbs		May	191.7	189.0	192.0	
	Close	Previous	High/Los		_ Jul _ Aug	193.5 192.2	191.5 190.0	193.5 0	
-					- 109	, 02.2	104.0	U	
Sep Dec	99,20 102,25	100.25 103.70	101.00 104.60	99.00 101.65	MAI?	F & OOO b	min; cents/:	500s b	_
Mar	105.05	106.65	107,60	105.00	-				_
Mary Jul	107.00 109.25	108.80 112.00	109,25 111,50	107.00		Close	Previous	High/Lo	w
зи Б <del>ар</del>	111.75	114.00	111.50 0	111.10 0	Sep	243/0	248/2	244/4	
Dec	114,75	117.00	118,00	116.00	Dec Mar	237/6 246/4	236/0 244/6	237/6 246/6	
WGAI	R WORLD	11- 112,0	000 lbs; ce	nta/Ros	May	252/8	25170	252/6	
	Close	Previous	High/Los		Sep	256/4 254/4	255/0	256/6 255/0	
)ct	11,24	10.77	11.33	10.78	- Dec	255/0	253/2 253/2	255/0 255/0	
ler	10,96	70.48	11.01	10.53			min; cents/		al
iey ii	10,98 10,98	10.53 10.54	11.03 17.00	10.57 10.63		Close	Previous	High/Lo	_
)ct	11,04	10.58	11.05	10.65	Sep	265/6	263/0		
					Dec	: 282/4	263/0 280/6	286/4 283/0	
					Mar	294/2	292/4	294/6	
OTTO:	₩ 50,000:	cents/fbs			. May Jul	301/2 507/0	298/2 304/4	301/4	
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)cq	73.48	73.98	74.60	73.40	٠.				
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lar lay	73,83 74,66	74,39 75.05	74.85	73.80		Close	Previous	High/Lo	
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### MILL RIDE GOLF CLUB Plc

(Incorporated in England under the Companies Act 1985 - No. 2515069)

The Directors of the Company, whose names appear under "Directors and Advisers", are the persons responsible for the information contained in this document. To the best of the knowledge and belief of the Directors accept responsibility all reasonable company, whose names appear under "Directors and Advisers", are the persons responsibility all reasonable care to ensure that such is the case) the information contained in this document is in accordance with the facts and does not omit anything likely to affect the import of such information. The Directors accept responsibility

Copies of this document, having attached thereto the documents specified in paragraph 12 of Part III, "Statutory and General Information", have been delivered to the Registrar of Companies in England and Wales for registration in accordance with Section 64 of the Companies Act 1985.

This document is not intended for distribution and should not be distributed to US Persons as defined herein or to persons with addresses in the US or its territories or possessions or to persons with addresses in or residents of the Netherlands, the Grand-Duchy of Luxembourg, Canada and its provinces or territories or Japan or to any corporation, partnership or other entity created or organised under the laws of the Netherlands, the Grand-Duchy of Luxembourg, Canada or Japan. Any such distribution could result in a breach of US, Canadian, Netherlands, Luxembourg or Japanese laws.

The issued and to hair and the laws of the Company's share.

The issued and to be issued Ordinary Shares of the Company are not listed on any stock exchange and no application is being made to any stock exchange for a listing or for a grant of permission to deal in any part of the Company's share

# MILL RIDE GOLF CLUB

at Ascot in the Royal County of Berkshire

# Offer by Smith New Court Corporate Finance Limited on behalf of London Securities Plc

of up to 500 fully paid ordinary shares of £20,000 each in the Company at £25,000 per share payable in full on application (together with £125 for stamp duty)

Share Capital

£12,000,000

in ordinary shares of £20,000 each

Issued and to be £12,000,000

The Ordinary Shares issued and to be issued rank in full for any dividends and other distributions hereafter declared, paid or made on the ordinary share capital of the Company. Save as referred to below, on 31st August 1990 the Company had no loan capital (including term loans) outstanding, or created but unissued, or any outstanding mortgages, charges, debentures or other borrowings or indebtedness in the nature of borrowing, including bank overdrafts and liabilities under acceptances, or acceptance credits, obligations under finance leases, hire-purchase commitments, or any guarantees or other material contingent liabilities. Your attention is drawn to the Company's potential liabilities under the agreements referred to under the heading "Material Contracts" in paragraph 7 of Part III and to the funancial arrangements described in section 4 of Part I. The Procedure for Application and an Application Form will be found at the back of this document as Appendices A and B respectively. The subscription lists shall open at 10.00 am on Wednesday 12th September 1990 and may be closed at any time thereafter. The Offer is conditional upon valid applications for not less than 100 Ordinary Shares having been received by 3.00 pm on 31st December 1990.

Note	to 1	Pros	pective	ľny	estors

Prospective investors should make their own independent assessment of the merits or otherwise of the acquisition, holding or disposal of Ordinary Shares and should not construe the contents hereof as advice relating to legal, taxation or investment matters. Prospective investors are advised to consult their own professional advisers concerning any such acquisition, holding or disposal of Ordinary Shares. In particular, they should inform themselves as to:

(a) the applicable laws relating to securities and other regulations within the countries of their nationality, residence, ordinary residence or domicile relating to the acquisition, holding or disposal of Ordinary Shares;

(b) any foreign exchange or exchange control restrictions to which they might be subject on the acquisition, holding or disposal of Ordinary Shares; and (c) any tax or other fuscal consequences of the acquisition, holding or

disposal of Ordinary Shares.

Prospective investors are reminded that an investment in unquoted securities carries risks as well as the opportunity of rewards. The Ordinary Shares are not, and are not intended to be, listed or dealt in on a recognised investment exchange. As a result they may be difficult to sell and it may be difficult to assess a proper market price for them at any time. In addition, Ordinary Shares will not be transferable without the consent of the Directors until all 600 shares or such lesser number as London Securities shall determine have been disposed of by London Securities (save that this restriction shall not in any event apply after 31st December 1993).

"the Company" "the Directors" or "the Board"

"Ordinary Share(s)"

"London Securities"

"Smith New Court"

"the Closing Date"

"MRI"

the Offer

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Mill Ride Golf Club Pic

the Board of Directors of the Company

ordinary share(s) of £20,000 each in the Company London Securities Plc Mill Ride Investments Limited, a wholly owned subsidiary of London Securities Smith New Court Corporate Finance Limited, the sponsor to the Offer the offer of up to 500 Ordinary Shares by Securities pursuant to this document

London Securities Mill Ride Golf Club "the Club" "the Club Rules"

"the Committee" "the Opening Date"

"the Property" "the Course" "the Lease Agreement" Smith New Court on behalf of London the date on which the subscription lists are closed being 31st December 1990 or such earlier date as may be determined by the Rules of the Club as adopted by the Committee on 6th September 1990 the Committee of the Club the formal opening date of the Club, which is expected to be in April 1992 the land at Mill Ride Estate, North Ascot on which the Course and clubhouse are situated the eighteen hole golf course being constructed on the Property the conditional agreement dated 6th September 1990 between MRI(1) the Company (2) and London Securities (3) more particularly described in paragraph 7(2) of

"the Subscription

Directors and Advisers

136 New Bond Street

London W1Y 9FA

North Ascot

Berks SL5 8LT

the lease of the Property to be granted by MRI to the Company pursuant to the Lease
Agreement for a term of 999 years at a fixed
annual rent of £10 more particularly
described in paragraph 8 of Part III the subscription agreement dated 6th September 1990 between the Company(1) London Securities(2) and MRI(3) as

Part III whereby MRI has agreed to grant the

described in paragraph 7(b) of Part III the conditional management agreement dated 6th September 1990 between the Company(1) MRI(2) and London Securities (3) as described in paragraph 7(c) "the Management of Part III

Lease to the Company

"the Articles" the Articles of Association of the Company the United States of America (including the "US" State and the District of Columbia), its territories and possessions and all other areas subject to its jurisdiction

Directors Smith New Court David Brian Pearl Richard Other Prickett Corporate Finance Limited 24 St Swithin's Lane Christopher Richard Freemantle Robert Andrew Newman London EC4N 8AE Antonio Herrera Solicitors to the Company David Louis Franks Geoffrey Edward Jeremy Clarke all of Mill Ride Estate, Mill Ride, and to London Securities Plc Blyth Dutton 8 & 9 Lincoln's Inn Fields North Ascot, Berks SL5 8LT London WC2A 3DW Secretary & Registered Office

Kenneth William West Lane, FCA, Mill Ride Estate Auditors & Reporting
Accountants Mill Ride North Ascot Cape & Dalgleish Berks SL5 8LT Chartered Accountants 401 St John Street Bankers London EC1V 4LH Barclays Bank PLC New Bond Street Business Centre Golf Course Architect Renoir House

Stirling Road Registrars The Royal Bank of Scotland plc West Sussex PO19 2EN Owen House PO Box 435 8 Bankhead Crossway North Course Manager Edinburgh EH11 4BR Gordon Irvine Chavey Orchard 94 Locks Ride Mill Ride Investments Limited Chavey Down Mill Ride Estate

Timetable of Construction of the Course and the clubhouse 1st September 1990 Removal of top soil and landscaping of Completed holes 3, 4, 5 and 8 to 13

Installation of irrigation and drainage Completed of holes 3, 4, 5 and 8 to 13 1989 Appointment of Course Manager February Completed Seeding of holes 3, 4, 5 and 8 to 13 and March commencement of growing-in period for those holes Appointment of 5 greenkeeping staff Completed A*pri*l Removal of top soil and contouring of landscape on holes 1 and 2 and 14 to 18 Completed April Commence refurbishment May clubhouse building Removal of top soil and landscaping of Completed holes 6 and 7 Installation of irrigation and drainage July of holes 1, 2, 6, 7 and 14 to 18

Seeding of holes 1, 2, 6, 7 and 14 to 18 and commencement of growing-in period for those holes 1991 Completion of course development January Commence fitting out of clubhouse Appointment of Club Treasurer, November Secretary, Captain and Vice-Captain

1992 Recruitment of clubhouse staff, appointment of Professional and January remaining greenkeeping staff Formal opening of Course and clubhouse

These dates may be affected by abnormal weather conditions or construction delays.

PART I: MILL RIDE GOLF CLUB

1. THE CLUB

Donald Steel

The Forum

Berks SL5 8QX

Donald Steel & Co. Ltd

Mill Ride Golf Club is in the heart of Berkshire's golfing country a few minutes by car from Ascot racecourse and a short drive from London The M4 is immediately to the North, the M3 to the South and the M25 to the East. A frequent rail service operates between Ascot Railway Station and Waterloo Station in London, and Heathrow Airport is a short distance away.

History of Mill Ride

The estate on which Mill Ride Golf Club has been established comprises approximately 150 acres of 'parkland'. Formerly known as The Windsor Forest Stud, the original Lutyens style courtyard buildings were built by Sir William Waldren in 1931. In 1946, the estate was purchased by the Crown and, thereafter, provided the stabling facilities for Ascot racecourse which is only 2 miles away. Following the construction of on-course stabling in the 1970's, the estate passed into private ownership for some time before being purchased by MRI.

It was decided by the directors of London Securities to establish a golf club of the highest quality, to comprise a first class private members club and a course to rival the finest in the UK. A brief was provided to the designer and the construction team to build a course combining the natural aesthetic attributes of the landscape with challenging layouts and the highest quality construction specifications. The Course will provide an enjoyable game for the average golfer as well as a challenging test of skill from the more difficult championship tees. The Architect

The Course has been designed by Donald Steel, one of Europe's leading golf course architects and currently President of the British Association of Golf Course Architects. Over the last six years he has been adviser to The Royal & Ancient Golf Club of St Andrews on the Open and Amateur championship courses, such as Royal St George's and Turnberry. He was appointed by the St Andrews Links committee to redesign the Jubilee course in 1987 and has worked on more than 200

golf course projects across Britain, Europe and Canada. Donald Steel has said the following about the Course:

"It was very exciting to be provided with a brief and the appropriate budget to build a really exceptional course at Mill Ride. Golf course architects rarely get such a marvellous opportunity to create a course of such challenge and beauty. It has certainly been one of the most stimulating and enjoyable exercises that I have ever faced.

"These holes require as much thinking as playing. Players will have to develop their strategy on the tee and bit the shots to match if they are to play successfully. At the same time, there should always be an alternative way of playing any hole if the bold and spectacular route is "I expect Mill Ride to become a very popular and well known course in the near future and some of its holes to rank among the 'greats of golf' both in a playing sense and in terms of appearance. The lakes have added

great beauty to the setting and when the rhododendrons are in full bloom, the course can 'out-augusta' Augusta." Mr Jim Arthur, the renowned agronomist and golf course adviser, has regularly visited Mill Ride since course construction commenced in

1988 in order to provide independent supervision of the works and to assure London Securities that the design and construction brief was executed to exacting standards. Extracts from his report on the first

- "... amongst the very best mine holes in the whole of Britain."

-- "I doubt if you could get better greens, surrounds and tees however hard you tried. These greens rank in the very top in the country."

 I would like to congratulate all concerned...in producing a course which is amongst the very best in the country."

 "At Mill Ride you have a combination of good golfing country as well as attractive surroundings, plus a design which makes the best and the most interesting and challenging use of the natural topography, aided by some, but not excessive, man-made

... that excellence which one finds on only a few of our old unspoilt links and heathland courses."

Construction

Construction of the Course began in August 1988. Nine holes are in the latter stages of their 'growing-in' period and a further nine holes are undergoing seeding. The refurbishment of the clubhouse commenced in May 1990 and is progressing on schedule for completion in February 1991. Following a 'growing-in' period of a further thirteen months it is anticipated that the Club will be formally opened in April 1992. Facilities

Mill Ride Golf Club will consist of an eighteen hole championshiplevel golf course together with practice facilities comprising a driving range and a putting green. In addition to the usual bar and restaurant facilities, the clubhouse will include a 'pro' shop, a gymnasium, sauna, steam bath and massage room, and en suite bedrooms and bathrooms. Prospective investors who wish to view the Course may do so, but by prior appointment only. To arrange an appointment please telephone Rosemary Johnson on 0344-885444.

Investment potential

Golf has been increasing in popularity at such a rate over the last decade that demand has significantly exceeded supply. The Royal & Ancient Golf Club of St Andrews has estimated that a further 700 courses are required just to cater for existing domestic demand. In heavily populated or urban areas, and particularly in the South East, there is a

greater than average shortage of club membership availability. Most of the best golf courses in Britain, particularly in the South East, tend to have closed memberships and/or extremely long waiting-lists. A similar situation exists at most other courses within easy reach of London. The Directors believe that this problem is unlikely to be helped to any great extent in the near future because of the relative lack of appropriate land with available planning permission.

By offering for sale a restricted number of shares in the Company, the Directors believe that shareholders will not only have the opportunity to benefit from the highest standard facilities of an exclusive golf club but will also participate in any potential increase in the value of their investment. Similar membership-investment systems in golf clubs in other countries have resulted in capital growth. Your attention is drawn to the paragraph headed 'Note to Prospective Investors'

London Securities

London Securities is an investment holding company listed on The London Stock Exchange, Mill Ride Estate is currently owned by MRI, a wholly-owned subsidiary of London Securities, and Mill Ride Golf Club Plc has been established by London Securities to acquire the Course and associated facilities and operate the Club. Whilst London Securities remains associated with the Company, the directors of London Securities will endeavour to continue to develop the Mill Ride Golf Club to become an exclusive eighteen hole golf club for the benefit of members and their guests. London Securities is the promoter of the Company, and in this regard your attention is drawn to paragraph 10(d) of Part III of this document.

2. MEMBERSHIP

There will be three categories of membership: full membership for a shareholder wishing to nominate a specified individual; corporate fiveday membership for a shareholder which acquires more than one share and does not wish to restrict the use of the Club's facilities to a specified individual; and temporary membership.

The total number of members including all categories will not exceed 600 at any one time.

**Full Members** 

Each Ordinary Share will entitle its holder to nominate an individual (who may be the shareholder) for full membership of the Club. Any individual who is nominated will become a full member subject to the Committee approving the nomination. If the Committee does not approve a nomination, the shareholder will be permitted to make a further nomination or nominations until an approved nomination has been made. It is expected that most individual shareholders will nominate themselves as full members. Before being accepted as a member, the individual will be required to pay a joining fee equivalent to one year's membership fees and to agree to abide by the Club Rules, including as to the payment of annual fees as referred to below. The joining fee for members admitted prior to the Opening Date will become payable at the same time as the first year's membership fees.

Corporate Five-day Members Any shareholder who holds more than one Ordinary Share in the Company may appoint a corporate five-day member (which may be the shareholder) instead of a full member in respect of each share held, provided that the number of corporate members appointed by any one shareholder must not exceed the number of full members appointed by that shareholder at any time. Any individual or corporation nominated will become a corporate member subject to the Committee approving the nomination. If the Committee does not approve the nomination, the shareholder will be permitted to make a further nomination or

nominations until an approved nomination has been made. A corporate five-day member shall be entirled to enjoy the use facilities of the Club on any week day, but shall have no right to enjoy the use of any of the Club's facilities at weekends or on Bank Holidays However, the membership rights of a corporate five-day member (unlike those of a full member) shall not be personal to the individual, but may be used by any individual authorised by the corporate member provided that the individual holds a current official handicap certificate. Before being accepted as a corporate five-day member, the individual or corporation appointed as such will be required to pay a joining fee mivalent to one year's membership fees and to agree to abide by the lub Rules, including as to the payment of annual fees as referred to

Annual Fees for Full Members and Corporate Five-day Members In respect of their membership of the Club, full members and corporate five-day members will be liable to pay annual fees, the levels of which the Directors will determine from time to time. The annual fees for the first full year of operation of the Club, which is anticipated to amence in April 1992 are expected to be approximately £950 (plus VAT) for each member. The Club is intended to be non profit making. and the anticipated level of membership fees has been calculated on the basis that income, including membership fees, will cover outgoings. Members will be liable to pay their membership fees annually in advance, and demands will be sent out prior to the commencement o each membership year. The membership year is expected to run from 1st April to 31st March. The Committee reserves the right to suspe membership for the whole of any membership year in respect of which the fees are not paid. In the event that membership is suspended the member will pevertheless remain liable for the annual fees.

Temporary Members

The maximum number of members entitled to belong to the Club at any one time is 600. Once all of the shares in the Company have been taken up by outside subscribers, it is envisaged that a full member or corporate five-day member will have been appointed in respect of each share, in which event no temporary membership will be available. However, a shareholder may fail to appoint a member or alternatively an existing member may be suspended owing to non payment of annua

In order to ensure that the Club receives sufficient revenue from membership fees, the Committee reserves the right to offer temporary membership to persons other than those nominated by shareholders provided that the total number of all members at any time shall not exceed 600. No temporary memberships shall be granted for a period of more than one year.

Temporary members shall, like full members, be subject to the approval of the Committee. Fees for temporary members, who will enjoy similar rights to full members (but will not be entitled to vote at the Club's Annual Meeting or at any Extraordinary Members Meeting), shall be determined by the Board.

Members' guests

Members will have the following rights and privileges in relation to the

(a) A full member or temporary member may introduce up to 3 playing guests on weekdays and 1 playing guest at weekends and on public holidays on payment of guest fees; (b) A corporate five-day member may introduce up to 3 playing

guests at a time on weekdays only on payment of guest fees; No member may introduce the same playing guest more than 6 times in the same membership year without the prior consent of the Club Secretary.

The level of guest fees will be determined by the Directors, and are expected initially to be £25 (plus VAT) per round. A member may introduce his spouse and children to the Club on payment of guest fees, subject to the consent of the Club Secretary. Your attention is drawn to the summary of certain provisions of the

Club Rules contained in paragraph 9 of Part III. 3. MANAGEMENT

Directors

The Board of the Company comprises the following individuals: David B. Pearl - Chairman

David B. Pearl, aged 46, is a Fellow of the Institute of Chartered Accountants. He is Chairman of London Securities and a board member of Medway Ports Authority. He has been directly involved with the Mill Ride project since its inception and is a member of Royal St. George's, Wentworth and Maidenhead Golf Clubs.

Dickie Freemantle, aged 49, is Property Director of London Securities and Chairman of Flagstone Holdings Plc. He has had overall responsibility for the construction and development of the golf course and clubhouse at Mill Ride and is a member of Wentworth Golf Club. R.Ö. Prickett

Richard Prickett, aged 39, is a Fellow of the Institute of Chartered Accountants and Managing Director of London Securities. He is the Chairman of Firstland Oil & Gas Plc and a non-executive director of

R.A.Newman - Director of Golf

Bob Newman, aged 52, has been a member of the PGA for 33 years. He retired from the international circuit in 1975 and was the Head Professional at Maidenhead Golf Club for 27 years, until becoming Director of Golf at MRI in 1989.

D.I. Franks David Franks, aged 44, is a Fellow of the Institute of Chartered Accountants and Chief Executive of Regent Inns Plc. He is a member of The Berkshire Golf Club and Royal Cinque Ports Golf Club.

Antonio Herrera, 2ged 47, is Managing Director of the Balvanera Polo & Country Club in Mexico, where he is currently supervising the construction of an eighteen-hole championship golf course, together

with residential properties.

Edward Clarke, aged 40, is a Vice President of Citicorp Investment Bank (Switzerland). He is a Fellow of the Institute of Chartered Accountants and an under writing Member of Lloyds of London. He is a member of Royal St George's Golf Club. The Berkshire Golf Club, Club de Bonmont, Geneva and the Golf and Country Club de Maison Blanche, Echenevex, France.

K. Ohno

Kenjiro Ohno, aged 49, is the proprietor of Sakura and Miyako, japanese restaurants in London. He is a member of Woburn and Wantemark Colf Club. Pentworth Golf Clubs.

All of the Directors will be non-executive (other than Robert Newman) and each will receive a Director's fee of £5,000 per annum; the Chairman will also receive an additional fee of £5,000 per annum. With effect from the end of the first and each subsequent membership year such fees may be increased in line with inflation, but any further increase requires the approval of shareholders in general meeting.

The Directors will retire by rotation and become eligible for re-election by shareholders as described under the heading "Directors" in paragraph 5 of Part III. Any non-executive Director who has failed to acquire an Ordinary Share prior to the Opening Date at the amount payable under the Offer will be disqualified from acting as a Director. A replacement for any vacancy on the Board may be appointed by the remaining Directors.

Details of the service agreement to be entered into between the Company and Robert Newman are set out in paragraph 6(a) of Part III

The Committee

The Committee will comprise the Captain, the Vice-Captain, the Treasurer and the Directors of the Company. The Board will appoint the first Captain, Vice-Captain and Treasurer who will hold office until the first Annual Meeting of the Club. Thereafter the Captain, Vice-Captain and Treasurer will be appointed by the members in accordance with the Club Rules, and will hold office for one year, at the end of which they will not be eligible for re-appointment for the following

nittee may elect honorary vice-presidents for such periods as they think fit. Any honorary vice-president may use the Course and clubhouse without payment, but shall not in any other respect have the rights or privileges of a member.

Facilities, Management and Staff

The Company will provide the Club with the Course and the clubhouse together with the ancillary facilities necessary for the operation of the Club. The Company will be responsible for the provision of staff and for all matters including the expenditure of money. However, the management and administration of the Club will be the primary responsibility of the Committee and Club Secretary, who will be appointed by the Board and employed by the Company.

#### 4. ESTABLISHMENT OF THE CLUB AND FINANCING **ARRANGEMENTS**

Establishment of the Club

It is anticipated that work on the Course will be completed by the end of January 1991, and that the refurbishment of the clubhouse will be completed by the end of February 1991. Following a further 'growing-in' period during which the clubhouse will be fitted out, the Club would then be ready for opening in April 1992. The Property is currently owned by MRI. Under the terms of the Lease

ent. MKI bas a ed to grant to the Coi Property for a term of 999 years at a fixed annual rent of £10, for a n of £10.8 million (plus VAT) which will initially be satisfied in part by the issue of an interest-free loan note. Completion of the Lease Agreement will take place on the fourth business day following the Closing Date. Under the terms of the Management Agreement, MRI has agreed to manage the Club until the Opening Date for a total consideration of up to £780,000 (plus VAT). The obligations of MRI under these agreements are guaranteed by London Securities.

It is emphasised that the Lease Agreement is conditional upon a um of 100 valid applications for Ordinary Shares being received by not later than 3.00 pm on 31st December 1990. In the event of such condition not having been satisfied, all amounts received from prospective investors will be returned to them forthwith (together with accrued interest thereon), and no Ordinary Shares will be sold pursuant

In order to provide the Company with sufficient funds to enable it to pay the premium on the Lease, to pay the consideration due under the Management Agreement and to meet its working capital requirement ent Agreement and to meet its working capital requirements up to the Opening Date, London Securities has agreed to subscribe in cash at par for 600 Ordinary Shares pursuant to the Subscription Agreement, not less than 100 of which shall be fully paid up upon

Your further attention is drawn to the descriptions of the Lease Agreement, the Subscription Agreement, the Management Agreement and the Lease contained in paragraphs 7 and 8 of Part III of this

Working Capital

With effect from the Opening Date it is intended that the Company's working capital requirements will be met from annual fees received from members, along with joining fees, guest fees, and bar and restaurant profits. In the opinion of the Directors, taking into account the proceeds of London Securities' subscription for Ordinary Shares, ompany has sufficient working capital to meet its requirements up to the Opening Date.

Dividends

It is not intended that the Company will make any significant income profits. Accordingly it is not envisaged at this time that the Company will pay dividends.

5. THE OFFER

Terms of the Offer

The Club has been established in such a way that the maximum number of members will be 600 and therefore the authorised share capital of the Company comprises only 600 Ordinary Shares. Up to 500 Ordinary Shares are now being offered pursuant to this document at £25,000 per Ordinary Share (plus stamp duty amounting to £125 per Ordinary

The payment arrangements are described in detail in Appendix A. Application Procedure. Under those arrangements, an amount equal to the application monies (including the amounts payable in respect of stamp duty) received from the applicants will be paid into a separate account with Barelays Bank PLC in the name of The Royal Bank of Scotland pic pending the sale of Ordinary Shares to such applicants being effected.

The Offer will close at 3.00 pm on 31st December 1990, or on such earlier date as London Securities shall determine. If valid applications have not been received for a minimum of 100 Ordinary Shares by the Closing Date, London Securities shall cancel the Offer, in which event all application monies together with interest accrued thereon shall be returned forthwith at the risk of the applicant. If valid applications have been received for not less than 100 Ordinary Shares by the Closing been received for not less than 100 Ordinary Shares by the Costing Date, London Securities shall sell Ordinary Shares pursuant to such applications whether or not the Offer has been fully subscribed. In the event that the Offer is oversubscribed, applications will be scaled down or refused in London Securities' sole discretion, in which event application momes pertaining to unsuccessful applications together with interest accrued thereon shall be returned forthwith at the risk of

Any Ordinary Shares remaining unsold pursuant to the Offer will be offered for sale in due course and, if appropriate, London Securities and the Company will co-operate in issuing one or more future prospectuses. It is anticipated that any Ordinary Shares offered subsequent to this document will be offered at a price not lower than the price payable under the Offer. London Securities intends to reserve a number of the Ordinary Shares retained by it for sale to the non-executive Directors (as referred to above) and the purchasers of a number of properties on or adjacent to Mill Ride Estate. For so long as it retains any Ordinary Shares, London Securities reserves the right to "lease out" on a commercial footing the membership rights attaching to

Transfer of Ordinary Shares

Ordinary Shares will not be transferable without the consent of the Directors until all 600 shares or such lesser number as London Securities shall determine have been disposed of by London Securities (save that this restriction shall not in any event apply after 31st December 1993). Once the restriction on transfers has ceased to apply. Ordinary Shares will be freely transferable.

Voting rights To ensure that the Company and therefore the Club are not dominated by one individual or corporation and to encourage diverse membership the Board reserves the right to disenfranchise for the purpose of voting at all general meetings of the Company any person or group of connected persons (as defined in the Articles) who hold, or for whose benefit there are held, more than ten Ordinary Shares. It is not intended that this right be exercised in respect of any Ordinary Shares retained by London Securities immediately following the Offer.

PART II: ACCOUNTANTS' REPORT

Set out below is the text of a report on the Company by Cape & Daleleish, Chartered Accountants:

> Cape & Dalgleish 401 St John Street London EC1V 4LH 6th September 1990

The Directors Mill Ride Golf Club Plc Mill Ride Estate Mill Ride North Ascot Berks SL5 8LT

The Directors Smith New Court Corporate Finance Limited London EC4N 8AE

Dear Sirs.

Mill Ride Golf Club Plc ("the Company") was incorporated on 25th June 1990.

The Company has not yet commenced to trade. No audited financial statements have been prepared in respect of any period since incorporation. No dividends have been declared or paid. Yours faithfully

Cape & Dalgleish CHARTERED ACCOUNTANTS

PART III: STATUTORY AND GENERAL INFORMATION

1. The Company

The Company, whose registered office is at Mill Ride Estate, Mill Ride, North Ascot, Berkshire, SL5 8LT was incorporated in England under the Companies Act 1985 as a public company limited by shares on 25th June 1990 under No. 2515069. A certificate entitling the Company to do business and to borrow was issued by the Registrar of Companies on 4th September 1990.

The principal objects for which the Company is established, as set ont in Clause 4 of its Memorandum of Association, are to establish and carry on Mill Ride Golf Club for the use and accommodation of its members and others at Mill Ride

Estate, North Ascot.

(c) On incorporation the authorised share capital of the Company was £50,000, divided into 50,000 ordinary shares of £1 each, of which two such ordinary shares were issued fully paid at par to the subscribers. On 29th August 1990 ordinary resolutions of the Company were duly passed increasing its authorised share capital to £12,000,000 by the creation of an additional 11,950,000 ordinary shares of £1 each and authorising the Directors to

allot shares up to the full amount of the enlarged authorised share capital. Immediately thereafter, pursuant to applications received, the Directors allotted 39,999 ordinary shares of £1 each to London Securities for cash at par (a quarter paid up) and 19,999 ordinary shares of £1 each to MRI for cash at par (2 quarter paid up). (e) On 6th September 1990 an ordinary resolution of the Company was duly passed consolidating every 20,000

ordinary shares of £1 issued and unissued into one Ordinary

Share of £20,000 and a special resolution of the Company was duly passed adopting new Articles of Association certain provisions of which are summarised in paragraph 5 Pursuant to the Subscription Agreement London Securities

has conditionally agreed to subscribe for and the Company has conditionally agreed to allot a further 597 Ordinary Shares on the terms described in paragraph 7(b) below.

Save as aforesaid, there have been no alterations in the share capital of the Company since its incorporation. No capital of the Company is under option or is agreed conditionally or unconditionally to be put under option and

the Company does not have outstanding any convertible

2. Lisue Arrangements

London Securities shall not sell any Ordinary Shares pursuant to the Offer unless valid applications are received for at least 100 Ordinary Shares before 3.00 pm on the Closing Date. If such applications have not been received by the Closing Date then application monies will be returned forthwith (together with interest accrued thereon) by first class post at the risk of the applicant.

The amount payable on application is £25,000 per Ordinary Share (representing a premium of £5,000 per Ordinary Share) plus £125 in respect of stamp duty.

In the event that applications are received by the Closing Date for more than 100 Ordinary Shares, thereupon London Securities will sell up to 500 Ordinary Shares on the terms set out in this document. In the event that valid applications have been received for more than 500 Ordinary Shares London Securities reserves the right to refuse and/or scale down applications in its sole monies in respect of discretion, in which event application applications which are not accepted shall be returned forthwith (together with interest accrued thereon) by first class post at the risk of the applicant. Following the Closing Date London Securities reserves the right to sell the Ordinary Shares retained by it on such terms and to such persons as it may think fit.

The minimum amount, which, in the opinion of the Directors, is required to be raised by the sale of Ordinary Shares pursuant to the Offer for the matters specified in paragraph 2(a) of Part I of Schedule 3 to the Companies Act 1985 is nil. The amount to be provided otherwise than by the sale of Ordinary Shares pursuant to the Offer for such matters is £12 million made up as follows:

(i) purchase price of property, £10.8 million; (ii) expenses and commissions, £1,000; (iii) repayment of monies borrowed for the foregoing, nil; and (iv) working capital, £1,199,000. All such amounts are exclusive of any VAT payable thereon.

The amounts specified above shall initially be provided partly out of the proceeds of the allotment of shares to London Securities pursuant to the Subscription Agreement as referred to in paragraph 7(b) below and partly by way of an unsecured noninterest bearing loan note to be entered into by the Company in a sum not exceeding £7,920,000, as referred to in paragraph 7(2) below. Such loan note shall ultimately be discharged in the manner described in paragraph 7(a) below. No amounts are to be provided otherwise than out of such proceeds for any of the matters referred to in paragraph 2 of Part I of Schedule 3 to the Companies

No part of the proceeds of the Offer will be received by the opening of the subscription lists is 10.00 am on Wednesday, 12th September 1990.

Shareholdings/Disclosure of Interests Immediately following the Offer the Company will remain a subsidiary of London Securities unless valid applications have

been received for not less than 300 Ordinary Shares. The Directors are not aware of any shareholdings (other than that of Landon Securities) which will represent 3 per cent or more of the issued share capital of the Company immediately following the Offer.

4. Taxation

The Directors consider that immediately following the Offer the Company will not be a close company as defined in the Income

and Corporation Taxes Act 1988. The Inland Revenue has not agreed the market value of the Property at the date of its acquisition by the Company for the purpose of determining the corporation tax position on the Company ceasing to be a subsidiary of London Securities, or on company ceasing to be a substolary of London Securities, or on any future disposal of the Property by the Company. For corporation tax purposes the Property will be deemed to have been acquired by the Company from MRI at market value. Although no liability is expected to arise, London Securities has indemnified the Company against any liability to tax in connection with the acquisition of the Property by the Company and/or the Company ceasing to be a subsidiary of London

On Mist August 1990 the Company submitted to H.M. Customs & Excise a letter of application for registration for VAT purposes as an intending trader with effect from 31st August 1990. MRI intends to elect prior to completion of the Lease Agreement for the VAT exempt treatment in respect of the Lease to be waived. In that event, VAT will be payable on the full amount of the Lease premium (£10.8m). However, the Company will be able to recover the VAT paid (£1.62m at the current VAT rate of 15%) in due course.

Shareholders The disposal of a share by an investor resident or ordinarily resident in the UK may give rise to a tax liability on any chargeable gain arising. Such a gain would be calculated by reference to the difference between the acquisition cost of the share and the disposal proceeds, subject to any indexation allowance which may

The disposal of a share by a shareholder who is not resident or ordinarily resident in the UK will be outside the scope of the charge to UK tax on chargeable gains unless the share is used in or for the purposes of a trade carried on in the UK through a branch or agency, or is used or held for the purposes of the branch or

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Stamp Duty will be payable on the transfer of an Ordinary Share pursuant to the Offer, normally at the rate of 50p per £100 or part thereof of the consideration, and will in respect of Ordinary Shares taken up under the Offer amount to £125 per Ordinary Shares taken will be payable by applicants in addition to the offer pairs of £25 200 price of £25,000.

Club Members

The nomination of an employee as a member by an employer may constitute the provision of a benefit which would be subject to tax as income of the employee. The amount assessable would be the cost to the employer of providing the benefit.

Any prospective shareholder or Club member in doubt as to his tax position should consult his professional advisers.

5. Articles of Association The Articles contain provisions, inter alia, to the following effect:

Voting Rights of Shareholders Subject to the provisions as to voting set out in the Articles of Association, at any general meeting every shareholder shall have one vote for every share of which he is the holder.

Any person or group of connected persons (as defined in the Articles) holding more than ten shares shall, if the Directors in their sole discretion so determine, he prohibited from voting (either personally or by proxy) at any general meeting in respect of all of the shares held by him or them.

(i) All transfers of shares may be effected by transfer in writing in any usual or common form or in any other form

acceptable to the Directors and may be under hand only. The Board may in its absolute discretion and without assigning any reason therefor refuse to register any transfer of shares (not being fully paid shares) at any time or any transfer of shares (whether or not fully paid) prior to the

(a) the date on which the 600 Ordinary Shares owned by London Securities immediately following completion of the Subscription Agreement shall have been disposed of by London Securities (or such lesser number as it shall determine); and

(b) 31st December 1993.

(iii) The Board may refuse to register a transfer of shares (whether fully paid or not) in favour of more than two persons jointly.

No fee will be charged by the Company in respect of the registration of any instrument of transfer or probate or letters of administration or certificate of marriage or death or stop notice or power of attorney or other document relating to or affecting the title to any shares or otherwise for making any entry in the Register of Members affecting the title to any shares.

A Director or intending Director is not prevented by his (ī) office from contracting with the Company, nor is any contract or arrangement entered into by or on behalf of the Company in which any Director or intending Director is interested liable to be avoided, nor is any Director so contracting or being so interested liable to account to the Company for any profit realised thereby. The nature of his interest must, however, be declared by the Director at a meeting of the Board in accordance with Section 317 of the

Companies Act 1985. Save as provided in the Articles a Director may not vote in respect of any contract or arrangement or any other proposal in which he has any material interest otherwise than by virtue of his interests in shares or debentures or other securities or rights or otherwise in or through the Company. A Director is not to be counted in the quorum at a meeting in relation to any resolution on which he is

debarred from voting. Each non-executive Director is required with effect from the Opening Date to hold not less than one Ordinary Share and if at any time he is in breach of this requirement he shall

be disqualified from office. At the second and each subsequent Annual General Meeting, one-third of the Directors for the time being (or, if their number is not a multiple of three, the number to but not greater than one-third) shall retire from office by rotation. Subject to the provisions of the Statutes (as defined in the Articles), the Directors to retire by rotation shall be those who have been longest in office since their last appointment or re-appointment but, as between persons who became or were last re-appointed Directors on the same day, those to retire shall (unless they otherwise agree among themselves) be determined by lot.

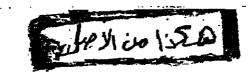
Unless otherwise determined by the Company each Director may be paid such fees for his services in the office of Director as the Directors may determine, provided that the amount of such remuneration payable to the Chairman shall not exceed £10,000 per annum and each of the other directors £5,000 per annum provided that such limits shall be increased each year to reflect any increase to the 'all items' index figure of the United Kingdom Index of Retail Prices (or any replacement index). The aforesaid limits may be altered by the Company from time to time by Ordinary Resolution. The Directors shall also be entitled to be repaid by the Company all such reasonable travelling, hotel and other expenses as they may incur in arrending meetings of the Board or of the Committee. Any Director who holds any executive office or who otherwise performs services which in the opinion of the Directors are outside the scope of the ordinary duties of a Director may be paid such additional remuneration as the Directors may determine. The Directors may give or award pensions, annuities, gratuities and superannulation or other allowances or benefits to or for the benefit of past or present employees (including Directors) of the Company or any of its subsidiaries or to or for the benefit of any person who was alread to according to the company of the subsidiaries or to or for the benefit of any person who was

related to or a dependant of any such person. The business and affairs of the Club shall be managed by the ard save that the Board shall from time to time be entitled to delegate to the Committee such powers and authority in relation to the management of the affairs of the Club as it

deems appropriate. (vii) Each Director shall for so long as he remains in office and without being entitled to any additional remuneration therefor be required to serve as a member of the Committee and to attend meetings thereof unless prevented from so doing by incapacity or some other good reason.

(viii) Subject to the provisions of and so far as may be permitted by law, every Director, Auditor, Secretary or other officer of the Company shall be entitled to be indemnified by the Company and (subject as aforesaid) the Company shall be entitled to purchase and to maintain for any such officer or auditor insurance against such liability.

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(ix) There is no age limit on Directors.

Borrowing Powers

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Subject as below the Directors may exercise all the powers of the Company to borrow money and to mortgage or charge its undertaking, property and uncalled capital and to issue debentures and other securities, whether outright or as collateral security, for any debt, liability or obligation of the Company or of

Disposal of the Club

The Company may not dispose of, grant, or create any interest in the Club or in any land or buildings forming a part thereof without the prior sanction of a Special Resolution passed at a meeting of the holders of Ordinary Shares duly convened and held in accordance with the provisions of the Articles.

The authorised share capital of the Company may only be increased with the sanction of a Special Resolution. The Nomination Right

Each holder of an Ordinary Share (whether or not the same is fully paid) shall in respect of each Ordinary Share held by him and subject to the Club Rules and to the Articles be entitled to nominate and withdraw the nomination of any person to be a member of the Club ("the Nomination Right").

Acceptance of the nominated person as a member shall be subject to approval by the Committee of the Club and shall be conditional upon the nominated person paying a joining fee to the Company of an amount equal to the annual fee for Club membership at the time the nomination is made. Should the Committee, in its absolute discretion not approve the nomination the holder of the Ordinary Share in respect of which such nomination was made shall be informed and, subject to the Club Rules may make a further nomination or nominations until a nomination is made that is approved.

The Nomination Right is personal to the holder of the Ordinary Share and shall not be assigned sold or dealt in separately from the Ordinary Share in question save that this restriction shall not apply to any person to whom an Ordinary Share is allotted (as opposed to being purchased).

Members shall be responsible for the payment of the annual fees to the Company in accordance with the Club Rules. Unless otherwise agreed by the Board, in the event that the annual fees payable to the Company for any membership year by a member are not paid when they are

the Nomination Right shall be suspended until the end of the membership year in respect of which such annual fees are payable; and

(b) the nominated member shall remain liable for outstanding annual fees.

Service Agreements

A service agreement is intended to be entered into between the Company (1) and Robert Andrew Newman (2) to take effect from 1st January 1991 for an initial term of three years and continuing thereafter until terminated by notice not less than rwelve months. The annual salary (including Director's fees) will be £19,500 from 1st January 1991 to the Opening Date and £25,000 thereafter, subject to annual review.

Save as disclosed above there is no service agreement in force between the Company and any Director, nor is any

7. Material Contracts

The following contracts have been entered into by the Company since its incorporation and are or may be material;

a conditional agreement dated 6th September 1990 between the Company (1) MRJ (2) and London Securities (as guarantor of MRI's obligations) (3) whereby MRI and the Company have agreed to enter into the Lease (more particularly described in paragraph 8 below) on the fourth business day following the Closing Date. The agreement is conditional upon the Offer becoming unconditional in all

MRI has agreed following the grant of the Lease to procure (at the expense of the Company) that the clubhouse be fitted out in accordance with agreed specifications by not later than 28th February 1992. MRI has undertaken to procure (at its own expense) that the remaining work required to complete the Course be carried out prior to 31st January 1991 and that the refurbishment of the clubbonse be completed by 28th February 1991. The premium payable by the Company on completion of

the Lease Agreement is £10.8 million (plus VAT) which shall be paid in cash as to not less than £4.5 million upon completion. In respect of the balance of the consideration the Company shall on completion execute in favour of MRI a non-interest bearing loan note ("the Loan Note") supported by a guarantee to be given by the Company in favour of Barclays Bank PLC ("the Bank") in respect of London Securities' borrowings, the guarantee to be secured by a first charge over the Company's interest in the Lease. London Securities has undertaken to procure the release of the said guarantee and charge upon the Loan ing discharged in full. The Loan Note is repayable as to £1.62 million upon that amount being received by the Company in respect of VAT output tax recovered by it from H.M. Customs & Excise, and as to the balance out of monies received by the Company (other than for working capital purposes) pursuant to the Subscription Agreem to the extent that such monies have not been paid to MRI by way of each consideration on the grant of the Lease. A charge over the Lease Agreement in favour of the bank was entered into on 6th September 1990 pending completion of the Lease;

a subscription agreement dated 6th September 1990 between the Company (1) London Securities (2) and MRI
(3) whereby London Securities has conditionally agreed to subscribe for 597 Ordinary Shares at par and the Company has conditionally agreed to allot such shares pursuant to the said subscription. The agreement is conditional upo the said subscription. I he agreement is conditional upon the Offer becoming unconditional in all respects and shall be completed on the fourth business day following the Closing Date whereupon London Securities shall subscribe for 597 Ordinary Shares of which not less than 100 shall be paid up in full upon subscription and those shares not paid up in full shall be paid up as to £5,000 per share. London Securities has undertaken to the Company to apply the net proceeds (after expenses) of any Ordinary res disposed of by London Securities pursuant to the Offer or otherwise in paying up the amounts due on the Ordinary Shares subscribed for, and in consideration therefor the Company has agreed not to call any amounts left outstanding on such shares otherwise than for the purpose of providing the Company with working capital; a management agreement dated 6th September 1990

between the Company(1) MRI(2) and London Securities (as guarantor of MRI's obligations)(3) whereby MRI has agreed to be responsible for the management of the affairs of the Company and the Club for the period from completion of the Lease Agreement to the Opening Date. Under this agreement MRI will, inter alia, employ all staff (other than those to be employed by the Company) necessary for the maintenance of the Club during the relevant period and be responsible for fitting out the clubhouse. The consideration payable by the Company is up to £780,000 (plus VAT) but MRI has agreed to waive all entitlement to such consideration to the extent that the Company is unable to pay the same prior to the Opening Date out of its own resources. This agreement conditional upon the Offer becoming unconditional in a

a sponsorship agreement dated 6th September 1990 between the Company (1) London Securities (2) Smith New Court (3) and the Directors (4) whereby Smith New Court have agreed to act as sponsors to the Offer on behalf of London Securities and, in that connection, to use their reasonable endeavours to procure applicants for the Ordinary Shares upon the terms and conditions of this document. The Company and London Securities have given certain warranties and indemnities to Smith New Court in relation, inter alia, to the information contained in this document. In consideration of the services of Smith New Court as sponsors in connection with the Offer, London Securities has agreed to pay Smith New Court a fee of up to £100,000.

A lease over the Property to be made between MRI and the Company for a term of 999 years commencing on the quarter day Company for a term of the date of the grant of the Lease, (being immediately preceeding the date of the grant of the Lease, (being 24th June, 29th September or 25th December 1990) for a premium 24th June, 27th September of Estat Section (1770) for a premium of £10. All sums payable

under the Lease (including the premium) will have VAT added. There are provisions in the Lease allowing the Company and anyone it permits, to use the roadways of the Coach Road and the roadway leading from Sandy Lane to gain access to the clubhouse, subject to the Company making a contribution to the maintenance and upkeep thereof. Service easements are also to be granted to the Company insofar as is necessary. MRI has reserved to itself the right to develop all or any part of the land adjacent to the Property which it owns or may acquire, and it and its successors in title will have rights of way over the roads crossing the Course subject to a contribution to the maintenance and repair thereof. MRI will be taking a lease back of part of an agricultural building (surplus to the Club's requirements) for 99 years at a fixed annual rent of £2,000 on a full repairing basis, determinable at the option of MRL

In addition to setting out the provisions relating to members and members' guests summarised under the heading 'Membership' in Part I of this document, the Club Rules, which were adopted by the Committee on 6th September 1990 and are among the documents on display as referred to in paragraph 13 below, also contain, inter alia, the following provisions:-

members who fail to pay their annual fees when due may be suspended for the remainder of the relevant membership

members who otherwise fail to observe the Club Rules may be suspended, or in exceptional circumstances, their membership may be terminated (in which event the relative shareholder may nominate another member);

an Annual Meeting of the members will be held following the Annual General Meeting of the Company in each year, at which the Captain, Vice-Captain and Treasurer will be elected to the Committee by the members;

the Committee and Club Secretary are empowered to close the Club when necessary;

the Committee is empowered to lay down bye-laws relating to, inter alia, standards of dress and etiquette. Copies of the Club Rules are among the documents available for inspection as referred to in paragraph 13 below and may be obtained from the Club on request.

10. Miscellaneous

The Company is not, nor since its incorporation has it been, engaged in any litigation or arbitration and no pending or threatened litigation or arbitratic proceedings or other claim is known to the Directors. or threatened litigation or arbitration

Save as disclosed in this document: (a) no capital of the Company has been issued, or is proposed to be issued, fully or partly paid either for cash or for a consideration other than cash; (b) no commissions, discounts, brokerages or other special terms have been granted in connection with the issue or sale of any share or loan capital of the Company; and (c) no Director has or has had any direct or indirect interest in any assets acquired disposed of or leased to or by, or proposed to be acquired disposed of or leased to or by, the Company.

Save as disclosed herein no Director is materially interested in any contract or arrangement subsisting at the date hereof which is significant in relation to the business of the Company taken as a whole.

The amount payable by the Company in consideration for the grant of the Lease is £10.8 million. The holding company of MRI, the lessor of the Lease, is London Securities, the promoter of the Company. MRI acquired the bulk of Mill Ride Estate in 1986 and has since then been purchasing adjoining land which is now comprised within Mill Ride Essage. In April of this year MRI acquired land on the Locks Ride side of the Property being part of Chavey Orchard and the Spinney, which is now incorporated into the Course. Subsequent to the grant of the Lease MRI will retain certain land adjoining the Course. In addition to the profit to be made by MRI on the grant of the Lease to the Company, MRI may realise a profit on the Management Agreement, and London Securities will realise a pront or £5,000 (less expenses) on the sale of each Ordinary Share pursuant to the Offer. Messrs David B. Pearl, R.O. Prickett and C.R. Freemantle, Directors of the Company, are also directors of and shareholders in London Securities.

Save as disclosed herein no Director has been interested in any transaction which is or was unusual in its nature or dition or significant to the business of the Company and which has been effected by the Company at any time since its incorporation and which remains in any respect outstanding or unperformed.

The financial information contained in this documen does not constitute individual accounts within the meaning of Section 240 (5) of the Companies Act 1985. Smith New Court is a member of The Securities Association and The International Stock Exchange.

The Company has received a certificate of title relating to the Property in a form satisfactory to the Directors.

Planning permission for the Course and clubhouse has been received by way of formal consents granted by Bracknell Forest Borough Council on 30th September 1988, 12th April 1990 and 18th June 1990.

The expenses of the Offer, which are estimated to be not more than £500,000 (plus VAT where applicable), will be paid by London Securities.

Messrs Cape & Dalgleish, Chartered Accountants, have given and have not withdrawn their written consent to the issue of this document with a copy of their report as set out in Part II of this document and the references to them included in the form and context in which they are

Each of Messrs D. Steel and J. Arthur has given and has not withdrawn his written consent to the issue of this document with the extract from his report as included in Part I of this document and the reference to him included in the form and context in which they are included.

12. Documents delivered to the Registrar of Companies The documents attached to the copies of this document delivered to the Registrar of Companies for registration were copies of the material contracts mentioned in paragraph 7 above and the written consents mentioned in paragraph 11 above.

Documents for Inspection

Copies of the following documents will be available for inspection at the offices of Blyth Dutton, 8 & 9 Lincoln's Inn Fields, London WC2A 3DW during normal business hours for such period as the Offer remains open: the Memorandum and Articles of Association of the

the above-mentioned Accountants' Report;

the proposed service agreement between Mr. R.A. Newman and the Company referred to in paragraph 6(a)

the material contracts referred to in paragraph 7 above;

the Club Rules referred to in paragraph 9 above; the certificate of title referred to in paragraph 10(h) above;

planning consents relating to the Property referred to in paragraph 10(i) above;

the consents referred to in paragraph 11 above.

7th September 1990

Appendix A

#### Mill Ride Golf Club Plc

APPLICATION PROCEDURE

Applications for Ordinary Shares must be made on the terms and conditions stated below by completing and signing the accompanying Application Form, which must be returned to The Royal Bank of Scotland plc, Registrars Department, PO Box 435, Owen House, 8 Bankhead Crossway North, Edinburgh EH11 4BR ("the Registrars"), to be received as soon as possible and in any event not later than the Closing Date. Each application must be accompanied by a separate cheque or banker's draft for the full amount payable on application (including stamp duty) drawn in sterling on a recognised bank made payable to "The Royal Bank of Scotland plc and crossed London Securities Pic - Not

Negotiable . The Offer will open at 10.00 am on 12th September 1990 and will close at 3.00 pm on 31st December 1990 or on such earlier date as may be determined by London Securities.

A definitive certificate for each Ordinary Share sold will be sent at the risk of the person entitled thereto within 14 days after the Offer has closed. In the meantime, receipts for application monies will be issued.

All cheques will be presented for payment upon receipt by the Registrars and (where appropriate) the issue of definitive certificates and the return of surplus application monies will be withheld pending clearance of applicants' cheques.

5. Acceptance of applications for the Ordinary Shares will be conditional on a minimum of 100 valid applications being received by not later than the Closing Date. Application monies, including the amounts paid in respect of stamp duty, will be returned forthwith (together with interest accrued thereon) if this condition is not satisfied and at the risk of the applicant. By completing and delivering an Application Form, each 6.

offers to purchase the number of Ordinary Shares applied for in the Application Form on the terms and subject to the

conditions set out in this Prospectus, including these terms and conditions and the notes set out in the Application Form, and subject to the Memorandum and Articles of Association of the Company;

agrees that the application may not be revoked after acceptance or before 31st December 1990 and that this paragraph shall constitute a collateral contract between each applicant and London Securities which will become binding on despatch by post to or, in the case of delivery by hand, on receipt by the Registrars of the Application

warrants that the remittance accompanying the Application Form will be honoured on first presentation; agrees that, in respect of an Ordinary Share for which his application has been received and is not rejected, acceptance of the application shall be constituted by notification of acceptance thereof by or on behalf of London Securities;

agrees that any definitive certificate(s) for Ordinary Share(s) and any money returnable to an applicant may be retained by the Registrars pending clearance of the

authorises the Registrars to send on behalf of London Securities and at the risk of the applicant definitive certificates for the Ordinary Share(s) for which his application is accepted and/or a crossed cheque for any money returnable by post to the address specified in the Application Form and to procure that his name is placed on the register of shareholders in respect of such Ordinary

agrees that time of payment shall be the essence of the contract constituted by acceptance of his application (save that no Ordinary Share shall be sold pursuant to the Offer until the fourth business day following the Closing Date); warrants that, if he signs the Application Form on behalf of somebody else or on behalf of a corporation, he has due

authority to do so; agrees that a breach of any of the warranties set out in paragraphs (iii) or (viii) will constitute a breach of a fundamental term and repudiation of the contract constituted by acceptance of his application and that London Securities will be entitled (but not bound) to treat themselves as discharged from their obligations under the

agrees that all applications, acceptances of applications and contracts resulting therefrom under the Offer shall be governed by and construed in accordance with English

agrees that, having had the opportunity to read the Prospectus, he shall be deemed to have notice of all information and representations in relation to the Company, the Club and London Securities contained

agrees that, if valid applications for at least 100 Ordinary Shares have not been received by the Closing Date the

The basis of allocation will be determined by London Securities in its sole discretion. In particular, in the event that valid applications are received for more than 500 Ordinary Shares London Securities will have the right in its sole discretion to refuse and/or scale down applications. Application monies, including the amounts paid in respect of stamp duty, in respect of any application which is not accepted will be returned forthwith (together with interest accepted thereon) upon the closing of the Offer at the risk of the

No person receiving a copy of the Prospectus in any territory other than the UK may treat the same as constituting an invitation or offer to him, nor should he in any event use the Application Form unless, in the relevant territory, such an invitation or offer could lawfully be made to him or such Application Form could lawfully be used without contravention of any registration or other requirement. It is the responsibility of any person outsid the UK wishing to make an application hereunder to satisfy bimself as so full observance of the laws of any relevant territory in connection therewith, including obtaining any requisite governmental or other consents, observing any other requisite formalities, and paying any issue, transfer or other taxes due in such territory.

The Ordinary Shares have not been, and will not be, registered under the United States Securities Act of 1933 (as amended) ("the Securities Act\*), and have not been registered under the Securities and Exchange Law of Japan and the relevant exemptions are not being obtained from the Securities Commission of any province of Canada. Accordingly, such Ordinary Shares may not be offered, sold, renounced or transferred, directly or indirectly, in the US or Japan or Canada or to, or for the benefit of, any person with an address in the US or Japan or Canada or to any person purchasing such Ordinary Shares for re-offer, sale, renunciation or transfer in the US or Japan or Canada or to, or for the benefit of, any US person or any citizen or resident of Japan or Canada or a corporation or partnership or other entity created or organised in or under the laws of Japan or Canada.

As used herein, "Canada" includes its provinces and territories and "US Person" means a person defined as such in Regulation S of

All documents and cheques sent by post by or on behalf of Smith New Court, London Securities or the Registrars will be sent at the risk of the person entitled thereto.

11. Applications will not be accepted from more than two joint applicants.

12. Photostat copies of Application Forms will not be accepted.

Copies of the Prospectus may be obtained from the registered office of the Company and from Smith New Court, London Securities and the Registrars.

Appendix B

#### Mill Ride Golf Club Plc APPLICATION FORM

THE APPLICATION LIST FOR THE 500 ORDINARY SHARES NOW OFFERED WILL OPEN AT 10.00 AM ON 12TH SEPTEMBER 1990 AND WILL CLOSE AT 3.00 PM ON 31ST DECEMBER 1990 OR ON SUCH EARLIER DATE AS LONDON SECURITIES MAY DETERMINE.

This Form, duly completed, together with a cheque or banker's draft (drawn in sterling on a recognised bank made payable to "The Royal Bank of Scotland ple" and crossed "London Securities Ple - Not Negotiable") representing payment in full for the Ordinary Share(s) applied for at the application price (including stamp duty), should be lodged with The Royal Bank of Scotland ple, Registrars Department, PO Box 435, Owen House, 8 Bankhead Crossway North, Edinburgh EH11 4BR as soon as possible and in any event not later than 3.00pm on the Closing Date. No application can be considered unless these conditions are fulfilled. All cheques will be presented for payment. Expressions used in this form shall (unless the context otherwise requires) bear the meanings given thereto in the Prospectus dated 7th

Prospective investors should make their own independent assessment of the merits or otherwise of the acquisition, holding or disposal of Ordinary Shares and should not construe the contents hereof or of the Prospectus as advice relating to legal, taxation or investment matters.

Prospective investors are advised to consult their own professional advisers concerning any such acquisition, holding or disposal of Ordinary Shares. In particular, they should inform themselves as to:

the applicable laws relating to securities and other regulations within the countries of their nationality, residence, ordinary within the countries of their nationality, residence, ordinary residence or domicile relating to the acquisition, holding or dienosal of Ordinary disposal of Ordinary Shares; any foreign exchange or exchange control restrictions to which

they might be subject on the acquisition, holding or disposal of Ordinary Shares; and

(iii) any tax or other fiscal consequences of the acquisition, holding or disposal of Ordinary Shares.

Prospective investors are reminded that an investment in unquoted securities carries risks as well as the opportunity of rewards. The Ordinary Shares are not intended to be listed or dealt in on a recognised nvestment exchange. As a result they may be difficult to sell and it be difficult to assess a proper market price for them at any time addition Ordinary Shares will not be transferable without the con of the Directors until all 600 Ordinary Shares or such lesser numb London Securities shall determine have been disposed of by Lon Securities (save that this restriction shall not in any event apply

MILL RIDE GOLF CLUB PLC (Incorporated in England under the Companies Act 1985 No 2515069)

Offer by Smith New Court Corporate Finance Limited on behal London Securities of up to 500 Ordinary Shares at £25,000 per sl payable in full on application (together with £125 in respect o stamp duty).

Amount enclosed Number of Ordinary Shares at £25,125 per Ordinary Share applied for (including £125 for stamp duty

London Securities Pic Smith New Court Corporate Finance Limited

L'We enclose a cheque or banker's draft for the above-mentioned being the amount payable in full on application (including stamp of for the number of fully paid Ordinary Share(s) in Mill Ride Golf ( Plc ("the Company") specified above.

I/We offer to purchase the above Ordinary Share(s) on the terms of the Prospectus issued by the Company and dated 7th September 1990 and subject to the Memorandum and Articles of Association of the Company, I/We hereby authorise you to procure my/our name(s) to be placed on the Register of Shareholders of the Company as holder of the above Ordinary Share(s), and to send the certificate(s) therefor, and/or due course, at the risk of the applicant.

a cheque for any monies returnable, by post at my risk to the address given below, or to the bank, stockbroker or other agent named below. In consideration of London Securities agreeing to consider applications on the terms and subject to the conditions of the Offer for an aggregate number of up to 500 Ordinary Shares of the Company, I/ we agree that this application shall be irrevocable before 31st December 1990 or after acceptance, and that this application shall constitute a contract between London Securities and myself/ourselves which shall become binding on despatch by mail or delivery of this Application Form to the Registrars duly completed.

I/We understand that due completion and delivery of this Application Form accompanied by a cheque or banker's draft will constitute an undertaking that the cheque or banker's draft will be honoured on first

I/We understand that acceptance of my/our application will not amount to an assurance that Veither of us will be approved as a member

I/We understand that if a minimum of 100 valid applications have not been received by 3.00 pm on 31st December 1990 then my/our application monies will be returned to me/us (together with interest accrued thereon) by post at my/our risk. I/We understand that if valid applications are received for more than 500 Ordinary Shares, London Securities will have the right to refuse and/or scale down applications in its sole discretion and that if and to the extent that this application is not accepted my/our application monies will be returned to me/us (together with interest accrued thereon) by post at my/our risk.

I/We acknowledge that I am/we are not expecting Smith New Court to have, in respect of this contract, any duties or responsibilities to me/us which are similar or comparable to those imposed by Rules 450, 460 or 730 of the Rules of The Securities Association.

I/We hereby declare that I am/we are not a US Person (as defined in We hereby declare that I am/we are not a US rerson (as denueu in Regulation S of the United States Securities Act of 1933) or a resident of the Netherlands, the Grand-Duchy of Luxembourg, Japan or Canada or a corporation a partnership or other entity created or organised in or under the laws of the Netherlands, the Grand-Duchy of Luxembourg, Japan or Canada and that I am/we are applying for the above Ordinary Share(s) on my/our own behalf and not with a view to making any share of or to snare(s) on my our own benau and not with a view to making any distribution of securities or investment offer within any part of or to persons giving addresses in the US, its territories or possessions, or the Netherlands, or the Grand-Duchy of Luxembourg or Canada, its provinces or territories or Japan, within the meaning of relevant securities laws.

Note: If this declaration cannot be made this application will not be

Dated	as a deed in the presence of witness indicated below
Forename(s):	Forename(s):
Surname:(State Mr, Mrs, Miss or Title)	Surname:
Address:	Address:
Postcode	
Witness: Name:	
Address:	Address:
Occupation:	
Name and address of person to wh surplus application monies shoul above)	d be sent (if different from t

A Corporation should complete under its seal, which should be affixed and witnessed in accordance with its Articles of Association or other regulations.

A receipt will be issued for the application monies through the post in

This advertisement appears as a matter of record only

August 14, 1990

#### The Council of Europe **Resettlement Fund**



for National Refugees and Over-Population in Europe Strasbourg/Paris

DM 200,000,000 Floating Rate Notes of 1990/2000 I

Issue Price:

Interest Rate:

9½% p.a., payable annually in arrears on August 14, 1991 and 1992, thereafter 16% p.a. less Six-Months-DM-Libor, payable semi-annually in arrears on February 14 and August 14 of each year. The deduction shall not exceed 16% p.a.

Repayment:

August 14, 2000, at par

Listing:

Düsseldorf and Frankfurt am Main

Trinkaus & Burkhardt

**BHF-BANK** 

Landeskreditbank Baden-Württemberg

J. P. Morgan GmbH

Morgan Stanley GmbH

Norddeutsche Landesbank Girozentrale

Westdeutsche Genossenschafts-Zentralbank eG

Amro Handelsbank

Girozentrale

Samuel Montagu & Co.

Bayerische Landesbank Girozentrale

Industriebank von Japan (Deutschland)

Schweizerischer Bankverein (Deutschland) AG Stadtsparkasse Köln

Südwestdeutsche Landesbank

Sumitomo Bank (Deutschland) GmbH

Yamaichi International (Deutschland) GmbH

New Issue

This advertisement appears as a matter of record only

August 21, 1990

Landeskreditbank Baden-Württemberg

DM 300,000,000 Floating Rate Notes of 1990/2000

Issue Price:

Interest Rate:

9½% p.a., payable annually in arrears on August 21, 1991 and 1992, thereafter 16% p.a. less Six-Months-DM-Libor, payable semi-annually in arrears on February 21 and August 21 of each year. The deduction shall not exceed 16% p.a.

Repayment: Listing:

August 21, 2000, at par

Düsseldorf, Frankfurt am Main and Stuttgart

Trinkaus & Burkhardt

Amro Handelsbank

Baden-Württembergische Bank

DSL Bank

Genossenschaftliche Zentralbank AG Stuttgart

Industriebank von Japan (Deutschland)

Landesgirokasse

Samuel Montagu & Co.

J.P. Morgan GmbH

The Nikko Securities Co., (Deutschland) GmbH

Norddeutsche Landesbank Girozentrale

Salomon Brothers AG

SGZ BANK AG

Südwestdeutsche Landesbank

Sumitomo Bank (Deutschland) GmbH

Girozentrale

Westdeutsche Genossenschafts-Zentralbank eG Yamaichi International (Deutschland) GmbH

This advertisement appears as a matter of record only

August 21, 1990



**Bayerische Landesanstalt** für Aufbaufinanzierung

DM 100,000,000 Floating Rate Notes of 1990/1998

**Issue Price:** 

Interest Rate:

91/2% p.a., payable annually in arrears on August 21, 1991 and 1992, thereafter 151/2% p.a. less Six-Months-DM-Libor, payable semi-annually in arrears on February 21 and August 21

of each year. The deduction shall not exceed 151/81/9 p.a.

Repayment:

August 21, 1998, at par

Listing:

München

Trinkaus & Burkhardt

Bayerische Hypothekenund Wechsel-Bank

Bayerische Landesbank Girozentrale

Bayerische Vereinsbank

Amro Handelsbank

DSL Bank

Industriebank von Japan (Deutschland)

Landeskreditbank Baden-Württemberg

Merrill Lynch Bank AG

J. P. Morgan GmbH

Samuel Montagu & Co.

Norddeutsche Landesbank Girozentrale

Südwestdeutsche Landesbank Girozentrale

Sumitomo Bank (Deutschland) GmbH

Westdeutsche Genossenschafts-Zentralbank eG

New Issue

This advertisement appears as a matter of record only



#### **Baden-Württemberg**

DM 300,000,000 Floating Rate Landesobligationen of 1990/1996

Issue Price:

Listing:

Interest Rate:

91/2% p.a., payable annually in arrears on September 4, 1991 and 1992, thereafter 151/4% p.a. less Six-Months-DM-Fibor, payable semi-annually in arrears on March 4 and September 4 of each year. The deduction shall not exceed 151/4% p.a.

Repayment:

September 4, 1996, at par

Düsseldorf, Frankfurt am Main and Stuttgart

Trinkaus & Burkhardt

Baden-Württembergische Bank

Industriebank von Japan (Deutschland)

Landeskreditbank Baden-Württemberg

Amro Handelsbank

DSL Bank

Genossenschaftliche Zentralbank AG

Samuel Montagu & Co.

J. P. Morgan GmbH

Merrill Lynch Bank AG

The Nikko Securities Co., (Deutschland) GmbH

Norddeutsche Landesbank

Girozentrale

Salomon Brothers AG

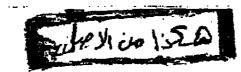
Landesgirokasse

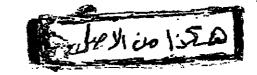
Stadtsparkasse Köln

Südwestdeutsche Landesbank Girozentrale

Sumitomo Bank (Deutschland) GmbH

Westdeutsche Genossenschafts-Zentralbank eG Yamaichi International (Deutschland) GmbH





#### LONDON STOCK EXCHANGE

# Share prices close at the day's lows

A UK equity market already unsettled yesterday by rising pil prices and increasing tension in the Middle East, suffered an additional jolt when the Bank of England went out of its way to discourage this meek's propagation. week's speculation over early British entry into the Eurohean Exchange Rate Mecha-lism. With Wall Street also weak in early trading, London closed at the day's low with a fall of 31 points on the FT-SE scale. Trading volume successed but was boosted by the placing of the 5.45 per cent stake in Asda, the UK food supermarket group held by the supermarket group held by the Belziverg interests of Canada, and also by completion of the

Ассоип	t Dealing	Dates
First Dealings: Aug 20	Sap 10	Sep 24
Option Dectorate Sep 5	9861 Sup 29	Oct 4
ast Dealings: Sep 7	5up 21	Oct 5
Sep 17	Octi	Oct 15

overnight tax loss deals opened at the close of the previous ses-

The Bank's statement that it expects "no early change" in the current 15 per cent UK base rates came in mid-afternoon, and was reflected in a dip in UK Government bond prices soon followed by a

sharpening of the early falls in the equity market. The Bank's comments were seen as a rebuff to hints in the London money market this week that full British entry into the ERM would be announced very soon.

Equities opened firmly on the back of the improvement on Wall Street overnight but soon lost ground as Wednes-day's combative speech from the Iraq President was followed by rises in world oil prices. The Footsie Index was down by 24 points at mid-session when a large pension fund was believed to be reshuffing its equity investment portfolio. The final reading showed the FT-SE Index at 2,120.9, for a net

loss on the day of 31.3 points. Seaq volume rose sharply to 521.2m shares from the 344.9m of the previous session, but took in the 64m share stake in Asda, double counted as a Lon-don marketmaker placed the shares with a range of investment institutions at a small discount to the market price.

The early morning screens also showed substantial deals of up to 9m shares in Bunzl, Coats Viyella, United Newspa-pers and a few other stocks as the tax loss sellers of the previous evening bought the shares

The corporate reporting cloud continued to hang over the market, although yester-

day's list brought some relief. Reckitt & Colman, which has moved erratically this week, moved up smartly after disclosing increased profits. However, the building sector

continued to suffer in the wake of poor results this week from leading companies. P & O, with trading figures due next week, gave ground as traders viewed prospects for Bovis, the group's building division.

Nervousness over the near-term outlook for the market also unsettled consumer stocks, which would suffer the first effects of any recessionary pressure from higher oil prices. Brewing shares and some store issues turned downwards.

Fixed Interest 2008.6 188.2 734.7 (15/2/83) (26/10/71) (15/6)FT-SE 100 Share 2120.9 2152.2 2148.0 2188.6 2162.8 2415.9 2075.0 (23/8) Ord. Div. Yield Earning Yid %(full) P/E Ratio(Net)(☆) 12.09 12.05 10.05 SEAO Bargns 4.45pm Equity Turnover(Cm)† Equity Bargains† 16,992 25,698 623,86 1001,85 16,428 25,540 304,4 408,8 16,206 510,22 16,639 257 7 16,327 433.55 GILT EDGED ACTIVITY Sept 5 Sept 4 Ordinary Share Index, Hourly changes Day's Low 1639.9 Day's High 1674.5 5- Day average 12 pm 15:9.4 2 pm 3 pm 4 pm 16:50.2 15:9.4 16:49.3 Open 9 am 10 am 11 am 1674.3 1670.7 1655.2 1650.6 SE Activity 1974. FY-SE, Hourly changes Day's Low 2120.9

Day's High 2158.7 London report and latest trading volume in major stocks

### Asda slips on stake sale

Volume in Asda leapt as the Belzberg brothers, the Cana-dian arbitrageurs, placed their 145 per cent stake – 64m shares – through Smith New Bourt at 106p. At the time of the announcement, market makers were offering the shares at around 111p.

Analysts said the brothers

had bought their holding at an average price of between 160p and 170p. This meant that they Had lost £30-£40m plus the cost

of holding the shares.

Mr Paul Smiddy at Kleinwort benson said that the disdosal was more a reflection of dotential bidders' reluctance to come forward, than of Asda's long-term prospects. Mr Philip Dorgan at Goldman Sachs said the fact that institutions were prepared to buy that stock at 1959 was a vote of confidence. SZW changed its recommendawon from a sell to a hold.

Asda eased 3% from the gvernight price to 109p. Seaq screens, which count both the sale and purchase of shares, decorded a turnover of 129m.

P&O, the shipping and property group, experienced the for and the shares dropped 23 to 512p - the low point of the year. When P & O reports interim figures next Tuesday. the focus will be on the perforfnance of the group's construc-tion division, including Bovis

Kleinwort Benson expects group profits to fall to £141m from last year's £147.4m, which excludes the £21.9m profit on the sale of the Taylor Woodrow take. "Sales of homes should he maintained, but margin bressure will be particularly evident in the first half," said analysts at the investment

Service industries and passenger shipping should have had an excellent six months, but container and bulk shipping will have suffered from herce competition and overcasacity, they added.
The overall view is one of

aution ahead of the figures. While the yield offers support o the current price, many fore easts for next year are still byer-optimistic, concluded the fleinwort team.

Cookson a casualty

The flow of poor corporate esults continued yesterday. laiming another casualty in ndustrial materials group Cookson. After announcing half-yearly profits well down on the previous year's level and below the range set by the market, the shares dropped 17 to 112p.

Analysts had expected problems but were unprepared for interim profits of only £71.4m, against £96.3m for the same period last year. Full-year fore-casts were hastily revised with BZW cutting to £125m from £140m for 1990 and £105m, pre-viously £130m, for the following year.
The chemical team at the

investment bank blamed the sharply deteriorating position of Tioxide since May. This could warrant a capital injection and "we believe the company's ability to maintain the dividend payment is increasingly in question," it said. BZW retained its sell stance on the retained its sell stance on the

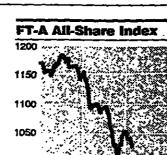
Reckitt and Colman was the best performer in the FT SE-100 after posting a first half profit of £113.15m, a near 15 per cent improvement on the previous comparable period. Traders said much of the day's rise of 20 to 1159p was a reaction to recent falls on fears that the figures would be accompanied by a cautious statement. "This proved to be totally unjustif-ied." said Mr James Culverwell of Hoare Govett. "The stock is still undervalued at this price." Consideration of Wednesday's figures from Swedish

drug company Astra helped Glaxo keep its head above water. Mr Jonathan de Pass at BZW said the gain in market share by Astra's competitor to Glaxo's biggest selling drug had slowed down. Glaxo was 10 better at one point and ended a penny higher on the day at 726p. One trader said there had been US buying ahead of finals

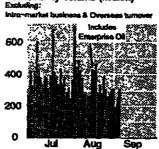
James Capel downgraded its forecast for the current year's profits from Bass by £15m to £500m, excluding property. The shares fell 33 to 985p.

Ratners bucked the market trend after saying it had waived a provision in its agreement for the acquisition of Kay Jewellers of the US that it acquire a majority of Kay's nior subordinated notes. The shares rose 3 to 223p.
Oil and gas shares continued

outperform the wider market, with the market responding to the latest upsurge in crude oil prices. Brent crude for October delivery moved easily through the \$30 a barrel level, eventually settling a net \$1.25 higher at \$30.80.



**Equity Shares Traded** Tumover by volume (million)



BP, where Seag turnover reached 8.6m shares and which topped the list of turnover stocks in the traded options market, settled a shade higher at 371p. Shell managed a minor improvement, closing firmer at 491p on turnover of 2.9m.

British Gas, still helped by recent positive circulars, edged ahead 1% to 224%p, with 6.4m The exploration and produc-

tion stocks enjoyed much improved turnovers. Lasmo, boosted by speculation of imminent drilling news, was upset by news of the £90m convertible Eurobond issue. "The issue may well look attractive, but after conversion the issue dilutes assets value," said one oil sector specialist. He said funds had been selling the equity to buy the bonds. Turnover in Lasmo reached 4m shares, well over double the usual level in the stock.

Enterprise Oil's interim fig-res – "the bottom line was better than expected," said one analyst - were given a good reception by the market and the shares hardened to 680p. Burmah Castrol continued to lose ground, the shares falling 10 more to 505p as the mar-ket registered its disappoint-

Ultramar shares, however, rere easily the best performers in the sector, advancing 10 more to 376p on much bigger

ment with the interim

than usual turnover of 4m. Dealers said the stock had been aggressively bought because of optimism generated by upward revaluations of the group's Far Eastern gas inter-ests. Confidence in the shares was additionally boosted by positive noises from Shell on a potential explosion of demand for liquefied natural gas in the

The big four clearing banks held up well for much of the session but succumbed to as flurry of pressure late in the day. NatWest, with 4.4m traded, lost 4 to 280p. Standard Chartered, where turnover of 4.1m was largely made up of the second half of a bed and breakfast deal comprising 3.9m shares, fell 8 to 373p.

Bank of Scotland rose 3 to 113p after a brokers recommen-dation, but the Irish banks lost further ground on worries about the Goodman businesses. Life assurances, heavily bought by US sources in recent days, turned sharply easier. Prudential, along with Legal & General the main beneficiaries of the recent American buying, lost 13 to 202p on good turn-over of 3.5m. Legals lost a simi-

lar amount to 366p.

RMC dropped 30 to 547p on turnover of only 462,000 shares, unsettled by comment on results from BCI on Wednes-day. A BZW downgrading left Rugby 11 off at 128p, while Costain, reporting interims next Thursday, dropped 12 to

1980. Confirmation that US investors have been pulling out of Racal Electronics during recent weeks caused a flurry of UK selling pressure in the shares which fell sharply late in the day to close 9 down at 161p. Turnover of 8.6m shares was the highest for some time. BNY Nominees announced that its holding had been reduced to 227.16m shares, or 17.48 per cent, from the 18.91 per cent it last announced on August 3. The BNY Nominees shares represent ADRs issued by the Bank of New York. Racal Telecom, where Racal Electronic holds 80 per cent of

the shares, eased 3 to 279p. STC dipped 2 to 252p on 1.4m shares. The shares have been strong during recent days amid stories that Northern Telecom, the Canadian electronics/tele coms group may well be gear-ing up to launch a full bid for STC, where Northern already holds a 27 per cent stake.

Northern, seeking to estab-lish itself as one of the major global telecoms groups, gave a presentation to UK electronics analysts at Claridges yester-day, but carefully avoided commenting on the possibility of taking a tilt at STC. GEC slipped 7 to 1767p ahead of today's annual meeting. Portals achieved higher

interim profits of £11.2m, compared with £10m for last year, and the news pushed the

#### shares against the market trend. They closed 2 up at 248p. Mr Stephen Weller of UBS Phillips & Drew retained his buy stance on the stock, saying the company's margins were strong in some areas across many countries. He said that there was also bid potential and he expected Portals to make full-year profits of £24m, plus £2.5m from sales of prop-

Parrish shares were suspended at 5p before the company announced condi-tional agreement had been reached to transfer the business of Parrish stockbrokers to Gerrard Vivian Gray.

The food sector saw two of the day's best performances. Acatos & Hutcheson, the edible oils processor, climbed 12 to 123p as further details of the proposal to take the company private were revealed. The likely cash offer, on behalf of a new company to be formed, is 130 pence per share. A 19 per cent improvement in interim profits to £36m from Booker, the food, distribution and agri-husiness group, left the shares up 4 at 393p.

Confirmation that Polly Peck's chairman Mr Asii Nadir had earlier in the week bought 4m of his company's shares at between 273p and 296p failed to underpin the stock. The market's general weakness quickly flushed out profit-takers andleft the price down 23 at 281p. British Steel eased 2% to

122%p. Analysts said the company was about to embark on a series of presentations in London aimed at UK and USowned securities houses. Rolls Royce fell with the market ending 3 down at 184p.

TI dropped 7 to 430p. The only gain of any significance was in EM Group which rose 8 to 250p. Brent Walker continued its rapid descent, losing another 9 to 167p. The stock has sharply under-performed the market since July and the company issued a statement as the proving the statement as

Analysts were very cautious. "Is the price telling us some-thing?" said one. "We are out of the realm of fundamental analysis when the stock is trading on less than two times

the market closed last night saying that it could see no rea-

Brent Walker reveals interims on September 27. Smith New Court, the company's broker, is forecasting a profit of £43m, against £30m last time."

cut their profit forecast for the company "in view of the inten-sified pressure on leisure, spending." The company will make £123 km this year, rather Television contractors have been a weak sector for several months and yesterday's 34 per cent fall in interim profits to £10.3m from Thames Television seemed to confirm the market's fears. Thames blamed £130m. Properties weakened further high interest rates and the crisis in the Gulf for damage to

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advertising revenues. The shares shed 14 to 187p. The independent Television Commission's announcement that it would keep the present system of 16 companies helped USM-quoted TV-am and Border TV firm 4 to 185p and 2 to 35p respectively. The industry had feared that these two might have lost their franchises in any restructuring of the inde-

pendent sector.
Granada lost 6 to 186p as analysts at Smith New Court

than the previous estimate of

with the exception of Land Securities which benfited from investors switching out of the group's convertible euro-bonds into the shares. They settled only 2 off at 484p. Other stocks came under pressure including British Land, down 12 at 268p, and Hammerson "A", 8 lower

■ Other Market statistics. including the FT-Actuaries share index, Page 29

# London Share Service

BRITISH FUNDS	BRITISH FUNDS - Contd	AMERICANS - Contd
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111 M 102 L [Tress 14 tpc 1994 107 J - 6 13 52 11 94 107 J - 6 13 52 11 94 107 J - 6 12 97 12 08 104 2 - 6 12 97 12 08	INT. BANK AND O'SEAS	10 kg   975   Marrill Lymch S1   20 kg   5.00   5.0   14 kg   85   Males late   95 kg   97 kg   46   9.2   9.2   9.3   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5   9.5
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#### **APPOINTMENTS**

NEW HIGHS AND LOWS FOR 1990

#### Lloyds Bank. regional directors

LLOYDS BANK has appointed two regional executive directors. Mr Tony Bird is the new regional executive director for London, having formerly been deputy. Ple replaces Mr Alan Walmsley who has retired. Mr David Drake becomes

the new regional executive director for the Midlands and North Wales. He was previously chief executive of loyds Bank Canada, He succeeds Mr Brian Sayers who will be retiring at the end of

Mr Keith Dowding has been appointed to the group board INTERNATIONAL HOLDINGS as group financial director based at the group's Appleby headquarters. He was finance director of Fenner international.

Scottish construction and property company GA GROUP has appointed Professor Neil Flood as a non-executive director. He was previously director of employment and special initiatives at the Scottish Development Agency.

Mr Anthony Webb bas been appointed managing director DEVELOPMENT), a

subsidiary of Tullett & Tokyo

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■ At WILLIAM G SEARCH Mr Richard Search and Mr Jamie Search have joined the board. They are sons of the managing director and chief executive, Mr Roger Search. Jamie assumes directorial responsibility for group hire operations, whilst Richard will continue to develop the Restroom Rentals divisio



INDUSTRIAL ALLIED SERVICES, the Bradford-based industrial sector of initial, has appointed Dr Gary Sheard (pictured) as its chief executive. He joins from 3i Consultants.

Mr John Reid has become finance director for GARRARD AND COMPANY.

m Mr George Y. Stewart has been promoted to senior vice president, operations, at

UNITED ARTISTS INTERNATIONAL, with responsibility for the day-to-day operations in the cable television franchises.

Mr Ikram Khan has been appointed to the boards of AKG ACOUSTICS and EDGE TECHNOLOGY as financial director. He has been chief accountant at AKG for 12

Dr Sergio Funari has been appointed a director of UNIONE ITALIANA (UK) REINSURANCE COMPANY.

■ NORTH SEA ASSETS has appointed Mr Philip B. Lindsell as group finance director. He joins from Coopers & Lybrand where he is a principal associate in the firm's consultancy practice.

s Mr Bill Lee has joined UNITED INTERNATIONAL PICTURES PAY TV GROUP as director of sales and new business development. He will be based in London.

Mr Tim Bacon has been appointed group finance director at SHARPE & FISHER. He was previously company secretary and finance director of Sandfords.

BOWTHORPE HOLDINGS has appointed Mr A.J. Richardson as managing director of Hellermann Electric, its Plymouth-based manufacturer of cable protection and identification products. He was previously

a senior management consultant with World Class

NATIONWIDE ANGLIA RELOCATION has appointed Mr Philip Battershall as finance director. He moves from Nationwide Anglia Estate Agents where he held the post of financial accountant and company secretary.

 PSION DACOM has made Mr Andrew Clegg, formerly engineering director at Psion, its managing director. Joining him on the board are Mr Peter Normanton, sales director, and Mr Steve Bircher, operations director.

Mr Tony Marx has become group director, personnel and central services of the CIVIL AVIATION AUTHORITY. He was formerly with BOC, Stewart and Lloyds and from 1984 to 1987 was group personnel director with TL He succeeds Mr John Lockwood who retires at the end of September.

mr David Gibson has joined REGENCY & WEST OF ENGLAND BUILDING SOCIETY as general manager finance. He remains general manager finance with Portman **Building Society when the** merger between Regency & West of England and Portman Wessex is effective.

■ Mr Derek Bamber has been appointed company secretary and chief accountant at MAYWICK (HANNINGFIELD).

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Current Unit Trust Prices are available on FT Cityline. To obt

#### FT MANAGED FUNDS SERVICE

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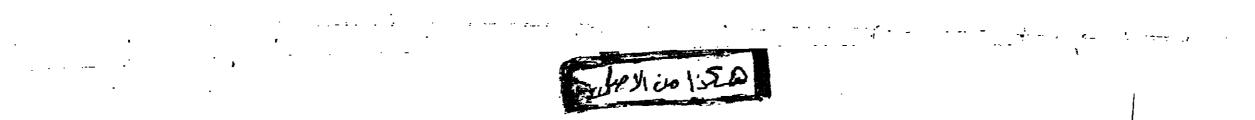
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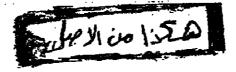
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	-1.6 - High Income	1.655   -0.025   0. Aeron Mays Lay Bu. 189.9   100.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   10.5   1
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Property Ord   174 2 281.5   401   Do. Account	136   137   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148   148	Col.
1952   1958   1956   111.2   21   Protest   1956   111.2   1956   111.2   Protest   1956   111.2   1956   111.2   1956   111.2   1956   111.2   1956   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2   111.2	6 7 — Standig Kleiment Bergen Funds — Pees Money Fd Act. 170 6 179 6 40 4 — Factor Money Dollar — 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Carrier   Course
Property 277.4   Property   273.6 445.59   Pacific	01 - 6lik Yield	60 936   40.007   - 38 Railbeay Rd, Colerating Ca. Londonderry, 125.5 44321   missent Development   3-34,13 35.4341.42.2.15   Executive Persion 105.8   11.14   40.1   - 61043 Roll Fund   5-27,15 27,21,40.35 6.51   Investment Portfelio 142.2   149.7     - 61043 Roll in 84 Fd   5-21.08   22.06 H29.11.3   Ltd.   1.00   1.00   1.00   1.00   1.00   1.00   1.00   Ltd.   1.00   1.00   1.00   1.00   1.00   Ltd.   1.00   1.00   1.00   1.00   Ltd.   1.00   1.00   1.00   Ltd.   1.00   1.00   1.00   Ltd.
Managed Balanced. 18-34 94.2 -0.2 - Enterroritorial 322.2 339.2 -3.3 - Ethical 81.7 66.0 - Managed Cartiforn. 19.1 94.9 0.3 - Interroritorial 322.2 339.2 -3.3 - Ethical 81.7 66.0 - Femiliar 19.1 94.9 0.3 - Interroritorial 322.2 339.2 -3.0 - Pem Mixed Reports 84.7 2 46.2 - Pem Managed Apprenture. 19.0 97.9 -0.9 - Profesty 41.2 432.9 -0.1 Pem Managed Balance 90.9 95.7 -0.4 - Cartifornia 322.3 300.5 - Pem Managed Balance 90.9 95.7 -0.4 - Cartifornia 322.3 300.5 - Pem Managed Balance 90.9 95.7 -0.4 - Cartifornia 322.3 300.5 - Pem Managed Balance 90.9 95.7 -0.4 - Cartifornia 322.3 300.5 - Pem Managed Balance 90.9 95.7 -0.4 - Cartifornia 322.3 300.5 - Pem Managed Balance 90.9 95.7 -0.4 - Cartifornia 322.3 300.5 - Pem Managed Balance 90.9 95.7 -0.4 - Cartifornia 322.3 300.5 - Pem Managed Balance 90.9 95.7 -0.4 - Cartifornia 322.3 300.5 - Pem Managed Balance 90.9 95.7 -0.4 - Cartifornia 322.3 300.5 - Pem Managed Balance 90.9 95.7 -0.4 - Cartifornia 322.3 300.5 - Pem Managed Balance 90.9 95.7 -0.4 - Cartifornia 322.3 300.5 - Pem Managed Balance 90.9 95.7 -0.4 - Cartifornia 322.3 300.5 - Pem Managed Balance 90.9 95.7 -0.4 - Cartifornia 322.3 300.5 - Pem Managed Balance 90.9 95.7 -0.4 - Cartifornia 322.3 300.5 - Pem Managed Balance 90.9 95.7 -0.4 - Cartifornia 322.3 300.5 - Pem Managed Balance 90.9 95.7 -0.4 - Cartifornia 322.3 300.5 - Pem Managed Balance 90.9 95.7 -0.4 - Cartifornia 322.3 300.5 - Pem Managed Balance 90.9 95.7 -0.4 - Cartifornia 322.3 300.5 - Pem Managed Balance 90.9 95.7 -0.4 - Cartifornia 322.3 300.5 - Pem Managed Balance 90.9 95.7 -0.4 - Cartifornia 322.3 300.5 - Pem Managed Balance 90.9 95.7 -0.4 - Cartifornia 322.3 300.5 - Pem Managed Balance 90.9 95.7 -0.4 - Cartifornia 322.3 300.5 - Pem Managed Balance 90.9 95.7 -0.4 - Cartifornia 322.3 300.5 - Pem Managed Balance 90.9 95.7 -0.4 - Cartifornia 322.3 300.5 - Pem Managed Balance 90.9 95.7 -0.4 - Cartifornia 322.3 300.5 - Pem Managed Balance 90.9 95.7 -0.4 - Cartifornia 322.3 300.5 - Pem Managed Balance 90.9 95.7 -0.4 - Cartifornia 322.3 300.5 - Pem Ma	1.3 - Rorita Antericata 102.	Charge de Vere PLC
Managed Cardloss.   191 2   96 01	Const Bertijds (or s	0.442   0.473   -0.006   - Directorogonal Montres Pit.   Great Letters Fund   5-96,34 62,731-6961.17
Pers F130 F4 (Acci	Pref Starres.   141.1 148.5 40.1   - Yen act   110.0   12.8   40.2   - Hoghes in Shret Git (	20.471 0.554 0.005
Pers Bepork Fd (Brit)   114.3   120.4	10.5	Carbinere Find Managers Lift   Sales
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Japan   186 0   196 0   -1.0	1.5 0 Narraged 1310 1376 -0.2 Pens. Earn. Corr. Acc. 140.6 148.0 40.3 - 140.6 148.0 40.3 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.6 148.0 40.1 - 140.	#7 Sceni les depositations   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   100   1
Proximited Province Investment Account.  Proximited Province Investment Invest	Standa Perpinal Punts  Dollar Dessat  Swiss Life (UIO PLC Sering Dessat 7  Sering Dessat 7	0.3 86.3 15 Manchester Sq. London With SAE 071-225 4408 I gauged Joseph Force Minjurit (Generissky) LTR 6 0 70.9 175 Robert 61 179.4 6 189.9 -0.2 - 90 Sec 244. S. Peter Port, Generaly 0481 712771 0.514 0 460 175 Geoled Gravit Fd. 102.7 108.0 1.1 interest Fd 522.56 27.50 1.5 interest Fd 522.56 27.50 1.
International Equity   129.0   136.0	115 9   121 9   40.1   Property Managed   1220.37   204.44     5.11 Mortiner St. Loadin Managed   1220.37   228.30     5.28   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   128.30   12	#WIN 783 071-431 0779 Setes Equities Profes 102.4 Series France 094518 55.873 55.873 153.07 163.2 Johnson Fry Financial Services Ltd Japanese Ven 01820/35207.30 5207.30 1207-6 1152 Deliand the 20 Region S. Ltd Services Ltd Japanese Ven 01820/35207.30 1207-6 1152 The Mingris Ltd 1152 No. 10 10 10 10 10 10 10 10 10 10 10 10 10
Frobishe He, Nelses Gate, Sopthampton 0703 232323 Erite Frod	1.4	20.7 129.8
Fixed interest. 109.9 - ALM Brevin Dight Fd. 82 6 87.5 -1.2 - Cash Food 136.4 143.6 international Eventy. 105.4 - Summ Select Inns. 93.0 98.4 -0.1 - Pers Seriety Fnd 170.8 179.8 179.8	- Hega Yield	D 100 0.108 KW CAIFfeility (2) 114.5 120.6 -0.5 - - KW GRE
European Males	77 Presspe Spann Ration   1.1   1.2   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0   1.0	20,094   0.107
Retirement Ann Casts 191.06 96 691	- 155 Every   157.0   183.1   40.7   Deposit Possion   158.5   177.6   40.1   57 Deposit   5 Deposit	0.102 0.110 — Cartiers Familia — Cartiers — Cartiers — Cartiers — Cartiers Familia — Cartiers
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Page 1 Services   141 D   148	0-5 - Performes Managed - 2015 5 214-7 -0.5 - Prosent Plents - 125-6 1423 8 -12-9 - UK Expert (Opports L ) 0.5 - Managed Plents - 125-6 1423 8 -12-9 - UK Expert (Opports L ) 0.5 - Managed Plents - 437-0 460.0 -12-9 - UK Expert (Opports L ) 0.5 - Mill Drames Managed - 166-4 177-2 -0.5 - Gift Pers 437-0 460.0 -12-9 - NM Life Assurance - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10 - 10-10	1.00
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Entre lacone Pens Fd. 306.2 322.4 - 1.2 - Managed. 114.9 - 1.5 - Equity Ford. 371.9 391.5 - Constrible A City Fen. 148.9 156.8 - 0.9 - Managed. 179.9 179.9 40.1 - Property Ford. 256.3 288.7 - American lac Pens. 120.6 127.0 - 0.2 - Gertunos Citabal 179.9 179.9 40.1 - Interretional Fund. 317.2 334.0 - European Pens. 131.8 117.6 - 0.6 - Gertunos Citabal 179.7 179.1 - 1.5 Fixed test Ford. 315.0 256.5 -	-   Jacks Index Monitor   54.5   57.3   -1.2   -   Jacks Alpha   34.5   -	Managed Bond.   124.5   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1   -0.1
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Previdence Capital Life Assc. Co Ltd   Japan Per   20,8   24,9   -1.5   Saled Products Mayol   117.6   124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124,0     124	- Pension increntional 469.9 515 77 -2.4 - 5 Sworth Tech 52 0.1 Pension Property 388.8 499.3 - 61 - Tunkridge Wells Equitable 5 intl Property 52 0.2 Pension Resk 305.0 32.1 401 - Tunkridge Wells Equitable 5 intl Property 52 0.2 Pension Resk 305.0 32.1 401 - 8 inter-Const. Tunkridge Wells Equitable 5 intl Property 52 0.2 14955 5 int	1906   1.125
Multi Experise Acc.   151.2   171.1   35.7   40.1   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0   171.0	Call Impacts   Call	1.775 1140 - De Tarrest Press. \$2.5 5.5 40.1 0 CCP1 Lies 127.995 2.995 4.971 1100 1140 1140 - De Socialista Man. \$2.5 5.5 40.1 0 CCP1 Lies 127.995 2.090 488[1377 41.775 1.887] - De Socialista Man. \$2.5 5.5 40.1 0 CCP1 Lies 127.995 2.090 488[1377 41.775 1.887] - De Socialista Man. \$2.5 5.5 40.1 0 CCP1 Lies 127.995 2.090 488[1377 41.775 1.887] - De Socialista Man. \$2.5 5.5 40.1 0 CCP1 Lies 127.995 2.090 488[1377 41.775 1.887] - De Socialista Man. \$2.5 5.5 40.1 0 CCP1 Lies 127.995 2.995 4.887[1.775 1.995] - De Socialista Man. \$2.5 5.5 40.1 0 CCP1 Lies 127.995 2.995 4.887[1.775 1.995] - De Socialista Man. \$2.5 5.5 40.1 0 CCP1 Lies 127.995 2.995 4.887[1.775] - De Socialista Man. \$2.5 5.5 40.1 0 CCP1 Lies 127.995 2.995 4.887[1.775] - De Socialista Man. \$2.5 5.5 40.1 0 CCP1 Lies 127.995 2.995 4.887[1.775] - De Socialista Man. \$2.5 5.5 40.1 0 CCP1 Lies 127.995 2.995 4.887[1.775] - De Socialista Man. \$2.5 5.5 40.1 0 CCP1 Lies 127.995 2.995 4.887[1.775] - De Socialista Man. \$2.5 5.5 40.1 0 CCP1 Lies 127.995 2.995 4.887[1.775] - De Socialista Man. \$2.5 5.5 40.1 0 CCP1 Lies 127.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995 2.995
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·-:	## Hand, Currency   16.057   5.36441   0.0081   7   5.4641   0.0081   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.4641   5.464	0.77	Fig. 1821 43 379 international 515 63 16 76 77 77 78 78 78 78 78 78 78 78 78 78 78	Harmon Investment, 10 July 10
. <del>.</del>	Industrian Smaller Con.   \$1.164   1.229   0.112   0.114   1.229   0.112   0.114   1.229   0.112   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0.114   0	3.96. Coall Course Equity 17-600 -7 - Dean Witter 131 Japan Equity 17-304 - NAV 17-7 - Dean Witter 17-7 - Dean Witter 17-7 - Dean Witter 17-7 - NAV 17-7 - NAV 17-7 - NAV Sept 4 18-7 - NAV Sept 4 NA	World Wide Invest. Tst SA August 4 State S	Tre of freedmotory 1 S12.33 19.86 19.26 Financial A 5 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
 	-Bollar Fred Human	## wide Recovery   1.19	** Asset Management SA (u)  ** Asset Management SA (u)  ** Initias Baer Bank & Trust Co Ltd  ** Initias Baer Bank Baer Baer Bank & Trust Co Ltd  ** Initias Bae	NAV   Schruder Japanese Warrant Park   Astrophysics   Astrophysi
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	Substantial Control	1	ra Dragon Glossa Police   -0.15  - Frankfurt Trust Investment Grant   10.003   41.10    10.003   41.10    10.003   41.10    10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.003   10.00	
نيمر	** Dinacan Lawrie Imp. Mgf. Ltd. 5.7 Foreign & Colonial Matent Gersey Law CMI Asset Management (Lawrin Lawrie Lawr	Poster   Part	Football Mingt Ca SA (a)  Football Mingt Ca SA (b)  Football Mingt Ca SA (c)  Football Mingt Ca SA (d)  Football Mingt Ca	Neridian Fishes   SL 00   SL 10   SL
''ڏھڻ	Carrier Service Servic	486   UK Special Opes   511169   1877   1881   1889   Rose   488   488   5 G. Warburg Asset Mingrit Liux SA (u)   Rose   488   5 G. Warburg Asset Mingrit Liux SA (u)   Rose   488   5 G. Warburg Asset Mingrit Liux SA (u)   Rose   488   5 G. Warburg Asset Mingrit Liux SA (u)   Rose   488   5 G. Warburg Asset Mingrit Liux SA (u)   Rose   488   5 G. Warburg Asset Mingrit Liux SA (u)   Rose   488   5 G. Warburg Asset Mingrit Liux SA (u)   Rose   488   5 G. Warburg Asset Mingrit Liux SA (u)   Rose   488   6 G. Warburg Asset Mingrit Liux SA (u)   Rose   488   6 G. Warburg Asset Mingrit Liux SA (u)   Rose   488   6 G. Warburg Asset Mingrit Liux SA (u)   Rose   488   6 G. Warburg Asset Mingrit Liux SA (u)   Rose   488   6 G. Warburg Asset Mingrit Liux SA (u)   Rose   488   6 G. Warburg Asset Mingrit Liux SA (u)   Rose   488   6 G. Warburg Asset Mingrit Liux SA (u)   Rose   488   6 G. Warburg Asset Mingrit Liux SA (u)   Rose   488   6 G. Warburg Asset Mingrit Liux SA (u)   Rose   488   6 G. Warburg Asset Mingrit Liux SA (u)   Rose   488   6 G. Warburg Asset Mingrit Liux SA (u)   Rose   488   6 G. Warburg Asset Mingrit Liux SA (u)   Rose   488   6 G. Warburg Asset Mingrit Liux SA (u)   Rose   488   6 G. Warburg Asset Mingrit Liux SA (u)   Rose   488   6 G. Warburg Asset Mingrit Liux SA (u)   Rose   488   6 G. Warburg Asset Mingrit Liux SA (u)   Rose   488   6 G. Warburg Asset Mingrit Liux SA (u)   Rose   488   6 G. Warburg Asset Mingrit Liux SA (u)   Rose   488   6 G. Warburg Asset Mingrit Liux SA (u)   Rose   488   6 G. Warburg Asset Mingrit Liux SA (u)   Rose   488   6 G. Warburg Asset Mingrit Liux SA (u)   Rose   488   6 G. Warburg Asset Mingrit Liux SA (u)   Rose   488   6 G. Warburg Asset Mingrit Liux SA (u)   Rose   488   6 G. Warburg Asset Mingrit Liux SA (u)   Rose   488   6 G. Warburg Asset Mingrit Liux SA (u)   Rose   488   6 G. Warburg Asset Mingrit Liux SA (u)   Rose   6 G. Warburg Asset Mingrit Liux SA (u)   Rose   6 G. Warburg Asset Mingrit Liux SA (u)   Rose   6 G. Warburg Asset Mingrit Liux SA (u)   Rose	Solution	O 19 0.32 Murray, Johnstone (Lov. Adriser) MAV Sept 4
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#### **CURRENCIES, MONEY AND CAPITAL MARKETS**

#### FOREIGN EXCHANGES

# Pound up despite sell order

STERLING'S PERFORMANCE was rather erratic yesterday. The currency was firm in early trading, boosted by a rise in oil prices on renewed nervousness about the situation in the Guif. It opened nearly 2 cents higher at \$1.9135 and touched a peak of \$1.9175, before a large selling order out of the Middle East pushed it down to \$1.9050 by mid-meaning.

mid-morning.

Dealers said the selling appeared to originate from Saudi Arabia, but they added it was a commercial order to buy dollars against sterling, rather than a appearant was move than a speculative move against the pound, and on that basis does not suggest a change of sentiment.

The interest rate picture tended to favour sterling. The West German Bundesbank council left credit policy unchanged yesterday, amid fading expectations of any early increase in German interest rates. At the same time the Bank of England sent a strong signal to the London money market that a cut in UK bank base rates will not be wel-

comed at present.

The signal was similar to one given to the market in May, but this time the message appeared to be stronger. The previous signal that rates were not to be cut was provided by Bank of England overnight

E IN NEW YORK				
Sep.6	Lates	•	Previous Close	
£ Spot I month 3 months 12 months	1.9080-1 1.07-1 3.13-3 10.3-10	06pm   110m	1.9040-1.9050 1.13-1.11pm 3.10-3.07pm 10.2-10.1pm	
Forward premiums and discounts apply to the US dollar				
STE	RUN	G IN	DEX	
		Sep.6	Previous	
8.30 am 9.00 am 10.00 am 11.00 am Noon 1.00 pm 2.00 pm		95.2 95.2 95.2 94.8 94.8 94.8	94.9 94.8 94.8 94.8 94.8 94.8 94.7	

CONNERCT TAILS			
Sep 6	Bank rate	Special ** Drawieg Rights	European Carrescy Unit
Sterling U.S. Dollar Cansellar S. Austrian Sch Bedglas Franc Deutsche Hart. Reth Guilder French Franc Jaganes Yen Horvey Krone Spanish Peerda Sendish Peerda Greet Drach Irish Pant	7 12 5 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	0.731716 1.38748 1.59949 15.2873 44.628 8.33182 1.17446 2.44682 7.27317 1620.72 197.577 8.4109 136.445 NIA 1.80511 RIA	0.694913 1.326240 1.326270 14.5077 42.3800 7.89583 2.06164 2.32371 6.90905 1537.98 187.066 7.98795 130.038 7.59273 204.334 0.768342

#### **CURRENCY MOVEMENTS**

Septé	Bask of England Index	Morgae** Gravasty Changes %	
Sterium U.S. Dollar Causation Ositar Austrian Schilling Belgian Franc Danish Krune Deutsche Mark Swies Franc Golfder French Franc Lira	94.8 63.0 107.9 109.8 111.6 110.6 119.1 116.3 114.7 105.5 100.0	-17.9 -15.9 +12.7 -2.1 +4.6 +26.6 +25.4 +11.5 -19.5	
Yen 126.0 +56.5  Morgan Guaranty changes: average 1960-1982-1900. Bank of Empland Index (Base Average 1965-100). "Rates are for Sep.4.  OTHER CURRENCIES  Sep 6 E S			
	- 11985.0 625	5 0.00 - 6290.00	
P-W	22,000,000		

1982=100. Bask of England Index (Bask Arerag 1995=100. "Rates are for Sep.4."  OTHER CURRENCIES			
Sep 6	£	\$	
Anstralia Brazel Frazel Greece Hong Koog Iran Korsa(Shi) Kuwall Lucenthoury Makesico	5 1060 - 5 1190 5501.00 - 5524.00 3.0385 - 3 0435 7.1595 - 7 2140 3.3415 - 3 3535 4 8630 - 4 8755 7.3225 - 7 6160 51.95 - 52.05 6.9860 - 7.0860	1,2125 - 1,2136 71,20 - 71,80 3,6715 - 3,6745 152,95 - 195,45	

**MONEY MARKETS** 

INTEREST RATES finished little changed in London yesterday, but above early morn-

ing levels after the Bank of

England sent a clear signal to the money market that a cut in

bank base rates is not accept-able at present.

declined to 142-141 per cent in early trading, but closed at 142-141 per cent, unchanged from Wednesday, while 12-month money was unchanged

UK clearing bank base leading rate

15 per cent from October 5, 1989

Short sterling futures held within a fairly narrow range on Liffe and did not approach the high of 85.99 seen on Wednesday, despite the early decline in interest rates and the initial strength of sterling.

the initial strength of sterling. December short sterling opened higher at 85.89, but the contract moved only one tick higher to a peak of 85.90, before sliding back to close at 85.81 against 85.86 previously.

The Bank of England indicated its concern about lower interest rates by refusing to operate in the bill market. The authorities did not offer to how hills, but underlined the

buy bills, but underlined the

present interest rate structure

by lending money to the discount houses for seven days

at 14% 14%.

Three-month interbank

Signal on rates

#### lending to the market, but yes-terday's action was via lending for seven days. Dealers noted this takes the market beyond the week-end, and could possibly indicate that the pound is not about to become a full member of the European Mone-

This week-end has been suggested as a possible time for sterling to join the EMS for sterling to join the EMS exchange rate mechanism. But according to one view in the market yesterday's move could be intended to dampen this speculation and prevent a disappointing sell off of the pound on Monday, if the currency remains outside the ERM.

After falling to a low of \$1.9015 sterling rallied a little to close 1 cent higher on the day at \$1.9085. It also rose to DM2.9725 from DM2.9675; to

DM2.9725 from DM2.9675; to SFr2.4800 from SFr2.4650; and to FFr9.9575 from FFr9.9425, but was unchanged at Y269.00. On Bank of England figures

the pound's index opened 0.5 higher at 95.2, but closed only 0.1 up at 94.8.

The dollar weakened on speculation that the US Federal Reserve might ease its monetary stance. The Fed added liquidity to the New York banking system yester-day, but Federal funds were trading above the assumed tar-

get level of 8 per cent at the time, and the action was regarded as routine.

Trading was subdued ahead of today's US employment data, amid speculation that the figures will provide further evifigures will provide further evi-dence of a sluggish economic

performance.
At the London close the dollar had fallen to DM1.5570 from DM1.5625; to Y141.00 from Y141.65; and to FFr5.2175 from FFr5.2375, but had firmed to SFr1.2990 from SFr1.2980. According to the Bank of England the dollar's index declined to 63.0 from 63.1.

DOLL	AR SPOT	- FORWAF	RD AG <u>ai</u> n	IST	THE DOL	LAR		
Sep 6	Day's Spread	Close	Ope month	P.L	Three months	p.a.		
IKt relandt anada state lands letglum lengark if Germady roringal galin lorinay lorinay lorinay lorinay lorinay lands la	5.20 - 5.22 \ 5.71 \( \frac{1}{2} - 5.74 \) 140.50 - 142.00 10.92 \( \frac{1}{2} - 10.96 \)	1 999 - 1 999 1 7290 - 1 7340 1 1570 - 1 1580 1 1570 - 1 1581 3 200 - 32 10 5 % - 5 80 1 3565 - 1 5575 1 38.45 - 1 38.65 98 10 - 98.20 1 1624 - 1 1624 5 21 1 5 - 5 2 5 734 - 5 74 140.95 - 1 41.05 1 2965 - 1 2995 1 3305 - 1 3315	107-104cpm 0.38-0.33cpm 0.38-0.44cdh 0.05-0.07cdh par-4.00cds 11B-1.30ccdds 65-100cdts 1.10-1.50thesth 1.10-1.50thesth 1.00-1.25ccdts 0.80-1.00cdts 0.01-0.05yds 0.03-0.05yds 0.03-0.05yds	6.07 d d d d d d d d d d d d d d d d d d d	3.15-3.11pm 1.36-1.26pm 1.36-1.26pm 0.24-0.27db 3.06-13.00db 3.06-13.00db 3.06-12db 230-22db 240-22db 161-1/7db 7.20-8.20db 2.90-3.10db 1.07-5.5db 0.11-0.14db 1.00-6.00db 0.08-0.15db 0.72-7.7pm	56.56 3.56 4.0.56 1.2.65 1.7.55 1.2.2.2.3 1.2.2.3 1.2.2.3 1.2.2.3 1.2.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3 1.3.3		
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Sep 6	Day's spread	Clase	One month	NA DA	Three speaking	7. P.L
therlands igium igium igari Germany ringal iy	186.60 - 188.90 2210 - 22231 <sub>2</sub>	1 9080 - 1 9990 2 2070 - 2 2080 3 344 - 3 354 61.10 - 61.20 11 375 - 11.385 1 1065 - 1.1075 2 97 - 2 974 263 90 - 264 90 187 30 - 187 60 22184 - 22194 11 524 - 11.534	1.07-1.04cpm 0.42-0.32cpm 13-13-cpm 35-23cpm 41-33-creme 0.40-0.35cpm 13-13-pmm 9-3cpm 10-91-0-0-0-0-0-0-0-0-0-0-0-0-0-0-0-0-0-	6.63 2.01 6.50 5.49 4.07 6.31 0.93 0.38 5.14 4.49	3.15-3 1.1pm 1.19-1.05pm 5-44.5pm 95-74pm 12.10pm 1.22-1.12pm 4½-43.pm 77-21pm 21-11cpm 23-12pm 12½-103.pm	5.50 5.50 5.50 4.20 5.57 6.34 4.00
tdes Stria Itzerland .	9 93 - 9.99 10 90 - 10 97 267 - 271 20.84 - 20.96 2.47 - 2.48 - 1.4330 - 1.4350	9.95½ - 9.96½ 10.94½ - 10.95½ 26.85 - 26.9½ 20.86 - 20.91 24.75 - 24.85 1.4335 - 1.4345	4-35-gass 21-11-crepts 11-11-ypen 111-11-grepts 11-11-gen 0.59-0.56-gas	4.59 2.19 6.41 6.57 6.96 4.81	11-10-2pm 5-3-5pm 41 <sub>4</sub> -41 <sub>8</sub> pm 331 <sub>4</sub> -31pm 4-31 <sub>4</sub> cpm 1,60-1.55pm	43 15 62 61 62 43

EMS EUROPEAN CURRENCY UNIT RATES							
	Ecu central ratio	Currescy amounts against Ecu Sep 6	% change from central rate	Change adjusted for divergence	Directors:		
Selgian Franc Danish Krone German D-Mark French Franc Drech Gelider Irlish Punt Hallan Lira Spanish Peseta	42_1679 7.79845 2.04446 6.85684 2.30358 0.763159 1529,70 132.889	42,3800 7,88583 2,06164 6,90905 2,3237 0,768345 1537,98 130,038	+0.50 +1.12 +0.84 +0.76 +0.87 +0.68 +0.54 -2.15	407 408 4041 4033 4044 4025 4011 215	±1.5508 ±1.6453 ±1.1762 ±1.3618 ±1.5272 ±1.6689 ±1.5162 ±4.2705		

EURO-CURRENCY INTEREST RATES							
Sep 6	Short. term	7 Days notice	One Month	Three Months	Siz Months	ûne Year	
lise Dollar Dollar Boilar Stider Franc Schmark Schmark An Lira Dian Franc Trone Trone	143 - 144 81 - 71 81 - 71 124 - 12 84 - 84 7 - 65 84 - 84 11 - 9 7 - 7 9 - 7 9 - 7 9 - 7 9 - 8 8 - 8 8 - 8 8 - 8 8 - 8 8 - 8 8 - 8	143 - 144 81 - 71 124 - 124 81 - 84 7 - 65 84 - 84 106 - 93 74 - 65 91 - 9 74 - 74 104 - 8	15 - 14# 8½ - 7½ 12% - 12% 8¼ - 7% 8¼ - 8¼ 10¼ - 10 10 - 9½ 8% - 8½ 10¼ - 10 8% - 7%	148 - 142 8 - 74 124 - 124 8 - 84 8 - 84 8 - 84 104 - 104 94 - 94 94 - 94 84 - 104 104 - 104	142 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 - 143 -	144 - 14 84 - 6 12 - 11 9 - 8 94 - 8 105 - 11 98 - 9 108 - 11 108 - 11	

EXCHANGE CROSS RATES										
Sep.6	2	5	DM	Yen	F Fr.	S Fr.	H FI.	Lira	CS	B Fr
£	i 0.524	<u>1</u> 909	2 <i>973</i> 1.557	269.0 140.9	9.958 5.216	2.480 1.299	3.348 1.754	2219 1162	2.208 1.157	81.1 22.0
DM Yen	0.336 3.717	0.642 7.097	11.05	90.48 1006.	3.349 37.02	0.834 9.219	1.126 12.45	746.4 8249	0.743 8.208	20.5 227.
F Fr. S Fr.	1.004 0.403	1.917 0.770	2,986 1,199	270.1 108.5	10 4.015	2.490 1	3.362 1.350	2228 894,8	2.217 0.890	61.4 24.6
H FI. Ura	0.299 0.451	0.570 0.560	0.888 1.340	80.35 121.2	2.974 4.488	0.741 1.118	1 1.509	662.8 1900.	0.659	18.2 27.5
C S B Fr.	0.453 1.635	0 845 3 122	1.346	121.8 439.9	4.510 16.28	1.123 4.056	1.516 5.475	1005 3629	3.624	27.6 200.

at the clearing bank base lending rate of 15 per cent.

A shortage of around £650m was initially forecast by the central bank, but this was

revised to £750m at noon and to £850m in the afternoon. The

amount lent to the houses was

Bills maturing in official hands, repayment of late assistance and a take-up of Treasury bills drained £849m, with a rise in the note draulation should be a second at the second second

circulation absorbing £80m and bank balances below target

In Frankfurt call money was

steady at 8.05 per cent. The Bundesbank council met yesterday in the North German city of Bremen. As generally expected there was no change in credit policy, with the discount rate remaining et al.

discount rate remaining at 6 per cent and the Lombard

emergency financing rate at 8 per cent.
Dealers suggested that recent moves by the Bundesbank have indicated a

wish to keep call money in line wit the Lombard rate. The central bank added a net DM7.5bn to the money market

at this week's securitles repurchase agreement tender,

enough to prevent a rise in call money but not enough to prompt a downturn. It did result in a fall in Lombard

borrowing however, to DMG.8bn on Wednesday from DM11.7bn on Tuesday.

LIFFE LONG 550,000 640	GILT FUTURES a of 180%	OP170645		LIFFE US	TREASUR 640s of 1	Y 30100 (	TURES C	PTIONS	LIFFE BL	لاتلاء والإ المأدم (8	RÉS CPTSO / 1807s	MS	
Price 80 3 81 3 82 2 83 1 84 1 85 1 86 0 87 0 Estimated cul	alls-estilements Det Mar -51 4-53 -433 4-09 -24 3-33 -52 2-50 -55 2-38 -48 1-39 -34 1-18		MAR 0-63 1-19 1-43 2-06 2-38 3-09 3-49 4-28	Surface Price 85 86 87 88 89 90 91 91 92	Carls-sec Dec 4-37 3-53 3-06 2-28 1-55 1-54 1-00 0-45	Mar 4-50 4-57 3-32 2-61 2-29 2-02 1-42 1-21	Puts-set Det 0-41 0-57 1-10 1-59 2-28 3-04 3-49 1-Put 0	MAR 1-10 1-31 1-56 2-51 2-53 3-26 4-02 4-45		Calls-94 Det 2.25 1.89 1.57 1.25 1.00 0.79 0.61 0.46		0sc 0.50 0.64 0.82 1.00 1.25 1.54 1.86 2.21	
	HARK OPTIONS				INCOME. LAN					ORT STER			
Billin pelets	af 100%			عاوم هاگ	b of 100%	)	<u> </u>		2500,060	polets of	100%		
Price 9050 0 9075 0 9175 0 9150 0 9150 0 9175 0 9200 9225	atis-settlements Sep Dec 1,99 0 79 1,74 0.57 1,49 0.57 1,25 0.22 1,05 0.11 1,01 0.65 0 0.63 0 0.01	Puts-sett Sep 0 0 0 01 0.05 0.27 0.51 0.76	Dec 0.06 0.09 0.15 0.24 0.38 0.57 0.80 1.03	Strike Price 9125 9150 9175 9200 9255 9250 9250 9300 Estimated	Sep 0.78 0.53 0.30 0.03 0.01 0 0	Dec. 0.89 0.66 0.49 0.33 0.17 0.09 0.04 0.02	Puts-set Sep 0 0.02 0.04 0.25 0.49 0.72 0.97	0ec 0.02 0.04 0.12 0.21 0.30 0.47 0.67 0.90	Surlice Prior 8450 8475 8500 8550 8575 8500 Estimated	Sep 0.92 0.67 0.42 0.19 0.09 0.05 0.03 0.01	Dec 159 134 114 0.92 0.72 0.55 0.41 0.31 tal. Calls 3	Sep 0 0 0 0.02 0.17 0.38 0.61 0.84	Dec 0.03 0.05 0.08 0.11 0.16 0.24 0.35 0.50 0.50
Previous day's	open lat. Čalis 18	416 Puts 24	1117	PIENCES O	at a obsu su	Calls 63	13 Parts 542	i	Previous (	lay's open	ipt. Calls 7	3540 Puts	65700
LONDON	(LIFFE)			CHICA	<del>.c</del> 0			•					
9-YEAR 9% 50,000 32ed	HOTEMAL GELT s of 198%			U.S. TRE	ISURY BIN 32nds of 1	19\$ (CBT) .00%	14			E YEN OU			
ep ke i kar	Close High 82-22 82-26 83-05 83-15 83-27 84-03	82-28 84-03	Prev. 82-19 83-62 84-04	Sep Dec Mar Jun	Esta 69-4 88-3 88-1	6 89- 4 89-	4 89-0 30 88-1	1 89-08 9 88-27 7 88-14 - 88-02	Sep Dec Mar	0.70 0.70 0.70	93 0.710 89 0.709	0 0.707 3 0.706	2 0.706
Estimated volu Previous day's	ane 17509 (279) open let. 26236	(29019)		Sep Oec Mar	87-0	- - 87-1 12 87-1			NETITECS	E MARK (			
S TREASUR 100,000 32:	PERCES 5%			Jan Seo		- "	- 0/70	- 86-25 - 86-16		00 S per D	M		
iep (	Close High 89-12 89-11 88-30 88-31 88-20	89-01 88-17	Prev. 88-31 88-18 88-08	Dec Mar	ASUBY RR	- -	:	- 86-07	Sep Dec Mar	0.64 0.64 0.64 0.64	26 0.640 18 0.640	4 0/642 5 0/641	3 0.641 3 0.640

87 17 81 12 Estimated volume 18020 (27001) Previous day's open int., 70844 (68167) SWISS FRANC (IMA) SF: 125,000 \$ per SF: Close High 88.48 88.50 88.78 88.90

Estanged volume 122 (92) Preriogs day's open int. 1064 (1053)  THIREE MONTH STERLING 1589,000 points of 100 %							
Sep Dec Mar Just Sep Dec Mar Just Dec Mar Just Just Just Dec Mar Just Just Just Just Just Just Just Just	Close 85.17 85.80 86.66 87.33 87.72 87.85 87.84 87.82 87.82 87.82 87.82	High 85.22 85.90 86.74 87.79 87.88 87.88 87.88 87.83 87.82 87.79 87.82	65.14 85.78 86.65 87.72 87.84 87.83 87.82 87.83 87.82 87.83	Pres. 85.21 85.85 85.741 87.79 87.88 87.88 87.87 87.87 87.87			
Est. Vol. (inc., figs. not stypen) 19996 (29758) Previous day's open int., 174498 (173294)							
TURKE M	ANTE ENDA	nm I 49					

Estimated volume 3143 (3179) Previous day's open Int., 3907 (4432)

THREE MONTH EURODOLLAR Slar points of 180%							
Sep Dec: Mar Jun Sep Dec: Mar Jun	Close 92.03 92.12 92.06 91.90 91.67 91.36 91.26	High 92.07 92.15 92.09 91.93 91.70 91.37 91.26	92.03 92.11 92.06 91.91 91.68 91.37 91.26	Proc. 92.05 92.15 92.08 91.93 91.69 91.26 91.25 91.25			
Est. Vol. Previous	(lac. figs. ec day's open lo	t shown) 4 t 41146 (	456 (5331) 40538)				

	아마시 EURO 보호 약 100								
Sep Dec Mar Jun Sep Dec Mar Jun	Close 91.49 91.23 91.10 91.04 91.01 91.00 91.00	High 91.49 91.23 91.11 91.04 91.01 91.00 91.01	91.45 91.16 91.04 91.01 91.99 90.99 91.00	91.46 91.16 91.16 91.00 91.00 91.00 91.00					
Estimated volume 9785 (8056) Prerious day's open int., 60022 (59438)									
	THREE MONTH ECU ECU las polais et 100%								

Sep Dec Mar Jun	89.76 89,66 89.68 89.75	89.74 89.68 89.70	89.72 89.65 89.70	89.72 89.62 89.72 89.79				
Estinated volume 83 (215) Previous day's open (et. 23% (2481)								
FT-SE 10 525 per (	all judex be	at .						
Sep Dec Mar	Close 2123.6 2180.0 2218.0	High 2166.0 2222.0	2122.0 2186.0	Pres. 2168.0 2224.5 2262.5				
Estimates	volume 641	5 (3407)		•				

٠	FT-SE 100 525 per fai	DADEX I judex boy	d		
	Sep Dec Mar	Close 2123.6 2180.0 2218.0	iligh 2166.0 2222.0	2127.0 2186.0	Prev. 2168.0 2224.5 2262.5
	Previous da	y's open let	26000 (2		
	Sept 1.9085	1-mth 1.898t	3-mth. 1.8773	6-asch.	12-mth 1.8056
	IMM-STER	.## \$ pe	£		
	Sep Dec Mar	Lates 1.9034 1.8734	1.9052	1.9010 1.8706	Prev. 1.9018 1.8716 1.8442

Sep Dec Mar		2166.0 2222.0	2122.0 2186.0	2168.0 2224.5 2262.5
Estimated Previous d	volume 6415 lay's open lat	(3407) 26000 (2	5830)	
POUND-S	(FRIEDSN E)	CRANCE	<u> </u>	
Seet 1.9085	1-mth, 1.8980	3-mth. 1.8773	6-reth, 1.8489	12-mth 18056
IMM-STE	LING & per	£		
Sep Dec Mar	Latest 1.9036 1.8736	High 1.9052 1.8750		Prev. 19018 18716 18442

# FT LONDON INTERBANK FIXING

CLL 00 a.m. Sep 6)	3 months US dollars	6 sepaths US Dollars						
bld 7%	affer 8	bit 713	offer 8,3					
The fixing rates are the arith conted to the market by five Bank, Bank of Tokyo, Dent	metic means rounded to the a reference banks at 11,00 a. sche Bank, Banque Maxima	nearest one-sixteenth, of the b m. each working day. The bar i de Paris and liforgan Guard	td and offered rates for \$1 ns are National Westmin anty Trust.					

•	i dila o	J 194 794	) one ou
are the arith	specie means rounded to the	eserest one-sixteenth, of th	e bid and offered rates for \$10o
orket by the	reference banks at 11 00 a	m. each workion day. The i	hanks are Kational Westminste
Tekyo, Dégi	othe Bank, Banque Nationa	i de rans and morgan Ga	alama lumr
	MONEY	DATES	
	MUNET	RATES	

NEW YORK	Treasury Bills and Bonds												
(Lunchtime) Prime rate Broker loso rate Fed.frads at laterrentlan	- 10 94	One south Purp mouth Paret Month Six month One year Puro year		7.55 Foor: 7.62 Phey 7.71 Seren		8.39 8.47 8.72							
Sep.6	Oversight.	Cor Month	Two Mooths	Three Months	Şiz Mortis	Lookard Interestion							
Frankfert. Paris	8.00-8.10 913-101 71-71 8.20-8.35 72-75 105-101 10-101	810-825 91-10 71-8 828-84 91-10 91-91 101-101	8.20-8.35 10-10-1	8308.45 104-104 84-84 84-84 104-114 94-94 114-114	8 60-8.75 104-10½	8.50 9.50 - - - - -							

LONDON MONEY RATES												
Sep 6	Overnight	7 days notice	One Month	Three Months	Sir Montes	One Year						
Interbank Offer Interbank Bid Interbank Bid Serfling Cos. Local Austhority Deps. Local Austhority Bonds Local Austhority Bonds Interport Mikk Deps. Local Austhority Bonds Interport Mikk Deps. Local Austhority Bonds Interport Mikk Deps. Local Dep	151, 144, 15 - 15', - -	15 id 14 id 16 id	14 14 14 14 15 15 15 15 15 15 15 15 15 15 15 15 15	431144115 - 2-2-2-2-2-2-2-2-2-2-2-2-2-2-2-2-2-2-	1411 1411 1411 1411 1411 1411 1411 141	144 144 144 144 144 144 145 145 145 145						

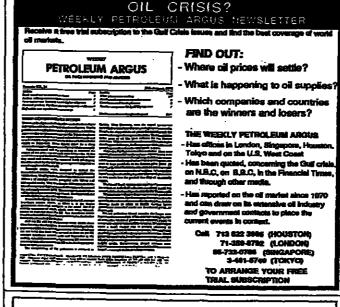
# PHOLADELPHIA SE (15 OPTE) (31,250 (mails per (1)) Hov 6.73 1.18 1.81 2.54 3.60 4.93 6.49

Yield 10.46 10.46 10.46 OFTSOM ON LONG-TERM FRENCH BOND CHATTE) Dec. 1.05 1.38 1.80 2.35 1.80 113,306 20,038

September December March June Estimated volum	Open 89,64 89,65 89,62 89,63 e 5,957 Total Op	89.66 89.66 89.64 89.63	Change +0.03 +0.02 +0.03 +0.02 224	Hish 89.67 89.67 89.64 89.63	Low 89.64 89.64 89.62 89.63	Yield 10.34 10.34 10.37 10.37	Open let 8,971 12,745 2,915 593
CAC-40 FUTURE	S CHATTE?) Sheet	isde					
September October November December Estimated volum	Open 1629.0 1627.0 1638.0 e 5,551 Total Ope	Cless 1606.0 1623.0 1633.0 1633.0 m interest 10,2	Chang -28.0 -14.1 -11.0	162 5 163	1.5	Low 603.0 620.0 638.0	Open Int. 9,888 443 <i>a</i> 0

#### BASE LENDING RATES

			~	, and the same of	
ABH Bank	15	Coekts & Co	15	HatWestminster 15	
Adam & Corpgany	15	Cypros Popular Bk		Horthern Bank Ltd 15	
Allied Trest Bank	25	Dunbar Bauk PLC		Hybredit Mortugue Back 15%	
Allied Irish Bank		Dencan Laurie		Provincial Bank PLC 16	
Henry Anstracter	15	Equatorial Bank pic		Rockerghe Bank Ltd 151/2	
Associates Cap Corp	Ī55	Exeter Treat Last	<u>15</u> 5	Royal Six of Scotland 15	
B & C Merchant Bank	15	Financial & Ces. Bank		Royal Trest Bank	
Bank of Baroga	Ī5	First Matingal Bank Pic.	164	Smith & Willersn Sets 15	
Banco Bilbao Vizraya		Robert Fleming & Co	15	Standard Chartered 15	
Bank Credit & Comes	ĭš	Robert Fraser & Pters		TSB 15	
Back of Cyprus	ĭš	Girobank	157	Derbank pk	
Back of Ireland	ij	Geisters Makes		VINUSE PK	
				● United Sk of Kappalt 15	
Bank of India	15	HFC Back plc		United Micraeli Bank 15	
Bank of Scotland	15	Hambrus Bank	15	Unity Trest Bank Plc 15	
Banque Beige Ltd	15	Hampshire Trest Pic		Western Trust	
Bartlays Back	15	Heritable & Gen Inv Bak .	15	Westpac Bank Corp 15	
Benchmark Back	15	♦ KIII Sarayel ,		Whiteway Laidlan 15	
Brit Bit of Mid East	15	C. Hoare & Co	15	Yorkskire Bask	
Brown Shipley	25	Hangkang & Skangh	15		
CL Bank Nederland	15	<ul> <li>Leopold Joseph &amp; Sons</li> </ul>	15	<ul> <li>Members of British Merchant</li> </ul>	
Charterbonese Bank	15	Lloyds Bank	15	Basking & Securities Houses	
Cithael: NA	15	Megistal Gast Ltd	15	Association. * Deposit pow 5,9%	
City Merchants Bank	15	McDoone)  Dooglas Box .	15	Savewise 8.5%. Top Tier-£50,000+	
Chydesdate Bank	15 .	Wieland Bank	15	instant, access 13.7% & Mortoage	
Comm. Bk. of Loadon Pic	15	Mount Backing	15	base rate, 6 Demand deposit 9%.	
Co-operative Bank		Mat Bk. of Konsult	Ī5	Mortgage 15.2% - 15.95%	
	_		_		



MOTOR CAR ADVERTISING appears every Saturday in the WEEKEND FT.

REACH THE RIGHT READERS by advertising now

Telephone James Burton 071-873 3218

## MONEY MARKET FUNDS

#### **Money Market** Trust Funds

# Money Market

**Bank Accounts** 

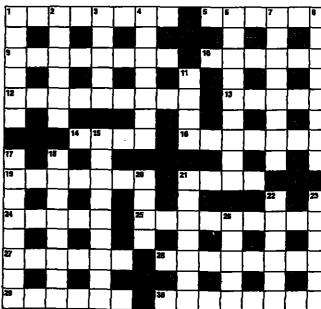


**JOTTER PAD** 

#### **CROSSWORD**

... 11.00 8.50 11.79 Min 11.50 9.00 12.51 Min

No.7,335 Set by HIGHLANDER



#### **ACROSS**

 Promise act will display verbal wit (8)
 Colt perhaps put back great deal to drink (6)

9 Reform no inmate put for-

ward (8)

10 Wandering about in commercial break (8)

12 Correct the stoop with a spe-

cialist in bone manipulation 13 Blame so-called security (5)
14 Peter's not dangerous (4)
16 Cooked in water from river
— was in pain afterwards

19 One so old is cut off (7) 21 Pothole requires hard core

(4) 24 Pulls back to stretch of grass (5) 25 Without unit cost being

clear (9)
27 Be there at the start and finish (6)

28 Witches given a book con-tract (8) 29 Hearing went off for several years (6)
Hold back holding arts
back; hold back! (8)

DOWN 1 Separate triumph and tri-umphed over (6) 2 Note tiny speck far away (6)

3 Hold on to American horse (5)
4 Motivate one unusually taut 6 Annoyed with cutting remark in pub by social

worker (9)
7 75% will get drunk outside
in the evening (8)
8 Freedom from restriction

s reedom from restriction left frame of mind sound (3)

11 Shaving cold with it (4)

15 Wicked left (9)

17 Emergency medical attention to the ear: skin remained in place (5.3)

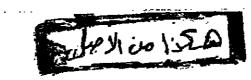
18 Sentimental Italian before

sex appeal turned cold (8)
20 State of contentment
achieved by oriental study (4) 21 Push for vehicle assessment

note (7)
22 A chap with a softly rounded hat (6) 23 Reportedly well-used source of sugar available to Cook

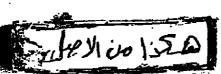
Permission to leave earlier to have a meal (5) Solution to Puzzle No.7,334





11 248 7070 3.13 Our 4.04 Our 4.27 Our 4.27 Our

1.834 2355
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0.800 Heb
5.31 Mah
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# Rise in crude oil prices and Gulf fears hit Dow

#### **Wall Street**

ANOTHER SURGE in crude oil prices and continued fears about the situation in the Middle East sent stock prices tumbling yesterday morning, bringing to an end a period of stability in the market, writes Janet Bush in New York

At 2 pm, the Dow Jones Industrial Average was 40.10 lower at 2,588.12 but volume remained thin with only 78m shares traded. The Dow had managed to close on Wednesday with a gain of 14.85 to

Among other key indices, the broad-based Standard & Poor's 500 index was 3.91 lower

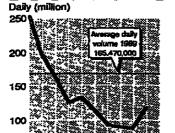
at 320.48. On the New York Mercantile Exchange, October crude oil futures jumped above \$30 a barrel once again. The surge in oil futures followed reports that a US national had been shot in the hand late on Wednesday by an Iraqi soldier while attempting to escape from Kuwait. This news added to the impact of a report from the American Petroleum Institute showing that US crude oil inventories had fallen sharply

The fall in stock prices came in spite of a hint that the US Federal Reserve could be poised to ease monetary policy. The Fed announced four-day system repurchase agreements as well as a fixed seven-day repo which bond analysts interpreted as preparation for an easing signal today after the release of August jobs data.
The Fed's operations did not

cause much of a stir in the Treasury bond market, which drifted lower at midsession as movements in crude oil prices

> Blue chips were generally lower. International Business Machines was relatively steady, losing only \$% to \$102%, General Electric slipped

#### NYSE volume



August 1990 Sep

\$% to \$59% and American Telephone & Telegraph fell 3% to \$31%. Consumer stocks fared less well, with Merck

Oil company shares bucked the rest of the market, continuing to react to the rally in crude prices. Chevron added \$% to \$77%, Mobil gained \$% to \$66% and Exxon was unchanged at \$50%.

Motorola was one of the morning's biggest losers, slumping \$51/2 to \$631/4. A number of analysts at brokerage firms were reported to have lowered their earnings estimates on the company, and

Smith Barney lowered its investment rating on the com-pany to "avoid" from "hold." Limited, the retailer. dropped \$1% to \$15% after reporting that sales for stores open for at least a year had risen just 1 per cent in August. J.C. Penney dropped \$1 to \$45% after reporting a 2.4 per cent drop in sales for stores open at least a year in August. In con-trast, Edison Brothers Stores gained \$% to \$28% after the company said that its board had approved the repurchase of up to 4.7 per cent of its

shares outstanding.
NL Industries added \$1/4 to \$1814 and Valhi dropped \$1 to \$10%. The two companies are both controlled by Mr Harold Simmons, the Dallas investor. They have agreed to merge through a stock swap valued at \$411m, which would leave Valhi as the surviving company.

A WEAK opening in Toronto was followed by a drift lower by midday, with little eco-nomic news and few developments from the Middle East to provide direction. The prospect of a Socialist win in Ontario's provincial elections could weaken equities, dealers said. The composite index eased 11.5 to 3,321.7 on volume of

12.1m shares. Declines led advances 237 to 171. Abitibi-Price eased C\$\% to C\$15\%. The Canadian Paperworkers Union said it would strike at Abitibi on September 10 unless a labour settlement

# Eased margin rules fail to settle jitters over Kuwait

#### Tokyo

INVESTORS were unnerved by the news that a US citizen had been injured by Iraqi soldiers in Kuwait, and the market suffered its fourth consecutive decline yesterday in very quiet trading, writes Michiyo Nakamoto in Tokuo.

Spirits were not lifted by the easing of margin transaction rules announced by the Tokyo Stock Exchange late on eased the collateral require-ment for margin transactions more than 30 per cent of the value of the shares.

This is the third time this year that the stock exchange has eased margin trading regueight years that the collateral requirement has been reduced to 30 per cent. However, activity remained low and the Nik-kei average fell through the 24,000 resistance level.

After a promising start, the market dipped as bond prices plunged in reaction to reports that an American had been shot in Kuwait. The Nikkei average tumbled to the day's low of 23,620.37 before closing down 266.43 at 23,811.91. This was the first time in 10 days that the Nikkei had ended below 24,000. Yesterday's high was 24,268.30.

Declines outpaced advances by 702 against 252, and 133 issues were unchanged. The broad-based Topix index lost 14.05 to 1,846.03 but, in London trading, the ISE/Nikkei 50 index rose 5.18 to 1,393.47.

Investors were concerned about the impact of the expiry of the Nikkei index futures

September contract on the 14th. Yesterday the September contract tumbled to remain at a discount to the cash index at

The market failed to be cheered even by news that the government had decided to postpone the sale of another 1.95m shares in Nippon Telegraph and Telephone. NTT's shares didgain, however, closing Y2,000 higher at Y870,000. Strong buying interest was

seen in a number of issues ferrous metals were buoyed by strength in Sumitomo Metal Mining, which announced that it had found a vein containing 50 tonnes of gold. Sumitomo Metal Mining rose Y200 to Y1,570 in active trading. Mitsui Metal Mining was first in vol-ume terms, with 19.1m shares traded, and gained Y62 to Y800, and Dowa Mining added Y99 to

Resources also saw strength on higher prices, with Mitsubi-shi Gas Chemical rising Y14 to Y729 on higher liquefied petro-leum gas prices. Iwatani Inter-national was pursued on the same theme and gained Y60 to Y1,130, although It was also lifted by rumours that it was being targeted by a speculative group. Iwatani was second in volume with 16m shares.

Speculative interest revived yesterday. Honshu Paper, which had been bought on talk that speculators were buying shares, closed with a maxi-mum gain of Y500 to Y4,550. Kurabo, another speculative issue, rose Y130 to Y1,850.

Interest in geothermal power generation boosted Mitsui Construction, which has a project in northern Japan. It gained Y80 to Y1,150.

In Osaka trading activity rose from 37m shares on Wednesday to 66m, while the OSE average lost 238.12 to

#### Roundup

REPORTS OF the shooting in Kuwait combined with Tokyo's fall to pull most regional markets lower in light trading yesterday. Australia managed to end mixed, however, while South Korea and the Philip-

AUSTRALIA edged slightly higher in thin trading, with the All Ordinaries index adding 2.4 to 1,481.6. Turnover was A\$134m, down from A\$165m.

Brambles, the transport group, and Western Mining both ended above their day's lows after reporting encourag-ing annual profit results. Western Mining rose 1 cent to A\$4.98 and Brambles ended 10 cents lower at A\$13.30, recover-

ing from a low of A\$13. SEOUL dropped for the third consecutive session, with the composite index down 8.71 at 616.29 in moderate trading. The market was disappointed by the lack of progress at the North/South Korean talks. MANILA declined after the

previous day's bomb explo-sions near the Philippine presidential palace. The government's announcement that economic growth had slowed down in the first half of this year also hit shares. The composite index fell 8.62 to 717.71.

BOMBAY rose on rumours that trading restrictions would be lifted at the end of the current settlement period on Sep-tember 13. The BSE index gained 29.07 to 1,229.83.

# Domestic focus blots out foreign rumbles

Hilary Barnes on why Copenhagen has reacted better than most to Middle East events

OPENHAGEN is mainly a domestic market, and the biggest group listed on the stock exchange stands to gain as well as lose by higher oil prices and the Gulf crisis. This explains why the Copenhagen share index has performed better — or less badly — than most others since Iraqi President Saddam Hussein moved into Kuwait on

August 2.
The international market interest in Danish stocks is relatively limited. A handful of industrials - Novo Nordisk, Danisco, ISS, Carlsberg and East Asiatic, plus the bigger banks and insurance companies – attract outside interest. From the foreign investor's point of view, most other Danish stocks are a rather special

Some Scandinavian companies have shown interest, however, with several now listed in Copenhagen. It was announced yesterday that Skandia, the Swedish insurance giant, is also to seek a listing there. As a result of the Danish market's mainly domestic focus, international events make a lesser bleep on the

screens in Copenhagen than in

many other centres. This was

also the case in 1987, when Black Monday here was a shade of grey. The structure of the market

is also special, as Mr Gorm Praeska, head of share trading at Unibors, the Unibank group's stock broking com-pany, pointed out. The equities market is dominated by the pension funds, which for tax reasons, among others, are extremely stable investors and do not sell for short-term rea-

Danish investors have also learnt to be cautious sellers as a result of their experience in 1987 and again in 1989, when prices recovered quickly after initial market set-backs, and those who were quick on the draw and sold heavily would, as events turned out, have done better to stay on hold, said Mr Praefka. This time, Danish investors seem to have

been slow to get out.

By far the largest group, by market capitalisation, listed on the Copenhagen exchange is the A.P. Moeller shipping group, represented by the shares of its twin parent com-panies, D/S 1912 and D/S Svendborg. Moeller's market capitalisation is currently about DKr38bn (\$6.3bn), a

cent fall in first-half earnings

and amid pessimism about the second balf.

tured stocks was Raffinage, Total's refinery subsidiary,

which gained FFr8 to FFr268

on speculation of a capital reshuffle. The rumours were

denied by the parent company.
Thomson-CSF eased FFr1 to
FFr92; the state-controlled

defence and electronics group said that it had won contracts

to supply radar and air control

equipment to three interna-

tional airports.

FRANKFURT drifted lower

in a nervous session, with few

investors brave enough to enter the market. The DAX

index slipped 7.15 to 1,557.12 and the FAZ index lost 10.34 to

666.26. Turnover was DM3.8bn, after Wednesday's DM4.2bn.

worries about the costs of Ger-

man unification continued to

The Middle East crisis and

One of the few other fea-

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decline of about DKr2bn since mid-year, which is double its nearest rival, Danske Bank, and four times the valuation of the biggest industrials, Danisco, Carlsberg and Novo Nor-

August

Unlike the Norwegian shipping companies, many of which have taken a beating since August 2, Moeller may well gain as much as it loses from the crisis. Moeller is the operational partner in the Danish Underground Consortium, together with Shell and Texaco, which produces oil and gas from the Danish sector of the North Sea although its offshore interests are not limited this region. It operates about 50 offshore drilling units in many parts of

the world, varying from barge rigs to some of the largest and most sophisticated jack-up rigs. Although Danish oil production is small – about 5.5m tonnes this year – it has nevertheless transformed the Danish self-sufficiency situation since 1973, when the country was entirely dependent on imported energy. The total oil requirement is now about 9.5m

Since July 31, the shipping index has fallen by 14 per cent. The other group indices have held up much better, with heid up much better, with banks down 5.5 per cent, insur-ance 4.2 per cent, trade and service 7.5 per cent and indus-trials by 4.3 per cent. The two big banks, Den Danske Bank and Unibank.

presented disappointing half-year statements. Both of them cleared the decks following the significant mergers which took effect from January 1 by mak-ing unexpectedly large loss provisions (the new Danske Bank incorporates Danske Bank, Copenhagen Handelsbank and Provinsbanken, while Unibank incorporates Privatbanken, SDS and Andelshanken).

Half year reports from the industrials have also been disappointing, influenced to some extent by the 6 per cent trade-weighted revaluation of the

krone this year.
This means that even when sales and profits looked good in currencies such as the dollar, they show little growth when the figures are translated to Danish krone. Novo Nordisk, ISS, and Bang & Olufsen have all been adversely affected by this factor.

# Madrid bomb blast dominates cautious day

THE MOST gripping event in European bourses yesterday was a bomb explosion, which led to a temporary suspension of trading in Madrid and slightly injured six people. Otherwise, markets suffered another thin, nervous day, with only a few bright spots, such as the 4.8 per cent rise in the share price of Friment in the share price of Enimont in Milan, writes Our Markets

Staff.
MADRID tell in low volumes amid worries about the effect of the higher oil price on the Spanish economy. The general index lost 4.48 or 1.8 per cent to 242.32. The open outcry session was curtailed by the bomb blast which occurred towards the end of morning trading, but computerised trading resumed in the afternoon.

MILAN finished steady,

buoyed by interest in Enimont. the chemicals venture, and by modest rises in financial stocks. The Comit index dipped 1.73 to 604.96.

Enimont extended the previ-ous day's gains, which had followed the news that the Government was prepared to pull out of its joint venture with Montedison if no new agreement could be reached. Enimont jumped L54 or 4.8 per cent to L1,189, rising another L44 after hours. Montedison fell L21 to L1,392 at the official fixing, but recovered to L1.422

Pirelli Spa dropped L59 or 3.3 per cent to L1,740 after the previous day's poor first-half results from its tyre company, based in the Netherlands.

PARIS gave up the previous day's gains in light trading as investors awaited news from the Gulf. The CAC 40 index dropped 28.81 or 1.8 per cent to 1,609.51. A bomb scare interrupted trading in Paris for about 20 minutes. Rhone-Poulenc, the chemi-

cals group, plunged FFr29.10 or 10.8 per cent to FFr240.90 after Wednesday's news of a 14 per

#### **SOUTH AFRICA**

GOLD STOCKS firmed in Johannesburg, recouping part of the previous day's falls. The all-gold index rose 30 to 1,637. with Vaal Reefs up R5 at R305 and Freegold gaining R1.25 to R40.50. The overall index edged up 5 to 2,965. be the principal deterrents.

The chemical sector continued to fall after declines in earnings. Bayer shed DM5.20 to DM231.30, Hoechst fell DM5 to DM227 and BASF lost DM2.60

to DM224.90. MAN, the truck, engineering and steel trading group, added DM4 to DM337; it reported a provisional rise in net profits of 25 per cent.

AMSTERDAM slipped in dull trading as investors continued to stay away in the face of the current Middle East tensions. The CBS tendency index dropped eased 0.2 to 101.1. Bols fell Fl 1.50 to Fl 180.50; the distiller reported first-half net profits up 10 per cent. Hei-

neken, which announces firsthalf results today, slipped 50 cents to FI 113.80. HBG, the builder, reported first-half net profits at the lower end of analysts' fore-

casts. Before the news, its

shares had slipped Fl 1 to

STOCKHOLM declined in mostly dull trading, with the Affärsvärlden General index down 7.3 at 1,126.0. Free B shares in Astra, the pharmaceutical company, rose SKr5 to SKr540, after the previous day's results. Pulp and paper group Stora's free B shares were unchanged at SKr278 before it confirmed a signifi-cant shift in corporate strat-

OSLO dipped on concerns for the world economy as a result of the Gulf situation. Petroleum stocks were strong, how-ever, on the back of higher North Sea oil prices.

The all-share index lost 1.7 to 600.46 in trading worth NKr327.5m. The industry index., which includes oil stocks, rose 1.12 to 869.26, with Norsk Hydro up NKr5 at NKr238 and Saga B shares risHigher aluminium prices boosted Elkem's free shares, which gained NKr13 to NKr258. HELSINKI fell, with the Uni-

tas all-share index down 6.6 or 1.3 per cent at 501.1. Volume was thin, however, with only FM24m worth of shares traded. BRUSSELS dipped in one of the thinnest sessions of the year. The forward market lost 50.22 to 5,397.08 and the cash market index fell 18,46 to 5,465.97. UCB dropped BFr250 to BFr21,725; the chemical group reported a 30 per cent

gain in first-half net profit. ZURICH eased in trading restricted not only by nervous-ness about the Gulf but also a holiday in Geneva. The Credit Suisse index lost 2.9 to 543.5.

21.2

istanbul dropped 4 per cent, taking its decline since Monday to 8.9 per cent. The market index shed 190.8 to 4,528.97 in light trading.

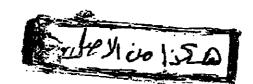
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Figures in parentheses show number of lines of stock	US Dollar Index	Day's Change	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	US Dollar Index	Pound Starling Index	Yen Index	DM Index	Local Currency Index	1990 High	1990 Low	Year ago (approx)
Australia (80)	143.80	+0.2	112.29	128.75	116.81	115.82	- 1.0	6.36	143.53	113,37	130.29	118.17	116.99	158.31	125.85	154.96
Austria (19)	220.00	+1.2	171.80	196.99	178.71	179.06	+ 0.5	1.62	217.38	171.70	197.32	178.99	178.21	285,63	193.15	149.08
5elgium (61)	141.03	+ 1.6	110.13	126.27	114.56		+0.4	5.18	138.78	109.62	125.97	114.25	111,40	160.02	132.11	133.88
Canada (119)		+0.7	104.36	119.66	108.56		+0.1	3.64	132.65	104.78	120.41	109.20	111.57	153.61	130.37	151.04
)enmark (33)		+0.1	200.60	230.01	208.57	209.36	-0.7	1.42	256.61	202.69	232.93	211.25	210.80	277.62	236.59	191.30
inland (26)	120.79	-0.2	94.33	108.16	98.13	93.56	~ 0.7	2.93	121.01	95.58	109.85	99.62	94.20	152,29	120.79	130.35
rence (123)	138.97 120,97	+25 +0.1	108.52 94.47	124.42 108.33	112.88	114.17	+ 1.1	3.59	135.61	107.12	123.09	111.63	112.90	168.85	133.16	130.49
West Germany (92)	124.38	- 0.5	97.13	111.37	98.27 101.04	98.27 124.03	1.2 0.5	2.30 5.24	120.84 125.03	95.45 98.76	109.70	99.48	99,48	144.63	117.75	98.18
Hong Kong (48) Ireland (17)		+ 0.8	115.98	132.98	120.65	122.02	-0.5	3.56	147,40	115.43	113.49 133.80	102.94	124.66	147,49	112.24	108.32
Italy (95)	89.46	+20	69.86	80.10	72.67	77.90	+0.7	3.04	87.73	69.30	79.63	121.35 72.22	122.64 77.38	198.57 109.26	146.81	152.98
Japan (454)		- 1.2	97.55	111 85	101.49	111.85	-26	0.76	126.45	99.68	114.78	104.11		197.26	87.35	93.91
Malaysia (35)		+0.1	172.15	197.37	179.07	228.08	+0.0	2.59	220.22	173.95	199.89	181.29	114.78	250.89	118.66	177.77
Mexico (13)		- 1,4	397.06	455.26	413.03		- 1.5	0.32	515.71	407.35	468.12	424.57	227.98 1531.23	561.41	195.23 324.53	193.41 300.77
Netherland (42)	138.25	+24	107.96	123.79	112.31	111.12	+1.0	5,13	135.07	106.89	122.60	111.20	110.04	149.03	130.43	125.76
New Zealand (17)	61.94	+0.8	48.37	55.47	50.32	52.73	~0.3	6.78	61.45	48.54	55.78	50.59	52.86	75.36	59.57	88.56
Norway (23)	268.63	+ 1.7	209.78	240.53	218.22	220.59	+0.7	1.44	264,17	208.66	239.80	217.48	219.08	276.79	202.34	184.32
Singapore (25)	173.44	+0.4	135.44	155.30	140.89	139.63	~0.5	299	172.70	136,41	156.76	142.17	140.31	209,24	156.96	168.40
South Africa (60)	176.51	- 1.0	137.84	158 04	143,38	151.00	~ 1.0	3.80	178.35	140,88	161,89	148.82	152.5B	251.39	170.00	157.14
Spain (42)	150 91	-1.1	117.85	135.13	122,59	112.44	- 1.6	4.89	152.67	120.59	138,58	125.68	114.33	182.25	132.84	158.74
Sweden (34)	198.01	+ 1.2	154.63	177,30	160.86	168.77	+0.4	2.38	195.72	154.59	177.66	161.13	168,12	234.93	173.89	179.71
Switzerland (65)	95.70	+ 1.5	74.73	85.69	77,75	77.01	+0.0	2.75	94.33	74.51	85,63	77.67	77.02	109,77	88.75	90.32
United Kingdom (301)	163.52 130.72	+ 1.3 + 0.3	127.70 102.09	146.40 117.05	132,83 108,20	127.70	+0.2	5.39 3.79	161.40	127.49	146.50	132.86	127.49	176.18	139.87	152.28
USA (536)		+ 0.3				130.72	+0.3	2.19	130.27	102.90	118.25	107.25	130.27	148.95	123.62	142.13
Europe (973)	139.97	+12	109.31	125.33	113.71	111.61	+0.0	4.14	138.25	109.20	125,49	113.82	111.56	157.65	135.57	128.62
Nordic (116)	200.17	+0.8	156.32 98.04	179.23	162.61	160.07	+0.0	1.90	198,66	156.92	180,33	183.55	160.13	223.29	185.01	184.85
Euro - Pacific (1632)	125.54 131.76	- 1.1 - 0.1	102.89	112.41 117.97	101.98 107.03	112.24 112.76	-24	1.16 2.45	126.95	100.28	115.24	104.52	115.01	192.75	119.53	174.41
North America (655)	130.81	+0.4	102.05	117.14	105.03	129.49	~1.4 +0.3	2.43 3.78	131.90 130.32	104.18 102.94	119.72	108.58	114.31	174.18	127,11	156.23
Europe Ex. UK (672)	124.90	+1.2	97.54	111.86	101.49	101.84	+0.0	3.27	123.42	97.49	118.31	107.31	129.06	148.43	124.33	142.56
Pacific Ex Japan (205)	132.12	+0.0	103.18	118.32	107.34	113.65	~0.7	5.62	132.10	104,34	112,06 119,93	101.63	101.89	145.62	121.42	113.53
World Ex. US (1824)	132.48	-0.1	103.46	118.63	107.62	113.50	- 1.3	2.50	132.60	104.74	120.37	108.76	114.48	146.72	122.53	133.86
World Ex. UK (2059)	127.64	-0.1	99.67	114.29	103.70	118.02	- 0.9	2.64	127.78	100.91	115.97	109.17 105.18	115.00 119.03	173,77 162,00	128.14 121.96	156.15 148.88
World Ex. So Al. (2300)	130.55	+0.1	101.95	116.90	106.06	118.75	~8.7	294	130.46	103.04	118.43	107.41	119.63	161.84	125.26	150.04
World Ex Japan (1906)	135.19	+0.7	105.57	121.06	109,84		+0.1	4.00	134.27	106.06	121.90	110.56	122.60	151.59	130.40	137.28
The World Index (2360)	130.62	+0.1	102.16	117.14	106.28	118.97	-0.7	2.95	130.75	103.27	118.68	107.64	119.85	162.05	125.57	150.08
Constituent change 6/9/90	Times ( ). Delette	imited, on. Elect	Goldmai ro Finan	n, Sachs clere (Fr	& Ço. ançe). i	and Cour atest pri	nty NetW	est Sex	Curi <b>ties</b> I	Limited. r this edi	1987 tion,					_



# RECRUITMENT

JOBS: Uncanny abilities in brain-damaged patients offer clue to how intuition works

F the Jobs column shared its son's quirk of reading in the bath, passers-by in Greenwich might well have had a nasty shock. Never before has a book so impelled me to leap up and rush into the streets, shouting "Eureka!"
For the one in my hands had just settled a question pundits have discussed fruitlessly for ages -What's wrong with management?
I didn't expect to find the answer in a treatise called "From Neuro

in a treatise called "From Neuro-psychology to Mental Structure". But there it was on page 396 — Anbsagnosia. which translates roughly as loss of the sense of being in any way ignorant. It is a brain disorder whose victims are evidently incapable of recognising that they fall short of perfection. One case the book cites perfection. One case the book cites is a man unable to move his left hand who steadfastly insists he can do so. When the doctor takes the stricken hand between his own, and asks "Whose hands are these?", the man says all three belong to the doctor. On being asked if he has ever seen anyone with three hands, he replies: "A hand is the extremity of an arm. Since you have three arms, you must have three hands."

\* By Tim Shallice. Cambridge University Press. £15.95

# Why intellectual skills may not be enough

be familiar to people unlucky in their bosses. But the book, by Tim Shallice of the Medical Research Shallice of the Medical Research Council in Cambridge, goes far beyond hinting that certain managers may have something worse than bees in their bonnets. It also sheds light on another question central to most types of work done by readers of this column: mentally demanding jobs requiring inventiveness in the sense of new responses to freshly arising challenges.

Most educational courses, and many training programmes, seem to assume that people in such jobs operate by a two-stage process. The first is to think out what they are going to do. The second is to do it.

It is an assumption which dates back at least 2,450 years to Plato who held that the conscious and rational intellect is the mainspring of all months estimated. of all worthy actions. But the same does not square with what I have heard from the numerous proven innovators whom I've asked how they do their jobs.

Besides business creators such as entrepreneurs and engineers,

in high-energy physics, chemistry, medicine and economics, not to mention an august philosopher. Every one of them denied planning

out the work intellectually before tackling the practical tasks.

The decisive thinking was somehow embedded in the doing, and could not be separated out. "I do it by fee!", most of them said.

Others talked about relying fundamentally on intuition - a faculty so widely used by managers

that Switzerland's IMD business school has set up research into how intuition works. Indeed, it was largely as a result of joining in one of the experiments that I came to read Dr Shallice's book.

one possible explanation of intuitive power is founded on Professor Roger Sperry's studies of the brain, which won him a Nobel Prize for medicine nine years ago. He and his colleagues found that the topmost part of the brain is divided vertically into two halves, each with its own set of functions In rough terms, the right half deals with complex reality as a

whole, taking it in much as the eye

the wood and not the trees. The left half's focus is the opposite. It breaks the complex down into component parts, and sorts them into rational order, and so is thought to govern operations such as mathematics and prose-writing which hinge on powers of analysis. The right brain, for its part, is

believed to underpin synthesising activities such as engineering design and artistic pursuits. A good many people believe it is also primarily responsible for intuitive thinking, as distinct from the logical sort.

Leaps and steps

Accordingly there has grown up a theory that we all tend to use one half more than the other, right-siders leaping to their conclusions intuitively whereas left-siders reach theirs by a sequence of calculated steps. Dr Shallice thinks

the theory is wrong.

There is a big obstacle - albeit a necessary one - in the way of any certain understanding of such matters. It is that researchers are

tinkering with humans' brains to see what they do in consequence. Knowledge has to be built up from studies of people with accidental or pathological to various bits of the brain, which is an incomparably

complex box of tricks.

As well as working with many such victims at first hand, Tim Shallice has combed through the findings of fellow-researchers all over the world. He accepts that that the two hemispheres of the brain, which are normally linked so as to work in conjunction, perform different primary functions. He also accepts that when the connection between the halves is cut, the effect can be drastic enough to make us behave as though we were two very different people inhabiting the

same body.

But he deeply doubts that studies of split-brain patients are an adequate guide to the functioning of the fortunate majority with brains in a normal state. To use a crassly simplified comparison (which he distikes), what happens when a car engine loses either its fuel- or electricity-supply, tells us

when both are intact. As the book says: "Any conscious experience limited to one hemisphere would be quite unlike the one we have."

Even so, while the split-brain evidence may fail to account for intuition, another line of research offers a clue to how it works. Some people suffer from a disorder called "blindsight". Their vision has been partly blanked out so that they cannot see anything to the left of their nose, for example, although their hose.

they have completely normal sight on the other side. Retnarkably, a number of them can still detect visual signals sent into their blind area. That much is known because laboratory instruments enable signals to be projected into their blanked-out field in a way that prevents any light reflecting into the area which

they can see. The star blindsight performer is a man who can not only point accurately to the source of the signal, but also tell the difference between two simple images such as X and O. The "Eureka" factor is that when asked how he detects a

purely visual stimulus that he is unable to see, he says he does it by feel. The O feels "smoother" than the X, for instance.

Moreover, blindsight tallies with other uncanny abilities. One is that some severe dyslexics can pick up the meaning of words which they are totally unable to read.

As a scientist, Tim Shallice is

again doubtful that such simple accomplishments by handicapped people are a reliable guide to the elaborate functioning of normal brains. But his intuition is that the abilities point to the existence of intelligent processes of which the intellect is not aware.

Indeed, far from sharing Plato's

view of the conscious mind as the supreme all-embracing instrument, visory system with control over only a limited range of things. And although those things are complex

- governing anger is probably one
of them - it seems possible that
the supervisory system is crude by
comparison with the sensitivity of other processes to which it may have little or no access.

If so, the implications are truly radical. For one thing, present educational practices need to be rethought down to their very roots.

Michael Dixon

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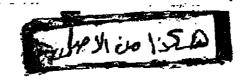
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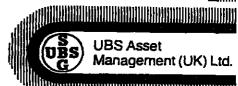
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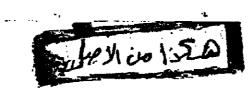
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Our client is the UK subsidiary of a worldwide group, whose primary activity is the manufacture and maintenance of capital equipment for the transport industry. With turnover in the UK of around £8 million, they require an individual to maintain effective financial control of the company-

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Previous practical experience is far more important than professional qualifications, and the ideal candidate will have at least 5 years accounting experience in a service / distribution environment. Staff supervision and computer based accounting experience is essential. Ideally aged late 30's upwards, the package offered includes a car, private petrol. non-contributory pension and health insurance.

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#### **ACCOUNTANCY COLUMN**

# Updating images with marketing campaigns

By David Waller

A PARTNER in Touche Ross remarked recently that DRT international, the international network to which the UK firm Touche belongs, had an image problem: "The name sounds like a Swedish ball-bearing

business," he complained.

DRT is not the only user-unfriendly name in the world of accountancy: KPMG Peat Marwick McLintock is something of a mouthful and the cumbrous Coopers & Lybrand Deloitte seems always to be on the verge of dropping the Deloitte bit (the word,

Price Waterhouse can of course be proud that it has changed its name only twice in a century - first when it dropped "& Co" and a few decades. later when it took the traumatic deci-sion to abandon the comma between

Price and Waterhouse.
"There are essential factors at play in successful branding," says a bro-chure produced by the consultancy arm of one of the Big Six, "The first criterion is that a brand should carry an association in the buyer's mind. It should translate to a positive intention to purchase, even if the product is at a premium price."

However, accountants are incapable of taking their own advice on this score. If, at the mention of DRT or KPMG, ball-bearings and Scandinavia spring to the mind of a potential buyer of accountancy services, this is unlikely to convert to the purchase of

a product at a premium price.

Despite sophisticated skills when it comes to valuing intangible assets for a client, accountants are not experts

in the art of corporate identity, allow-ing such cherished brand names as Spicer & Oppenheim to slip into oblivion at the drop of a merger hat. But are they any better at other aspects of marketing?

The very word "marketing" still raises hackles in some parts of the profession, perhaps because of the association with the vulgar art of selling. There was a time, in the fondly remembered dawn of the profession, when selling smacked of trade and was therefore inconsistent with one's status as a professional.

The first thing a marketing person will tell you today is that marketing is not selling. The second is that it is

'I had to get the message across that I would not treat the profession as though it were baked beans'

not advertising, product development, customer service, public relations or building market share, either. It is, in the succinct words of Peat Marwick's internal marketing guide, a means of "creating the environment in which selling takes place."

Accountants first started to grapple seriously with marketing as a formal discipline in 1984 when restrictions on advertising were lifted. Commercially minded partners had always sought to "create the environment in which

selling takes place" before 1984, but this event concentrated the minds wonderfully. Suddenly the Big Eight, as they were then, found themselves spending vast sums on advertising. They also employed expensive mar-

keting executives.
There were tensions between the accountants and these new, non-feeearning and overhead consuming recruits. They were irresolvable, and the marketing executives left. Sue Palmer, head of marketing and

one of the four-person national executive at Grant Thornton - and as such perhaps the most senior non-accountant woman in the profession - is well qualified to comment on the firms' early encounters with market-

"Some of the first generation of marketing executives were very good indeed," she says. "But the problem was that they were going into a culture which was so very different from any marketing environment they had any marketing environment they had ever worked in.

"By and large they came from fast-moving consumer goods environments where marketing drove the business; where what they had to say was well-regarded and credible. They didn't have to establish their reason for being there. They also came from companies where there was much more of a hierarchy - not a flat partnership structure.

Sue Palmer was part of the second generation of marketing executives, taken on by Grant Thornton in the

As a former investment controller

at Investors in Industry (3i), she knew a balance sheet from a profit and loss account, and as former head of marketing at Charterhouse she was an expert in marketing in a financial services environment - but there were cultural problems nonetheless.

"Twenty per cent of the partners were predisposed to be positive, and another 20 per cent were highly sceptical," she says. "The rest sat on the

There then followed visits to 20 out of 47 offices and to half of the firm's 250 partners. "I had to spell out that marketing was not about putting the Grant Thornton name on carrier bags.
I tried to show that I was sensitive to

As conditions have deteriorated in middle-tier firms, marketing budgets have been chopped

the relationship between the individ-ual partner and his clients. I had to get the message across that I had no intention of treating the profession as though it were baked beans.

"Young lady,' said a partner in a far-flung office to which I had flown,

you realise that I have to earn £10,000 in fees to justify your coming here by air.' Yes, the job required a

gree of personal courage." After a nine-month review, Sue Palmer presented her findings to the

partnership as a whole. She was pleased with the way her ideas got through to the partners but she said

that "attitudes are still changing."
There was, for example, considerable resentment in the firm when her department drafted a "mail-shot" to

potential small-company clients in the wake of the mega-mergers last year. In general, marketing has not taken root so effectively in the middle-tier firms as in the Big Six. Richard Chap-lin, a former senior manager at Peat Marwick and now a consultant, says that as conditions have deteriorated in this sector, marketing budgets

have been chopped. In 1986, the Big Six firms spent just 52.3m on advertising, which compares with the £25m spent by National Westminster Bank alone. The advertising spend is falling, a reflection of the growing sophistication of the

larger firms.

Marketing is directed with clinical accuracy towards well-defined targets, using the full range of implementation and performance-measurement

One of the more subtle marketing devices is to play music to telephone callers when putting them on hold. By this writer's reckoning, Price Waterhouse and Coopers & Lybrand Deloitte have more in common than

any of the other firms.

The caller to either is always treated to some exquisite passage from Mozart, Bach, Beethoven or some other "great." Thus these two are indelibly branded as classical

#### **ACCOUNTANCY APPOINTMENTS**



Cable and Wireless plc

# **VP-Internal Audit**

Telecommunications of Jamaica

To J\$350,000

Telecommunications of Jamaica (TOJ) is the holding company for the Jamaica Telephone Company and Jamaica International Telecommunications.

Cable and Wireless (C&W) have acquired a controlling interest in TOJ, which is now the largest equity company in Jamaica.

Investment in TOJ is significant with a development programme estimated in excess of J\$3 billion over the next 4 years. State of the art digital technology is being implemented to increase network capacity and bring the most advanced telecommunications to Jamaica.

The VP Internal Audit is a key appointment, evidence of which is the

reporting line to the President of 10. At a time when major capital investment is taking place, you will work alongside management in reviewing financial, management and operational controls. Supported in due course by approximately 15 staff, you will also have a strong dotted line

relationship to the C&W Group Chief Internal Auditor. Aged 35-40, you will be a qualified accountant with significant experience in audit and managing an internal audit function. This largely green field opportunity offers a tremendous challenge for personal development and growth. In addition, internal audit within C&W is highly regarded and recognised as a prime source of

Therefore, career prospects are substantial both in TOJ itself and elsewhere in C&W Group. Whilst preference will be given to a Jamaican or Caribbean national, expatriates are not excluded. Benefits include a fully expensed

car, health care, and excellent pension arrangements.

Please write, including full career details and quoting reference A/1083/FT to Alannah Hunt **Executive Selection Division** Price Waterhouse Management Consultants No. 1 London Bridge London SE1 9QL Telephone: 071-939 5194. Fax: 071-403 5265.

Price Waterhouse



#### FINANCIAL CONTROLLER LONDON. to £30,000 + BENEFITS FRESH FORWARD THINKING SUBSIDIARY OF U.S. MARKET LEADER NEEDS AN AMBITIOUS PROFESSIONAL TO PARTICIPATE IN

ofit orientated enterprise investing in people and opportunities. We are a last growing services company satisfying the We are a dynamic, pr

we are a symmetry, and industry.

Reporting to the Group Financial Director you will be responsible for the financial administration and control of our London Division. This is a Reporting to the Group Financial Director you will be responsible for the financial administration and control of our London Division. This is a Reporting to the Group Financial Director you will be responsible role with definite career prospects. A foreign language would complement our medium term objectives. The broad commercial responsibilities will require a recently qualified accountant with flair, energy and enthusiasm mixed with aggression. If you are ready for a challenge and feel that you have the pace to match this fast moving corporation, please call....

Ms Toni Codd, Acxiom UK Ltd. ational Services Group, Beckett House, 60-68 St. Thomas Street, London SE1 3QU.

Tel: 071-378-7244

# **Financial Controller**

#### Luxembourg

c £60,000 + substantial benefits

Our client, a leading natural resources group with a market capitalisation exceeding \$3 billion, is seeking to recruit a Financial Controller to be based at the Group Headquarters in

The successful candidate will report to the Finance Director and will be responsible for financial controls and reporting throughout the Group. He/she will be part of a small but dynamic team involved in the Implementation of a defined strategy involving acquisitions and the restructuring of the

Group's interests. The preferred age range is 32-42 and candidates must be graduate qualified accountants. Experience in the natural resources sector would be useful but senior financial experience in a medium to large sized industrial company would be acceptable Significant experience in operating sophisticated computer based accounting systems and familiarity with spreadsheets are essential.

The highly attractive remuneration package includes a basic salary of c £60,000 plus guaranteed bonus, home loan, stock options, executive car, non contributory pension and generous relocation allowance

Interested candidates should write, enclosing a full CV and daytime telephone number quoting Ref 449 to: Philip Rice MA FCMA, Whitehead Rice Ltd, 43 Welbeck Street, London WIM 7PG.

Tel: 071-637 8736 Whitehead Rice

MANAGEMENT SELECTION

# **Finance Director**

#### South London

Our client is a district health authority aiming for Self Governing Trust status. In order to achieve this, radical and exciting changes are now in train which will restructure and focus the authority's activities towards a more effective objective-led service.

There is now an excellent opportunity for a commercially minded Finance Director to join the new management team which is leading and directing the pace of change in the district. Reporting to the Chief Executive, you will lay the financial foundations for the future success of the Trust and be closely involved in the strategic planning process. The identification and implementation of improved

#### c.£50,000 + car

financial controls, systems and procedures is critical to the Authority's future plans.

If you have proven high level financial management ability, supported by a successful analytical and problem solving background, your application will be welcomed. This is a high profile post based in an internationally renowned hospital and offering major development opportunities. You will therefore require first class interpersonal, communication and negotiating skills.

Please send career and personal details, quoting reference FB263 to Frances A Bell, Ernst & Young Search and Selection, 21 Conduit Street, London W1R 9TB

# **Ernst & Young**

SUSSEX COAST

£40,000 + CAR

For a major organisation with a tumover approaching £1 billion. The organisation is currently undergoing a period of exciting change and development and it now seeks an experienced financial manager to head up the internal audit function.

Leading a small team of specialists, you will be responsible for restructuring and developing the entire function to meet the needs of the new environment. This will include focusing on areas of major risk and control, against a background of substantial computer systems which are being extensively updated.

A qualified accountant, probably aged at least 30, you should have managed an audit function, preferably in the profession and ideally also in a medium or large plc. You will be formitian with modern auditing techniques, including computer audit, and have good analytical skills

and the personal attributes to gain the confidence of senior management.

This is a rare opportunity to rebuild a function within an organisation that offers excellent career development

Please send full personal and career details, including current remuneration level and daytime telephone number, in confidence to Robin Alcock, Coopers & Lybrand Delotite Executive Resourcing Ltd, 76 Shoe Lane, London EC4A 3JB, quoting reference RA/688 on both envelope and letter.



The four Hertfordshire Health Authorities are responding positively to the challenge of meeting the needs of nurse education through the '90's. The recent formation of the joint Hertfordshire College of Nursing and Midwifery is ample proof of their firm commitment to implementing the Government's highly innovative Project 2000 initiative.

We see this new appointment of Director of Finance as central to the success of this exciting venture. Based initially in St.Albans and accountable to the Principal, you will be responsible for both the final negotiations of the College's budget which will be around £15 million, and the instigation and maintenance of financial systems to enable the effective management of resources.

Suitably qualified, an innovator and with sound administrative and managerial skills, you will be committed to the pursuit of excellence and ensuring value for money while maintaining high professional stan-

Applications are welcome from mature candidates and those wishing to work on either a job share or less than full-time basis.

If you are confident you can meet the challenge and would like further information, please contact the District Personnel Department, North West Hertfordshire Health Authority on (0727) 866122 ext.4270. 24-hour answerphone (0727) 857610.

Informal enquiries may be made to Miss Jaki Smart, Principal of College on (0727) 866122 ext.4691 or John Jones, Deputy Director of Finance on ext 4740.

Closing date for applications 24 September 1990.

What price progress?

**Director** of Finance

> c.£25,440 + PRP+ lease car

HERTFORDSHIRE COLLEGE OF HEALTH CARE STUDIES



# CHIEF ACCOUNTANT

Peterborough

The Precision Valve Corporation is the leading manufacturer of aerosol valves in the world, with operations in 18 countries. This privately owned, dynamic company is the world market leader, employing 140 people with a turnover of £14 million at its UK subsidiary Precision Valve UK Limited.

Reporting to the Financial Controller, this new appointment will be responsible for the provision of comprehensive, accurate and efficient financial and accounting services. The broad brief will involve advice on financial and commercial strategy and management and motivation of a small team.

Candidates should ideally be qualified Accountants, with a sound knowledge of computer systems, able to demonstrate a practical hands-on approach to financial management. Previous experience from within a manufacturing industry would be an advantage, together with the energy, stature and presence to thrive in a fast moving environment. Age indicator 28-42 years.

This key position provides an outstanding opportunity in a challenging role with a rapidly expanding

Please write with full career details including current salary and quoting reference L/140/90

Peat Marwick Executive Selection
Arten House, Salisbury Road, Leicester LE1 7QS. Telephone (0533) 471122.



# **Internal Auditors** Auditing for the career minded

Posts ranging from £17,000 to £30,000 + attractive benefits

Our client, Northern Electric plc based in Newcastle, is one of the largest companies wholly based in the North East and has a philosophy of providing the highest quality customer service through the harnessing of individual excellence into dedicated team effort.

Against this background and in line with exciting, demanding changes there is now a requirement to strengthen the Internal Audit team with a number of professionals who can share that philosophy and who have the potential for significant personal and career development.

Candidates, who will be qualified accountants with audit experience, must have a high degree of objectivity and the capacity to establish credibility and respect throughout

Powers'of intellect and analytical thinking blended with highly developed communication and team working skills should be coupled with a tactful assertion which allows for the achievement of prioritised objectives.

For those with commitment and dedication to the pursuit of quality, career opportunities exist and will develop throughout an organisation which is equally committed to developing its people.

Applicants are considered on the basis of their suitability for the post irrespective of disability, ethnic origin, sex or marital status.

All information will be treated in the strictest confidence and initial interviews will be held in Newcastle

Please send career and personal details including current remuneration figures quoting reference F/578/B to Paul Bailey, Ernst & Young Search and Selection, Lowry House, 17 Marble Street, Manchester M2 3AW.

SENIOR VICE PRESIDENT-

**FINANCE** 

£65K+...bonus...car...share options etc.

The story of Hilton International's success since its acquisition by Ladbroke Group

in 1987 is by now well documented. With the most effective management team in

the industry, Hilton International operates 146 hotels in 47 countries, and continues

to develop its portfolio, and to heighten public perception of its excellence through innovative marketing strategies. The growth of the company has created the need for a Senior Vice President -

Finance who will carry responsibility for all central finance matters as well as those of Asia/Pacific/Australia, fiduciary responsibility for all finance personnel

Vice President - Finance will also deputise for the Chief Financial Officer, to

whom the post reports. Some key areas of this post will include: financial strategy; organisation and evaluation of business plans; liaison with in-house and external

professionals; financial projections in relation to acquisitions, disposals and developments worldwide.

Successful candidates are likely to be approximately 40 years of age and will have a full accounting qualification. They will have operated in an internationally-oriented

business. A high degree of technical expertise is essential, as is a commercial

awareness and outlook gained through involvement at operational as well as group

or divisional level.

Knowledge of property related business is a valuable asset, but experience of the

hotel industry is not prerequisite.

The post will be based at Hilton International's corporate offices in Watford.

There will be a degree of overseas travel.

Applicants should write, enclosing full CV, stating current or latest salary to:

Mavis Elliott-Smith, Human Resources Executive,

Ladbroke Group PLC, HRD Centre, 10th Floor, Hilton National Hotel,

Empire Way, Wembley, Middlesex, HA9 8DS.

A Ladbroke Group Company

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W.

**Ernst & Young** 

# FINANCIAL CONTROLLER

from £30K + executive car + benefits

Cheshire

This is, quite literally, where the buck stops.

We are Gandalf; the UK arm of a Canadian corporation, and we are growing our business very successfully here from the platform of a £17 million turnover, in the design, manufacture and supply of advanced computer networking products.

This senior role carries ultimate financial responsibility in the UK in all aspects of the operation including manufacturing, development and sales.

A clear pre-requisite is the "technical" management of the finance function - budgets and forward planning, treasury management, company taxation, international tax planning, and the development of management accounts, but the emphasis is very much on contributing to the commercial

success of the business through full participation in the UK Senior Management team.

Certainly not a job for a lightweight - but a high-profile challenge for a qualified accountant of graduate calibre who has several years experience in a manufacturing business and has developed the necessary maturity, confidence, credibility and man-management skills to take on senior responsibility.

The package comprises a salary negotiable from £30K, fully expensed executive car and other generous benefits, including relocation assistance where appropriate to this expanding commercial centre.

Please write with full career and personal details to: Kate Sargent, Personnel Manager, Gandalf Digital Communications Ltd. 19 Kingsland Grange, Warrington, Cheshire WAI 4RW.





# FINANCE DIRECTOR

Outstanding opportunity in the Leisure Industry

c£,55,000 + car + equity

This is an excellent opportunity to be part of the high calibre management team, of a small and enterprising company in the Leisure sector. Backed by a major venture capital fund, renowned for its commitment to its investments and for backing only proven management teams, the company is ideally placed to take advantage of the growth potential in this market.

The role will entail taking full responsibility for the finance and administrative functions. This will include financial and management reporting, systems development, liaison with financial institutions and considerable involvement in acquisition appraisal and strategic decision making.

The successful candidate will be a qualified Accountant with commercial experience and aged between 35 and 40. Additionally the individual should be highly motivated, outgoing, an entrepreneur and with the ambition and tenacity to

succeed in a highly competitive sector.

The package will include a salary of up to £55,000, a quality car and the opportunity to purchase equity or accumulate options. A contribution towards relocation will be made if appropriate.

For further information in strict confidence, please contact Raj Munde ACA on 071 240 1040 to arrange an initial meeting. Alternatively, please forward your resumé to our London office quoting Reference No 9/851, Morgan and Banks Search and Selection Plc, 114 St Martins Lane, London WC2N 4AZ. Fax: 071 240 1052.

Morgan & Banks

LONDON

Mid-Kent

WASHINGTON

#### MANAGEMENT ACCOUNTANT

Central London to £30.000+car+bens

N/Q CIMA up to 2 years PQE Blue Chip Group FMCG

An excellent opportunity exists at the heart of this top quality group for a recently qualified CIMA, trained in a Blue Chip environment. Responsibilities include high level leason with Directors and Managament on Information flow, analysis and systems. A first class springboard to a successful career.

#### SENIOR ACCOUNTANT

City £27,000 +mortgage+bonus Recently Qualified Accountant
Global Role

A major international Bank seeks a recent accountral to report to management operations. There is scope for considerable overseas locations on financial issues, should have had some exposure to financial and excellent communication skills are essential.

071-836 9501



Douglas Llambias Associates, FREEPOST, 410 Strand, London NC2R OBR.

BIRMINGHAM 021-233 4421 • DUBLIN 608620 • EDINBURCH 031-225 7744 • GLASGOW 041-226 3101 • LONDON 071-836 9501 • MANCRESTER 061-236 1553

#### CORPORATE FINANCE MANAGER

City

from £40,000+car+bens

Aged 28-35

A small but repidity expanding Corporate Finance Department of an International Bank is seeking a young Corporate Finance Manager with several years M & A experience within a Financial Services Group or Corporate Finance Department within Public Practice. The emphasis will be on cross border work—UK/Europe, Languago ability, especially German, would be welcomed.

RESEARCH ANALYST

City c. £30,000+car+bens First Class Financial Services Opportunity
Recently Qualified ACA or Analyst

Scandinavien bank with a reputation for oxcellence seeks an addition to the highly successful German research team. You will assist in developing the investment strategy for the German market, which will involve frequent tailson with senior management of major companies. Prospects for advancement

Telephone Peter Green on 071-836 9501, qualing Ref. FT6990/8.

INTERNATIONAL AUDITOR

Central London £26,000 +car+travel allowances

International Travel
Entertainments Sector
Fast Track Career

This multinational film group seeks a recently qualified ACA to join the international audit team. The role entails worldwide travel on location, undertaking secondments, projects and operational reviews. The group has a proven track record of rapid promotion to other areas. European languages would be an advantage.

DIVISIONAL ACCOUNTANT

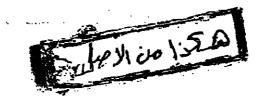
West End

£27,000+bens Lelaure Sector NQ ACA up to 2 years PQE

The music division of a high quality leigure group is keen to appoint a recently qualified ACA. The role is close to the business and provides management and financial information on operations. There will also be project and tax work and candidates should demonstrate ambition, commercialism and an interest in the industry.

Please telephone James Duthle on 071-836 9501, quoting Ref. FT6990/D.

eringen in



# Financial Analyst

# International Leisure

c.£30,000 + Car

This client is a large, fast moving International Leisure business whose rapid expansion includes a significant international acquisition programme in addition to strong arganic growth, in world rankings it is one of the market

The position is a high profile role reporting to Board level and working with a substantial number of overseas managements in Europe and North America. The range of duties is varied and largely non-routine, embracing an important modelling requirement; planning, budgeting and performance analysis; competitive analysis, pricing, service and investment strategy; acquisitions, joint venture and divestment review; capital appraisal; development of systems and occasional support for line financial management. You should then be ready for a further promotion in about 18 months time.

The role requires a Chartered Accountant who is a lively self starter who

You should then be ready far a further promotion in about 18 months time.

The role requires a Chartered Accountant who is a lively self starter who works well with a minimum of supervision. Two years progressive post qualification experience is required gained either in industry/commerce or a special role in the profession. Computer literacy, modelling skills, an aptitude for financial analysis and an international outlook are key requirements. International travel will average two trips per month. Base location — Central London. Age guideline—latter 20's.

Please apply in confidence quoting Ref L458 to:—

Brian H Mason Mason & Nurse Associates I Lancaster Place, Srand

London WC2E 7EB

Tel:071-2407805

Mason & Nurse Selection & Search

ACCOUNTANT Apply in waiting with Itall CV. to Bastler & Ca. Lynwood House, Crafton Road, Orpington, Kent BR6 8QE

**Appointments** Advertising

> appears every Wednesday & Thursday Friday

(International Edition only). For further information please call:

Jennifer Hudson 071-873 3607

Denise Morrice 071-873 3199

Richard Jones 071-873 3486

FINANCIAL TIMES
TURQUE S BUSINESS NEWSPAPER

# **Financial** Director

Sales/Distribution

Bedfordshire. To £40,000 Package. Car. Benefits

Excellent customer service combined with a highly professional sales and marketing approach are the key factors in the continuing success of this £4.5 million operation. Our client, part of a worldwide group, supplies a quality range of innovative manufactured products to UK and Western European markets. Reporting to the Managing Director, you will control and maximise the performance of the finance and accounts function and be expected to make a major contribution to the management and future growth of the company. Qualified candidates, likely to be aged 30 plus, must demonstrate a progressive career within finance and accounts, first hand experience of working for a sales and marketing led operation, a knowledge of import and export documentation, and preferably have a basic appreciation of the requirements of warehousing and distribution. A self motivated 'hands on' manager, you will be a team player, commercially orientated and have the stature commensurate with this senior level appointment. The excellent remuneration package, in accordance with a successful international group, includes an attractive negotiable salary, profit bonus, and relocation assistance as necessary.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to, J.H. Wright, Hoggett Bowers plc, 61-69 Newmarket Road, CAMBRIDGE, CB5 8EG, 0223-324441, Fax: 0223-323250, quoting Ref: F11161/FT.

# Hoggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, ST ALBANS, SHEFFIELD, WINDSOR and EUROPE

# U.K. CONTROLLER INTERNATIONAL PACKAGE DELIVERY

**West London** 

c.£40.000 + car

This company is a world leader in all aspects of international package delivery. Of US parentage, it has revenues in billions of dollars. The UK operation is young. dynamic, and growing fast, both organically and through acquisition. It is based near Heathrow.

In order to strengthen their financial control and reporting, they now require a UK Controller who will report directly to the UK Managing Director. The position will have total responsibility for all aspects of finance and information systems, within corporate guidelines. The role will involve detailed management reporting, international cash management, legal and regulatory control and statutory accounting. There will be approximately 100 staff reporting to the position, and so highly developed man-management skills are vital.

reporting requirements of the US parent, but will Telephone: 071-353-7361.

have to provide legal entity reporting for the UK board.

It is essential that you are a dynamic and effective qualified accountant who can demonstrate outstanding skills in people management and the financial control of a large organisation. A mature but highly pragmatic personality is vital.

Whilst age and industry experience are not important, a knowledge of the financial aspects of international customs clearance and transportation systems would be

Should you feel that you can handle this challenge, please send a comprehensive CV quoting salary history and daytime telephone number quoting reference 3161 to Bruce McKay, Executive Selection Division,

**Finance Director** 

# Group Financial Controller

West Midlands

c£35,000 + Car + Benefits

Our client is a successful plc heading a group of engineering companies, with an enviable record of growth in both profits and earnings per share. As part of their ongoing commitment to profitable

growth, they now require a Group Financial Controller to head a small Head Office team and to work closely with the subsidiaries in developing and controlling the flow of financial and commercial information to the main Board. Duties will include the key areas of consolidation and Board presentation, performance appraisal, budget preparation and monitoring, treasury and cash

Applicants should be qualified accountants, aged at least 35. The ideal background will include plo exposure within an engineering

environment and involvement in acquisitions and disposals. Strong interpersonal skills are paramount, as this

pro-active role will involve enlisting the co-operation of management and staff at all levels. A sound knowledge of micro computers and computer systems, with special reference to the development and application of management information systems, is a

If you feel you have the appropriate skills and experience to enhance the group's development, write enclosing a current curriculum vitae to Oliver Howl BSc ACA at Michael Page Finance, Bennetts Court, 6 Bennetts Hill, Birmingham B2 5ST quoting Reference OH 112.

Michael Page Finance International Recruitment Consultants

London Bristol Windsor St Albans Leatherhead Birmingham Nortingham Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

c £50,000 + benefits District Health Authority West London Finance Director Commercially minded young Finance Director sought to restructure financial operations of this \$60m revenue Authority. Dynamic Authority with vigorous management in a period of great change. Optimising effectiveness of department, supervising contractual negotiations and interfacing with other Authorities. Part of new management team in close knit, collegiate and stimulating environment. Will suit a very bright, ambitious finance professional seeking early responsibility. **OUALIFICATIONS** ■ ACA/FCA with 10 years post-qualification experience

■ Reporting to General Manager as part of small focused management team. Responsible for the full spectrum of financial management.

Leading the restructuring of department to address reforms effectively and resource appropriately. Spearheading contractual negotiations and managing to timise performance. Developing a Financial Strategy for the future.

Substantial contribution to Authority policy and planning.

in industry. MBA or exposure to broad business issues valuable. Currently a senior financial manager with an operating subsidiary. Experience of the management of change

beneficial. System skills important. M An innovator with a talent for influencing people. Both authoritative and sensitive. Must relish autonomy and taking a practical lead.

London 071-493 1238

Manchester 061-941 3818

Selector Europe

se reply, enclosing full details to: Ref F34280L Brook House,

ATTRACTIVE SALARY

**ACCOUNTANCY & LEGAL** PROFESSIONS SELECTION LTD 3 London Well Buildings, London Wall, London EC2M SPJ Tel: 071-588-3576 Telex No. 887374

A high level of autonomy will be vested in the appointee, leading to wider responsibilities as a key member of the senior management team.



#### FINANCIAL CONTROLLER/ **ADMINISTRATOR**

LONDON

SUCCESSFUL DEVELOPING INTERNATIONAL FOOD PROMOTION ORGANISATION

Applications are invited from accountants CA, ACA or ACMA, aged 30 plus, with at least 2 years' successful practical experience as a Applications are invited from accountants on, not or norm, aged 30 plus, with at least 2 years' successful practical experience as a Financial Controller or Chief Accountant, who are fully conversant with computerised financial accounting procedures. Responsibilities will cover: (1) the effective direction and control of the financial area involving budgets, tight financial reporting, cash management etc. will cover: (1) the effective direction and control of the database (3) general office administration on a day-to-day basis. Some UK and (2) computer operations and further widening of the database (3) general office administration on a day-to-day basis. Some UK and (2) computer operations and number widening of the detautable (3) general unice administration on a day-to-day basis. Some UK and overseas travel will be necessary. The ability to set priorities, interface effectively with clients and Government at senior level is important. An attractive remuneration is negotiable by way of salary and other benefits including relocation expenses if necessary. important. An auracuve refine under reference FC201/FT to the Managing Director: Applications in strict confidence under reference FC201/FT to the Managing Director:

ACCOUNTANCY & LEGAL PROFESSIORS SELECTION LIMITED, 3 LONDON WALL BUILDINGS, LONDON WALL, LONDON EGEM SPJ. AL PROPERTY OF 1-588 3588 or 071-588 3576. TELEX: 887874. FAX: 071-256 8501.

c.£45.000 + carEast London Our client is a well-established and profitable

manufacturing company with a history of steady growth. Turnover is presently around £12 million and employees number 300. Further expansion plans have created the need for an experienced financial manager who can help to take the company through the next stage of its growth.

The Finance Director will assume responsibility for the accounting, computer and company secretarial functions. The appointee will be expected to take the lead in the budgeting process, assisting departmental managers to develop, monitor and control their budgets. Management and statutory reporting and the development of costing

systems will be other important aspects of the role. Candidates for this position will be qualified accountants who have gained financial management experience in a manufacturing environment. Experience of developing systems and procedures, in particular such as budgets and costing will be necessary. Superior management and communication skills, a hands-on approach and the ability to contribute effectively at a senior nagement level are essential.

Please send career and personal details, quoting reference FB270, to Frances A Bell, Ernst & Young Search and Selection, 21 Conduit Street, London W1R 9TB.

**Ernst & Young** 

# **Group Financial Controller**

London, West End

to £35,000 + Car + Bonus

Portsmouth & Sunderland Newspapers plc is an independent, £80 million turnover group active in publishing, printing and retailing. The Group is profitable, growing and has a particularly good reputation in the industry. It publishes over 30 titles at its four centres around the UK and also prints under contract a wide range of national and local titles for other publishers. In addition the Group owns a fast-expanding chain of convenience stores.

A first class opportunity has arisen for a commercially-minded individual to play a broadly based role as part of the small Group Finance team. As well as the normal planning and reporting responsibilities this hands on position will extend to ad hoc project work including evaluation of acquisitions, maintenance of the Group computer systems and all taxation matters.

The successful candidate will be a qualified accountant, probably aged 32-42, who is computer literate, highly energetic and has good interpersonal skills.

In addition to the basic salary the competitive package will include a profit related bonus scheme, fully expensed car and other attractive benefits.

interested applicants should write enclosing CV and daytime telephone number quoting Ref 457 to: Nigel Bates FCA, Whitehead Rice Ltd, 43 Welbeck Street, London W1M 7PG.

Whitehead Rice Tel: 071 637 8736.

MANAGEMENT SELECTION

#### FINANCE DIRECTOR

Tiphook Container Rental is a major company within the highly successful Tiphook Group. With over 400,000 containers, it is the third largest container rental company in the world.

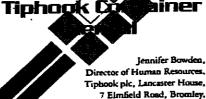
Reporting to the Managing Director, you will be responsible for all aspects of the Finance function and its development. You will be an integral part of the senior management team, and play a leading role in the business development of the company.

You are likely to be a graduate ACA/FCA with a proven successful track record. You will be a wellrounded strong team-player seeking an opportunity to demonstrate your initiative and creativity within a challenging environment. Strong analytical and communication skills are essential. You must have experience in hands-on pro-active management of a

large centralised finance team. Ideally, you will possess strong credit management abilities within a multi-currency environment, have EDP experience. and a knowledge of International taxation systems.

The remuneration and benefits package will reflect the importance of this role.

If you have the skills and experience to match our demanding criteria, please submit your CV in complete confidence to:



Kent BR 1 ILT. Tel No 081 460 6060. Fax No 081 466 5704.

#### **European Tax Practitioners**

With our EUROTAX network, Coopers & Lybrand Europe has an enviable reputation for delivering effective and comprehensive tax services to multinational companies. Our specialist greas and industry specific services include:

insurance investment banking real estate

tund management

 transfer pricing
 VAT and customs duties and international trade
mergers and acquisitions.

Delivering these services to our high standards has led inevitably to expansion and we are looking for tax specialists of the very highest colibre.

You will need a minimum of 5 years' experience in either an accountancy firm, low firm, national tax inspectorate or an m-house tax function. The obility to integrate quickly into our learn-based environment will be vital and you must have the presence to liaise at the most senior levels.

You could join our international tax teams in one of the following countries: France, Germany, Italy, The Netherlands, Sweden, Switzerland, and the UK, where

you would expect from firms of our international standing. Your progress will be limited only by your oblines. To apply, please send your full CV to

Peter Price, Director of European Taxation Se Coopers & Lybrand Europe, World Trade Center, Strawinskylaan 1335, 1077 XX Amsterdam.

Solutions for Business

LN),

#### **DIVISIONAL FINANCE DIRECTOR** £30.000 + Benefits

**Manchester M62** 

Our client is a public quoted specialist engineering Group with an impressive growth record. They are projecting turther expansion in their next phase of development, both by organic growth and acquisition.

They now seek to recruit a Divisional Finance Director, a new position based at Head Office, reporting to the Divisional Chairman. The autonomous Divisional companies operate in niche growth markets.

The work will be varied and interesting to include the investigation of potential acquisitions, capital investment feasibility studies, the improvement of financial systems in consultation with local management, monitoring financial performance, in-depth monthly financial analysis, vetting budgets and cashflow forecasts and special ad hoc projects.

Experience of computer spreadsheet techniques is essential and a knowledge of treasury management and foreign exchange would be an advantage.

Applicants should be qualified accountants, probably in their early 30's, with several years experience of financial accounting in an industrial or manufacturing environment. Initiative, well-developed communication and interpersonal skills and the ability to earn respect through mature leadership are some of the required personal qualities. Good career prospects and an excellent benefits package including an executive car and, if

necessary, a relocation package are available. Please write in strict confidence, enclosing information in support of your application, specifically including present salary details and relevance to this position, to Colin J. Hooker FCA, quoting ref: 500, Profile Management Search, 19 Britton Street, London ECCANESIO.



#### Prove Your Potential For General Management

#### **'COMMERCIAL'** FINANCE DIRECTOR

Our client is an expanding major 'household name' group with extensive international operations. With a strong reputation for aggressive, 'financially driven' management, the Group is a made to

Early promotion of the present in combent to a general management appointment his a pittle in the requirement for a years. Synamic and inglish the requirement for a young business-orientated assessment or the residence of the Group's UK operations.

Reporting to the Managing Director assessment as the residence of the Managing Director as the residence of the Managing Director as the residence of the Managing Director as the residence of t as his 'right-hand man' in this yers

You will be a major participal the development of strategic policies and parts and overall business direction. Supported by over 100 staff reporting through 5 high-calibre department heads, your overall objective will be to ensure the

provision of a comprehensive financial, business analysis, planning and control service.

As a key executive managing the Group's eperation, you will have an exceptional describes execution, you will have an exceptional expectations to use this as a career spring-board to another sensor stance, role, or into general then agences within this exceptional group.

You are likely to be a gradient, qualified accountant with strong business commercial executions and relevant organizations gained in a nighty disciplined (properly lining or service linearty) operations exceptions. You will have highly developed man analyze ment skills together highly developed man management skills toget wan a self-contained and assentive personality.

This role will appeal to those accountants having gesteral management abilities who seek a finance position where they can genuinely demonstrate and apply such skills.

You should write, enclosing current CV and salary details together with confidential contact telephone numbers, to Harry Chryssaphes, Director, FMS, 14 Cork Street, London W1X 1PF.

# West London Borders Age: Early/mid 30's neg. c.£55-60,000 + Bonus + Car +Share Options

### Help us make the most of £1 billion

Investment Appraisal Up to £26,800 plus bonus

Anticipating and catering for our customers' changing requirements are our number one priorities. That s why we continually work towards improving our facilities. and services. Currently we have £1 billion set aside. for investment in vital business areas and as our Investment Consultant, you can advise us on the most cost-effective way to achieve our objectives

Working as part of a small, dynamic learn within the Corporate Centre, you will have responsibility for assessing, evaluating and making recommendations on project investment proposals across the corporation. In addition, research for top management into procedures and standards for project justification, authorisation and control will be

You probably have experience in a similar role already and either hold, or are working towards, a recognised accountancy qualification. In our progressive environment you'll be able to build on your presentational, intellectual and analytical skills as well as display your ability to communicate effectively.

The rewards are excellent. As well as a competitive starting salary, you'll receive generous benefits together with the opportunity to earn a performance." related bonus and to progress your career still further

Job-Share Opportunity This post, could be suitable for job-sharers, each working three days per week with salary pro rata.

You will be based at Post Office Headquarters London (where a non-smoking policy is in operation). For an informal discussion about the role, telephone Maureen Northey on 071-320 7286. To apply, call Francis Lewis on 071-320 7083 (24 hour service) or write to him at The Post Office Corporate Personnel, 2nd Floor 80/86 Old Street, London EC IV 9PP

Closing date for applications is 21st September 1990. The Post Office is an equal opportunities employer Applications are welcome from everyone who meets the advertised requirements irrespective of race. colour, nationality ethnic or national origin, religion or creed, sex sexuality, marital status or disability.

#### **EAST MIDLANDS**

to £40,000 + CAR

For a £35 million division of a group whose products are — All round technical strengths must be backed by proven destined for the shelves of some of the country's leading retailers. Having undergone considerable restructuring as a result of a complete reappraisal of the business and a successful strategic acquisition, the division is now looking at growth which is likely to include an

As Finance Director you will be part of a new management team and have prime responsibility for ensuring fight financial control during this critical period. The role is highly commercial and priorities will include the control of costs, the protection of margins, the production and utilisation of effective financial management information and keen asset management.

Aged in your mid 30's and a qualified accountant, your experience will have been in manufacturing companies. ability as a team player and builder, in financially well managed businesses. Most of all you must be capable of making a total, proactive contribution to the commercial development of the division.

Please send full personal and career details, including current remuneration level and day time telephone number, in confidence to David Owens, Coopers & Lybrand Deloitte Executive Resourcing Ltd, Cumberland House, 35 Park Row, Nothingham NGI 6GR, quoting reference D358.

# The Post Office

# **FINANCIAL ACCOUNTANT**

Salary: Negotiable plus Company Car

Trio-Kenwood UK Limited are the U.K. subsidiary of the Kenwood Corporation of Japan, one of the world's leading HiFi and specialist electronics manufacturers.

They are looking for a young, qualified Chartered Accountant who is experienced in the production of managment accounts and strict budgetry control, having practised sound financial discipline in the past.

Based at the company's prestigious new UK Headquarters near Rickmansworth, the successful candidate will lead a small, motivated team and liaise closely with other areas of management.

The opportunities for career development within the Company are excellent.

A negotiable salary package will include car, BUPA and other benefits to be expected from a company of this stature.

Please write with full c.v. to:

Mr lan Gibbon, Alliotts - Chartered Accountants, 10, College Road Harrow, HA1 1DA

# International Executive **Officer**

£50,000 package

London

Clark Kenneth Leventhal is an international association of independent accounting firms with members in 34 countries. The International Executive Officer is the senior full time employee of the association responsible to an Executive Committee for the development of the association.

Applicants should be qualified accountants with a minimum of ten years' post qualifying experience. The ability to communicate with and influence senior management is essential. Although the post is based in London, there will be a reasonable level of international

The remuneration packaged envisaged for this post is negotiable to £50,000 per annum.



Please reply in confidence to Brian Worth, FCA, ACIArb, Clark Whitehill Consultants Ltd. 25 New Street Square, London EC4A 3LN.

Clark Kenneth Leventhal

THE MEDICAL DEFENCE UNION

# Financial Controller

Manchester

c.£40,000

Founded in 1885, the MDU is the leading provider worldwide of medical advice and assistance to medical practitioners including indemnity against damages and costs arising from legal actions. Membership is now in excess of 150,000 from over 100 countries. The MDU plans further substantial expansion of its international membership. It is also expanding and diversifying its advisory services, for example in response to changes in UK Health Service indemnity provision.

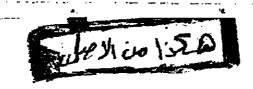
The Financial Chief Officer is based in London. His immediate deputy is the Financial Controller based in Manchester as head of the Accounts Department. The control of budgets, costing and upgrading financial systems worldwide will be major priorities for the successful candidate. Aged 35-50 and a qualified accountant, this person will have managed a finance department, installed computerised budgeting, costing, cash flow and MIS systems, controlled the finances of overseas subsidiaries and advised top management on financial policy.

Salary negotiable plus car, pension scheme and good executive benefits.

Write in confidence to Michael Springman.

CLIVE & STOKES INTERNATIONAL

14 Bolton Street, London W1Y 8IL.



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# Chief Financial Officer

Outstanding ACA/FCA

London

£80,000 + Car+ Benefits

In a year of challenging world-wide trading conditions, our client, a leading marketing and distribution led Pic with revenues approaching £1bn, has undergone a period of accelerated organic and acquisitive growth. A dynamic management team coupled with ambitious expansionist policies, and a corporate strategy orientated towards long-term earnings growth, has been effective in creating substantial global business opportunities. Future prospects are

Anticipated internal growth and restructuring has generated the need to augment the senior management team with the appointment of a Chief Financial Officer. Reporting to the Group Finance Director and liaising extensively with the Main Board, the appointee will be directly responsible for the traction, treasury, MIS and legal functions. Indirectly, the role encompasses detailed performance evaluation of the operating divisions, and close involvement with divisional M.D.s.In addition, this highly proactive position will embrace a variety of corporate and strategic issues, where the successful applicant will be expected to actively contribute to the development of the organisation through a commercial and practical approach.

This unique opportunity will appeal to a high calibre ACA (aged 33-40), with a minimum five years relevant experience in a senior financial management or operational role, and who can demonstrate an outstanding record of achievement to date. The ability to impartially assess organisational problems, while implementing and managing change in a last moving and challenging environ a prerequisite.

The remuneration package has been constructed to attract exceptional individuals. In addition, the potential to progress to board status within this dynamic organisation is limited only by the individual's

For further information in strict confidence contact Brian Hamill or Rob Walker on 071-287 6285 (evenings and weekends on 071-627 4974). Alternatively, forward a brief resumé to our London office quoting Ref: BH 645.

### Financial Recruitment Consultants

London WIR 5LB Fax: 071 287 6270

# Financial Director

Worcestershire, c £33,000, Car, Bonus

The Company, with a turnover of £15 million, is an engineering design, manufacturing and marketing subsidiary of a long established UK Public Group. Expansion of the Group is by organic growth and acquisition and of the Company by improved internal organisation and further well founded market penetration. This key appointment is a consequence of the promotion of the present incumbent. The duties include management of the finance team, all Company financial activities and data processing development. Emphasis in the medium term will be on productivity led profit improvement for which

advanced costing systems will be required.

Candidates should be in their early thirties, well qualified, preferably Chartered Accountants. As well as sound general industrial experience, we will be seeking particular knowledge and enthusiasm for advanced manufacturing accounting systems and control. Equally important are personal characteristics that earn and keep respect at all levels and in all disciplines.

Benefits are superb and include relocation to this most attractive part of the country.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to, I.L. Duff, Hoggett Bowers plc, 1/2 Hanover Street, LONDON, W1R 9WB, 071-734 6852, Fax: 071-734 3738, quoting Ref: H14067/FT.

# addet

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, ROINBURGFI, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, ST ALBANS, SHEFFIELD, WINDSOR and EUROPE

#### **Recently Qualified Accountant**

IMI Capital Markets (UK) Ltd plays a major role in the international operations of Istituto Mobiliare Italiano (IMI), one of the leading Italian financial services groups. The company arranges and participates in Euromarket transactions and, through its subsidiaries, actively trades International Equities.

The vacant position has arisen from an internal promotion. The successful candidate will be involved in the running of the accounting department reporting directly to the Chief of Accounting and Administration.

The company provides a non-bureaucratic, pro-active, team orientated environment, and applicants should possess post-qualifying hands-on experience, sound analytical and systems knowledge coupled with good communication skills and a strong academic background.

A generous starting salary is on offer together with outstanding benefits including subsidised mortgage, car and bonus.

Interested candidates should send a full curriculum vitae, including salary details and photograph to:

Ms. Rita Fulgoni Personnel Manager IMI Capital Markets (UK) Ltd Walbrook House 23-29 Walbrook London EC4N 8BB



# **Finance Director**

#### Edinburgh

This key role on the Executive Board arises as a result of re-structuring within a large, geographically dispersed organisation which has a budget in excess of £350 million, dedicated to funding improved housing throughout Scotland.

Responsibility is wide-ranging and includes an important policy contribution as well as the overall financial direction of the organisation, encompassing all aspects of financial management and control, the I.T. function, internal audit and administration. Liaison with financial institutions on funding and joint ventures will be a crucial activity.

#### £40,000 plus

The requirement is for a qualified accountant with an established track record of success in-financial management at or near board level in a large, complex organisation with well-developed systems of financial control and reporting. A knowledge of housing finance would be helpful but is not essential.

Remuneration: Negotiable around £40,000 plus

Please write in complete confidence to Peter Craigie as adviser to the Board:

Ernst & Young Search and Selection, 17 Abercromby Place, Edinburgh EH3 6LT.

**Ernst & Young** 



#### **UROPEAN OPERATIONS** CONTROLLER

C. £40,000 + EXCELLENT BENEFITS

Halifax is very proud of its position as Europe's largest specialist mortgage lender. We have achieved this through a commitment to quality and innovation in the British housing finance markets. We now intend to continue this success story in the wider European Community.

Our plans are clear and awaiting implementation, which is why we're now looking for someone with the skills and experience to contribute to this major new Halifax development.

This is the second key appointment to our small but highly specialised team to support the head of the European Operations business unit with the creation, management, control and development of the Society's European operations.

You will be proposing and agreeing business objectives, together with identifying development opportunities, as well as advising European management teams on a wide range of issues.

You will probably have an MBA, supported by a qualification in accountancy, law or banking and have at least ten years' experience of European Retail Banking and be familiar with management in a European context. Some background knowledge of European Community banking legislation and European housing finance markets would be helpful. It is absolutely essential that in addition to full command of the English language you are fluent in at least one other major European Community language.

The position, which is based in Halifax, offers an excellent salary. profit related bonus scheme, performance related pay and other benefits including quality car, concessionary mortgage, contributory pension scheme, life assurance and free BUPA membership. Relocation assistance is also provided.

Please apply in writing with a full C.V. to The Assistant General Manager, Group Central Services (Ref EOC), Halifax Building Society, Trinity Road, Halifax, West Yorkshire HX1 2RG.

Closing date for applications is Friday, 21st September 1990 and interviews will be held during the weeks commencing 15th and 29th October 1990.

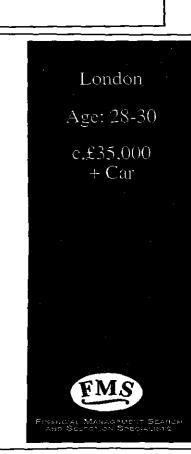
Halifax is fully committed to equal opportunities

#### Key Opportunity for Career Development

#### **FINANCIAL PLANNING &** ANALYSIS MANAGER

Our client is a major subsidiary of a involved in the co-ordination of:leading British multi-national involved in the supply of Antital profit and cash plans range of well know turnover appearating
has significant apprairies Supported by a small team and provide and work closely with both financial and control of the co marketing managers to provide a high interpersonal skills, be highly level of financial and commercial analytical and able to provide a support. In particular you will be

Interested individuals who fit the above criteria, should write enclosing a current resumé together with salary details to Peter Flammiger, Director, at FMS, 14 Cork Street, London W1X 1PF.



# **GROUP FINANCE DIRECTOR**

commercial view.

to £50,000 + car and excellent benefits package West Yorkshire

ding opportunity has arisen to assume responsibility for the overall finance function within this well-established and highly successful international textile and property group - a role which will incorporate functional responsibility for the financial management of subsidiary companies. The group is expanding rapidly both organically and by

Candidates will be capable of contributing positively to the overall development of the group from a strategic and policy viewpoint, as well as controlling a diverse holding company structure.

It is essential that candidates have strong interpersonal skills and can communicate effectively at all levels. The diversity of the group means that it is important that applicants should have been involved in complic ated holding company

Suitable candidates will be qualified accomment with a considerable number of years' commercial or industrial experience. Totally conversant with current accounting practices, corporate legislation and company taxation, you will ensure that all statutory requirements are fulfilled and that relationships with bankers, anditors and other stional advisors are developed.

Please reply in confidence, enclosing a full C.V. and quoting reference L/1037, to David Adrian.

Based Tenerife

#### **KPMG** Peat Marwick Selection & Search

# Financial Controller

#### Fluent Spanish

c£35,000 Package

With an enviable reputation in international property development and management, our client is a group with substantial interests in the UK, US, and the Canaries. The group now seeks to enhance a highly professional team based in Tenerife with the appointment of a Financial Controller for the management company.

Your brief is both diverse and challenging. Reporting to the Managing Director, you will head a department of 15. Your responsibilities will encompass consolidation of financial statements, liaison regarding company taxation,

significant involvement in operating decisions, and control of administration.

The successful candidate will have international experience, be fluent in English and Spanish with excellent communications skills, preferably qualified and aged under 45.

Interested candidates should call Howard Lancet on 071-490 4988 in confidence or write with full cv to Business Selection, 1 St Johns Square, London EC1M 4DH.

*business* 

selection

ACCOUNTANCY AND FINANCIAL RECRUITMENT



# **Business Analysts**

# Determine the Future of FMCG brands, Europe-Wide

to £27,000 Surrey - M25 Corridor

With a major presence throughout world markets, our \$multi-billion client has, since 1986, witnessed a 25% year on year growth rate. One of the world's largest and most prestigious corporations, their portfolio of products includes numerous household names, many of which are market leaders, all supported by high technology manufacturing and research techniques. This, combined with an innovative approach to marketing and advertising ensures that their products continue to lead world markets.

A number of outstanding opportunities now exist for commercially aware newly/ recently qualified accountants and MBA's. You will be an important member of a small team of specialist personnel responsible for ensuring the success of a number of brands marketed throughout Europe. As part of a strategic team, you will be responsible for ensuring the future success of the products. You will be addressing areas such as new product launches, business strategy, pricing, advertising, cost and competitor analysis.

They seek professionally qualified ACA's, ACCA's, ACMA's and MBA's, aged under 27, who can demonstrate an excellent record of personal achievement to date. Drive, creativity and ambition are all qualities which will enable you to capitalise on the career opportunities available throughout the Group - high achievers can expect fast promotion. Professional and personal flexibility are also essential, since to broaden your experience, you will be required to move into other divisions within the Group.

Interested applicants should please write to, or telephone, KATHRYN CAMPBELL at Alderwick Peachell and Partners, Accountancy & Financial Recruitment, 125 High Holborn, London WC1V 6QA. Tel 071-404 3155. Fax 071-404 0140.



**MIDLANDS** c.£55,000+CAR

Growth plans are well in hand for this restructured but well established £100 million income financial services company, it has recently placed increased emphasis on marketing and customer services in particular which has resulted in greater success in a range of market niches.

In order to progress to the next phase in the development of the business, a Finance Director of high calibre is to tightly control the expansion, to provide comprehensive margin analysis and to provide the commercial input which will ensure that the forecast business goals are achieved and developed along sound business lines.

You will be a qualified graduate accountant of around 40 years of age with a progressive history in the financial services sector and within substantial blue chip organisations. You will possess excellent communication and analytical skills and be able to demonstrate the

ability to employ innovative commercial techniques. Your financial skills will be taken as read.

The position offers great opportunity and scope and further development within the organisation will be available for the right condidate.

Please send full personal and career details, including current remuneration level and daytime telephone number in confidence to John Eliott, Coopers & Lybrand Deloitte Executive Resourcing Ltd., 43 Temple Row, Birmingham, B2 5 JT, quoting



# Finance Manager

#### Derbyshire

Our client, part of a major world-wide U.S. based corporation, is in the chemicals industry and has a U.K. turnover in excess of £15m.

At a time of considerable change coupled with the prospect of rapid growth the company seeks to recruit a commercially-minded Finance Manager who can make a major contribution operationally and strategically to future

Reporting to the MD, and with reporting lines to Europe and the U.S., the appointee will be involved in all aspects of financial management and administration from preparation through interpretation to action and must be capable of serving

#### c.£28,000 + full benefits

U.K. company interests whilst taking account of the implications for the corporation world-wide.

Candidates, will be qualified Accountants familiar with all aspects of financial management and must have sound experience of a range of information support systems.

Personal qualities must include assertiveness, decisiveness, adaptability and a high degree of self motivation supported by initiative, energy and commitment.

To apply for this challenging role please send full personal and career details including current remuneration, quoting reference F/440/B to Paul Bailey, Ernst & Young Search and Selection, Lowry House, 17 Marble Street, Manchester M2 3AW.

# **Ernst & Young**

Appointments Advertising appears every Friday

in the International Edition Wednesday

Thursday (in the UK Edition)

For further information in North America please call:

JoAnn Gredeli 212 752 4500

14 East 60th Street New York, NY 10022

FINANCIAL TIMES

#### **DIVISIONAL ACCOUNTANT** KNITWEAR DIVISION

c £25k + 2 litre Car + Benefits

Alfreton - Derbyshire

We are part of the Remploy group, a major UK employer boasting a turnover in excess of £100m, with many market leaders. Already a major player in the export field and actively seeking to increase our market share and profitability, we are looking for a Qualified Accountant, who reflects our progressive attitude, to help our business grow.

Your track record in MANUFACTURING must include ACTIVE PARTICIPATION IN THE DEVELOPMENT OF THE BUSINESS as well as using main frame and micro-computer systems to elicit management information.

You will have excellent interpersonal skills and be able to exhibit the type of team involvement we must have to continue to grow successfully.

Reporting to the Divisional Manager, you will be responsible for the management of the Central Accounting function for 10 factories (Scotland and Midlands). We offer career development and a rare challenge to the right applicant. Additional benefits include private health plan and company pension

Please write with current C.V. to:-Area Personnel Manager, Remploy Limited, Bramati Lane, Sheffield S2 4RA.

We are an equal opportunities employed

#### **CARDIFF**

c.£60,000

# Financial Director

#### **Financial Services Business**

A recent review of our client's operations has led to an agreed action plan. The task is to set up and resource new financial and management accounting departments, with attendant systems development. The Finance Director will play a key role in management, and in the development of business

The need is for a mature qualified accountant, probably chartered, with a proven ability to control the financial affairs of a business with an income exceeding £50 million. Liaison with professional advisers and the City will

Compensation for an initial one year contract will be negotiable around £60,000, and will comprise a high basic solary and a realistically achievable banus.

Please reply in strict confidence to Barry Underwood, Coopers & Lybrand Delaitte Executive Resourcing Ltd., 76 Shoe Lane, London EC4A 3JB, with details of age, coreer and salary progression, education and qualifications, and quoting reference 5411/FT on both envelope

Coopers &Lybrand

Resourcina

# **Assistant Financial Controller**

#### **Management Information Systems Prestigious Financial Corporation**

up to \$40K tax free plus benefits

Our client, a highly successful investment institution based in one of the most pleasant areas of the Gulf, is looking for a dynamic Assistant Financial Controller to join them.

will review management information, play a major role in the development of computer based valuation and pricing systems and assist in the design of performance valuation

You must therefore be able to demonstrate a considerable experience of financial instruments/investments analysis including Equities, Bonds, Real Estate, Commoditities, Options, Forward Contracts and Futures.

You should be a Graduate with a recognized accountancy qualification, preferably MBA/CFA, and possess the kind of interpersonal and communication skills needed to make a significant impact on the business.

Exposure to information technology based financial modelling techniques would prove most useful.

Along with the excellent tax free salary there is a substantial package of benefits of the kind you would expect from this highly reputable organisation.

Please write - in confidence - with full career details to John Strang, Ref. 1253/6, MSL International (UK) Limited, 32 Aybrook Street, London W1M 3JL.

**MSL** International

# INTERNAL AUDITOR

#### Operational audit of £multi-million investments c.£25K package + car

3i is Britain's biggest venture capital company, investing in businesses of all sizes, in most sectors of industry, both within the UK and internationally, helping them to change and grow.

As one of the country's biggest backers of business, we naturally adopt the most progressive and professional practices - particularly when it comes to monitoring our investment operations.

Joining our Internal Audit team, you will cover some of our 24 offices in the UK and our expanding international network. Principally, you will conduct operational audits to ensure that our investments are properly monitored and systems comply with required standards and statutory regulations. Some travel will, of course, be

The need is for a qualified Accountant with around two years' experience, ideally including auditing and some supervisory responsibility. A working knowledge of French or German would be a strong advantage. Salary will be competitive and the benefits package includes company car, relocation assistance and

There will also be opportunities to broaden your experience into other fields. If you are ambitious and have exceptional skills, develop your career with a leader in venture capital.

Please send your c.v. to: Paula Bates, Personnel Manager, 3i plc, 31 Homer Road, Solihuil, West Midlands B91 3QA.

concessionary mortgage.



MAKE IT YOUR BUSINESS TO CHANGE

#### **European Finance Manager**

**c.£50K** 

Applied Biosystems is the leading supplier of systems and tools for biotechnology research and related applications.

This senior position based at our Manufacturing Operation near Manchester, provides an excellent opportunity to influence the direction and growth of the European subsidiaries of our parent company, headquartered in California.

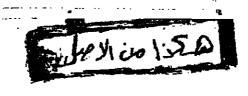
Applied Biosystems

Key responsibilities involve people, systems and policy development, tax-planning and compliance, audit and legal control, management of MIS services throughout Europe and working with our Finance Managers in five major European countries.

Successful applicants will have a minimum of ten years' financial experience in international companies operating in rapidly changing, technology driven markets. A proven track-record in people management, good understanding of U.S. accounting practices and experience of computer-based information systems are also required. The applicant should have a good working knowledge of English and a second

A comprehensive benefits package is offered. Relocation to the Manchester area in the U.K. will be available,

Applicants should apply in writing, enclosing a c.v. to Anne Balcerak, European Human Resources Manager, Applied Biosystems Ltd, 7 Kingsland Grange, Woolston, Warrington, Cheshire, WAI 4SR, U.K. Applied Biosystems is an Equal Opportunities employer.



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# FINANCE MANAGER

#### An influential role for a commercially-aware accountant Berkshire

to £35,000 + car

In 1989, sales and earnings reached record levels for this \$2bn-turnover US multinational. Involved in the manufacture, marketing and distribution of a wide range of high-quality household-name products, the company is committed to being number one in all of its markets. Europe has long been a focus of attention, and the company is well on the way to achieving its strategic goals, both by internal growth and through a series of major

The European headquarters of the major branded goods division is now seeking a Finance Manager to play a vital role in the run up to 1992. Reporting to the Finance Director, your responsibilities will essentially be of a project nature, with the targeting. review and integration of acquisitions being a major part of the job. In a consultative role spanning divisional activities across Europe, other projects will be many and varied, with some European travel envisaged. Additional responsibilities will include the preparation of financial commentaries, supervision of monthly reporting and management of the European treasury function.

The emphasis of this challenging position is on building relationships with colleagues across a range of disciplines and geographic areas. There is considerable scope for personal initiative and creativity in this forward-thinking organisation.

ideally, you will be a graduate qualified accountant, aged 28-34, with a track record of achievement in a marketing-oriented international business. More important, however, will be your ability to set the agenda and make things happen, on a Europe-wide basis. A knowledge of French would be useful but is

The attractive salary is accompanied by an excellent range of benefits, including executive car, stock option scheme, non-contributory pension, health insurance and free parking. Career prospects are outstanding, both in the UK and abroad.

To apply, please send full cv, to Patrick Johnson, Ref: 4532/PJ/FT, PA Consulting Group, Hyde Park House, 60a Knightsbridge, London SWIX 7LE.



Creating Business advantage

unment - Human Resource Consultancy - Advertising and Communices

# GROUP FINANCIAL CONTROLLER

West Midlands

c.£30.000 + Car + Benefits

Our Client, part of a major industrial PLC, is a well established market leader specialising in the interior contract and furnishing services industry. As an autonomous, profit-orientated Group, with a turnover of over £100 million achieved through its operating companies, the Group is in a strong position for further expansion. It is against this positive background that they wish to appoint a Group Financial Controller to assume full responsibility for the financial management of their head office accounting function.

This important role will entail managing an accounting team and embrace a wide range of 'handson' responsibilities, including consolidation, company management accounts, statutory accounts and parent company requirements. Whilst the position reports to the Group Finance Director, an ability to operate independently is essential, as is the aptitude to interpret and comment upon financial data.

The successful candidate will be a qualified Chartered Accountant, ideally in the early to mid-30's age range, who can demonstrate previous experience in a similar role and who has the ability to progress further within the Group. This position also requires sound man-management and interpersonal skills, as well as commercial acumen.

For a position of this nature, the Group offers a salary package designed to reflect experience and ability. There exists strong prospects for personal development with the Group.

Applications should be submitted in writing, enclosing full career and salary details and quoting reference B/309/90, to David Gibbs.

**KPMG** Peat Marwick Executive Selection

Peat House, 2 Cornwall Street, Birmingham B3 2DL

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# **GROUP SYSTEMS** MANAGER

C. LONDON

TO £38,000 + CAR+ BENEFITS

Through a combination of strong organic growth and strategic acquisition, this UK plc listed on the International Stock Exchange has emerged as one of the world's premier transportation specialists.

The last five years have witnessed a seven-fold increase in turnover, combined with a rise in pre-tax profits of 1400% to £33 million.

This key appointment based at head office will report to the Group Financial Controller. The successful candidate will assume responsibility for the continuing development and refinement of existing financial software applications including management and statutory reporting, financial forecasting and budgeting. The position will also involve extensive liaison at senior levels, playing a major role in the development and implementation of new systems.

Prospects are excellent both in the short and long term. Candidates will probably be qualified accountants with several years broad systems development experience. The ability to work effectively in a fast moving environment and to assume a proactive approach is a pre-requisite. Other essential attributes will include a sound understanding of current PC and mainframe developments, as well as practical experience of local area networks and data communications.

Interested candidates should contact Gary Hall or Gary Johnson on 071-629 4463 (day) or 0322 93259 (eves) or write enclosing a detailed curriculum vitae to the address below

HARRISON # WILLIS

FINANCIAL RECRUITMENT CONSULTANTS

Cardinal House, 39-40 Albemarle St., London W1X 3FD. Tel: 071-629 4463

#### FINANCIAL PLANNING MANAGER Commercial Role: Major FMCG Company fo £35,000 + Car Our Client is one of the world's leading food companies. a household name, producing a wide range of branded and 'own label' products across 4 major market sectors. Benefits on improving earnings from their current base. Corporate Headquarters based in West London is

With an enviable reputation for quality, they have a history of growth through acquisition and are now concentrating responsible for directing, controlling and monitoring business performance of their 4 operating divisions, with the finance function playing a principal role in this process. Reporting to the Group Financial Controller, responsibilities 3: will include tracking of business performance across divisions, special projects and capital expenditure control. In addition, the preparation of strategic plans and annual budgets are key tasks to support both current and future commercial decision making.

Candidates, aged 26-32, will be qualified Accountants with circa 2 years' PQE and a proven track record to date. Personal attributes will include self-confidence, commitment and the desire to succeed in a performancedriven environment.

Please apply directly to Graham Guess at Robert Half. Freepost, Princess Beatrice House, Victoria Street, Windsor, Berks SL4 1 YY. Tel: 0753 857777, evenings 081-549 3686 Alternatively, fax your details on 0753 841676.

Financial Recruitment Specialists London · Birmingham · Windsor · Manchester · Bristol Leeds · Southampton · Brussels · USA · Canada

#### **WEST COUNTRY**

PACKAGE c.£55,000

This medium sized Group has formulated a challenging new business strategy to diversify its property development activities. Initial financing is in place and plans for major expansion over the next five years are now being driven forward.

A commercially astute Finance Director is required to join the Main Board, with total responsibility for the Group's finance and administration functions, including information technology, and its relationships with bankers and investors. You will be fully involved in evaluating business opportunities and negotiating funding arrangements, particularly on the commercial development side of the business.

is accustomed to dealing with lenders and advisors at senior levels. Essential qualities include sound business judgement, a tough personality and a keen sense

Please send full personal and coreer details, including current remuneration level and daytime telephone number, in confidence to Janice Walden, Coopers & Lybrand Deloitte Executive Resourcing Ltd, Bull Whorf, Redcliff Street, Bristol BS99 7TR, quoting reference JW 412.

You must be a qualified accountant who has gained a good breadth of financial management experience and

# Finance & Administration Manager

Our client is a young, US-owned pharmaceutical company, developing medicines for treating cancer patients. Clinical trials are being conducted worldwide and the growth of the company has now determined the need for a European financial & administrative structure to support the increasing research and development activities.

The Finance & Administration Manager will be a senior member of the European organisation and will take full responsibility for implementing systems, policies and procedures for all areas including accounting, management and statutory reporting, personnel and payroll. This will initially be a stand-alone role but will assume staff management responsibilities as the company grows.

c.£35,000 + car

To be considered for this position, you are a qualified accountant with experience of developing and implementing systems and procedures. You are a self-starter, keen to develop your own department from scratch. You enjoy working in a small team, you have good management and communications skills and the ability to deal effectively with external agents such as auditors, banks, licensing bodies and clinical investigators,

If you are prepared to invest your time and skill for a rewarding future, we would like to hear from you. Please send career and personal details quoting

Reference FB268, to Frances A Bell at Ernst & Young

Search and Selection, 21 Conduit Street, London WIR 9TB.

**Ernst & Young** 

# FINANCIAL CONTROLLER

West Yorks

c.£30,000, Car + Benefits Package

This is an excellent opportunity for a young, commercially minded Accountant to join a successful and rapidly expanding retailing and distribution business which forms a key part of a substantial and high profile Group. The business has enjoyed considerable success in recent years and is recognised as a market leader in its sphere of operation. Current turnover is in excess of £80m and there are ambitious plans for future growth and expansion.

As Financial Controller you will report to the Financial Director, however the demands of the role require high visibility and constant exposure to senior management both at Company and Group level. You will be responsible for provision of prompt and pertinent information focusing on the analysis and evaluation of areas which call for immediate attention, at which time you will be expected to be pro-active in initiating action and change, Initially emphasis will be placed on the

review and development of management information systems and controls.

To be considered for this key appointment you will be a qualified Accountant (preferably Chartered) of graduate calibre and aged 27-33. You must be able to demonstrate a successful track record in your career to date ideally with experience within retailing, distribution or service industry sector. A strong personal presence, excellent communication skills and a high degree of commercial awareness will be vital qualities for success in this demanding role. The challenge is considerable and the rewards in terms of job satisfaction and future progression are outstanding.

Interested candidates should forward a full curriculum vitae including details of present salary and a daytime telephone number to: Mary Byrne at Stark Brooks Associates, 47 Upper Basinghall Street, Leeds LS1 5HR.

STARK BROOKS ASSOCIATES

MANCHESTER ◆ LEEDS

Accountancy Recruitment Consultants

Career Challenge for Young Financial Analyst

#### **MANAGER - CAPITAL PLANNING & ANALYSIS**

As a major UK player with an established and growing European presence, our client, a household manuplc, has an unrivalled accord of profitable growth asst successful integrated product development which has placed it from at the forestont of its highly competitive sector.

Following as internal promotion, the opportunity that exists at the group's London Head Office for a young highly motivated individual to take up the position of Manager Capital Planning & Analysis. This demanding role enjoys an exceptionally high profile within the organisation crossing all of the the organisation crossing all of the group's divisions and operations and offering day-to-day exposure to the most senior (up to Board Director) levels of management.

Key responsibilities will include: evaluating capital expenditure, plans, ...acquisitions, major business initiatives.

developing financial appraisal
lectiniques and evaluation systems for
major projects
determining optimize project financing.
providing regular financial analysis
and accounting advice to various

As a graduate, qualified appountant keen to apply and develop year proven analytical skills and bring a sharp. enthusiasuc approach to bear within a fast-moving, forward-thinking organisation this is a unique opportunity to impress and impact at the highest level within a market-leader where performance is the only limiting factor to advancement.

Individuals interested in discussing this opportunity further should contact Hugh Greenwood on 071-491 3431 or alternatively write to him at FMS, 14 Cork Street, London W1X 1PF, enclosing a recent CV and a note of current salary.

Central London Age: mid to late 20s To £30.000 pa + Bonus + Substantial. Benefits + Car

FINANCIAL TIMES

A Business Park An Hotel A Shopping Centre What's the

link?

s the property development and investment subsidiary of Eurotunnel, Eurotunnel Developments is presently engaged in a f schemes in the South East of England which include a

Although a wholly owned subsidiary of the Anglo-French group created to finance and operate the fixed link, we are very much a company with an identity of our own. In the year to 1989, we established ourselves as a profitable, growing and successful business; one which now seeks the

#### Chief Accountant

Reporting to the Director and General Manager you will work in a small dedicated team. Your prime responsibility will be to establish an effective and decicated team. Your prime responsibility will be to establish an effective and professional finance function to meet the company's financial objectives. This will involve establishing and maintaining accounting records and management information systems as well as monitoring and controlling the company's cash flow. You will report also on investments and property development proposals. An early priority will be to implement a computerised financial and management accounting system. Some foreign travel will be involved.

Probably earning in the region of £27,500 you are a qualified Chartered or Certified Accountant. Strong minded and able to demonstrate a high level of personal credibility, you possess excellent communication skills and the ability to work under pressure. Experience of all aspects of financial management and control within an existing property company is desirable.

A working knowledge of French would be advantageous for this position. Benefits include company car, pension scheme, BUPA and life assurance. Salary is, of course, highly competitive. The appointment will be based in Ashford, Kent. Relocation costs will be provided where appropriate.

**EURO** TUNNEL

For more information please write with a full CV to David Wilson, FICS, FCT, Director and General Manager, Eurotunnel Devalopments Limited, Victoria Plaza, 111 Buckingham Palace Road, London SW1W OST.

8.30am - 9.30am John Mitchell is Regional Executive of ICI East Europe based at the Company's H.O. in London. He studied at Oxford University where he gained an MA in Geography. He began his career at ICI in The talk will be given by John Mitchell, Regional Executive of ICI East Europe, and will cover: The Bastern European economies in perspective. Billingham, and following a two year posting to ICI Turkey as Assistant General Manager, he moved to ICI Agrochemicals. He has Their relative development prospects. The major forces for development. more than 20 years' experience of trade with East Europe, mainly with ICI Agrochemicals where latterly he was International The relevance and competitiveness of current economic activity. the example of the Chemical Industry.

INVITE YOU TO A

BUSINESS BREAKFAST

**EASTERN EUROPE:** 

The Business Opportunity

AT THE SAVOY HOTEL, STRAND, LONDON WC2 ON WEDNESDAY 3rd OCTOBER

{Places at the breakfast are strictly limited.}

If you wish to attend, please contact Greg Ripley at Robert Half, Freepost, Walter House, Bedford Street, 418 The Strand, London WC2R OBR. Telephone: 071-836 3545.

### **DIRECTOR OF FINANCE** ARCHITECTURAL BUILDING PRODUCTS

WEST MIDLANDS

c£40k + car

This market leader with Sales approaching £15m designs and manufactures a wide range of building products directed at architects and specifiers. Considerable investment is planned in manufacturing facilities and in product development to complement the company's planned growth in the next five years.

Reporting to the Managing Director, you will be a key member of the company's executive team. An early task will be to review thoroughly the company's reporting procedures and systems and recommend how these should be up-graded to meet the challenge.

Aged 28-45, your academic record will include formal accounting qualifications and your business experience will have advanced you into senior financial management in a manufacturing company.

The remuneration package for this key appointment will consist of salary and bonus to c£40k, along with an executive car, health insurance, help with relocation and other benefits. Opportunities will arise for career development.

Please write in complete confidence with full personal details to Lance Wilder/Lesley Glen as advisors to the

### Deven Anderson

International Search Consultants

Berwick House, 35 Livery Street, Birmingham B3 2BP. Tel: 021 233 3320.

**NORTH WEST** 

Major areas of opportunity for Western companies.

A way forward for an international Western company in

c.£38,000 PACKAGE PLUS EXECUTIVE CAR

Marketing Director. Currently he is the UK Chairman of the UK/USSR Working Group on Agriculture, Food Frocessing and

A brand leader in its field, this £65m turnover manufacturer of food products has embarked on a significant expansion plan to further capitalise on the demand for its products some 30% of which are

ROBERT HALF

Financial Recruitment Specialists

The Finance Manager will report directly to the new Managing Director and will initially need to concentrate on cost infrastructures, systems development to meet needs of the business more appropriately and, most importantly, to fully involve himself/herself in the commercial decision making process of the business.

You are probably in your thirties, a graduate qualified accountant with experience of development of management information systems within a blue chip environment. You will be used to making a significant contribution to the management of a large business and should be familiar with financial modelling techniques. Acquisition experience would be useful. As an individual

you will be an excellent communicator and feam motivator and will need to have the courage of your

The business belongs to a large progressive group, operates in an autonomous fashion and is looking forward to significant development.

Please send full personal and career details, including current remuneration level and daytime telephone number, in confidence to Peter Jones, Coopers & Lybrand Deloitte Executive Resourcing Ltd., Abocus Court, 6 Minshuli Street, Manchester, MI 3ED quating reference P198.

Common Fund for Commodities, seeks candidates to fill the post of:

#### ACCOUNTANT

at P4 Level

Under the supervision of the Chief Finance Officer, this officer will be

- implementation, maintenance and supe the accounting of the Fund's resources; nce and supervision of
- the provision of financial reports, statements, analyses and forecasts needed by the Fund; the custody and conservation of accounting
- documents and reports; the liaison with the external auditors in the audit of
- the preparation and control of the Fund's annual
- the approval of payments for administrative expenses and operational costs; the computation of the monthly payroll; other related duties as required.

Qualifications/experience: CA, CPA or equivalent; 5 to 8 years experience in the field of accounting of which at least 3 years are at the management level; good knowledge of computerized accounting system, international accounting standards, and intercomputers. Fluency in English. Knowledge of Arabic, Chinese, French, Russian or Spanish an asset.

Deadline for Application: 24 September 1990 Likely Assumption Date: As from 1 November 1990

The Common Fund for Commodities as an international financial institution offers competitive international galaries, benefits and allowances, comparable to the United Nations Salary scales. Initial

All applications in English accompanied by detailed <u>curriculum vitae</u> including date of birth and nationality to:

Managing Director, Common Fund for Co. modifies, Atrium, Strawinskylaan 3097, 1077 ZX Amsterdam, The Netherlands. Fax Number: (020) 441205.

Due to expected volume of applications to be received, only finalists will be contacted for interviews.

#### FINANCE DIRECTOR **Bedford** £35,000 plus car and usual benefits

The Gordon Fraser Gallery, one of the best-known names in greetings card publishing, recently joined The Andrew Brownsword Collection to form the largest privately-owned British greetings card group.

The new direction brought to Gordon Fraser Gallery by this move is already showing good results and a Finance Director is sought to join the team now in place to drive the company forward.

Applicants should be qualified accountants with commercial experience, initiative and a practical approach to financial control. This represents an excellent opportunity for someone with ability and commitment to join this successful and rapidly growing group.

Please apply, with a detailed CV, to:-G.F. Goodali Group Finance Director The Andrew Brownsword Collection Ltd

Bath BA1 2BS

James Street West

GORDON FRASER GF

LADBROKE GROUP PLC

# Treasury Accountant

N.W. London

Negotiable salary + excellent benefits

The Ladbroke Group is a major international group with four main businesses: Hilton International Hotels, Ladbroke Racing, Texas Homecare and property. The group has a turnover in excess of £3bn and is established as one of the top 40 companies in the U.K. and one of the top 100 in Europe.

As a result of continued expansion and internal promotion, an opportunity has arisen in the Group Treasury Department for a Treasury Accountant.

Responsibilities include the preparation of the accounts and budgets for the group's main finance company; development of the existing accounting software and assistance with the preparation of cash flow forecasts for the group. In addition, applicants will be expected to supervise the maintenance of several treasury databases. The successful candidate, therefore, will be a qualified accountant, computer literate with extensive experience of Lotus 1-2-3. Experience of Sun Accounts would be an advantage.

Salary is negotiable, and benefits include company car, private health scheme, pension and attractive Share Option

Please send cw. and hand-written letter of application to: Sarah Brooke, Personnel Manager, Ladbroke Group PLC, Chancel House, Neasden Lane, London NW10 2XE.

# **Financial Controller**

(Prospective Director) **Diversified Acquisitive Group** 

Wiltshire

£38.000 + car

Our client is a diversified privately owned group of companies, encompassing civil engineering, building, property investment, aggregates, industrial silicones and concrete plant manufacture.

The largest operating company in the construction division is based in Wiltshire and is looking to recruit a capable and experienced accountant to the position of Financial Controller. The Company has undergone significant growth and the division has also expanded by acquisition and the Financial Controller will, in due course, have functional responsibility for the accounting activities of all operating units within the division, which has a turnover of around £100m.

Reporting to the Divisional Managing Director, and functionally to the Group Financial Director, the role will take responsibility for the management of the Company's accounting and M.I.S. on a day to day basis and for ensuring that the financial and computing policy is implemented to provide a commercial and cost effective service. The function is supported by a staff of 13 and the successful incumbent will be expected to make an active contribution with regard to the overall strategic direction of the Company.

Applicants for the position should be qualified accountants, ideally graduates, aged 30-45 with a minimum of five years post qualification experience within a related industry environment, ideally with contract accounting knowledge. Experience of medium sized organisations and modern computing techniques are essential and candidates should be able to demonstrate a commercially orientated and progressive career path to date.

Please write in confidence enclosing a detailed curriculum vitae with salary details and quoting reference 15026/FC to:

Peter Childs, Director **Pannell Kerr Forster Associates New Garden House** 78 Hatton Garden London EC1N 8JA



#### **FINANCE** DIRECTOR

One of the oldest and most pre-eminent consulting engineering practices is seeking a Financial Director who will be responsible to the Managing Director for all aspects of the Company's financial and administrative functions. The principal aim of the position will be to help the company continue to develop and expand its multi disciplinary business profitably. This will entail keeping the other directors appraised of financial matters and working to generate a stronger awareness of commercial values throughout the company.

CENTRAL LONDON

+ CAR

+ BENEFITS

The person required to fulfil this challenging role will be a qualified accountant with substantial senior level experience in engineering. It is a position that will require strong communications stidies and someone who is able to operate an open door management style. The appropriate level of experience would indicate someone in the age range of 35-45. To such a candidate this position will offer an opportunity to participate in an important chapter in the practice's history and to work under the wing of an active and acquisitive parent company. c.£40,000 NEG

Interested candidates should contact Gordon Montgomery on telephone (071) 629 8863 fax (071) 408 0961 or write to him at



RECRUITMENT CONSULTANTS BOND HOUSE, 19-20 WOODSTOCK ST, LONDON WIR 1HF Tel: 071-629 8863

# **Financial Controller**

**North West** 

Circa £30k + Car + Benefits

Our client a major company based in the North West of England is a key player involved in the design and manufacture of high value engineered products, in a competitive international market. An opportunity has arisen for a well organised individual possibly looking for a first controllership who can respond rapidly to the demands of a vigorous management and dynamic business environment. Reporting to the Director of Operations you will have overall responsibility for the financial direction of the business, embracing financial planning, accounting and reporting. You will additionally be required to continue the development and utilisation of computer-based and other management information systems.

Our ideal candidate will be 35+ and C.M.A. qualified with extensive experience of manufacturing industry where budget discipline and bottom line achievement counts. Your experience to date will have exposed you to all facets of the financial management function and you should be conversant with current computer based integrated manufacturing systems. You will have excellent communication skills, the ability to make things happen and be committed to a team management philosophy.

to a team management philosophy.

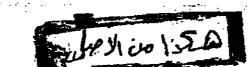
The benefits are those associated with a company of this stature and include a first class flexible relocation package.

Please telephone for an application form (calls are answered 24 hours a day) or send comprehensive curriculum vitae quoting reference number DP/1009 to:



Trevor Swindlehurst
THE JOHN DALTON PARTNERSHIP LIMITED
4 Post Office Avenue
SOUTHPORT PRS 0US
Tel: Southport (0704) 538776
Fax: Southport (0704) \$48912

THE JOHN DALTON PARTNERSHIP LIMITED



West Midlands

to £40,000, Car, share options & profit share

Operating within a specialised sector of the service industry, this public company is poised for a period of significant growth.

The newly created position of Finance Director represents a rare opportunity to make a substantial contribution to the future profitability of the business and become a key member of the management team.

Reporting to the Managing Director, you will be responsible for establishing, controlling and developing all of the company's operating, financial and reporting systems/procedures.

Candidates who should be qualified accountants must be able to demonstrate the successful implementation of computerised systems preferably within a service environment and have a thorough understanding of strict financial control and treasury management.

Interested candidates should submit a comprehensive career resumé quoting Reference 22200/FT. The confidentiality of all approaches is strictly guaranteed.

Varley Walker & Partners, St. James House, 17 Horsefair, Birmingham B1 1DB. Tel: 021-622 1133 🚁 Fax: 021-666 6955



Varley~Walker

INTERNATIONAL **CHARTERED ACCOUNTANTS** 

# Managerial Careers

#### LONDON/REGIONS

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**£COMPETITIVE & CAR** 

The continuing development of the firm has generated a number of managerial opportunities across the spectrum of client services-

- Accountancy and Financial Reporting
- Business Systems and Advice
- Corporate Strategy and Finance
- Receiverships and Liquidations
- Information Technology

We are looking for suitably qualified professionals of around three to five years' standing with the personal, managerial and commercial skills to maximise the benefits of a sound and comprehensive technical base.

In return we offer the opportunity to work on a first class portfolio of clients with high calibre colleagues as well as the support of an individually focused training and development programme.

If you want to know more about the present opportunities, please write detailing your career to date and future aspirations to Barry Compton at Ernst & Young, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 1NH.

**Ernst & Young** 

# **DIRECTEUR FINANCIER**

Salaire intéressant et voiture de fonction Poste à Toulouse

Tarmac se place parmi les premières entreprises européennes de matériaux de construction son chiffre d'affaires s'élève à 3,5 milliards et ses bénéfices à 377 millions de

Tarmac France, filiale en pleine expansion de la division Quarry Products, offre de remarquables perspectives de carrière pour un comptable ambitieux et compétent, capable de considerablement contribuer au développement des affaires en tant que

centre de profit autonome. Du siège de la société à Toulouse et dépendant du directeur général, vous collaborerez ètroitement avec les responsables de l'exploitation alin d'étudier les créneaux d'investissement et de mettre au point une stratégie, une politique et une procédure

financière satisfaisant les besoins de la société et favorisant l'essor anticipé. Vous serez chargé des fonctions de trésorerie et de taxation, de l'élaboration du budget, de l'information de gestion et du rapprochement des comptes destinés aux rapports de la division. Vous serez également amené à collaborer avec le directeur financier du service

La personne recherchée pour ca poste devra posséder une parfaite maîtrise de l'anglais écrit et oral, et sera un expert-comptable ayant déjà travaillé en France et connaissant parfaitement les méthodes comptables trançaises et anglaises. Cette expérience aura pu être acquise auprès d'un cabinet d'experts-comptables ou d'une société française ou etre acquise auprès d'un cabinet d'experts-comptables ou d'une société française ou

Les conditions salariales attireront des personnes de talent enthousiasmées par de riches perspectives d'avenir au sein d'une organisation fructueuse et en plein essor. Si vous correspondez à ce profil, veuillez envoyer votre curriculum vitae en précisant un numéro de téléphone ou nous pourrons vous repondre.

F. Alexandre, Tarmac Quarry Products Limited, PO Box 8, Milifields Road, Ettingshall, Wolverhampton WV4 6JP, Angleterre, Tél: (0902) 353522.





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N. LONDON

Management Accountant

Reporting to the Managing Director and supervising 3 accounts staff, your role will involve taking full control of the financial planning and management accounting on a "hands-on" basis. Excellent long-term prospects and the opportunity to participate in the general management of this friendly, modern, dynamic company. Ref: 020308A5

Contact the PQE Specialist advising on this appointment on 0923 50350 Or the Manager at 8 The Town, Church Street, Enfield 081-363 1344

WOKING

£25,000

to £25,000

**Management Accountant** 

This outstanding opportunity arises at a time of rapid expansion in this extremely successful international company with group turnover of Shillions. As Management Accountant you will be reporting to the Financial Controller. Your role will include international accounting systems development and financial analysis within a dynamic team. Attractive benefits package. Ref: 22DG2715

Contact the PQE Specialist advising on this appointment on 0483 69151 Or the Manager at 26 Commercial Way, Wolding 0483 771445

MILTON KEYNES to £21,000

Management Accountant

7.8

Grasp this opportunity for a young, dynamic newly qualified CIMA/ACCA within this property management company. You will be responsible for ensuring a high standard of accounting is maintained within the branch network of 427 units. The environment is young, professional and teamorientated. Excellent benefits will include concessionary mortgage facilities

Contact the PQE Specialist advising on this appointment on 021-200 2600 Or the Manager at 462 Midsummer Blvd, Milton Keynes 0908 660061

Following several years of sustained growth, Appleyard Group PLC is now one of the UK's largest vehicle retailers and after-sales specialists, with a turnover exceeding £400

The contract hire division. Appleyand Contract Contract is an associate company of the Group and jointly owned with the same Contract Contract is an associate company of the Group and jointly owned with the same contract is a contract few years it has grown steadily with a current Recrisive of around 10,000 with the and point in the same contract of the contract is an associate company of the Haraging Director, we are now seeking to appoint a Finance Director. Reporting to the Maraging Director, you will be a member of the Date of the Company, controlling a team of 15 staff and with prime responsibility for the effective control of the accounting, fittendial and treation matters of the operation.

As a senior mamber of a small management state the Finance Director will be expected to contribute to the overall development of the business rather than contribute to the overall development of the business rather than contribute to the overall development of the business rather than contribute to the overall development of the business rather than contribute to the finance and administration areas. Therefore, you should present high level of commercial awareness and the ability to identify and develop business opportunities.

Aged 30 plus, and ideally a graduate, you will be a fully qualified Accountant. Sound knowledge of financial accounting and computer systems is essential as from inderstanding of treasury management and taxation. Experience of dealing with manifal institutions would be of particular interest.

In addition to catistanding prospects throughout the Group within either the finance function or general management, we offer an excellent remanagement package. This includes a basic salary of around £40k, plus a profit related bonus, two cars, private health and pension schemes and a full relocation package where appropriate.

General Manager, Personnel & Training, Appleyard Group PLC, Windsor House, Cornwall

**Appleyard** 

Contracts

Road, Harrogate, North Yorkshire HG1 2PW.

To apply, please send your full CV in strictest confidence to: Graham Foulkes, Group

s. London

£27,000

**Newly Qualified CIMA** 

Technically sound, this position enables you to gain and consolidate a range of accounting skills. Participating in the implementation of a new accounting system and leading a small team, duties include the preparation of monthly accounts, year-end financial accounts and the setting of annual budgets for this internationally renowned trading company. Ref. 341708B2

Contact the PQE Specialist advising on this appointment at 081-770 0500 Or the Manager at 52 George St, Croydon 081-680 4034

BRENTWOOD

£24,000

**Customer Accounts Supervisor** 

Progressive national finance company offers a supervisory role in a busy, commercial environment. Your responsibilities will involve dealing with leasing, manual accounting and contract hire. The comprehensive benefits package will include an annual holiday bonus, paid overtime, free parking and a company car. A good working atmosphere and new purpose built offices. Ref. 46A1094

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THE INTERNATIONAL CENTER FOR AGRICULTURAL RESEARCH IN THE DRY AREAS (ICARDA) ICARDA announces a staff position for:

wheat and chickpea production improvement.

capability would be an advantage.

FINANCE OFFICER

Organization: ICARDA one of the 13 international centers supported by the Consultative Group on International Agricultural Research, cooperates with national programs in West Asia and North Africa to develop sustainable management, pasture forage and livestock production. ICARDA's multidisciplinary staff of over 60 senior scientists and 600 technical and support personnel has an international mandate for barley, taba bean and lentil production improvement and, with other centers a joint regional mandate for

tition: Reporting to the Director of Finance, the position's responsibilities embrace the direction of all management and financial accounting functions, including the production of monthly and annual financial accounts, the implementation of financial controls, and the improvement of timeliness and quality of financial information avialable to donors and key internal executives. The continuing development of reporting systems will comprise a major part of the activities of the person app

Qualifications: Qualified accountant (C.A., C.P.A., R.I.A., C.G.A., etc...) with a minimum of 8 years business experience. The position requires a good level of expertise in computerized financial systems, proven leadership qualities, excellent organizational abilities, and good communications skills. Fluency in English, ICARDA's working language, is necessary and Arablic

Post: The position reports to the Director of Finance and its based at ICARDA's modern headquarters and main research station located in a

rural setting 35 km from Aleppo, Syria.

Benefits: Salary paid in US Dollars based on experience and qualifications. Benefits include housing allowance, paid home leave travel, a contributory savings scheme, provided auto, and free enrollment for dependents in the ICARDA administered international School (K-12) and other internationally competitive conditions of service.

Application: Applications are invited from those able to obtain a four or tive years leave of absence from present employment as well as those in continuing employment. Interested, fully qualified applicants should send:

1.) a curriculum vitae with recent salary history
 2.) names, addresses, and telex numbers of three professional referees
 3.) photocopies (non-returnable) of other relevant supporting documents.

To: Personnel Officer, P.O. Box 5466, Aleppo, Syria. Telex: 331206 ICARDA SY, 331263 ICARDA SY, 331206 ICARDA SY

Telephone: (963-21) 213433, 213477 or 234890

REFERENCE: Please quote position No. DG/18/90 on application.

APPLICATION DEADLINE: Position open until qualified candidates apply.

ICARDA is an equal opportunity employer.

Gender?

ARBITER GROUP PLC are one of the fastest growing companies in the Musical Instrument and Leisure fields. We urgently require an experienced Management Accountant - to assist the Group Financial Director. Duties will include all aspects of financial reporting together with administrative management of staff, stockholding and premises.

We are looking for an ambitious individual who will be prepared to make the commitment to us that we will make to them. 9 - 5ers need not apply.

A salary package in the region of £25k is envisaged for this challenging new position. Please call Cathy Francos or Kim Stapleton on 081-202 1199 for an application form.

Management Accountant to £27,000

A brand new appointment within a £300m UK service organisation, this interesting and unusual role provides the opportunity to combine management accounting and systems development responsibilities.

Working closely with executive management, your professional support, analysis and advice will make a serious contribution to the budgeting, forecasting and on-going control of a significant cost-base. As the co-ordinator of a review into systems and information needs within the business, you will also gain valuable experience enhancing and extending a substantial PC network and mainframe operations.

A recently qualified accountant, capable of the active development of your own ideas and their clear presentation, you will lead a small team of four. Sound PC skills and previous exposure to good quality mainframe systems are vital. Location: Central London.

Please reply in confidence, quoting Ref: 67/MM. Margaret Mitchell FCCA, Grace & Templar, Equatoria Court, 36 Galena Road,

London W6 0LT. Tel: 081 741 2122 Fax: 081 741 0512

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The successful candidate will be a professional with an understanding of the forward thinking required for the leadership of education combined with a thorough understanding of quality in leisure

The high profile of the Authority and of this Director in the forefront of education management means that a sound reputation for delivery of services to meet student and customer demand is essential. The Director will also be responsible for the library service and the commercial aspects of allocating and managing major contracts including those for 5 sports and leisure centres within the city.

The Director of Education and Leisure will have the vision to build upon the programme begun so successfully by the Authority. He/she will give leadership to both the internal staff and to those involved in the local management of the schools, colleges and other educational

Further information available, write with CV to:-Yvonne E Sarch (Consultant), Clive & Stokes International. 14 Bolton Street, London W1Y 8JL

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#### **DEAN OF BUSINESS** £40,000

Uniquely located in the heart of the City of London, the Polytechnic incorporates one of the largest business schools in Europe. Its mission is to serve the educational needs of the City, Docklands and London's East End and it also draws large numbers of students from across Europe, the rest of the World and elsewhere in the UK.

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With direct responsibility for the Faculty's Heads of Department and financial management, the Dean will be responsible for the standard and relevance of courses, exploiting entrepreneurial opportunities, developing even stronger links between the business and academic communities and attracting high calibre students for diploma, undergraduate and graduate courses.

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The appointment will be for a renewable 5 year term. If you would like to make a further informal enquiry, you are invited to contact the Provost, Professor Roderick Floud on 071-283-

Full details and application form are available from the Personnel Department, City of London Polytechnic, 117-119 Houndsditch, London EC3A 7BU.

The Polytechnic is an equal opportunities employer. We are positively conspicutions from all sections of the community which will be considered or dependents, sexual orientation or disability.

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The Group comprises well known brand name businesses together with substantial contract businesses. We require an outstanding individual to develop systems throughout the Group and control reporting information and stock.

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#### **BANKING FINANCE & GENERAL**



# Commonwealth Banking Corporation

The Commonwealth Bank of Australia is one of the four major banks in Australia and is the country's largest retail financial institution. The major organisations within the Commonwealth Bank group are the Bank itself, with operations throughout Australia and offices in the United Kingdom, Germany, the United States, Japan, Hong Kong and Singapore; the Commonwealth Development Bank of Anstralia; CBFC Limited (finance company); AEFC Limited (merchant bank) and the majority owned ASB Bank Limited (Auckland). The Bank has a front rank Treasury and is a major corporate banker. Staff numbers exceed 36,000. The Bank is 100% owned by the Australian government and its stated mission is "to operate as a full service financial institution according to commercial principles and with industry related performance objectives".

The Bank now wishes to invite applications from outstanding men and women for a number of key executive positions within the organisation. Candidates will need to have a significant record of success in fields appropriate to the various positions, and be able to provide the highest quality management and leadership.

#### CHIEF GENERAL MANAGER - RETAIL

Responsible for the total retail and commercial banking operation of the Bank. This position reports to the Deputy Managing Director and Chief Operating Officer and leads the Bank's major business. Primary responsibility is to ensure achievement of the annual financial plan, through effective operational control, and the establishment of sound strategies and plans to maintain the Bank's leadership in this core business.

#### GENERAL MANAGER -COMMONWEALTH DEVELOPMENT BANK

The Commonwealth Development Bank is a special purpose bank, serving primary producers and small businesses for whom finance is not otherwise available on reasonable terms and conditions. The position is responsible to the Deputy Managing Director and Chief Operating Officer and its prime objective is to achieve its annual

financial plan through the development of loan facilities for small businesses and farming enterprises, including the provision of specialised advice and assistance.

#### CHIEF GENERAL MANAGER -INSTITUTIONAL BANKING

Responsible to the Deputy Managing Director and Chief Operating Officer for the management of the Bank's activities in corporate banking, treasury, capital markets and international and offshore banking and for the contribution of these activities to the Bank's annual financial plan. There is also a co-ordination and liaison role with AEFC. There are institutional banking operations in London, Frankfurt, New York, Chicago, Los Angeles, Singapore, Hong

Kong and Tokyo, as well as four centres in Sydney, one in Canberra and one in each other main-land capital city.

#### CHIEF GENERAL MANAGER -CREDIT POLICY AND CONTROL

Responsible to the Managing Director, this recently created position is one of the most important roles in the Bank in the competitive lending environment of the 1990's. The Credit Policy and Control function is responsible for the establishment of sound, viable strategies and policies which will enable the Bank to compete prudently in the retail and institutional lending markets and to maintain and enhance the quality of its lending assets.

#### FINANCIAL CONTROLLER

The Financial Controller is the equivalent of the Finance Director of the Bank and is responsible to the Managing Director for a diverse and challenging

range of activities. Primary Spencer Stuart & Associates responsibilities include GPO Box 3905 SYDNEY NSW, AUSTRALIA 2001 financial, man-agement and Fax: 61 2 251 3021 information systems, data

#### administration and strategic planning for the

Occupants of these five positions are members of the Bank's Executive Committee which is the senior executive policy making and review group for the Bank.

Naturally, for positions of this importance, we are seeking candidates with exceptional experience and qualifications. Tertiary qualifications will be highly regarded for all positions. Each is located in Sydney.

Remuneration packages, reflecting the importance of the positions, will be negotiable and will include salary, superannuation, motor vehicle and other benefits.

Written applications should be addressed to the consultants who have been retained to assist the Corporation with these most important appointments. Initial telephone enquiries are welcome to Kerry McInnes on 61 2 247 4031 in business hours or 61 2 975 1552

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# BANKER

British aged 50, currently General Manager of London brunch of Bank, part of major international financial group seeks new position. Broad experience in London and U.S. Travelled extensively in Europe and Asia. For further information please telephone 0245 258317

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English male, fluent in the Czech language, experienced in many areas of company work. Available for full time employment in or out of Czechoslovakia.

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#### **MANCHESTER BUSINESS SCHOOL**

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APPLICATIONS ARE INVITED FOR THE POST OFFICE COUNTERS CHAIR IN RETAILING. THE POST PROVIDES AN OPPORTUNITY TO PLAY A LEADING ROLE IN THE FUTURE DEVELOPMENT OF ONE OF EUROPE'S PREMIER BUSINESS SCHOOLS AND BUILDING LINKS WITH POST OFFICE COUNTERS AT A TIME OF EXCITING GROWTH AND DEVELOPMENT.

CANDIDATES SHOULD BE OUTSTANDING INDIVIDUALS CAPABLE OF PLAYING A LEADING ROLE IN THE DEVELOPMENT OF THE SUBJECT LOCALLY, NATIONALLY AND INTERNATIONALLY. THEY SHOULD HAVE A PROVEN RECORD OF ACHIEVEMENT IN RESEARCH, TEACHING AND/OR BUSINESS IN RETAILING, THE SCHOOL IS PURSUING ACADEMIC DISTINCTION IN THE AREAS OF MARKETING AND STRATEGY, INFORMATION AND OPERATIONS MANAGEMENT, HUMAN RESOURCE MANAGEMENT AND FINANCIAL STRATEGY. THE SUCCESSFUL CANDIDATE MAY WISH TO COLLABORATE WITH THESE AREAS OR DEVELOP A DISTINCTIVE RETAILING ORIENTATION.

POTENTIAL CANDIDATES ARE WELCOME TO CONTACT EITHER THE DIRECTOR OF THE SCHOOL, PROFESSOR TOM CANNON, OR THE DEAN, PROFESSOR R. L. PAYNE, TO DISCUSS THE POST INFORMALLY, (TEL: 061-275 6333). THE SALARY IS EXPECTED TO BE WITHIN THE NORMAL

PROFESSORIAL RANGE (MIN. £24,783 PA). (UNDER REVIEW) FURTHER PARTICULARS MAY BE OBTAINED FROM THE REGISTRAR, THE UNIVERSITY, MANCHESTER MI3 9PL TEL 061-275 2028 TO WHOM APPLICATION (ONE COPY SUITABLE FOR PHOTOCOPYING) SHOULD BE MADE BY 29TH SEPTEMBER, 1990. QUOTE REF. 233/90.

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